

STAFFORD
Virginia

**STAFFORD COUNTY, VIRGINIA
COMPREHENSIVE
ANNUAL FINANCIAL REPORT**

**FISCAL YEAR 2014
(July 1, 2013 - June 30, 2014)**

Prepared by Stafford County, Virginia Finance Department



*George Washington's
Boyhood Home*



Anthony J. Romanello, County Administrator
Maria J. Perrotte, Chief Financial Officer
Mickey A. Kwiatkowski, Controller
Alan R. (Randy) Helwig, Accounting Manager
Shrawan Timilsena, General Accountant



Working To Be The Best Local Government In Virginia

Balance Empowerment Service Teamwork

**COUNTY OF STAFFORD, VIRGINIA
COMPREHENSIVE ANNUAL FINANCIAL REPORT
YEAR ENDED JUNE 30, 2014**

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Working To Be The Best Local Government In Virginia

Balance Empowerment Service Teamwork

Board of Supervisors
Jack R. Cavalier, Chairman
Gary F. Snellings, Vice Chairman
Meg Bohmke
Paul V. Milde, III
Laura A. Sellers
Cord A. Sterling
Robert "Bob" Thomas, Jr.

Anthony J. Romanello, ICMA-CM
County Administrator

December 15, 2014

To Members of the Board of Supervisors and Citizens of Stafford County:

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the County of Stafford, Virginia (County) for Fiscal Year (FY) 2014 in compliance with Section 15.2-2511 of the *Code of Virginia* (1950), as amended. The County has used professionally accepted standards to prepare its financial statements. The report is designed to present fairly the financial position and results of financial operations of the County in all material respects and to demonstrate compliance with applicable finance-related legal and contractual provisions. The report adheres to the principle of full disclosure so that the reader may gain maximum understanding of the County's financial affairs.

The Finance and Budget Department has prepared this report in accordance with the following standards:

- Accounting principles generally accepted in the United States of America (GAAP), which are uniform minimum standards and guidelines for financial accounting and reporting.
- Governmental accounting and financial reporting statements and interpretations issued by the Governmental Accounting Standards Board (GASB) and;
- Uniform financial reporting standards for counties, cities and towns issued by the Commonwealth of Virginia's Auditor of Public Accounts (APA).

The responsibility for the accuracy, completeness and fairness of the data presented in the report, including all disclosures, rests with the County.

McGladrey LLP, a firm of licensed certified public accountants, audited the County's financial statements. The goal of the independent audit was to provide reasonable assurance that the financial statements of the County for the fiscal year ended June 30, 2014, were free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. The independent auditors concluded, based on their audit, that there was a reasonable basis for rendering an unmodified opinion that the County's financial statements for the year ended June 30, 2014, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditors to report not only on the fair presentation of the financial statements, but also on the government's internal controls and compliance with legal requirements and internal controls involving the administration of federal awards. These reports are available in the compliance section of this report.

GAAP requires that management provide a narrative overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The County's MD&A can be found immediately following the report of the independent auditors at the beginning of the financial section.

PROFILE OF STAFFORD COUNTY

Stafford County was formed in 1664 and was named for Staffordshire, England. The County is located in northeastern Virginia, approximately 40 miles south of Washington, D.C. and 55 miles north of Richmond, Virginia. It encompasses 277 square miles and is bordered by the Potomac River on the east and the Rappahannock River on the south.

Stafford County operates under the board of supervisors/administrator form of government. The Board of Supervisors (the Board) consists of seven members elected by district who have authority over local taxation, budgets, borrowing, local ordinances and policy. The Board appoints a County Administrator to act as the chief administrative officer of the County. The County Administrator serves at the pleasure of the Board of Supervisors and carries out the policies established by the Board.

The government of the County serves a population of 138,500 residents and provides a full range of local government services. These include general administration, judicial administration, public safety, public works, health and welfare, parks, recreation, and community facilities, education, and community and economic development. Funds required to support these services are reflected in this report.

Public Schools

Stafford County is financially accountable for a legally separate school district which is reported within the government-wide financial statements as a discrete component unit. Stafford County Public Schools (education) is the largest service provided by the County. The school system is operated by a board consisting of seven members elected by district. The School Board appoints a superintendent to administer its policies. The County's audit firm, McGladrey LLP, also performs an audit for the School Board. The School Board issues a separate annual financial report.

Higher Education

Multiple opportunities for higher education exist in the County. The University of Mary Washington's graduate school campus is located in Stafford County. It offers a variety of career advancement and professional development programs for working adults. More than 1,000 students were enrolled in these programs during 2013-2014. Germanna Community College operates its Stafford County Center for Workforce and Community Education in the northern section of the County. The center was opened as a partnership with the County's Economic Development Authority. It offers a full range of credit courses in addition to workforce training classes. The Germanna Community College system serves approximately 1,000 local students. Other nearby educational institutions include the Marine Corp University and George Mason University.

In addition there are two regional partnerships that address continuing education needs for area employers. Stafford Workforce and Education Partnership (SWEP) is a partnership between Stafford County Economic Development, Stafford County Public Schools, Germanna Community College, The University of Mary Washington and the local business community. This group identified four key industry sectors (Federal contractors, healthcare, skilled trades and tourism/hospitality) in the community and monitors the continuing education needs to support local businesses. The resulting enhanced workforce capabilities will contribute to long-term economic growth for the community.

A partnership between the Stafford County Board of Supervisors, Stafford County Economic Development, The University of Mary Washington, Germanna Community College and George Mason University created and

developed Stafford Technology and Research Center. There are numerous government agencies (defense, Federal and local) and high-tech contractors located in the area. This center is the precursor to an eventual full service tech park that will provide local employees working in the professional and scientific sectors with specialized high-tech training and research opportunities.

Budgetary Control

The annual budget serves as the foundation for the County's financial planning and control. County departments and agencies begin their budget preparation each year in October. Appropriation requests are submitted in December for the fiscal year beginning the following July 1st. The County Administrator submits a proposed operating and capital budget to the Board of Supervisors in March of each year. The budget includes proposed expenditures and the revenue to support them. Work sessions are scheduled to refine the proposal and align it with goals and objectives. Public hearings are conducted to obtain citizen comments on the proposed budget and tax rates. Property tax rates are set by passage of a resolution. Prior to June 30th, the budget is legally enacted through passage of an appropriations resolution. The resolution places legal restrictions on expenditures at the department level. Budget-to-actual comparisons are provided in this document in the sections labeled "Required Supplementary Information" and "Other Supplementary Information".

The Code of Virginia requires the school superintendent to submit a School Board approved budget to the County Board of Supervisors. When the School Board adopts its budget it is forwarded to the County Administrator. The County Board of Supervisors reviews the School Board's budget and determines the level of local funding.

Internal Control

In developing and maintaining the County's overall accounting and financial management system, adequacy of internal accounting controls has been considered. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss and the reliability of financial records. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the evaluation of costs and benefits requires estimates and judgments by management. In this regard, we believe that the County's internal accounting controls are adequate. In addition, the external auditors evaluate these controls during the course of the annual audit. We are committed to deriving the maximum benefits from this review process and will continue to actively pursue implementation of all recommended policy and procedural changes which are deemed practicable.

Accounting System

The County operates a fully automated accounting and financial management information system. This system is the foundation required to support the "central accounting" function and represents a cooperative effort by both County and School Board financial staffs. Budgetary control is maintained primarily at the fund level and at the department level by the encumbrance of estimated purchases. Purchase orders are reviewed for adequate appropriations prior to release to vendors. Open encumbrances, which represent commitments for the purchase of goods or services in a future period, are reported as restrictions, commitments or assignments of fund balances at the end of the fiscal year.

Relevant Financial Policies

The Board's financial policy, *Principles of High Performance Financial Management*, was adopted in FY 2005 and updated in FY 2013 per policy guidelines. The policy defines the fund balance levels for the General Fund and sets debt capacity parameters in order to provide for overall stability and flexibility for financial planning purposes. It is reviewed and updated every two years, at a minimum. One of the Board's goals for FY 2014 was to continue strengthening its financial position through a commitment to fiscal discipline and accountability. The revised policy sets the minimum unrestricted, unassigned fund balance for the General Fund at twelve percent (12%) of General Fund revenues. Use of unassigned fund balance is restricted to significant unexpected declines in revenues or unanticipated emergencies. This policy was met; at June 30, 2014 unassigned fund balance in the General Fund was \$31.0 million or 12% of revenues. The Board also reaffirmed previously established fund balance commitments:

- Revenue Stabilization Fund – one half of one percent of general fund revenue – to be used during times of economic downturns when reduced revenues create fiscal stress.
- Capital Projects Reserve – a minimum of \$1.5M for capital needs to reduce reliance on debt.
- Stafford Opportunity Fund – \$0.5M to enhance and promote economic development opportunities.

- Reserve for healthcare costs - equal to the estimated Incurred But Not Reported (IBNR) plus 10% of annual claims.

All commitments were fully funded according to policy guidelines for FY 2014. See the Notes to Financial Statements, Summary of Significant Accounting Policies, Note 1, Section N – Net Position and Fund Balance Classification – for a detailed discussion of this policy.

The Board's financial policy limits general obligation debt to no more than 3.5% of the assessed value of taxable real property, with a goal to reach 3% by July 1, 2015. General obligation debt as a percentage of taxable real property assessed value for FY 2014 was 2.74%. General Fund debt service expenditures for the County and its Component Unit School Board are not to exceed 11% of general government and schools operating budgeted expenditures, with a goal to reach 10% by July 1, 2015. Debt service expenditures were 8.6% of budgeted expenditures for FY 2014. The financial policy also states that each year's maximum available debt service will be established by increasing the prior year's actual debt service by the percentage of general fund revenue changes averaged over the last 5 years. The policy reduces reliance on debt to meet capital needs by limiting the percentage of capital lease debt service to 1% of the general government budget. Additional criteria for capital lease funded purchases include that (1) capital lease purchase is eligible under state law for such financing, (2) the useful life of the purchase equals or exceeds the term of the debt, (3) the purchase exceeds \$100,000, and (4) sufficient funds are available for the resulting debt service.

The policy also dedicates rollback tax revenue in excess of \$80,000 to the County's Purchase of Development Rights program.

Long-Term Financial Planning

The County prepares a Capital Improvement Plan (CIP) annually. The CIP serves as a planning tool to analyze initiatives, formulate service levels and phase-in funding needed for public facilities. The Board adopts the plan during the budget process. The adopted FY 2014-2023 CIP totaled \$864.5 million with \$445.9 million for County projects, \$254.3 million for school projects and \$164.4 million for Utilities Fund projects. A variety of funding sources including general obligation bonds, revenue bonds, capital leases, grants and General Fund revenues will fund the projects. The bond portion of the projects totaled \$417.1 million - \$162.9 million for County projects, \$224.9 million for school projects and \$29.3 million for Utilities Fund projects.

The County's five-year financial model represents the County's attempt to quantify the impacts of future needs matched with a projection of available resources. The plan is presented with detailed assumptions and multi-year operating impacts in a separate section of the budget document. The plan seeks to maintain or enhance budgetary objectives of the Board of Supervisors. Conservative revenue forecasting has enabled the County to meet future targets.

ECONOMIC CONDITION AND OUTLOOK

Stafford County saw modest growth in FY 2014. Stafford County's location offering superior suburban conveniences, a strong educational system and exceptional quality of life continue to make it an attractive, vital community. Initiatives undertaken in the areas of economic development, business retention and redevelopment continue to enhance the County's position as economic conditions improve.

According to the Bureau of Labor Statistics, Stafford's unemployment rate at June 30, 2014 (through the second quarter of 2014) was 5.0%, while the State of Virginia and national rates were 5.4% and 5.8% respectively. This comparatively low unemployment rate is due to a relatively high skilled and educated labor force and continued business growth in the County. There are more than 2,300 businesses located in Stafford, employing more than 40,000 people. The professional and business services and health care industries have contributed significantly to that growth. Nearly 500,000 square feet of commercial space is under construction. There are numerous commercial projects in various stages of development. These key economic indicators have made Stafford a leader in the Commonwealth:

- 11th highest job growth rate for localities in Virginia, 2008 - 2013
- 9th highest business growth rate for localities with more than 2000 establishments, 2008 - 2013
- 5th highest ranked County in Virginia for median family income, 2012
- 3rd fastest rate of growth in wages in Virginia for Stafford businesses, 2003 - 2013

Stafford County's Department of Economic Development and Tourism, the Economic Development Authority and the County Board of Supervisors have been proactive in promoting the County as a business friendly community. Initiatives during the past year included:

- Activities that address the Board's Ten-Point Economic Development Plan which defines and memorializes the County's commitment to creating a better business climate in the County through expansion of job opportunities, workforce development, leveraging local and regional partnerships, a reduction of business regulation and taxes, and stronger efforts dedicated to business retention
- Advancing projects consistent with the Master Redevelopment Plan areas to provide opportunities for business development and expansion
- Increasing educational opportunities offered to local defense and high-tech employees through a partnership with Germanna Community College, the University of Mary Washington and George Mason University and the University of Maryland University College at the Stafford Technology and Research Center
- Multiple regional workshop offerings for the business community focusing on business development and planning for the impact of Federal sequestration

Recognizing that most new jobs and investment in the community come from existing businesses, Stafford continues to focus considerable energy and staff resources on business retention and expansion. Economic Development staff visit many County businesses to seek feedback on the local business climate. A formal survey is also conducted every other year to gauge outreach opportunities and identify business concerns. The community has also identified expanded retail and data center attractions as a priority. Staff participated in several retail marketing and data center attraction events that promoted the County as a target expansion area.

The County is also focusing on redevelopment activities in several of Stafford's key gateways. These areas include commercial and industrial properties in the northern, central and southern sectors of the County. The northern area is located near the Marine Corps Base Quantico (MCBQ) at Boswell's Corner. BRAC redeployments have attracted additional defense and high-tech related contractors. Additional office space has been constructed and is fully occupied. Support service enterprises (hotel, retail and food service) have located or have plans to locate in the area. A joint land use study has been completed with neighboring counties and MCBQ.

The central Courthouse area includes a variety of retail, government and health care facilities. The historic Courthouse area has been masterplanned as a pedestrian-friendly community center with both retail and cultural facilities. Significant new infrastructure is in engineering and design, including the multimillion dollar streetscape improvement project. Stafford Hospital Center, a full service, 100-bed acute care facility, is also located in the Courthouse area. Future development, enhanced by transportation improvements, is expected to generate supporting businesses for the area.

The Falmouth area in south Stafford provides an opportunity to preserve and enhance an historic riverfront community. Access to Falmouth is currently via a congested portion of US Route 1. A redesign of the Route 1 – Route 17 intersection has been completed and construction began in 2014. Bike and pedestrian trails have been constructed as a means of linking the area to historic and recreation sites. A grant to implement a Master Interpretive Plan has been secured. Several legacy businesses have renovated facilities and purchased land to expand their operations.

The southern business corridor, "Southern Gateway" is located near the I-95 and Route 17 interchange. Adjacent retail centers are anchored by nationally recognized businesses, serving both business and residential populations located in the area. Construction of traffic flow improvements began at two major intersections – Route 1 and Route 17, and Route 17 at I-95. In all, some \$500 million is programmed for Stafford County infrastructure improvements to include roads, utilities, schools and parks.

Transportation issues continue to be addressed in all areas of the County. In North Stafford, Federal Highways has completed preliminary design of Route 1 widening improvements at Boswell's Corner – at Quantico's back gate. A defense access road improvement project has also been fully funded and is underway at the intersection of Telegraph Road and Route 1. Construction that will widen a major transportation corridor (Rt. 610) is underway. Safety improvements to Brooke, Poplar and Mountain View Roads are in the design and land

acquisition phases. These projects are part of VDOT's revenue sharing road improvement program. Additionally land was purchased at Quantico Corporate Center for economic development.

Efforts continue to enhance and expand the tourism sector of our economy. Marketing tools include the Stafford Visitor Center, a new tourism website, a wayfinding signage program and cooperative regional programs. The 150th Anniversary of the Battle of Fredericksburg brought thousands of visitors to the area. It heightened awareness of Stafford's role in the event and area attractions such as the White Oak Museum that provide educational opportunities.

MAJOR INITIATIVES

The Finance and Budget staff continues its efforts to keep the Board apprised of the County's financial operations through a variety of initiatives. A monthly financial report compares budget to actual results, in dollars and percentage, for major revenue sources and departmental expenditures; a short narrative explains variances. There is also a quarterly presentation at a Board worksession during which financial results are reviewed and projections are presented as well as plans to deal with them.

When the FY 2014 budget was adopted in April 2013, 5% of the operating budget for the local transfer to schools operations and County departments was withheld from appropriation. Only necessary appropriations were made after a comprehensive mid-year review, including revenue projections to support the additional appropriations. This practice is in place for FY 2015 as well.

2014 marks the 350th Anniversary of Stafford County. A blue-ribbon committee of distinguished citizens and staff was appointed to plan and organize year-long activities. Events were held throughout the year to commemorate this special milestone. The festivities began with a celebration in January 2014, a Founder's Day parade in May, the grand opening of Celebration Stage in June and continued into the next fiscal year. Celebration Stage is an amphitheater that will provide Stafford County with a lasting legacy honoring its 350th Anniversary.

The County's Water and Sewer Utility Fund continued construction of the Rocky Pen Run Reservoir and is scheduled for completion in FY15. The project includes a compacted concrete dam, an intake pump station, a treatment facility, a pipeline to connect to the existing water distribution system and wetlands/stream mitigation. When full, the 503 acre reservoir is expected to hold 5.3 billion gallons of water and will meet water demands for both business and private homeowners for years to come. \$53.4 million dollars in revenue bonds were issued to finance this project.

In November 2008, Stafford voters approved a local bond referendum for the issuance of a maximum of \$70 million general obligation debt to finance road improvement and transportation enhancement projects. Several of these projects are in process; some are jointly funded through the County's participation in the State Revenue Sharing Program.

The Belmont-Ferry Farm Trail is part of a larger trail system that is envisioned to connect Stafford's parks and historical resources along the Rappahannock River. This is a multi-phase project; work is currently proceeding on the design phase of Section 4 which runs from Pratt Park along the Rappahannock River toward Ferry Farm. Sections 1, 2, 3 and 5 of this new walking, biking, and running trail have been completed. Future phases will extend the trail to George Washington's Boyhood Home at Ferry Farm. Grants from the Federal Highways Administration and Va. Department of Transportation – Transportation Enhancement Program partially fund the project.

In November 2009, Stafford voters approved a local bond referendum for the issuance of a maximum of \$29 million general obligation debt to finance several parks and recreation projects. Construction of Chichester Park in South Stafford, a rectangular fields complex in Central Stafford, and renovations to the pool at Curtis Park. Chichester Park opened in September of 2014. Its amenities include a total of five fields, a large picnic shelter and a concession stand. The park also provides hiking and jogging trails as well as a 260-space parking lot.

Successful pursuit of Office of Economic Adjustment grant opportunities Stafford undertook a Joint Land Use Study with Prince William, Fauquier and Marine Base Quantico. The document resulting from the study serves as an on-going framework for those local governments and military actions necessary to encourage compatible community growth around Marine Corp Base Quantico and improve the quality of life in the surrounding communities.

OTHER INFORMATION

The Certificate of Achievement for Excellence in Financial Reporting - The Government Finance Officers Association (GFOA) of the United States and Canada awarded a Certificate of Achievement for Excellence in Financial Reporting to Stafford County for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2013. This was the County's thirty-second consecutive award. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish a Comprehensive Annual Financial Report (CAFR) that is easy to read, efficiently organized and whose contents conform to program standards. The CAFR must satisfy accounting principles generally accepted in the United States of America and applicable legal requirements. We believe that our current report continues to conform to the Certificate of Achievement program requirements and will be submitted to GFOA.

Distinguished Budget Presentation Award - The GFOA has also awarded the County its Distinguished Budget Award for the last twenty-seven years, including the 2015 fiscal year budget. In order to receive this award, a governmental unit must publish a budget document that is an exceptional policy document, operations guide, financial plan and communications medium.

For an overview of the County's financial condition and financial highlights for FY2014, please refer to the Management's Discussion and Analysis, located in the Financial Section of this document.

ACKNOWLEDGEMENTS

Stafford County has a sound record in financial management and continues to maintain a strong and stable financial reporting system. Appreciation is expressed to the members of the Stafford County Board of Supervisors, the School Board, the Treasurer, and the Commissioner of the Revenue for their interest and support in planning and conducting the financial operations of the County in a progressive and responsible manner.

Preparation of the Comprehensive Annual Financial Report was made possible by the dedicated and professional staff of the County Finance and Budget Department, the School Board Financial Services staff, the Commissioner of the Revenue and the Treasurer. All of these individuals have our sincere thanks and appreciation for the timeliness and high quality of work reflected in this report.

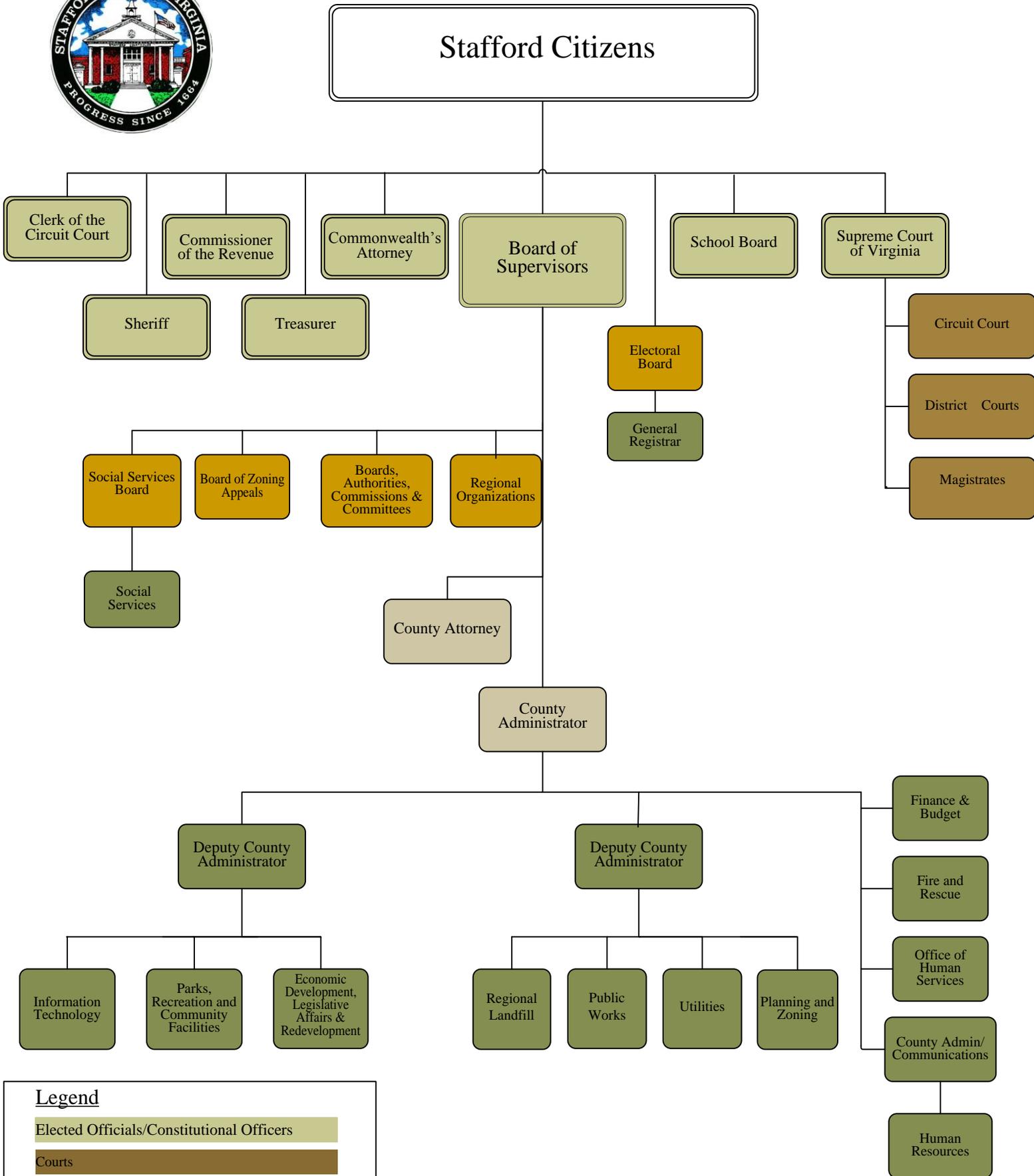


Anthony J. Romanello
County Administrator



Maria J. Perrotte
Chief Financial Officer

COUNTY OF STAFFORD, VIRGINIA



Legend

Elected Officials/Constitutional Officers

Courts

Appointed by the Board of Supervisors

Boards and Commissions

Agencies and Departments

COUNTY OF STAFFORD, VIRGINIA

PRINCIPAL OFFICIALS

BOARD OF SUPERVISORS

Jack R. Cavalier, Chairman	Griffis-Widewater District
Gary F. Snellings, Vice Chairman	Hartwood District
Robert "Bob" Thomas	George Washington District
Paul V. Milde, III	Aquia District
Laura Sellers	Garrisonville District
Cord A. Sterling	Rock Hill District
Meg Bohmke	Falmouth District

CONSTITUTIONAL OFFICERS

Barbara G. Decatur	Clerk of Circuit Court
Scott A. Mayausky	Commissioner of the Revenue
Eric L. Olsen	Commonwealth's Attorney
Charles E. Jett	Sheriff
Laura M. Rudy	Treasurer

COUNTY OF STAFFORD, VIRGINIA

PRINCIPAL OFFICIALS
(continued)

COUNTY ADMINISTRATIVE OFFICERS

Anthony J. Romanello	County Administrator
Timothy J. Baroody	Deputy County Administrator Director, Economic Development and Legislative Affairs
Keith C. Dayton	Deputy County Administrator
Charles L. Shumate	County Attorney
Nancy A. Collins	Budget Division Director
Harry L. Critzer	Director of Public Utilities
Jeffrey A. Harvey	Director of Planning and Community Development
J. Mark Lockhart	Fire Chief
Michael J. Muse	Director of Social Services
David W. Noel	Director of Information Technology
Maria J. Perrotte	Chief Financial Officer
Jamie B. Porter	Director of Parks, Recreation and Community Facilities
Michael T. Smith	Director of Public Works
Catherine L. Vollbrecht	Director of Communications
Shannon L. Wagner	Human Resources Manager



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**Stafford County
Virginia**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2013

Executive Director/CEO



Working To Be The Best Local Government In Virginia

Balance Empowerment Service Teamwork



Independent Auditor's Report

Board of Supervisors
County of Stafford, Virginia

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the County of Stafford, Virginia (the County), as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *Specifications for Audits of Counties, Cities, and Towns* issued by the Auditor of Public Accounts of the Commonwealth of Virginia. Those standards and the *Specifications* require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the County as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison information for the County's major funds, and Other Post-Employment Benefits information on pages 22–34 and 87–92 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining statements and individual fund budgetary schedules, and the Schedule of Expenditures of Federal Awards required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining statements and individual fund budgetary schedules, and Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining statements and individual fund budgetary schedules, and the Schedule of Expenditures of Federal Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 15, 2014, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

McGladrey LLP

New Bern, North Carolina
December 15, 2014

Management's Discussion and Analysis

As management of the County of Stafford, VA (County) we offer users of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended June 30, 2014. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in the transmittal letter, financial statements, and the accompanying notes.

Financial Highlights

- The assets and deferred outflows of resources of the County exceeded its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$199.4 million (*net position*).
- At the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$102.7 million. Of the \$102.7 million, \$31.0 million is available for spending in accordance with the County's financial policies (*unassigned fund balance*).
- The County's net general government long term liabilities increased by \$15.5 million during the current fiscal year. The majority of the increase was the result of new debt less principal payments made during the year. New debt consisted of \$31.0 million of VPSA debt for school renovation and construction projects and \$6.0 million in capital leases for public safety equipment.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary and statistical information in addition to the basic financial statements.

Government-wide financial statements: The government-wide financial statements are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business. The statement of net position presents information on all of the County's assets and liabilities, with the difference between the two reported as net position. Over time, increases and decreases in net position may serve as a useful indicator of how the financial position of the County may be changing. Increases in net position may indicate an improved financial position; decreases in net position may reflect the changing manner in which the County may have used previously accumulated funds.

The Statement of Activities presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., accrued revenues and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (governmental activities) from other activities that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the County include general government administration; judicial administration; public safety; public works; health and social services; parks, recreation and cultural; community development; appropriation to School Board; transportation; and interest on long-term debt. The business-type activities consist of public utilities (water and sewer services).

The government-wide financial statements include not only the County itself (known as the primary government), but also a legally separate school board for which the County is financially accountable.

Financial information for this component unit is reported separately from the financial information presented for the primary government itself.

Fund financial statements: A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the County's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financials, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, users may better understand the long-term impact of the County's near-term financing decisions. Reconciliations between the governmental funds Balance Sheet and the government-wide Statement of Net Position and between the governmental funds Statement of Revenues, Expenditures, and Changes in Fund Balances and the government-wide Statement of Activities are provided to facilitate this comparison between governmental funds and governmental activities.

The County maintains twelve individual governmental funds. Information is reported separately in the governmental funds balance sheet and in the governmental funds Statement of Revenues, Expenditures, and Changes in Fund Balances for the General Fund, the Transportation Fund, and the General Capital Projects Fund; all three of which are considered to be major funds. Data from the other nine County funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements in the Other Supplementary Information Section of this report. The County adopts an annual appropriated General Fund, Transportation Fund and Capital Projects Fund budget, for which budgetary comparison statements have been provided to demonstrate compliance with the respective budgets.

The County maintains one **Proprietary Fund** – an enterprise fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses an enterprise fund to account for its water and sewer utilities. Proprietary funds provide the same type of information as the business-type activities in the government-wide financial statements, only in more detail.

Fiduciary funds are used to account for resources received and held in a fiduciary capacity for the benefit of individuals or other governments. Fiduciary funds are not reflected in the government-wide financial statements because resources of these funds are not available to support the County's governmental activities. However, the County is responsible for ensuring fund assets are used for their intended purposes. The County has five fiduciary funds – Widewater Fund, Celebrate Virginia North Fund, Lake Arrowhead Sanitary District Fund, George Washington Regional Commission Fund and the Retired Employees Health Insurance Plan Trust Fund. Separate statements of fiduciary net position and statements of changes in fiduciary assets and liabilities are presented elsewhere in this report.

Notes to the financial statements: The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other information: In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the County's progress in funding its obligation to provide pension benefits and post-employment health care benefits to its employees.

The combining statements referred to earlier in connection with non-major governmental funds are presented following the required supplementary information.

This report also contains a statistical section that supplements the basic financial statements by presenting detailed trend information to assist readers in assessing the economic condition of the County. The statistical section contains five categories of trend information about the County – financial trend information (including governmental fund balances, net position and changes in net position, operating indicators, and capital asset statistics), revenue capacity information, debt capacity information, demographic and economic information, and operating information. We encourage readers to review the statistical section to better understand the County’s operations, services and financial condition.

Government-wide Financial Analysis

Statement of Net Position

As noted earlier, over time, changes in net position may serve as an indicator of the County’s financial position. The County’s assets exceeded liabilities by \$199.4 million at the close of fiscal year 2014. By far, the largest portion of the County’s net position (\$408.5 million) reflects its net investment in capital assets net of depreciation (e.g., land, buildings, vehicles, distribution and collections systems, and equipment); less any related outstanding debt used to acquire those assets. The County uses these capital assets to provide services to its citizens (e.g., law enforcement, fire and emergency medical services, libraries, water and wastewater services). Consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay the related debt must be provided by other sources since the capital assets cannot be used to liquidate the liabilities (the assets are not generally sold or otherwise disposed of during their useful life).

An additional portion of the County’s net position (\$1.9 million) represents resources that are subject to external restrictions on how they may be used. These restrictions include debt service, construction and maintenance, grants and Federal drug enforcement constraints.

Another significant point to note regarding school assets and their related debt is that in the State of Virginia, school boards cannot issue debt; however, they hold title to the assets acquired through debt issued by their respective primary governments. They are custodians of the assets and maintain the property. Therefore, the County reports a significant liability for debt related to school property and equipment. The \$139.4 million governmental net position deficit is primarily due to \$294.4 million for school property and equipment.

The net \$20.3 million increase in business-type activities net position is largely due to capital contributions - donated infrastructure and developer contributions.

The following table presents the condensed Statement of Net Position and compares the prior year to the current year.

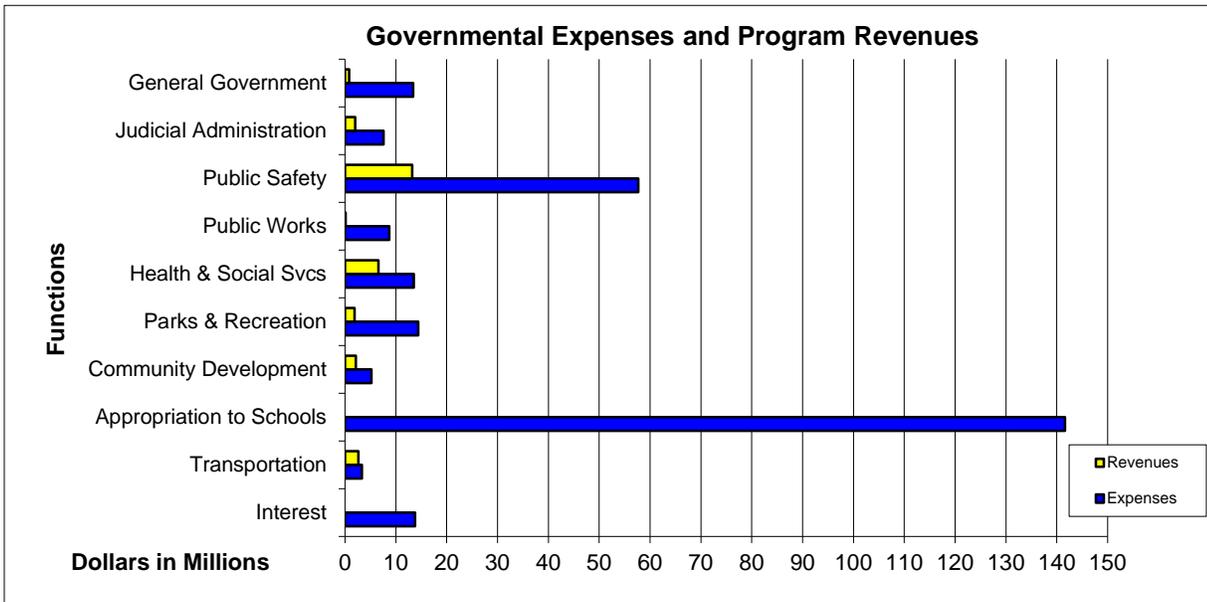
Summary of Net Position As of June 30, 2014 and 2013 (\$ in millions)								
	Governmental Activities		Primary Government Business-Type Activities		Total Primary		Component Unit	
	2014	2013	2014	2013	2014	2013	2014	2013
Assets:								
Current and other assets	\$ 179.8	\$ 184.6	\$ 64.0	\$ 78.8	\$ 243.8	\$ 263.4	\$ 113.3	\$ 108.2
Capital assets (net)	<u>207.2</u>	<u>190.7</u>	<u>395.0</u>	<u>356.4</u>	<u>602.2</u>	<u>547.1</u>	<u>403.7</u>	<u>385.4</u>
Total assets	<u>387.0</u>	<u>375.3</u>	<u>459.0</u>	<u>435.2</u>	<u>846.0</u>	<u>810.5</u>	<u>517.0</u>	<u>493.6</u>
Total deferred outflows of resources	<u>.1</u>	<u>.1</u>	<u>-</u>	<u>-</u>	<u>.1</u>	<u>.1</u>	<u>-</u>	<u>-</u>
Liabilities:								
Other liabilities	98.2	94.6	15.1	25.9	113.3	120.5	59.0	53.4
Long-term liabilities	<u>423.8</u>	<u>407.4</u>	<u>105.1</u>	<u>90.8</u>	<u>528.9</u>	<u>498.2</u>	<u>28.3</u>	<u>28.9</u>
Total liabilities	<u>522.0</u>	<u>502.0</u>	<u>120.2</u>	<u>116.7</u>	<u>642.2</u>	<u>618.7</u>	<u>87.3</u>	<u>82.3</u>
Total deferred inflows of resources	<u>4.5</u>	<u>5.0</u>	<u>-</u>	<u>-</u>	<u>4.5</u>	<u>5.0</u>	<u>-</u>	<u>-</u>
Net position:								
Net Investment in capital assets	94.2	83.0	314.3	263.4	408.5	346.4	402.4	383.7
Restricted	3.1	2.6	-	14.0	3.1	16.6	49.2	22.0
Unrestricted	<u>(236.7)</u>	<u>(217.2)</u>	<u>24.5</u>	<u>41.1</u>	<u>(212.2)</u>	<u>(176.1)</u>	<u>(21.9)</u>	<u>5.6</u>
Total net position	<u>\$(139.4)</u>	<u>\$(131.6)</u>	<u>\$ 338.8</u>	<u>\$ 318.5</u>	<u>\$ 199.4</u>	<u>\$ 186.9</u>	<u>\$ 429.7</u>	<u>\$ 411.3</u>

Statement of Activities Governmental Activities

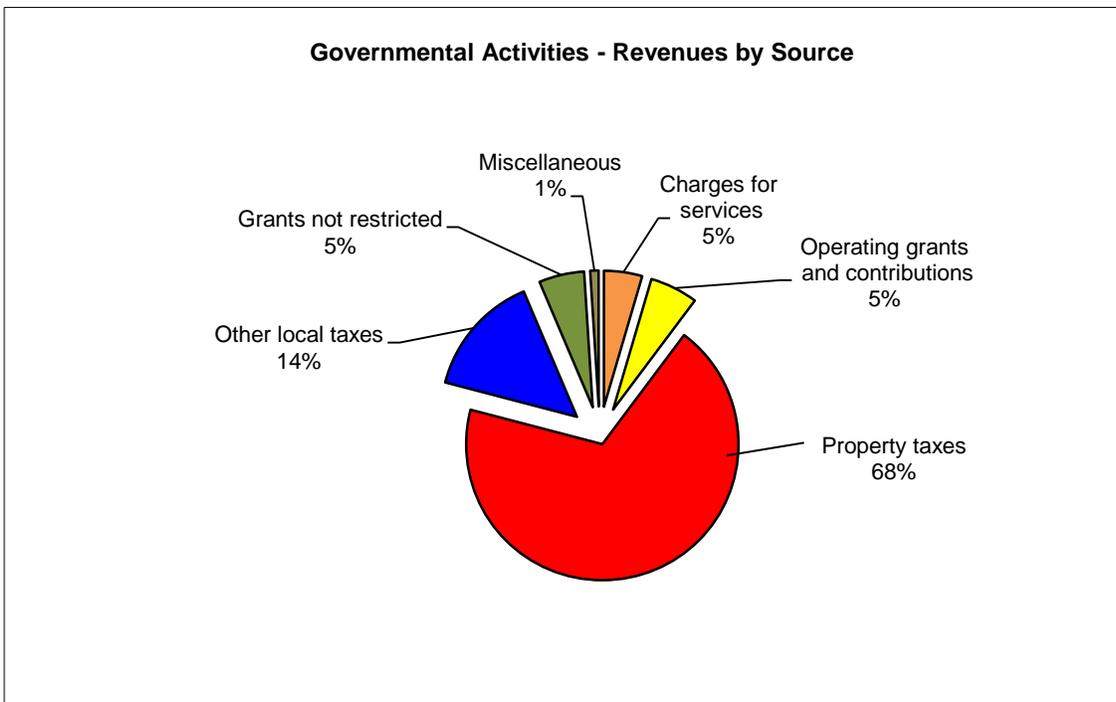
The decrease in net position attributable to the County's governmental activities totaled \$7.8 million for fiscal year 2014. Generally, the change in net position is the difference between revenues and expenses. For fiscal year 2014 governmental revenues were \$271.4 million and expenses were \$279.2 million. A summary of key elements follows:

- Revenues increased \$9.0 million due to increased real estate tax collections and development fees.
- Operating grants and contributions increased \$.5 million.
- Capital grants and contributions increase of \$.7 million reflects a revenue sharing agreement for local road improvement projects.
- Investment earnings increased reflecting a change in investment strategy by the Treasurer.
- Expenses for governmental activities recorded a net decrease of \$.5 million compared to the prior year. The public safety function recorded a \$2.3 million increase, attributed to depreciation accruing on the communications system. The Public Works function decreased \$.9 due completion of construction of the courthouse annex building prior to FY14. The local appropriation to schools recorded a net decrease of \$1.2 million. This appropriation is in two parts, operations support and proceeds from borrowings for capital improvements. Operations support decreased \$.2 million, while capital improvements decreased \$1 million because the school underspent there operating budget.

The following graph compares the County's fiscal year 2014 expenses by function to associated program revenues for governmental activities.



The following graph illustrates the County's fiscal year 2014 governmental revenues by source.



Business-type Activities

The increase in net position attributable to the County's business-type activities totaled \$20.3 million for fiscal year 2014. Similar to the changes in net position attributable to government activities, changes in business-type activity net position also result from the difference between revenues and expenses. However, unlike governmental activities, which primarily rely on general tax revenues to finance operations, business-type activities are financed to a significant extent by fees charged for goods and services provided. The County's business-type activities consist of a Water and Sewer Fund. Like all business-type activities, the Water and Sewer Fund attempts to recover much of the operating expenses it incurs through user charges. Nevertheless, operating revenues were less than operating expenses for fiscal year 2014, resulting in a net loss before contributions of \$4.2 million, primarily due to user fees failing to keep pace with operating cost. The net asset increase was primarily due to non-operating contributions (availability fees and pro-rata fees) and donated capital assets. The following is a summary of relevant financial results for fiscal year 2014:

- The Water and Sewer Fund implemented a rate increase of 8% in fiscal 2014 as identified by the adopted rate study guidelines. The methodology of the rate study aligns the cost for provision of water and sewer services to the appropriate user fee (charges for services) and calculates the value of a connection to the system (availability fees) based on the cost of current and future infrastructure.
- Charges for services totaled \$27.4 million, which were \$1.3 million more than the prior fiscal year. This increase was primarily due to the user rate increase mentioned above, but also includes additional service to new customers.
- Availability and pro-rata fees totaled \$12.4 million which is a \$1.4 million increase compared to the prior year. Availability and pro-rata fees are paid by the developer of a subdivision and then passed on to the new homeowner.
- Donated capital assets (infrastructure completed by developers and dedicated to the County) totaled \$12.0 million, a \$1.6 million increase compared to the prior year.
- Expenses totaled \$31.9 million, a net \$1.4 million increase over the prior year. Personnel services increased \$0.3 million, contractual service increased \$0.4 million, materials and supplies decreased \$0.1 million, other expenses such as heat, light, telecommunications increased \$0.5 million and depreciation expense increased by \$0.2 million.

The following table compares current and prior year revenues and expenses of the County's governmental and business-type activities and the Component Unit – School Board.

Change in Net Position								
For the Fiscal Years Ended June 30, 2014 and 2013								
(\$ in millions)								
	Primary Government						Component Unit School Board	
	Governmental Activities		Business-Type Activities		Total Primary			
	2014	2013	2014	2013	2014	2013	2014	2013
Revenues:								
Program revenues:								
Charges for services	\$ 12.3	\$ 12.6	\$ 27.4	\$ 26.1	\$ 39.7	\$ 38.7	\$ 18.2	\$ 18.0
Operating grants and contributions	15.4	14.9	-	.3	15.4	15.2	126.3	124.7
Capital grants and contributions	1.6	.9	24.4	21.4	26.0	22.3	33.1	34.1
General revenues:								
General property taxes	183.5	176.3	-	-	183.5	176.2	-	-
Other local taxes	39.2	41.8	-	-	39.2	41.8	25.8	25.5
Grants not restricted	14.6	14.9	-	-	14.6	14.9	108.4	108.6
Investment earnings	.2	-	.2	.3	.4	.3	.1	-
Miscellaneous			-					
	4.6	.9	.1	.1	4.7	1.0	.4	1.6
Transfers	-	.1	-	(.1)	-	-	-	-
Total revenues	\$ 271.4	\$ 262.4	\$ 52.1	\$ 48.1	\$ 323.5	\$ 310.5	\$ 312.3	\$ 312.5
Expenses:								
General government	\$ 13.5	\$ 12.7	\$ -	\$ -	\$ 13.5	\$ 12.7	\$ -	\$ -
Judicial administration	7.6	6.1	-	-	7.6	6.1	-	-
Public safety	57.7	55.4	-	-	57.7	55.4	-	-
Public works	8.7	9.6	-	-	8.7	9.6	-	-
Health and social services	13.5	13.9	-	-	13.5	13.9	-	-
Parks, recreation and cultural	14.3	12.8	-	-	14.3	12.8	-	-
Community development	5.2	4.9	-	-	5.2	4.9	-	-
Appropriation to schools	141.6	142.8	-	-	141.6	142.8	293.9	290.7
Transportation	3.3	4.8	-	-	3.3	4.8	-	-
Interest	13.8	16.7	-	-	13.8	16.7	-	-
Water and sewer	-	-	31.9	30.5	31.9	30.5	-	-
Total expenses	\$ 279.2	\$ 279.7	\$ 31.9	\$ 30.5	\$ 311.1	\$ 310.2	\$ 293.9	\$ 290.7
Change in net position	\$ (7.8)	\$ (17.3)	\$ 20.3	\$ 17.6	\$ 12.5	\$.3	\$ 18.4	\$ 21.8
Net position (deficit) beginning, as previously reported	(131.6)	(114.3)	318.5	300.9	186.9	186.6	411.3	389.5
Net position (deficit) ending	\$ (139.4)	\$ (131.6)	\$ 338.8	\$ 318.5	\$ 199.4	\$ 186.9	\$ 429.7	\$ 411.3

Financial Analysis of the County's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds: The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, the unrestricted, unassigned fund balance may serve as a useful measure of the County's net resources available for unanticipated expenditures.

As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$102.7 million, a decrease of \$3.4 million in comparison with the prior year. Of the \$102.7 million, \$1.9 million is restricted for grant programs, drug enforcement activities and debt service requirements. Committed and assigned portions of its fund balances are established to indicate plans for

use of financial resources. The County reserves portions of its unrestricted fund balances as commitments for specific purposes, such as capital needs, economic development and risk management (\$40.4 million). Commitments include policies and contractual obligations of the governing body (the Board of Supervisors). Assignments (\$29.1 million) represent management's plans for future expenditures and the intent to liquidate purchase orders (encumbrances) of the prior fiscal year. The unassigned portion of fund balance, (\$31.2 million) is available for spending at the County's discretion. The Fund Balance section of Note 1, Summary of Significant Accounting Policies, presents details of the County's governmental fund balance classifications.

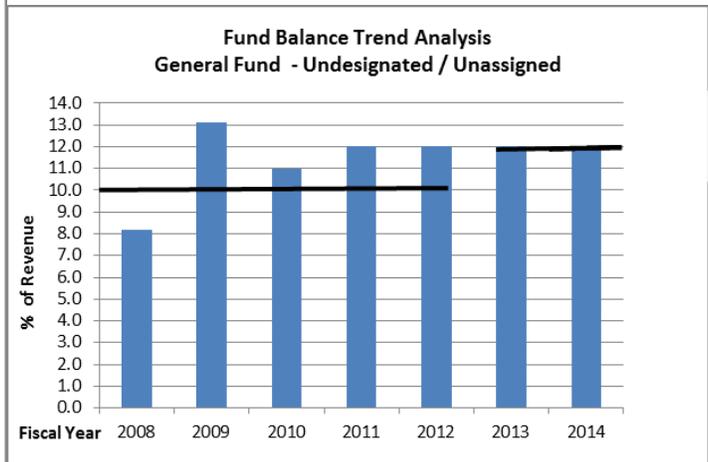
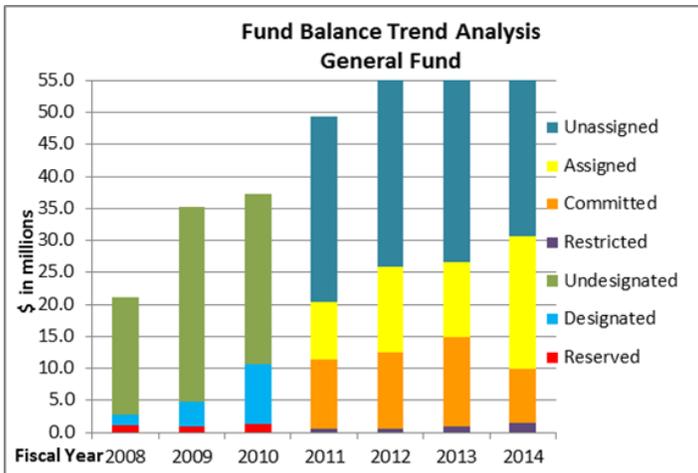
The General Fund is the primary operating fund of the County. The total fund balance of the County's General Fund increased \$4.5 million during fiscal year 2014. This was due primarily to management's commitment to maintain unassigned fund balance at or above stated policy levels, frequent in-depth analysis of revenue collection and expenditure patterns, and conservative budgeting. Of the \$61.6 million, \$1.2 million is restricted for grants programs, \$8.4 million is committed, \$20.5 million is assigned and \$31.0 million is unassigned.

In addition to the General Fund the County has two major governmental funds, the Transportation Fund and the General Capital Projects Fund. Total fund balance for the Transportation Fund at year end was \$12.4 million, a decrease of \$ 2.2 million compared to the prior year. Of the \$12.4 million, \$ 11.7 million is committed and \$0.7 million is assigned for specific road improvement projects. The decrease in fund balance is attributed to a decrease in revenue from fuels taxes, a reduction in funds received through revenue sharing agreements, and an increase in capital outlay as compared to the prior fiscal year.

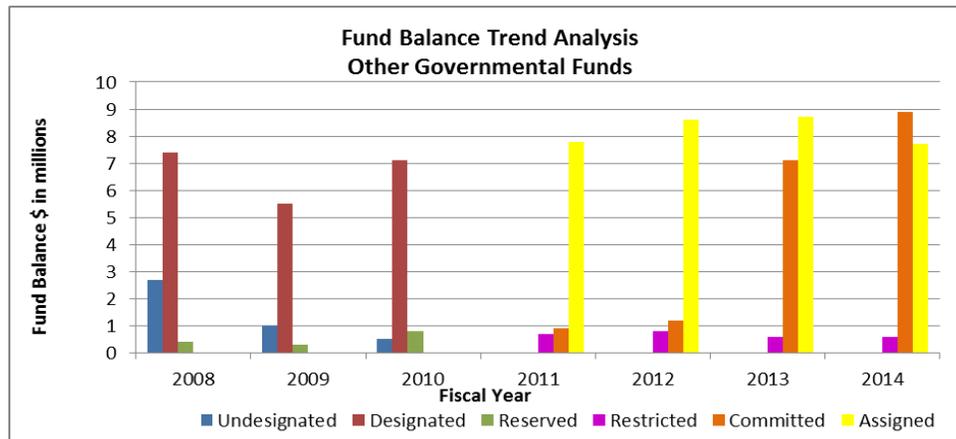
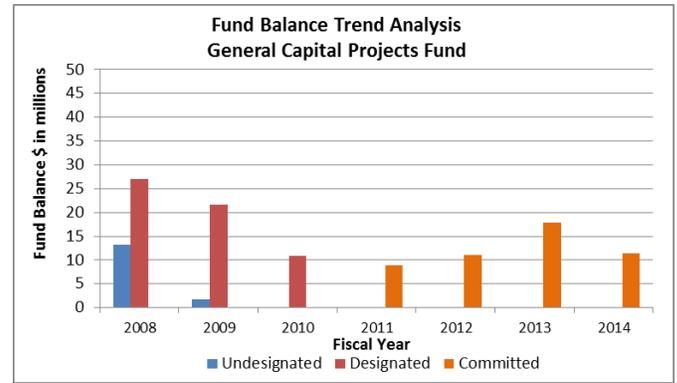
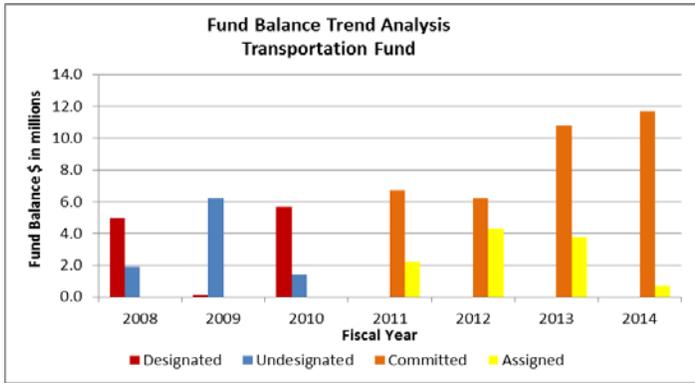
Total fund balance for the General Capital Projects Fund at year end was \$11.5 million. The County issued general obligation bonds to finance construction of parks facilities. The entire fund balance is committed for capital projects.

The County also has nine non-major governmental funds. In total, fund balance is \$17.2 million, a \$0.8 million increase compared to prior year. Of the \$17.2 million, \$0.7 million is restricted for debt service and drug enforcement activities. \$8.8 million is committed for contractual obligations related to each fund's purpose and \$7.7 million is assigned for the various fund purposes.

The following graphs illustrate fund balance trends for the County's governmental funds for fiscal years 2008 through 2014.



New goal 2012



Proprietary fund: The County’s proprietary fund financial statements provide the same type of information presented in the business-type activities on the government-wide financial statements, but in more detail. The Water and Sewer Fund total net position increased \$20.3 million during fiscal year 2014. Capital assets, net of depreciation and related debt increased \$50.9 million. Restricted net position decreased by \$14.0 million and unrestricted net position decreased by \$16.6 million. These changes reflect the increase of construction in process related to the construction of Rocky Pen Run Reservoir. A summary of the Water and Sewer Fund operations for the year was previously provided in the discussion of business-type activities.

Component Unit – School Board: The change in net position for the component unit School Board was \$18.3 million. This was due to the increases in program revenues exceeding the increase in expense. Funds transferred from the County General Fund include a local appropriation for operations and bond proceeds used to offset facility construction expenditures. The School Board issues a separate set of financial statements, which may be obtained directly from the School Board.

General Fund Budgetary Highlights

Budget amendments for expenditures resulted in an increase of \$22.6 million between the original budget and the final budget. Major budget amendments included in this amount:

- \$7.0 million in re-appropriated encumbrances and incomplete commitments to allow completion of ongoing projects.
- \$1.2 million for Component Unit School Board one-time capital expenditures.
- \$1.6 million for Component Unit School Board for artificial turf fields.
- \$1.4 million for various state and federal grants.
- \$2.0 million for funding from capital reserves for parks projects.
- \$3.4 million for purchase of land at Quantico Corporate Center

General Fund revenues increased \$5.5 million over the prior year amount. General property taxes increased \$4.8 million due to increased new construction and property valuation. Other local taxes had a net decrease of \$ 1.8 million which included the effects of a holiday for the motor vehicle license fee. The “other” category includes several miscellaneous items, the largest being developer cash contributions (\$ 3.9 million). The intergovernmental category includes grants from state and federal sources.

General Fund expenditures recorded a net decrease of \$ 1.0 million compared to the prior year amount. Highlights that contributed to the net increase include:

- The Public Safety function includes regional joint activities for the jail and juvenile detention center. These regional facilities allocate a percentage of their costs to participant localities based on average census.
- Overall, the local support for the school system was appropriated at \$3.4 million more than the prior year. However, at year-end, the schools turned back \$2.3 million in unspent funds to be reappropriated in the subsequent year for one-time expenditures.
- Capital outlay expenditures were for replacement public safety vehicles.

The following table compares General Fund revenues and expenditures for fiscal year 2014 with the previous fiscal year.

General Fund Comparison Revenues and Expenditures FY 2014 – FY 2013 (\$ in millions)			
	FY 2014	FY 2013	Increase (Decrease)
<u>Revenues:</u>			
General property taxes	\$ 183.0	\$ 178.2	\$ 4.8
Other local taxes	32.0	33.8	(1.8)
Licenses and permits	4.3	4.3	-
Use of money and property	.4	.3	.1
Charges for services	6.3	6.2	.1
Other	8.2	4.6	3.6
Intergovernmental	26.4	27.7	(1.3)
Total revenues	<u>\$ 260.6</u>	<u>\$ 255.1</u>	<u>\$ 5.5</u>
<u>Expenditures:</u>			
General government	\$ 12.6	\$ 12.1	\$.5
Judicial administration	7.0	6.9	.1
Public safety	49.8	50.8	(1.0)
Public works	5.0	5.0	-
Health and social services	13.1	13.4	(.3)
Parks, recreation and cultural	12.1	11.3	.8
Community development	3.9	4.0	(.1)
Education	110.5	109.4	1.1
Capital outlay	1.4	2.1	(.7)
Debt service	35.0	36.4	(1.4)
Total expenditures	<u>\$ 250.4</u>	<u>\$ 251.4</u>	<u>\$ (1.0)</u>

Capital Asset and Debt Administration

Capital assets: The County's investment in capital assets for its governmental and business-type activities as of June 30, 2014, totals \$602.2 million, net of accumulated depreciation. This represents an increase of \$55.1 million over the prior year. The investment in capital assets includes land, buildings, distribution and collection systems, equipment, vehicles, construction in progress. Major capital asset acquisitions during the current fiscal year included the following:

- Governmental activities – completion of Chichester Park.
- Governmental activities - construction in progress/land improvements/buildings/equipment – park construction and improvements, road improvement projects, completed acquisition of Self Contained Breathing Apparatus equipment for emergency personnel.
- Governmental activities – software increases included Computer Assisted Dispatch (CAD) upgrades almost complete at end of fiscal year.
- Governmental activities – replacement vehicles for public safety functions.
- Business-type activities construction in progress – construction of Rocky Pen Run Reservoir.
- Business-type activities distribution and collection systems – acceptance of developer constructed infrastructure.

The following table summarizes the changes in the County's governmental and business-type capital assets for fiscal year 2014. Additional information on the County's capital assets can be found in Note 4.

Change in Capital Assets (\$ in millions)			
	<u>Balance June 30, 2013</u>	<u>Net Additions And Deletions</u>	<u>Balance June 30, 2014</u>
<u>Governmental Activities:</u>			
Land	\$ 44.9	\$ 0.8	\$ 45.7
Other intangible	1.0	-	1.0
Construction in progress	<u>12.1</u>	<u>21.8</u>	<u>33.9</u>
Capital assets not being depreciated	<u>58.0</u>	<u>22.6</u>	<u>80.6</u>
Land improvements	27.5	-	27.5
Buildings and building improvements	102.2	-	102.2
Furniture, fixtures and equipment	48.2	2.7	50.9
Vehicles	<u>17.1</u>	<u>1.9</u>	<u>19.0</u>
Capital assets being depreciated	<u>195.0</u>	<u>4.6</u>	<u>199.6</u>
Less accumulated depreciation	<u>(62.3)</u>	<u>(10.7)</u>	<u>(73.0)</u>
Net capital assets being depreciated	<u>132.7</u>	<u>(6.1)</u>	<u>126.6</u>
Governmental activities capital assets	<u>\$ 190.7</u>	<u>\$ 16.5</u>	<u>\$ 207.2</u>

Change in Capital Assets (\$ in millions)			
	Balance <u>June 30, 2013</u>	Net Additions <u>And Deletions</u>	Balance <u>June 30, 2014</u>
Business-Type Activities:			
Land	\$ 19.1	\$ -	\$ 19.1
Other intangible	4.0	-	4.0
Construction in progress	<u>133.9</u>	<u>36.6</u>	<u>170.5</u>
Capital assets not being depreciated	<u>157.0</u>	<u>36.6</u>	<u>193.6</u>
Land improvements	.5	-	.5
Buildings and building improvements	4.2	-	4.2
Distribution and collection systems	323.2	12.0	335.2
Furniture, fixtures and equipment	14.1	.2	14.3
Vehicles	<u>2.8</u>	<u>.1</u>	<u>2.9</u>
Capital assets being depreciated	<u>344.8</u>	<u>12.3</u>	<u>357.1</u>
Less accumulated depreciation	<u>(145.4)</u>	<u>(10.3)</u>	<u>(155.7)</u>
Net capital assets being depreciated	<u>199.4</u>	<u>2.0</u>	<u>201.4</u>
Business-type activities capital assets	<u>\$ 356.4</u>	<u>\$ 38.6</u>	<u>\$ 395.0</u>

Long-term liabilities: At the end of the current fiscal year, County governmental activities reported total debt outstanding of \$430.8 million. Of this amount, \$327.7 million is general obligation debt backed by the full faith and credit of the County. The remainder of the County's debt is secured by specific revenue sources. County governmental activities had a net increase in total long term liabilities of \$15.5 million during the fiscal year. Issuances for FY 2014 included \$31.0 million general obligation bonds for school renovation projects and \$6.0 million in capital leases for public safety equipment.

The County's strong wealth and income levels, diverse local economy, sound financial management and moderate debt burden recently earned an upgrade (AA to AA+) for its general obligation bonds from Fitch Ratings and Standard and Poor's. Moody's affirmed its Aa2 rating, adding a positive outlook.

The County is in compliance with all debt policy requirements as illustrated in Table S-12 in the Statistical Section of this report.

The County's business-type activities reported total long term liabilities of \$108.5 million at the end of the current fiscal year.

Additional information on the County's long-term liabilities can be found in Note 5 of this report. The following table compares summarized debt for the primary government for the current year with the prior year.

Summary of Changes in Long-Term Liabilities (\$ in millions)			
	June 30, 2013	Net Increase (Decrease)	June 30, 2014
<u>Governmental Activities:</u>			
General obligation bonds, net	\$ 313.3	\$ 14.4	\$ 327.7
Lease revenue bonds	77.2	(3.5)	73.7
Capital leases	7.0	5.0	12.0
Other	10.8	(.9)	9.9
Compensated absences	<u>7.0</u>	<u>.5</u>	<u>7.5</u>
Total long-term debt	<u>\$ 415.3</u>	<u>\$ 15.5</u>	<u>\$ 430.8</u>
<u>Business-Type Activities:</u>			
Revenue bonds, net	\$ 62.4	\$ 15.6	\$ 78.0
VRA loans	30.6	(1.4)	29.2
Compensated absences	<u>1.3</u>	<u>.0</u>	<u>1.3</u>
Total long-term debt	<u>\$ 94.3</u>	<u>\$ 14.2</u>	<u>\$ 108.5</u>

Factors Influencing Future Budgets

Key factors that are expected to impact future budgets include:

- Uncertainty of state and federal revenue sources.
- Board of Supervisors' priorities.
- Public safety staffing.
- Citizen demands for maintaining service levels.
- Funding for capital improvements.
- Operating costs associated with new capital facilities.
- Health care and pension costs.
- Funding the annual required contribution for post-employment benefits other than pensions (OPEB).
- Funding schools operations.
- Human services.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest therein. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Chief Financial Officer, County of Stafford, P.O. Box 339, Stafford, VA 22555-0339.

STATEMENT OF NET POSITION
June 30, 2014

	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Totals	School Board
ASSETS				
Current assets:				
Cash, cash equivalents and temporary cash investments	\$ 119,934,990	\$ 32,144,483	\$ 152,079,473	\$ 22,526,942
Receivables, net of allowance for uncollectibles	23,850,938	4,283,517	28,134,455	7,047,240
Due from primary government	-	-	-	45,747,699
Internal balances	(418,536)	418,536	-	-
Inventory	7,544	784,802	792,346	625,260
Prepays	318,624	-	318,624	659,455
Total current assets	<u>143,693,560</u>	<u>37,631,338</u>	<u>181,324,898</u>	<u>76,606,596</u>
Noncurrent assets:				
Restricted cash and cash equivalents	31,468,608	26,375,685	57,844,293	36,715,908
Note receivable - Component Unit	930,000	-	930,000	-
Investment in joint venture	3,784,340	-	3,784,340	-
Capital assets:				
Land	45,643,020	19,053,161	64,696,181	33,068,614
Construction in progress	33,886,989	170,527,457	204,414,446	30,991,300
Other intangible assets	1,039,428	4,035,282	5,074,710	-
Subtotal non-depreciable capital assets	<u>80,569,437</u>	<u>193,615,900</u>	<u>274,185,337</u>	<u>64,059,914</u>
Land improvements	27,519,876	474,603	27,994,479	46,220,991
Buildings and building improvements	102,191,644	4,175,025	106,366,669	442,760,054
Distribution and collection systems	16,525	335,245,250	335,261,775	635,154
Furniture, fixtures and equipment	39,933,149	13,501,426	53,434,575	9,100,096
Technology infrastructure	4,942,000	610,759	5,552,759	2,129,561
Software	6,005,231	195,574	6,200,805	1,120,395
Vehicles	19,009,578	2,951,582	21,961,160	21,564,162
Less accumulated depreciation	<u>(73,008,793)</u>	<u>(155,752,479)</u>	<u>(228,761,272)</u>	<u>(183,840,068)</u>
Subtotal depreciable capital assets	<u>126,609,210</u>	<u>201,401,740</u>	<u>328,010,950</u>	<u>339,690,345</u>
Total noncurrent assets	<u>243,361,595</u>	<u>421,393,325</u>	<u>664,754,920</u>	<u>440,466,167</u>
Total assets	<u>387,055,155</u>	<u>459,024,663</u>	<u>846,079,818</u>	<u>517,072,763</u>
DEFERRED OUTFLOWS OF RESOURCES				
Deferred charge on refunding	67,048	16,963	84,011	-
Total deferred outflows of resources	<u>67,048</u>	<u>16,963</u>	<u>84,011</u>	<u>-</u>
LIABILITIES				
Current liabilities:				
Accounts payable	\$ 4,267,591	\$ 3,857,025	\$ 8,124,616	\$ 8,301,115
Retainage payable	499,548	1,667,437	2,166,985	1,366,039
Accrued salaries and benefits	1,191,647	226,486	1,418,133	42,878,204
Accrued insurance claims	935,146	56,707	991,853	5,520,176
Accrued interest	8,194,250	922,189	9,116,439	-
Other accrued liabilities	730,385	1,824	732,209	-
Due to component unit	45,729,538	18,161	45,747,699	-
Deposits	9,810,817	5,026,452	14,837,269	-
Current portion of long-term debt	<u>26,938,340</u>	<u>3,412,604</u>	<u>30,350,944</u>	<u>958,947</u>
Total current liabilities	<u>98,297,262</u>	<u>15,188,884</u>	<u>113,486,146</u>	<u>59,024,481</u>
Noncurrent liabilities:				
Noncurrent portion of long-term debt	403,986,278	105,055,031	509,041,309	7,945,912
Noncurrent portion of accrued insurance claims	-	-	-	98,362
Other post-employment benefits	19,766,259	15,134	19,781,393	20,233,456
Total noncurrent liabilities	<u>423,752,537</u>	<u>105,070,165</u>	<u>528,822,702</u>	<u>28,277,730</u>
Total liabilities	<u>522,049,799</u>	<u>120,259,049</u>	<u>642,308,848</u>	<u>87,302,211</u>
DEFERRED INFLOWS OF RESOURCES				
Unearned revenue	4,458,861	-	4,458,861	44,633
Total deferred inflows of resources	<u>4,458,861</u>	<u>-</u>	<u>4,458,861</u>	<u>44,633</u>
NET POSITION (DEFICIT)				
Net Investment in capital assets	94,214,362	314,276,234	408,490,596	402,418,884
Restricted:				
Drug enforcement	1,908,097	-	1,908,097	-
Capital projects	-	-	-	46,626,075
School Nutrition	-	-	-	2,508,113
Grants	-	-	-	104,987
IBNR	1,219,815	-	1,219,815	-
Unrestricted (deficit)	<u>(236,728,731)</u>	<u>24,506,342</u>	<u>(212,222,389)</u>	<u>(21,932,140)</u>
Total net position (deficit)	<u>\$ (139,386,457)</u>	<u>\$338,782,576</u>	<u>\$199,396,119</u>	<u>\$ 429,725,919</u>

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2014**

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
General government	\$ 13,533,596	\$ 266,157	\$ 591,531	\$ -
Judicial administration	7,606,669	258,636	1,765,593	-
Public safety	57,699,254	7,672,339	5,549,949	-
Public works	8,694,821	54,814	-	-
Health and social services	13,479,255	247,335	6,300,225	-
Parks, recreation and cultural	14,321,722	1,888,993	-	-
Community development	5,159,874	1,835,090	250,254	-
Appropriation to School Board:				
School operating	108,489,728	-	-	-
School capital projects	33,108,208	-	-	-
Transportation	3,322,814	51,785	918,886	1,602,859
Interest	13,807,460	-	-	-
Total governmental activities	<u>279,223,401</u>	<u>12,275,149</u>	<u>15,376,438</u>	<u>1,602,859</u>
Business-type activities:				
Water and Sewer	31,904,381	27,444,874	-	24,410,978
Total primary government	<u>\$ 311,127,782</u>	<u>\$ 39,720,023</u>	<u>\$ 15,376,438</u>	<u>\$ 26,013,837</u>
Component unit:				
Stafford County School Board	<u>\$ 293,901,842</u>	<u>\$ 18,232,507</u>	<u>\$ 49,633,405</u>	<u>\$ 33,108,208</u>

General revenues:

Taxes:

 General property taxes

 Other local taxes:

 Sales

 Fuels

 Consumer utility

 Motor vehicle decals

 Bank stock

 Recordation

 Occupancy

 Meals

 Short-term rental

 Cable franchise

 Road impact fees

 Basic aid

 Grants and contributions not restricted to specific programs

 Investment earnings

 Gain on disposal of capital assets

 Miscellaneous

 Total general revenues

 Change in net position

 Net position (deficit), beginning

 Net position (deficit), ending

The accompanying notes are an integral part of these financial statements.

**Net (Expense) Revenue and
Changes in Net Assets**

Primary Government			Component Unit
Governmental Activities	Business-type Activities	Totals	School Board
\$ (12,675,908)	\$ -	\$ (12,675,908)	\$ -
(5,582,440)	-	(5,582,440)	-
(44,476,966)	-	(44,476,966)	-
(8,640,007)	-	(8,640,007)	-
(6,931,695)	-	(6,931,695)	-
(12,432,729)	-	(12,432,729)	-
(3,074,530)	-	(3,074,530)	-
(108,489,728)	-	(108,489,728)	-
(33,108,208)	-	(33,108,208)	-
(749,284)	-	(749,284)	-
(13,807,460)	-	(13,807,460)	-
<u>(249,968,955)</u>	<u>-</u>	<u>(249,968,955)</u>	<u>-</u>
-	19,951,471	19,951,471	-
<u>(249,968,955)</u>	<u>19,951,471</u>	<u>(230,017,484)</u>	<u>-</u>
			<u>\$ (192,927,722)</u>
183,480,382	-	183,480,382	-
11,790,128	-	11,790,128	25,785,019
4,946,890	-	4,946,890	-
8,966,347	-	8,966,347	-
411,185	-	411,185	-
335,056	-	335,056	-
3,515,617	-	3,515,617	-
1,310,693	-	1,310,693	-
6,577,615	-	6,577,615	-
33,726	-	33,726	-
1,224,301	-	1,224,301	-
169,918	-	169,918	-
-	-	-	76,700,489
14,591,241	-	14,591,241	108,414,728
206,821	235,995	442,816	51,177
-	12,882	12,882	117,222
4,656,269	47,989	4,704,258	244,561
<u>242,216,189</u>	<u>296,866</u>	<u>242,513,055</u>	<u>211,313,196</u>
(7,752,766)	20,248,337	12,495,571	18,385,474
(131,633,691)	318,534,239	186,900,548	411,340,445
<u>\$ (139,386,457)</u>	<u>\$ 338,782,576</u>	<u>\$ 199,396,119</u>	<u>\$ 429,725,919</u>

**BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2014**

	Major Funds			Non Major	Total Governmental Funds
	General Fund	Special Revenue Transportation Fund	Capital Projects General Capital Projects Fund	Other Governmental Funds	
ASSETS					
Equity in pooled cash and investments	\$ 106,817,204	\$ 2,193,537	\$ -	\$ 10,924,249	\$ 119,934,990
Restricted assets:					
Cash	663,853	-	5,116,957	2,047,356	7,828,166
Cash with fiscal agents	2,261,004	8,284,760	7,696,397	5,398,281	23,640,442
Receivables, net of allowance for uncollectibles:					
Property taxes	13,985,049	-	-	37,950	14,022,999
Accounts	2,890,036	1,380,636	-	359,154	4,629,826
Intergovernmental	3,818,110	1,305,003	-	-	5,123,113
Due from other funds	7,286	-	-	1,911	9,197
Inventory	7,544	-	-	-	7,544
Prepaid expenditures	318,624	-	-	-	318,624
Total assets	<u>\$ 130,768,710</u>	<u>\$ 13,163,936</u>	<u>\$ 12,813,354</u>	<u>\$ 18,768,901</u>	<u>\$ 175,514,901</u>
LIABILITIES					
Liabilities:					
Accounts payable	\$ 2,329,346	\$ 712,019	\$ 917,753	\$ 308,473	\$ 4,267,591
Retainage payable	-	80,604	405,194	13,750	499,548
Deposits	9,810,817	-	-	-	9,810,817
Accrued salaries and benefits	1,174,263	6,732	6,567	4,085	1,191,647
Other accrued liabilities	730,385	-	-	-	730,385
Due to other funds	420,447	-	7,286	-	427,733
Due to component unit	45,729,538	-	-	-	45,729,538
Total liabilities	<u>60,194,796</u>	<u>799,355</u>	<u>1,336,800</u>	<u>326,308</u>	<u>62,657,259</u>
DEFERRED INFLOWS OF RESOURCES					
Unearned revenue-ground lease	1,594,286	-	-	-	1,594,286
Unavailable revenue property taxes	5,691,690	-	-	31,778	5,723,468
Unearned revenue	1,665,267	-	-	1,199,308	2,864,575
Total deferred inflows of resources	<u>8,951,243</u>	<u>-</u>	<u>-</u>	<u>1,231,086</u>	<u>10,182,329</u>
FUND BALANCES					
Nonspendable	326,168	-	-	-	326,168
Restricted	3,373,807	-	-	689,251	4,063,058
Committed	6,469,350	11,642,718	11,476,554	8,844,875	38,433,497
Assigned	20,483,364	721,863	-	7,677,381	28,882,608
Unassigned	30,969,982	-	-	-	30,969,982
Total fund balances	<u>61,622,671</u>	<u>12,364,581</u>	<u>11,476,554</u>	<u>17,211,507</u>	<u>102,675,313</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 130,768,710</u>	<u>\$ 13,163,936</u>	<u>\$ 12,813,354</u>	<u>\$ 18,768,901</u>	<u>\$ 175,514,901</u>

The accompanying notes are an integral part of these financial statements.

**RECONCILIATION OF THE BALANCE SHEET OF THE GOVERNMENTAL FUNDS
TO THE STATEMENT OF NET POSITION
JUNE 30, 2014**

Total fund balances- total governmental funds **\$ 102,675,313**

Amounts reported for governmental activities in the Statement of Net Position are different because:

Capital assets used in governmental activities are not current financial resources and therefore not reported in the governmental funds.

Governmental capital assets	\$ 280,187,440	
Less accumulated depreciation	<u>(73,008,793)</u>	
Net capital assets		207,178,647

Unavailable revenue represents amounts that were not available to fund current expenditures and therefore is not reported as revenue in the governmental funds. 5,723,468

Other assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.

Investment in joint venture	3,784,340	
Note Receivable - component unit (non current)	930,000	
Note Receivable - component unit (current)	<u>75,000</u>	
		4,789,340

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the governmental funds.

Revenue bonds	(73,665,000)	
General obligation bonds	(310,375,533)	
VRA loan	(7,205,949)	
Literary loans	(2,729,186)	
Capital leases	(12,053,731)	
Compensated absences	(7,550,703)	
Deferred amounts for bond premiums	(17,344,516)	
Deferred loss on refunding	67,048	
Accrued insurance claims	(935,146)	
Interest payable	(8,194,250)	
Net other post-employment benefits obligation	(19,766,259)	
		<u>(459,753,225)</u>

Net Position (Deficit) of Governmental Activities **\$ (139,386,457)**

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
YEAR ENDED JUNE 30, 2014**

	Major Funds			Non Major	Total Governmental Funds
	General Fund	Special Revenue Transportation Fund	Capital Projects General Capital Projects Fund	Other Governmental Funds	
REVENUES					
General property taxes	\$ 182,950,567	\$ -	\$ -	\$ 656,432	\$ 183,606,999
Other local taxes	31,998,841	4,946,890	-	1,480,611	38,426,342
Permits, privilege fees and regulatory licenses	4,312,561	-	-	-	4,312,561
Fines and forfeitures	1,057,819	-	-	-	1,057,819
Use of money and property	387,074	7,395	19,094	18,881	432,444
Charges for services	6,325,795	-	-	548	6,326,343
Miscellaneous	7,183,204	12,633	-	206,638	7,402,475
Intergovernmental	26,383,915	2,468,001	376,487	803,864	30,032,267
Total revenues	<u>260,599,776</u>	<u>7,434,919</u>	<u>395,581</u>	<u>3,166,974</u>	<u>271,597,250</u>
EXPENDITURES					
Current operating:					
General government	12,585,414	-	-	-	12,585,414
Judicial administration	6,958,998	-	-	37,274	6,996,272
Public safety	49,807,468	-	1,570,819	444,155	51,822,442
Public works	4,964,064	-	4,764,695	-	9,728,759
Health and social services	13,141,477	-	-	-	13,141,477
Parks, recreation and cultural	12,130,367	-	9,725,129	407,678	22,263,174
Community development	3,936,823	-	-	771,747	4,708,570
Appropriation to School Board:					
School operating	108,414,728	-	-	-	108,414,728
School capital projects	2,135,000	-	30,973,208	-	33,108,208
Transportation	-	3,347,968	-	-	3,347,968
Capital outlay	1,359,978	8,109,847	272,067	869,421	10,611,313
Debt service:					
Principal	20,971,432	-	-	50,204	21,021,636
Interest and fiscal charges	14,042,386	-	5,691	185,258	14,233,335
Total expenditures	<u>250,448,135</u>	<u>11,457,815</u>	<u>47,311,609</u>	<u>2,765,737</u>	<u>311,983,296</u>
Excess (deficiency) of revenues under expenditures	<u>10,151,641</u>	<u>(4,022,896)</u>	<u>(46,916,028)</u>	<u>401,237</u>	<u>(40,386,046)</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	2,024,435	1,850,058	7,302,101	855,284	12,031,878
Transfers out	(10,007,443)	(26,000)	(1,498,435)	(500,000)	(12,031,878)
Issuance of debt:					
Bonds	-	-	30,973,208	-	30,973,208
Capital leases	2,349,069	-	3,631,837	-	5,980,906
Total other financing sources (uses), net	<u>(5,633,939)</u>	<u>1,824,058</u>	<u>40,408,711</u>	<u>355,284</u>	<u>36,954,114</u>
Net change in fund balances	4,517,702	(2,198,838)	(6,507,317)	756,521	(3,431,932)
Fund balance, beginning	<u>57,104,969</u>	<u>14,563,419</u>	<u>17,983,871</u>	<u>16,454,986</u>	<u>106,107,245</u>
Fund balance, ending	<u>\$ 61,622,671</u>	<u>\$ 12,364,581</u>	<u>\$ 11,476,554</u>	<u>\$ 17,211,507</u>	<u>\$ 102,675,313</u>

The accompanying notes are an integral part of these financial statements.

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2014**

Net change in fund balances - total governmental funds **\$ (3,431,932)**

Reconciliation of amounts reported for governmental activities in the Statement of Activities:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of these assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.

Acquisition of capital assets	\$ 27,686,981	
Less depreciation expense	<u>(10,911,876)</u>	
Excess of capital outlay over depreciation		16,775,105

In the statement of activities, only the gain (loss) on capital assets is reported, while in the governmental funds, the proceeds from the sale increase financial resources. The change in net assets differs from the change in fund balance by the cost of the capital assets sold.

(275,916)

Unavailable revenues represent amounts that were not available to fund current expenditures and therefore are not reported as revenue in the governmental

(126,617)

Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds. These changes are included in expenses based on their functional category.

Change in joint venture investment (Landfill)	(673,826)	
Change in note receivable - component unit (School operating)	<u>(75,000)</u>	
		(748,826)

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the Statement of Net Position. Repayment of bond principal and issuance costs are expenditures in the governmental funds, but the repayment reduces long-term liabilities. This is the amount by which proceeds were more than repayments.

Debt issued or incurred:		
General obligation bonds	(28,955,000)	
Bond premium	(2,068,508)	
Capital Leases	(5,980,906)	
Principal repayments:		
General obligation debt	20,081,344	
Capital leases	<u>953,495</u>	
		(15,969,575)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Accrued interest	(506,801)	
Compensated absences	(544,474)	
Accrued insurance claims	(34,611)	
Amortization of premium, financing costs and deferred loss on refunding, net	969,773	
Change in net other post-employment benefits obligation	(3,858,893)	
Miscellaneous	<u>1</u>	
		<u>(3,975,005)</u>

Change in net position of governmental activities **\$ (7,752,766)**

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF NET POSITION
 PROPRIETARY FUND
 JUNE 30, 2014**

	Business Type Activity - Enterprise Fund
	<u>Water and Sewer Fund</u>
ASSETS	
Current assets:	
Equity in pooled cash and investments	\$ 32,144,483
Receivables, net of allowance for uncollectibles	4,283,517
Due from other funds	418,536
Inventory	784,802
Total current assets	<u>37,631,338</u>
Noncurrent assets:	
Restricted cash and cash equivalents	26,375,685
Capital assets:	
Land	19,053,161
Construction in progress	170,527,457
Other intangible assets	4,035,282
Land improvements	474,603
Buildings and building improvements	4,175,025
Distribution and collection systems	335,245,250
Furniture, fixtures and equipment	13,501,426
Vehicles	2,951,582
Software	195,574
Technology infrastructure	610,759
Less accumulated depreciation	<u>(155,752,479)</u>
Total capital assets (net of accumulated depreciation)	<u>395,017,640</u>
Total noncurrent assets	<u>421,393,325</u>
Total assets	<u>459,024,663</u>
DEFERRED OUTFLOWS OF RESOURCES	
Deferred loss on refunding	<u>16,963</u>
LIABILITIES	
Current liabilities:	
Accounts payable	3,857,025
Retainage payable	1,667,437
Accrued salaries and benefits	226,486
Accrued interest	922,189
Other liabilities	76,692
Deposits	5,026,452
Current portion of long-term debt	<u>3,412,604</u>
Total current liabilities	<u>15,188,885</u>
Noncurrent liabilities:	
Noncurrent portion of long-term debt	105,055,031
Other post-employment benefits	<u>15,134</u>
Total noncurrent liabilities	<u>105,070,165</u>
Total liabilities	<u>120,259,050</u>
NET POSITION	
Net investment in capital assets	314,276,234
Unrestricted	<u>24,506,342</u>
Total net position	<u>\$ 338,782,576</u>

The accompanying notes are an integral part of these financial statements.

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2014

	Business-Type Activity - Enterprise Fund
	<u>Water and Sewer Fund</u>
Operating revenues:	
Charges for services	\$ 27,444,874
Miscellaneous	78,253
Total operating revenues	<u>27,523,127</u>
Operating expenses:	
Personnel services	11,513,501
Contractual services	2,646,912
Materials and supplies	3,205,349
Heat, light and power	1,738,800
Telecommunication and internal services	1,847,010
Miscellaneous	685,788
Depreciation	10,421,251
Total operating expenses	<u>32,058,611</u>
Operating loss	<u>(4,535,484)</u>
Nonoperating revenues (expenses):	
Interest and investment revenue	235,996
Interest expense	(30,265)
Amortization of bond discount	371,193
Loss on refunding	(16,963)
Issuance costs	(200,000)
Gain on disposal of capital assets	12,882
Total nonoperating revenues, net	<u>372,843</u>
Loss before contributions	<u>(4,162,641)</u>
Capital contributions:	
Donated capital assets	12,019,007
Availability fees	8,687,779
Prorata fees	3,704,192
Total capital contributions	<u>24,410,978</u>
Change in net position	<u>20,248,337</u>
Total net position, beginning	<u>318,534,239</u>
Total net position, ending	<u>\$ 338,782,576</u>

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF CASH FLOWS
PROPRIETARY FUND
YEAR ENDED JUNE 30, 2014**

	Business-Type Activity - Enterprise Fund
	<u>Water and Sewer Fund</u>
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts from customers	\$ 25,019,972
Other revenues	78,253
Other expenses	(655,221)
Payments to suppliers	(18,118,990)
Payments to employees	(11,110,643)
Net cash used in operating activities	<u>(4,786,629)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Acquisition and construction of capital assets	(33,727,672)
Principal paid on bonds	(2,807,679)
Interest capitalized	(3,264,673)
Proceeds from indebtedness	17,240,766
Issuance costs	(200,000)
Gain or loss on disposal of fixed assets	12,883
Availability fees and prorata fees	12,391,971
Net cash used in capital and related financing activities	<u>(10,354,404)</u>
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest and dividends on investments	<u>235,996</u>
Net decrease in cash and cash equivalents	(14,905,037)
Cash and cash equivalents, beginning	73,425,205
Cash and cash equivalents, ending	<u>\$ 58,520,168</u>
Equity in pooled cash and investments	\$ 32,144,483
Restricted cash and cash equivalents	26,375,685
Total cash and cash equivalents	<u>\$ 58,520,168</u>
Reconciliation of operating loss to net cash used in operating activities	
Operating loss	<u>\$ (4,535,484)</u>
Adjustments to reconcile operating loss to net cash used in operating activities:	
Depreciation and amortization	10,421,251
Increase in OPEB liability	259,262
Change in assets and liabilities:	
Decrease in accounts receivable	5,732
Decrease in accrued liabilities	9,651
Increase in other liabilities	63,038
Increase in inventory	(122,299)
Decrease in accounts payable	(8,537,704)
Decrease in deposits	(2,430,634)
Increase in compensated absences	80,558
Total adjustments	<u>(251,145)</u>
Net cash used in operating activities	<u>\$ (4,786,629)</u>

Supplemental disclosure of noncash capital and related financing activities:
The Water and Sewer Fund received donated assets in 2014 valued at \$ 12,019,007.

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2014**

	<u>Agency Funds</u>	<u>Retired Employees Health Insurance Trust Fund</u>
ASSETS		
Current assets:		
Cash and short-term investments	\$ 2,855,281	\$ 4,911,360
Receivables:		
Property taxes	4,804,264	-
Accounts	35,017	-
Total assets	<u>\$ 7,694,562</u>	<u>4,911,360</u>
LIABILITIES		
Accrued salaries and benefits	\$ 15,824	-
Other liabilities	400,778	-
Reserve for future expenses	1,782,850	-
Reserve for bondholders	5,495,110	-
Total liabilities	<u>\$ 7,694,562</u>	<u>-</u>
NET POSITION		
Restricted for other post-employment benefits		<u>\$ 4,911,360</u>

The accompanying notes are an integral part of these financial statements.

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 RETIRED EMPLOYEES HEALTH INSURANCE TRUST FUND
 YEAR ENDED JUNE 30, 2014**

	<u>Retired Employees Health Insurance Trust Fund</u>
ADDITIONS	
Investments:	
Investment activity	<u>\$ 720,937</u>
Net investment earnings	<u>720,937</u>
Total additions	<u>720,937</u>
DEDUCTIONS	
Administration	<u>4,307</u>
Change in Net Position	716,630
Net Position restricted for Post-Employment Benefits	
Beginning of year	<u>4,194,730</u>
End of year	<u><u>\$ 4,911,360</u></u>

The accompanying notes are an integral part of these financial statements.

COUNTY OF STAFFORD, VIRGINIA

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2014

Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Narrative Profile

The County of Stafford (County) is located in northeastern Virginia, approximately 40 miles south of Washington, DC, and 55 miles north of Richmond, Virginia. It was founded in 1664 and was named for Staffordshire, England. It encompasses 277 square miles and has a population of 138,423.

The government of the County provides a full range of local government services including public safety, public works, public education, health and social services, parks and recreation, and community development. The County is organized under the County Executive form of government, as provided for by Commonwealth of Virginia (the Commonwealth) law. Under this form of government, the policies concerning the financial and business affairs of the County are determined by the Board of County Supervisors (the Board). The Board is composed of seven elected members elected by district who have authority over local taxation, budgets, borrowing, local ordinances and policy. The Board appoints a County Administrator to be the chief administrative officer of the County. The County Administrator carries out the policies established by the Board. The accompanying financial statements include the County's primary government and component unit over which the County exercises significant influence. Significant influence or accountability is based primarily on operational or financial relationships with the County (as distinct from legal relationships).

The financial statements of the County conform to accounting principles generally accepted in the United States of America applicable to governmental units promulgated by the Governmental Accounting Standards Board (GASB). The following is a summary of the County's more significant accounting policies:

A. THE FINANCIAL REPORTING ENTITY

GASB has established requirements and a reporting model for the annual financial reports of state and local governments. The reporting model was developed to make annual reports easier to understand and more useful to the people who use governmental financial information to make decisions. The reporting model includes:

Management's Discussion and Analysis – The financial statements are accompanied by a narrative introduction and analytical overview of the government's financial activities in the form of "management's discussion and analysis" (MD&A).

Government-wide financial statements – The reporting model includes financial statements prepared using full accrual accounting for all of the government's activities, except for fiduciary funds. This approach includes current assets and liabilities, such as cash and accounts payable, and capital assets and long-term liabilities, such as buildings and general obligation debt. Full accrual accounting also reports all of the revenues and costs of providing services each year, not just those received or paid in the current year or soon thereafter.

Statement of Net Position – The Statement of Net Position displays the financial position of the primary government (government and business-type activities) and its discretely presented component unit. Governments report all capital assets and their related debt in the government-wide Statement of Net Position. The net position of a government is broken down into three categories – (1) net investment in capital assets, (2) restricted, and (3) unrestricted.

Statement of Activities – The Statement of Activities reports expenses and revenues in a format that focuses on the cost of each governmental function. The expense of individual functions is compared to the revenues generated directly by that function, thereby demonstrating the degree to which direct expenses are offset by program revenues.

Direct expenses are those that are clearly identifiable with a specific function. Program revenues include (1) charges to customers who purchase, use or directly benefit from goods, services or privileges provided by a

given function; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Fund Financial Statements – The fund financial statements report detailed information about the County's operations. The focus of governmental and enterprise fund financial statements is on major funds rather than reporting by fund type. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by fund type.

Budgetary Comparison Schedules – Demonstrating compliance with the adopted budget is an important component of a government's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets of state and local governments and have an interest in following the actual financial progress of their governments over the course of the year. The County revises its original budget over the course of the year for a variety of reasons.

As required by accounting principles generally accepted in the United States of America, these financial statements present the primary government and its component unit for which the government is considered financially accountable. The discretely presented component unit is reported in a separate column in the government-wide statements to emphasize that it is legally separate from the primary government. The component unit discussed below is included in the County's financial report because of the significance of its operational or financial relationship with the County.

Discretely Presented Component Unit:

Discretely presented component units are entities that are legally separate from the primary government, and for which the government is financially accountable, or whose relationship with the government is such that exclusion would cause the government's financial statements to be misleading or incomplete. The component unit is presented in a separate column in the government-wide financial statements to emphasize that it is legally separate from the primary government. The County has one component unit.

County of Stafford School Board

The County of Stafford School Board (School Board) operates the public education system in the County for grades kindergarten through twelve. The County is accountable for all significant fiscal matters - approving the School Board's budget, funding deficits and issuing bonds to finance capital facilities. Also, the School Board provides services, which primarily benefit the citizens of the County. The School Board has separately issued financial statements which may be obtained as follows:

Stafford County School Board
Attention: Lance W. Wolff, CPA
Assistant Superintendent for Finance
31 Stafford Avenue
Stafford, Virginia 22554

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The basic financial statements include both government-wide (based on the County as a whole) and fund financial statements. The focus is on either the County as a whole (within the government-wide statements) or on major individual funds (within the fund financial statements). Both the government-wide and fund financial statements categorize primary activities as either governmental or business-type. In the government-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) are reflected on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The government-wide Statement of Activities is reported using the economic resources measurement focus and accrual basis of accounting which reflects both the gross and net cost per functional category (public safety, public

works, health and welfare, etc.) that are otherwise being supported by general government revenues (property, sales and use taxes, certain intergovernmental revenues, fines, permits and charges, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants, and contributions. The program revenues must be directly associated with the function (public safety, public works, health and welfare, etc.) or a business-type activity. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operation or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported as general revenues. The County does not allocate indirect expenses. The operating grants column includes operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the County's Water and Sewer Fund and various other functions of the County. Elimination of these charges would distort the direct costs and program revenues reported for the various functions.

The fund financial statements emphasize the major funds in either the governmental or business-type categories. Non-major funds are summarized into a single column. Each fund is considered to be an independent fiscal accounting entity, with a self-balancing set of accounts recording cash and other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The governmental fund statements are presented on a current financial resources and modified accrual basis of accounting. This is the manner in which these funds are normally budgeted. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements, a reconciliation is presented which briefly explains the adjustment necessary to reconcile the fund financial statements to the governmental column of the government-wide financial statements.

The County's fiduciary funds are presented in the fund financial statements by type (agency or trust). Since, by definition, these assets are being held for the benefit of a third party and cannot be used to address activities of the government; these funds are not incorporated into the government-wide statements.

The following is a brief description of the specific funds used by the County in fiscal year 2014.

(1) Governmental Funds

The focus of governmental funds (in the Fund Financial Statements) is on determination of current financial resources and changes in current financial resources. The County has the following governmental funds:

- a. General Fund** is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund. The General Fund is a major governmental fund.
- b. Special Revenue Funds** are used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The County's Special Revenue Funds include the following:
 - 1. Transportation Fund** – accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects. Grants and revenue sharing arrangements are also used to fund project expenditures. The Transportation Fund is a major governmental fund.
 - 2. Road Impact Fee - West Fund** – accounts for impact fee receipts from new development in a designated service area in the western portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
 - 3. Road Impact Fee - South East Fund** – accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.

4. **Garrisonville Road Service District Fund** – accounts for ad valorem tax receipts from property owners in the district to pay debt service for road improvements in the district.
5. **Warrenton Road Service District Fund** – accounts for ad valorem tax receipts from property owners in the district to pay debt service for road improvements in the district.
6. **Asset Forfeiture Fund** – accounts for the receipts and disbursements associated with the County's drug enforcement activities.
7. **Tourism Fund** – accounts for the receipts of a local five percent transient lodging tax used to fund the promotion of tourist venues in the County.
8. **Wetlands Fund** – accounts for wetlands mitigation fees and associated disbursements.
9. **Hidden Lake Dam Fund** – accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
10. **350th Anniversary Fund** – accounts for revenue and expenditures related to the County's 350th Anniversary celebration.
11. **Transportation Impact Fee** – accounts for impact fee receipts from new development in a designated service area in the County. Disbursements from this fund are for road improvement projects attributable to the new development. There was no activity for this fund for the current fiscal year.

c. **Capital Projects Funds** are used to account for current financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds).

General Capital Projects Fund – accounts for capital expenditures for land, new structures and the major repair, renovation and maintenance of existing structures. The General Capital Projects Fund is a major governmental fund.

(2) Proprietary Funds

Proprietary Funds are used to account for activities that are similar to those found in the private sector. All assets, liabilities, net position, revenues, and expenses related to the government's business activities are accounted for through proprietary funds. The measurement focus of proprietary funds is on determination of net income, financial position and cash flows. The following is the County's Proprietary Fund type:

a. **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the County is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges. The Water and Sewer Fund is the only Enterprise Fund. The Water and Sewer Fund is a major enterprise fund.

(3) Fiduciary Funds

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The following are the County's Fiduciary Fund types:

a. **Lake Arrowhead Sanitary District Fund** (Agency Fund) - accounts for a special assessment collection used to service a bond issue for road improvements in the District.

b. **Celebrate Virginia North Fund** (Agency Fund) – accounts for a special assessment collection used to service bonded debt for infrastructure improvements in the assessment district.

c. George Washington Regional Commission (Agency Fund) – accounts for the assets, liabilities, revenues and expenditures associated with a contractual arrangement to process the agency’s payroll.

d. Widewater Community Development Fund (Agency Fund) – this fund was originally created by the Board of Supervisors in 1995 as a community development authority to finance the construction of a roadway and related improvements to serve the Widewater district. Circumstances surrounding the development of the Widewater area and related transportation requirements have changed since the CDA was established. In 2006 the Board of Supervisors repealed its ordinances that established the tax district and the developer traffic impact fees. During 2008 property owners within the district were issued refunds for taxes paid. The traffic impact fees have been reserved for future transportation related projects in the County.

e. Embrey Mill Fund (Agency Fund) – accounts for a special assessment collection used to service bonded debt for infrastructure improvements in the assessment district.

f. Retired Employees Health Insurance Trust (Trust Fund) – accounts for the activities of the County’s other post-employment benefit trust, which provides health insurance coverage for the County’s retirees.

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using the current financial resources measurement focus. Generally, only current assets and current liabilities are included on the balance sheet for this presentation. Long-term assets and long-term liabilities are included in the government-wide statements. Operating statements of these funds present increases (e.g., revenues and other financing sources) and decreases (e.g., expenditures and other financing uses) in net current financial resources for this measurement focus.

The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these activities are included on the Statement of Net Position. Proprietary fund-type operating statements present increases (revenues) and decreases (expenses) in total net position.

The Statement of Net Position, Statement of Activities, and financial statements of the Proprietary and Fiduciary Funds are presented on the accrual basis of accounting. Under this method of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred without regard to receipt or disbursement of cash.

Governmental funds utilize the modified accrual basis of accounting under which revenues and related assets are recorded when measurable and available to finance operations during the year. Accordingly, real and personal property taxes are recorded as revenues and receivables when billed, net of allowances for uncollectible amounts. Property taxes due before June 30, but not collected within 45 days after fiscal year end are reflected as unavailable revenue. Sales taxes collected and held by the State at year-end on behalf of the County are recognized as revenue. Certain other intergovernmental revenues and sales and services, other than utility customer receivables, are not susceptible to accrual. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied. Licenses, permits, fines and rents are recorded as revenue when received. General purpose entitlement revenues are recognized in the period to which the entitlement applies. The County considers all other revenues reported in the governmental funds to be available if the revenues are collected within 60 days after year-end.

The County recognizes assets of nonexchange transactions in the period when the underlying transaction occurs, when an enforceable legal claim has arisen, or when all eligibility requirements are met. Nonexchange transactions occur when one government provides (or receives) value to (from) another party without receiving (or giving) equal or nearly equal value in return.

Expenditures of governmental funds are recorded when the related fund liabilities are incurred. Principal and interest on long-term debt, compensated absences and claims and judgments are recognized when due.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County's enterprise fund and the component unit's internal service funds are charges to internal customers for sales and services. Operating expenses for the aforementioned enterprise fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

D. DEFERRED OUTFLOWS / INFLOWS OF RESOURCES

In addition to assets, the statement of net position and balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, "Deferred outflows of resources", represents a consumption of net position that applies to a future period which will not be recognized as an outflow of resources (expense or expenditure) until then. The County has one item that meets this criterion – a loss resulting from the refunding of debt. The loss is the difference in the reacquisition price and the net carrying value of the old debt. The amount is amortized as a component of interest expense on the straight-line basis over the remaining life of the old debt, or the new debt, whichever is shorter.

In addition to liabilities, the statement of net position and balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, "Deferred inflows of resources", represents an acquisition of net position that applies to a future period which will not be recognized as an inflow of resources (revenue) until then. The County has a few items that meet this criterion such as prepaid property taxes, property taxes not collected within the period of availability and others. These are explained in more detail in a separate note to the financial statements.

E. BUDGETS AND BUDGETARY ACCOUNTING

The County follows these procedures in establishing the budgetary data reflected in the financial statements.

1. Prior to April 1, the County Administrator submits a proposed budget (operating and capital) to the Board of Supervisors for the fiscal year commencing the following July 1. The budget includes proposed obligations and the means of financing them. The budget embodies estimates of specific amounts of revenue.
2. Public hearings are conducted by the Board of Supervisors to obtain taxpayer and citizen comments.
3. Prior to June 30, the budget is legally enacted through passage of a resolution. Budgets are legally adopted for the following governmental funds:

Primary Government

General Fund	Hidden Lake Dam Fund
Transportation Fund	350 th Anniversary Fund
Road Impact Fee - West	Transportation Impact Fee
Garrisonville Road Service District	General Capital Projects Fund
Warrenton Road Service District	
Asset Forfeiture Fund	
Tourism Fund	

Component Unit – School Board

School Operating Fund
School Nutrition Fund
School Grant Fund
School Capital Projects Fund

Component Unit – School Board

Fleet Services Fund
Health Benefits Fund
Workers' Compensation Fund

4. The budget for the proprietary fund serves as a guide to the County and not as legally binding limitations.
5. Although legal restrictions on expenditures are established at the departmental level, effective administrative control over expenditures is maintained through the establishment of more detailed line-item budgets.
6. Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.
7. The budget is integrated into the accounting system, and the budgetary data, as presented in the financial statements for all funds with annual budgets, compare actual revenue and expenditures with budgeted amounts as originally adopted, and as amended by the Board of Supervisors through June 30, 2014. Individual amendments were not material in relation to the original appropriations.
8. By law, total expenditures by fund may not, and did not, exceed appropriations in fiscal year 2014.
9. At the close of the fiscal year, all appropriations lapse for budget items other than capital projects and grants. Appropriations designated for capital projects and grants remain in effect for the life of the project or grant, or until the Board changes or eliminates the appropriation by an ordinance or resolution.

F. DEPOSITS AND INVESTMENTS

Cash resources of the County, excluding cash held with fiscal agents, in the General Fund, Special Revenue Funds, Capital Projects Funds, Proprietary Fund, and Fiduciary Funds, are combined to form a pool of cash and investments to maximize interest earnings. Investments in the pool consist of municipal bonds, corporate notes and bonds and obligations of the federal government which are recorded at fair value. Income from pooled investments is allocated only when contractually or legally required. Investment earnings are allocated to the various funds based on equity in the investment pool.

The fair value of investments is based on quoted market prices; no investments are valued at cost. All investments in external investment pools are reported at fair value.

G. RESTRICTED ASSETS – CASH AND INVESTMENTS

Restricted cash in the General Fund represents a reserve account held by the County's health insurance administrator as well as unspent grant proceeds and unspent lease proceeds.

Restricted cash in the Transportation Fund represents funds collected from a two percent motor fuel sales tax for Stafford County and held by the Potomac and Rappahannock Transportation Commission as fiscal agent for the County. The funds are used for transportation projects.

Restricted cash in the Asset Forfeiture Fund is used for drug enforcement activities.

Restricted cash in the Hidden Lake Dam Fund is reserved for debt service requirements.

Restricted cash in the General Capital Projects Fund represents the unspent proceeds from lease revenue bonds issued in June 2013.

Restricted cash and investments in the Water and Sewer Fund represent assets set aside to meet debt sinking fund requirements, project construction payments pursuant to bond covenants and customer advance payments, as well as an operating reserve for repair, renewal and rehabilitation of capital assets.

Generally, the County uses restricted assets first for expenses incurred for which both restricted and unrestricted assets are available. The County may defer the use of restricted assets based on a review of the specific transaction.

H. INVENTORIES AND PREPAID ITEMS

Primary Government:

The General Fund inventory is stated at cost (first-in, first-out), which approximates market. It consists of small dollar office supplies held for consumption.

The Water and Sewer Fund inventory is stated at cost (first-in, first-out), which approximates market. It consists of operating materials held for consumption.

Component Units:

The School Nutrition Fund carries its inventory on a cost basis (first-in, first-out), which approximates market. The inventory consists of food service supplies and perishable and non-perishable food products.

The Fleet Services Fund carries its inventory on a cost basis (first-in, first-out), which approximates market. It consists of parts, materials and supplies for repairs and maintenance of school and County vehicles.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements using the consumption method.

I. CAPITAL ASSETS

Capital outlays are recorded as expenditures of the primary government in governmental funds and as capital assets in the government-wide financial statements and in the proprietary fund to the extent the County’s capitalization threshold of \$5,000 is met. Infrastructure within the County (roads, streets, bridges, etc.) is owned and maintained by the Commonwealth of Virginia (Department of Transportation), and is therefore not recorded in the County’s financial statements. Depreciation is recorded on capital assets on a government-wide basis using the straight-line method and the following estimated useful lives:

	<u>Primary Government</u>	<u>Component Unit – School Board</u>
	Governmental Activities	Governmental Activities
Land improvements	20 years	20 years
Buildings and building improvements	25 – 50 years	4 – 50 years
Furniture, fixtures and equipment	5 – 10 years	5 – 15 years
Vehicles	5 years	8 – 14 years
Software	3 – 5 years	5 years
Technology infrastructure	5 years	15 years

To the extent the County’s capitalization threshold of \$5,000 is met, capital outlays of the Proprietary Fund are recorded as capital assets and depreciated over their estimated useful lives on a straight-line basis on both the fund basis and the government-wide basis for the following useful lives:

	<u>Primary Government</u> Water and Sewer Fund	<u>Component Unit – School Board</u> Fleet Services Fund
Land improvements	20 years	20 years
Buildings and building improvements	20 – 100 years	4 – 50 years
Distribution and collection systems	20 – 80 years	-
Furniture, fixtures and equipment	5 – 10 years	5 – 15 years
Vehicles	5 years	8 – 14 years
Software	3 – 5 years	-
Technology infrastructure	5 years	-

All capital assets are valued at historical cost or estimated historical cost if actual cost is not available. Donated capital assets are valued at their estimated fair market value on the date donated. Maintenance, repairs and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective accounts and any resulting gain or loss is recorded in the results of operations.

J. REAL ESTATE AND PERSONAL PROPERTY DATA

The tax calendars for real and personal property taxes are summarized below.

	<u>Real Property</u>	<u>Personal Property</u>
Levy	January 1	January 1
Due Date	June 5 / December 5 (50% each date)	June 5 / December 5 (50% each date)
Lien Date	June 6 / December 6	June 6 / December 6

K. COMPENSATED ABSENCES

County employees accumulate vacation time and sick leave depending upon their length of service. The County has established accumulated leave balance thresholds for vacation and compensatory leave. There is no threshold on accumulated sick leave. Vacation leave up to the established threshold and a portion of sick leave time is payable upon termination of employment. Compensatory time earned by County employees up to the established threshold is also payable upon termination of employment. The current and long-term portions of the governmental funds’ accumulated vacation, sick leave, and compensatory time for the primary government are recorded as liabilities in the government-wide financial statements. Current and long-term compensated absences liabilities are recorded in the government-wide and proprietary fund financial statements.

L. LONG-TERM OBLIGATIONS

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type

Statement of Net Position. Bond premiums and discounts are amortized over the life of the bonds using the straight-line method, which approximates the effective interest method. Bonds payable are reported net of the applicable premium or discount. Bond issuance costs are reported as expenses in the period in which they are incurred.

In the governmental fund financial statements bond premiums and discounts, as well as issuance costs are recognized during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures. All debt service costs are recognized as expenditures when due.

M. NET POSITION DEFICIT

By law, the School Board does not have taxing authority and, therefore, it cannot incur debt through general obligation bonds to fund the acquisition, construction or improvement to its capital assets. That responsibility lies with the local governing body that issues the debt on behalf of the School Board. However, the *Code of Virginia* requires the School Board to hold title to the capital assets (buildings and equipment) due to their responsibility for maintenance and insurance.

In the Statement of Net Position, this scenario presents a dilemma for the primary government. Debt issued on behalf of the School Board is reported with the County debt as a liability of the primary government, thereby reducing the net position of the primary government. The corresponding capital assets are reported as assets of the Component Unit – School Board (title holder), thereby increasing their net position.

The Virginia General Assembly amended the *Code of Virginia* to allow a tenancy in common with the School Board whenever the locality incurs a financial obligation which is payable over more than one fiscal year for any school property. The tenancy in common terminates when the associated debt has been paid in full. For financial reporting purposes, the legislation permits the locality to report the portion of the school property related to any outstanding financial obligation, thus eliminating a potential deficit from financing capital assets with debt. The legislation allows local governments to elect not to acquire a tenancy in common by adopting a resolution to that effect.

The County concluded that while joint tenancy would resolve a deficit in the primary government's net position, the continual computation process that would be required to allocate principal, interest, asset amount, and depreciation between the County and School Board would be cumbersome and not provide any added benefit to the financial statements. Therefore, the Board of Supervisors adopted a resolution declining tenancy in common for current and future financial obligations.

Of the \$139.4 million net position deficit in governmental activities in the government wide statement of net position, \$297.1 million is attributed to debt for school property and equipment.

N. NET POSITION and FUND BALANCE CLASSIFICATION

Net Position:

The government-wide financial statements utilize a net position presentation. Net position is presented in three components – net invested in capital assets, restricted, and unrestricted.

Net Invested in Capital Assets – This component of net position consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any borrowings attributable to the acquisition, construction, or improvement of those assets.

Restricted – This component consists of financial statement elements constrained by external third-parties (creditors, grantors, contributors, or laws or regulations of other governments) or by law through constitutional provisions or enabling legislation.

Unrestricted – This component consists of financial statement elements that do not meet the definition of “net invested in capital assets” and “restricted”.

When both restricted and unrestricted resources are available for use, it is the City’s policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Balance:

In the fund financial statements, fund balance for governmental funds is reported in classifications based primarily on the extent to which the County is bound to honor constraints on the specific purpose for which amounts in the funds may be spent. Fund balance is reported in five components – Nonspendable, Restricted, Committed, Assigned and Unassigned.

- Nonspendable – This component includes amounts that cannot be spent because they are either not spendable form or are legally or contractually required to be maintained intact.
- Restricted – This component consists of amounts that have constraints placed on them either externally by third-parties (creditors, grantors, contributors, or laws or regulations of other governments) or by law through constitutional provisions or enabling legislation. Enabling legislation may authorize the County to assess, levy, or otherwise mandate payment of resources (from external sources) and include a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation.
- Committed – This component consists of amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the County’s highest level of decision making authority (the Board of Supervisors) through adopted resolutions. Committed amounts cannot be used for any other purpose unless the Board modifies or rescinds the specified use by taking the same type of action (adopted resolution) it employed previously to commit those amounts.
- Assigned – This component consists of amounts that are constrained by the County Management’s intent to be used for specific purposes. The authority for assigning fund balance is assigned to the County Administrator and the Chief Financial Officer or their designee(s) as established by Board resolution adopting the County’s Principles of High Performance Financial Management - Fund Balance Policy.
- Unassigned – This classification represents amounts that have not been restricted, committed or assigned to specific purposes within the General Fund. The General Fund is the only fund that reports a positive unassigned fund balance amount.

When both restricted and unrestricted resources are available for use, it is the County’s policy to use restricted resources first, then unrestricted resources (committed, assigned and unassigned) as they are needed. When unrestricted resources (committed, assigned and unassigned) are available for use it is the County’s policy to use committed resources first, then assigned, and then unassigned as they are needed.

During its review of financial policies in fiscal year 2012 the Board established a goal of a minimum unassigned fund balance of twelve percent of General Fund operating revenues. This threshold must be met before other reserves are funded. The goal was met for fiscal year 2014.

During a review of its financial policies in fiscal year 2010, the Board created three General Fund reserves (R09-260 and R09-356) – Revenue Stabilization Reserve, Capital Projects Reserve, Stafford Opportunity Fund Reserve. These reserves allow flexibility for financial planning and addressing unanticipated expenditures and provide overall stability. Use of these reserves requires Board appropriation and must be for one-time, non-recurring expenditures. The reserves are in addition to minimum unassigned fund balance limits and are classified as committed fund balance.

During fiscal year 2013 the Board reviewed the County’s financial policies and made changes (R13-102) that are designed to improve debt ratios and to strengthen and clarify fund balance reserve policies. A Healthcare Costs Reserve was added. Amounts in excess of the required minimum unassigned fund balance are assigned to the

reserves according to the following hierarchy:

- Revenue Stabilization Reserve – after the minimum unassigned fund balance threshold is met, one half of one percent of general fund revenue is added to the reserve for use during times of economic downturn when reduced revenues create fiscal stress. The trigger for drawing on the reserve is a two percent revenue shortfall within a single fiscal year. Withdrawal amounts may not exceed one-half of the reserve balance. The reserve will be used in combination with spending cuts. The reserve will not be used to offset a tax rate change. Replenishment is required within five years.
- Capital Projects Reserve - \$1.5M for capital needs, to reduce reliance on debt, provide cash flow for capital projects and pay down high interest debt when advantageous.
- Stafford Opportunity Reserve – \$500,000 to enhance and promote economic development opportunities.
- Healthcare Costs Reserve – an amount equal to the estimated claims incurred but not reported (IBNR) plus ten percent of annual claims. Any healthcare savings realized after all reserve needs have been met will be set aside for contribution to the County’s OPEB Trust Fund.
- Any remaining available fund balance after the reserves have been fully funded will go to the Capital Projects Reserve.

The County operates a Water and Sewer Utilities Fund (business-type enterprise fund). The fund maintains a repair, renewal and rehabilitation reserve based on 150 days of operating and maintenance expenses. Unrestricted net position is in addition to all other required restrictions.

Fund Balance Classification for Governmental Funds:

	General Fund	Transportation Fund	Capital Projects Fund	Other Nonmajor Governmental Funds	Total
Nonspendable					
Prepays	\$ 318,624	\$ -	\$ -	\$ -	\$ 318,624
Inventory	7,544	-	-	-	7,544
Restricted					
Grants	1,075,906	-	-	-	1,075,906
Encumbrances	142,940	-	-	119,656	262,596
Debt service	-	-	-	62,006	62,006
Drug enforcement	-	-	-	507,589	507,589
IBNR/CFR	2,154,961	-	-	-	2,154,961
Committed					
Encumbrances	-	5,284,769	11,476,554	962,587	17,723,910
Museum Re-payment	-	-	-	-	-
Stafford Opportunity Fund	500,000	-	-	-	500,000
Capital Projects Reserve	4,314,557	-	-	-	4,314,557
Purchase of Development Rights	584,009	-	-	-	584,009
FY 15 Stormwater Management	349,000	-	-	-	349,000
Health Insurance	721,784	-	-	-	721,784
Future Operations	-	6,357,949	-	7,882,288	14,240,237
Assigned					
Encumbrances	4,481,072	-	-	48,518	4,529,590
CSA Reserve	300,000	-	-	-	300,000
Fuel Reserve	500,000	-	-	-	500,000
Insurance Parity	936,294	-	-	-	936,294
Revenue Stabilization Reserve	1,301,865	-	-	-	1,301,865
Risk Management Reserve	100,000	-	-	-	100,000
FY14 School Surplus	2,380,673	-	-	-	2,380,673
Museum Reserve	938,293	-	-	-	938,293
Contingency Reserve	500,000	-	-	-	500,000
Future Operations	9,045,167	721,863	-	7,628,863	17,395,893
Unassigned					
	<u>30,969,982</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,969,982</u>
Total	<u>\$ 61,622,671</u>	<u>\$ 12,364,581</u>	<u>\$ 11,476,554</u>	<u>\$ 17,211,507</u>	<u>\$ 102,675,313</u>

O. CASH FLOWS

In accordance with GASB Statement No. 9, *Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting*, the County has presented a statement of cash flows for the Water and Sewer Fund. The cash amounts used in this statement of cash flows is the equivalent of all demand deposits as well as short-term investments. For purposes of this statement, cash and cash equivalents are defined as short-term, highly liquid investments that are both readily convertible to known amounts of cash and investments with original maturities of 90 days or less.

P. USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Note 2. DEPOSITS AND INVESTMENTS

DEPOSITS: County and School deposits with banks are covered by the Federal Deposit Insurance Corporation (FDIC) and collateralized in accordance with the Virginia Security for Public Deposits Act (the "Act") Section 2.2-4400 et. seq. of the Code of Virginia. Under the Act, banks and savings institutions holding public deposits in excess of the amount insured by the FDIC must pledge collateral to the Commonwealth of Virginia Treasury Board. Financial Institutions may choose between two collateralization methodologies and depending upon that choice, will pledge collateral that ranges in the amounts from 50% to 130% of excess deposits. Accordingly, all deposits are considered fully collateralized.

INVESTMENTS: Code of Virginia Sec.2.2- 4501 through 2.2-4513 authorizes local governments and other public bodies to invest in obligations of the United States or agencies thereof, obligations of the Commonwealth of Virginia or political subdivisions thereof, obligations of the International Bank for Reconstruction and Development (World Bank), the Asian Development Bank, the African Development Bank, "prime quality" commercial paper and certain corporate notes, banker's acceptances, repurchase agreements, the State Treasurer's Local Government Investment Pool (LGIP) and the Commonwealth of Virginia State Non-Arbitrage Program (SNAP).

The Treasurer has invested proceeds of the Lease Revenue Bonds-Series 2008, the 2012 VRA bond, the 2014 VRA bond, all the 2013 General Obligation bonds, and all the School Board VPSA bonds in the SNAP Fund (the Fund) to ensure compliance with certain arbitrage requirements of the *Internal Revenue Code of 1986*, as amended. The Fund is a professionally managed money market fund, which provides Virginia issuers of tax-exempt borrowings investment management, accounting and arbitrage rebate calculation services. The fund invests in qualifying obligations and securities as permitted by Virginia statutes. The fair value of the position in the SNAP external investment pool is the same as the value of the pool's shares, \$1 per share.

The Treasurer also invests in the LGIP, which is not SEC registered. The LGIP is a professionally managed money market fund, which invests in qualifying obligations and securities as permitted by Virginia statutes. Pursuant to Section 2.2-4605 of the *Code of Virginia*, the Treasury Board of the Commonwealth sponsors the LGIP and has delegated certain functions to the State Treasurer. The LGIP reports to the Treasury Board at their regularly scheduled monthly meetings. The fair value of the position of the LGIP is the same as the value of the pool shares, i.e., the LGIP maintains a stable net asset value of \$1 per share.

Note 2. DEPOSITS AND INVESTMENTS (Continued)

Custodial Credit Risk: The County's investments at June 30, 2014 were held by the County or in the County's name by the County's custodial banks.

Credit Risk of Debt Securities: Standard & Poor's and/or an equivalent organization on the Nationally Recognized Statistical Rating Organizations (NRSRO) list rated the County's debt investments as of June 30, 2014 and the ratings are presented below using the Standard & Poor's rating scale.

At year-end the Primary Government's and Component Unit Stafford County Public School's investment balances were as follows:

County	VALUE					
	Short Term		Long Term			
	AAAm	A-1	AAA	AA	A	BBB
U.S. Agencies	\$ -	\$ -	\$ 408,425	\$ 30,281,579	\$ -	\$ -
Municipal Bonds	\$ -	\$ -	\$ -	\$ 951,666	\$ -	\$ -
Corporate Notes and Bonds	\$ -	\$ 9,374,678	\$ 907,457	\$ 13,338,761	\$ -	\$ 24,867
Money Market	\$ 1,722,672	\$ 6,832,576	\$ -	\$ -	\$ -	\$ -
LGIP	\$ 44,574,809	\$ -	\$ -	\$ -	\$ -	\$ -
SNAP	\$ 24,349,999	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 70,647,481	\$ 16,207,253	\$ 1,315,882	\$ 44,572,006	\$ -	\$ 24,867
Component Unit						
LGIP	\$ 4,765,740	\$ -	\$ -	\$ -	\$ -	\$ -
SNAP	\$ 36,538,574	\$ -	\$ -	\$ -	\$ -	\$ -
Total	\$ 41,304,314	\$ -	\$ -	\$ -	\$ -	\$ -
Held in County's Name as Fiduciary						
U.S. Agencies and Securities	\$ -	\$ -	\$ -	\$ 2,268,083	\$ -	\$ -
Municipal Bonds	\$ -	\$ -	\$ -	\$ 100,012	\$ -	\$ -
Corporate Notes and Bonds	\$ -	\$ 1,024,616	\$ -	\$ 1,762,299	\$ -	\$ -
Money Market Mutual Funds	\$ 120,055	\$ 699,676	\$ -	\$ -	\$ -	\$ -
Total	\$ 120,055	\$ 1,724,292	\$ -	\$ 4,130,394	\$ -	\$ -

As of June 30, 2014, all investments were in compliance with the State Statutes administering investments of Public Funds. Ratings are purchased by the issuer from Moody's and/or Standard & Poor's. Ratings must comply with the investment policy prior to any purchase.

Concentration of Credit Risk: Concentration of credit risk is defined as the risk of loss attributed to the magnitude of a government's investment in a single issuer. In accordance with GASB 40, if certain investments in any single issuer represent 5% of total investments, except U.S. government guaranteed obligations, there must be a disclosure for the amount and the issuer. The County's board places no limit on the amount that the County can invest in one issuer.

At June 30, 2014, the County had the following investments exceeding 5% of the total investments:

Investment Type	Value	
	Dollars	Percentage of Portfolio
Federal Home Loan Bank	\$ 9,572,236	8.27%
Fannie Mae	\$ 6,067,430	5.24%

Interest Rate Risk: Interest rate risk is defined as the risk that changes in interest rates will adversely affect the fair value of an investment. Due to market conditions, the County's investment policy generally sets a 5-year maximum maturity from the date of purchase. Additionally, the County requires 25% of the liquid funds be invested in over-night funds while the remaining 75% be invested in no longer than 180 days. Furthermore, the majority of the core funds

Note 2. DEPOSITS AND INVESTMENTS (Continued)

are to have a final maturity of no longer than 5 years and a duration requirement not exceeding 3 years to manage portfolio volatility. The County establishes these guidelines to minimize investment risk in the portfolio.

Investment Type	Fair Value	Investment Maturities (In Years)			
		Less Than 1 Year	1 - 5 Years	6 - 10 Years	Over 10 Years
U.S. Agencies and Securities	\$ 30,690,004	\$ 3,081,718	\$ 27,437,141	\$ 82,887	\$ 88,258
Municipal Bonds	\$ 951,666	\$ 951,666	\$ -	\$ -	\$ -
Corporate Notes and Bonds	\$ 23,645,763	\$ 8,972,277	\$ 14,540,999	\$ -	\$ 132,487
Money Market Mutual Funds	\$ 8,555,248	\$ 8,555,248	\$ -	\$ -	\$ -
LGIP	\$ 44,574,809	\$ 44,574,809	\$ -	\$ -	\$ -
SNAP	\$ 24,349,999	\$ 24,349,999	\$ -	\$ -	\$ -
Total	\$ 132,767,489	\$ 90,485,717	\$ 41,978,140	\$ 82,887	\$ 220,745
Component Unit					
LGIP	\$ 4,765,740	\$ 4,765,740	\$ -	\$ -	\$ -
SNAP	\$ 36,538,574	\$ 36,538,574	\$ -	\$ -	\$ -
Total	\$ 41,304,314	\$ 41,304,314	\$ -	\$ -	\$ -
Held in County's Name as Fiduciary					
U.S. Agencies and Securities	\$ 2,268,083	\$ 17,949	\$ 2,250,134	\$ -	\$ -
Municipal Bonds	\$ 100,012	\$ 100,012	\$ -	\$ -	\$ -
Corporate Notes and Bonds	\$ 2,786,915	\$ 1,154,393	\$ 1,632,522	\$ -	\$ -
Money Market Mutual Funds	\$ 819,731	\$ 819,731	\$ -	\$ -	\$ -
Total	\$ 5,974,741	\$ 2,092,086	\$ 3,882,655	\$ -	\$ -

County and School Board OPEB Funds:

As of June 30, 2014, the carrying value of the *County OPEB Fund's* deposits and investments held by the Trust and their respective credit rating was as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Credit Rating</u>
Investment in pooled funds	<u>\$4,911,360</u>	N/A

As of June 30, 2014, the carrying value of the *School Board OPEB Fund's* deposits and investments held by the Trust and their respective credit rating was as follows:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Credit Rating</u>
Investment in pooled funds	<u>\$18,099,103</u>	N/A

The primary government's OPEB trust fund and its component unit Stafford County Public School's OPEB trust fund are participants in the Virginia Pooled OPEB Trust (VACo/VML Pooled OPEB Trust). The Trust is an irrevocable trust offered to local governments and authorities and is governed by a Board of Trustees consisting of local officials participating in the Trust. Funds of participating jurisdictions are pooled and are invested in the name of the Virginia Pooled OPEB Trust. The Board of Trustees of the Virginia Pooled OPEB Trust has adopted an investment policy to achieve a compound annualized total rate of return over a market cycle, including current income and capital appreciation, in excess of 5.0 percent after inflation, in a manner consistent with prudent risk-taking. Investment decisions for the funds' assets are made by the Board of Trustees. The Board of Trustees establishes investment objectives, risk tolerance and asset allocation policies in light of the purpose of the Fund, market and economic conditions, and generally prevailing prudent investment practices. In addition, they will oversee adherence to the investment policy. The Board of Trustees review, monitor, and evaluate the performance of the investments and its investment advisors in light of available investment opportunities, market conditions, and publicly available indices for the generally accepted evaluation and measurement of such performance. Specific investment information for the Virginia Pooled OPEB Trust can be obtained by writing to VML/VACo Finance Program, 919 East Main Street Suite 1100, Richmond, Virginia 23219.

Note 3. RECEIVABLES

Receivables at June 30, 2014 consist of the following:

Primary Government

	General Fund	Transportation Fund	Nonmajor Governmental Funds	Water and Sewer Fund	Totals
Property taxes	\$ 19,623,926	\$ -	\$ 38,426	\$ -	\$ 19,662,352
Accounts	2,890,036	1,380,636	359,154	4,708,710	9,338,536
Intergovernmental	<u>3,818,110</u>	<u>1,305,003</u>	<u>-</u>	<u>34,435</u>	<u>5,157,548</u>
Gross Receivables	26,332,072	2,685,639	397,580	4,743,145	34,158,436
Less:					
Allowance for uncollectible accounts	<u>(5,638,877)</u>	<u>-</u>	<u>(476)</u>	<u>(459,628)</u>	<u>(6,098,981)</u>
Net Receivables	<u>\$ 20,693,195</u>	<u>\$ 2,685,639</u>	<u>\$ 397,104</u>	<u>\$ 4,283,517</u>	<u>\$ 28,059,454</u>

Component Unit – Stafford County Public Schools

	Operating Fund	Nutrition Services Fund	Grants Fund	Capital Projects Fund	Totals
Accounts receivable	\$ 167,275	\$ -	\$ 22,350	\$ -	\$ 189,625
Intergovernmental	5,053,563	222,687	1,581,365	-	6,857,615
Due from Primary Government	<u>43,650,700</u>	<u>-</u>	<u>-</u>	<u>2,097,000</u>	<u>45,747,700</u>
Total Receivables	<u>\$ 48,871,538</u>	<u>\$ 222,687</u>	<u>\$ 1,603,715</u>	<u>\$ 2,097,000</u>	<u>\$ 52,794,940</u>

Stafford County Public Schools' receivables are considered fully collectible and therefore an allowance for uncollectible accounts is not applicable to these receivables.

Note 4. CAPITAL ASSETS

The following is a summary of changes in capital assets for the Primary Government's governmental activities for the fiscal year ended June 30, 2014:

PRIMARY GOVERNMENT Governmental Activities

	Balance June 30, 2013	Increases	Decreases	Reclassifications	Balance June 30, 2014
Capital assets not being depreciated:					
Land	\$ 44,887,146	\$ 755,874	\$ -	\$ -	\$ 45,643,020
Intangible Asset – Other	1,039,428	-	-	-	1,039,428
Construction in progress	<u>12,102,627</u>	<u>24,150,670</u>	-	<u>(2,366,308)</u>	<u>33,886,989</u>
Total capital assets not being depreciated	<u>58,029,201</u>	<u>24,906,544</u>	-	<u>(2,366,308)</u>	<u>80,569,437</u>
Capital assets being depreciated:					
Land improvements	27,469,648	50,228	-	-	27,519,876
Buildings and building improvements	102,249,872	357,986	(416,214)	-	102,191,644
Furniture, fixtures and equipment	7,914,559	314,867	-	31,720,248	39,949,674
Intangible Asset - Software	5,987,853	17,378	-	-	6,005,231
Technology Infrastructure	34,295,940	-	-	(29,353,940)	4,942,000
Vehicles	<u>17,124,141</u>	<u>2,039,978</u>	<u>(154,541)</u>	-	<u>19,009,578</u>
Total capital assets being depreciated	<u>195,042,013</u>	<u>2,780,437</u>	<u>(570,755)</u>	<u>2,366,308</u>	<u>199,618,003</u>
Less accumulated depreciation for:					
Land improvements	(10,781,828)	(1,154,146)	-	-	(11,935,974)
Buildings and building improvements	(24,450,387)	(3,396,882)	140,298	-	(27,706,971)
Furniture, fixtures and equipment	(4,911,490)	(3,843,089)	-	-	(8,754,579)
Intangible Asset - Software	(4,238,595)	(459,414)	-	-	(4,698,009)
Technology Infrastructure	(5,998,562)	(645,083)	-	-	(6,643,645)
Vehicles	<u>(12,010,894)</u>	<u>(1,413,262)</u>	<u>154,541</u>	-	<u>(13,269,615)</u>
Total accumulated depreciation	<u>(62,391,756)</u>	<u>(10,911,876)</u>	<u>294,839</u>	-	<u>(73,008,793)</u>
Total capital assets being depreciated, net	<u>132,650,257</u>	<u>(8,131,439)</u>	<u>(275,916)</u>	<u>2,366,308</u>	<u>126,609,210</u>
Total capital assets, governmental activities	<u>\$ 190,679,458</u>	<u>\$16,775,105</u>	<u>\$ (275,916)</u>	<u>\$ -</u>	<u>\$ 207,178,647</u>

Depreciation expense was charged to governmental functions as follows:

General government	\$ 469,996
Judicial administration	170,368
Public safety	5,620,234
Public works	2,845,381
Parks, recreation and cultural	1,484,688
Community development	66,537
Transportation	<u>254,672</u>
Total	<u>\$ 10,911,876</u>

Note 4. CAPITAL ASSETS (Continued)

The following is a summary of changes in capital assets for Primary Government's business-type activities for the fiscal year ended June 30, 2014:

PRIMARY GOVERNMENT

Business-type Activities

Water and Sewer Fund

	Balance June 30, 2013	Increases	Decreases	Reclassifications	Balance June 30, 2014
Capital assets not being depreciated:					
Land	\$ 19,053,161	\$ -	\$ -	\$ -	\$ 19,053,161
Intangible Asset - Other	4,035,282	-	-	-	4,035,282
Construction in progress	<u>133,900,228</u>	<u>36,627,229</u>	-	-	<u>170,527,457</u>
Total capital assets not being depreciated	<u>156,988,671</u>	<u>36,627,229</u>	-	-	<u>193,615,900</u>
Capital assets being depreciated:					
Land improvements	474,603	-	-	-	474,603
Buildings and building improvements	4,175,025	-	-	-	4,175,025
Distribution and collection systems	323,226,243	12,019,007	-	-	335,245,250
Furniture, fixtures and equipment	13,315,284	186,142	-	-	13,501,426
Intangible Asset – Software	195,574	-	-	-	195,574
Technology Infrastructure	610,759	-	-	-	610,759
Vehicles	<u>2,807,359</u>	<u>178,976</u>	<u>(34,753)</u>	-	<u>2,951,582</u>
Total capital assets being depreciated	<u>344,804,847</u>	<u>12,384,125</u>	<u>(34,753)</u>	-	<u>357,154,219</u>
Less accumulated depreciation for:					
Land improvements	(286,514)	(12,130)	-	-	(298,644)
Buildings and building improvements	(1,910,284)	(118,061)	-	-	(2,028,345)
Distribution and collection systems	(130,351,110)	(9,579,733)	-	-	(139,930,843)
Furniture, fixtures and equipment	(9,999,705)	(499,336)	-	-	(10,499,041)
Intangible Asset – Software	(191,574)	(1,600)	-	-	(193,174)
Technology Infrastructure	(346,107)	(18,091)	-	-	(364,198)
Vehicles	<u>(2,280,687)</u>	<u>(192,300)</u>	<u>34,753</u>	-	<u>(2,438,234)</u>
Total accumulated depreciation	<u>(145,365,981)</u>	<u>(10,421,251)</u>	<u>34,753</u>	-	<u>(155,752,479)</u>
Total capital assets being depreciated, net	<u>199,438,866</u>	<u>1,962,875</u>	-	-	<u>201,401,740</u>
Total capital assets, business-type activities	<u>\$ 356,427,537</u>	<u>\$ 38,590,104</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 395,017,640</u>

Note 4. CAPITAL ASSETS (Continued)

The following is a summary of changes in capital assets, except for fleet services fund, for Stafford County Public Schools' governmental activities for the fiscal year ended June 30, 2014:

**COMPONENT UNIT – Stafford County Public Schools
Governmental Activities**

	Balance June 30, 2013	Increases	Decreases	Reclassifications	Balance June 30, 2014
Capital assets not being depreciated:					
Land	\$ 33,007,141	\$ -	\$ -	\$ 24,116	\$ 33,031,257
Assets not placed in service	634,633	54,548	-	(634,633)	54,548
Construction in progress	17,388,794	29,111,411	(14,584)	(15,578,479)	30,907,142
Total capital assets not being depreciated	<u>51,030,568</u>	<u>29,165,959</u>	<u>(14,584)</u>	<u>(16,188,996)</u>	<u>63,992,947</u>
Capital assets being depreciated:					
Land improvements	41,756,634	1,311,065	(23,752)	1,908,615	44,952,562
Buildings and building improvements	427,080,425	1,124,493	-	12,758,310	440,963,228
Furniture, fixtures and equipment	8,621,791	845,655	(939,373)	330,873	8,858,946
Vehicles	21,842,695	1,992,180	(2,299,535)	(30,220)	21,505,120
Software	520,646	116,760	-	404,264	1,041,670
Technology infrastructure	1,297,380	15,027	-	817,154	2,129,561
Distribution and collection systems	635,154	-	-	-	635,154
Total capital assets being depreciated	<u>501,754,725</u>	<u>5,405,180</u>	<u>(3,262,660)</u>	<u>16,188,996</u>	<u>520,086,241</u>
Less accumulated depreciation for:					
Land improvements	(12,247,458)	(2,203,581)	23,752	890	(14,426,397)
Buildings and building improvements	(135,846,873)	(12,002,911)	-	1,450	(147,848,334)
Furniture, fixtures and equipment	(7,166,294)	(671,022)	899,738	(31,060)	(6,968,638)
Vehicles	(12,856,309)	(1,075,992)	1,950,412	28,720	(11,953,169)
Software	(385,492)	(103,600)	-	-	(489,092)
Technology infrastructure	(182,388)	(85,855)	-	-	(268,243)
Distribution and collection systems	(443,751)	(29,373)	-	-	(473,124)
Total accumulated depreciation	<u>(169,128,565)</u>	<u>(16,172,334)</u>	<u>2,873,902</u>	<u>-</u>	<u>(182,426,997)</u>
Total capital assets being depreciated, net	<u>332,626,160</u>	<u>(10,767,154)</u>	<u>(388,758)</u>	<u>16,188,996</u>	<u>337,659,244</u>
Total capital assets, governmental activities	<u>\$ 383,656,728</u>	<u>\$ 18,398,805</u>	<u>\$ (403,342)</u>	<u>\$ -</u>	<u>\$ 401,652,191</u>

Depreciation expense was charged to governmental functions as follows:

Instruction	\$ 380,416
Administration, attendance and health	109,702
Pupil transportation	975,950
Operation and maintenance	510,968
Food and nutrition services	99,443
Facilities	13,591,198
Technology	504,657
Total	<u>\$ 16,172,334</u>

Note 4. CAPITAL ASSETS (Continued)

The following is a summary of changes in capital assets for Stafford County Public Schools' proprietary fund for the fiscal year ended June 30, 2014:

**COMPONENT UNIT – Stafford County Public Schools
Business-type Activities
Proprietary Fund – Fleet Services**

Proprietary Fund - Fleet Services	Balance <u>June 30, 2013</u>	<u>Increases</u>	<u>Decreases</u>	<u>Reclassifications</u>	Balance <u>June 30, 2014</u>
Capital assets not being depreciated:					
Land	\$ 37,357	\$ -	\$ -	\$ -	\$ 37,357
Construction in progress	<u>218,186</u>	<u>129,166</u>	<u>-</u>	<u>(317,742)</u>	<u>29,610</u>
Total assets not being depreciated	<u>255,543</u>	<u>129,166</u>	<u>-</u>	<u>(317,742)</u>	<u>66,967</u>
Capital assets being depreciated:					
Land improvements	942,970	7,717	-	317,742	1,268,429
Buildings and building improvements	1,565,050	238,415	(6,639)	-	1,796,826
Furniture, fixtures and equipment	135,872	121,682	(16,404)	-	241,150
Vehicles	59,042	-	-	-	59,042
Software	<u>78,725</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>78,725</u>
Total capital assets being depreciated	<u>2,781,659</u>	<u>367,814</u>	<u>(23,043)</u>	<u>317,742</u>	<u>3,444,172</u>
Less accumulated depreciation for:					
Land improvements	(321,270)	(54,188)	-	-	(375,458)
Buildings and building improvements	(794,390)	(69,365)	6,638	-	(857,117)
Furniture, fixtures and equipment	(76,958)	(11,252)	12,923	-	(75,287)
Vehicles	(26,977)	(7,380)	-	-	(34,357)
Software	<u>(55,107)</u>	<u>(15,745)</u>	<u>-</u>	<u>-</u>	<u>(70,852)</u>
Total accumulated depreciation	<u>(1,274,702)</u>	<u>(157,930)</u>	<u>19,561</u>	<u>-</u>	<u>(1,413,071)</u>
Total capital assets being depreciated, net	<u>1,506,957</u>	<u>209,884</u>	<u>(3,482)</u>	<u>317,742</u>	<u>2,031,101</u>
Total capital assets, business-type activities	<u>\$ 1,762,500</u>	<u>\$ 527,626</u>	<u>\$ (192,058)</u>	<u>\$ -</u>	<u>\$ 2,098,068</u>

Note 5. LONG-TERM LIABILITIES

A. PRIMARY GOVERNMENT – GOVERNMENTAL ACTIVITIES

The following is a summary of long-term liability activity of the primary government for the year ended June 30, 2014:

	Amounts Payable at June 30, 2013	Increases	Decreases	Amounts Payable at June 30, 2014	Amounts Due within One Year
Bonds Payable:					
General obligation bonds	\$ 297,085,268	\$ 28,955,000	\$ (15,664,735)	\$ 310,375,533	\$ 17,674,044
Lease revenue Bonds	77,195,000	-	(3,530,000)	73,665,000	3,570,000
Plus amounts for bond premiums	<u>16,255,429</u>	<u>2,068,508</u>	<u>(979,421)</u>	<u>17,344,516</u>	<u>-</u>
Bonds payable including amounts for bond premiums	390,535,697	31,023,508	(20,174,156)	401,385,049	21,244,044
Literary loans	3,195,335	-	(466,149)	2,729,186	466,149
VRA loan	7,626,409	-	(420,460)	7,205,949	441,736
Capital leases	7,026,320	5,980,906	(953,495)	12,053,731	1,714,064
**Compensated absences	<u>7,006,229</u>	<u>5,014,582</u>	<u>(4,470,108)</u>	<u>7,550,703</u>	<u>3,072,347</u>
Governmental activities long-term liabilities	<u>\$ 415,389,990</u>	<u>\$ 42,018,996</u>	<u>\$ (26,484,368)</u>	<u>\$ 430,924,618</u>	<u>\$ 26,938,340</u>

** The following governmental funds, wherein associated payroll expenditures are recorded, are used to liquidate their portion of the liability for compensated absences: General Fund, Tourism Fund, Capital Projects Fund.

Annual debt service requirements to maturity for long-term debt and related interest, exclusive of premiums are as follows:

Year Ending June 30,	General Obligation Bonds		Revenue Bonds	
	Principal	Interest	Principal	Interest
2015	\$17,674,044	\$14,008,539	\$ 3,570,000	\$ 3,574,689
2016	18,246,219	13,239,318	3,615,000	3,405,831
2017	18,477,122	12,318,574	3,650,000	3,260,203
2018	18,353,499	11,387,498	3,695,000	3,112,336
2019	18,265,996	10,469,941	3,750,000	2,950,161
2020-2024	82,843,653	39,822,875	18,110,000	11,949,884
2025-2029	85,495,000	20,470,303	13,675,000	8,054,522
2030-2034	50,340,000	4,285,609	15,105,000	4,251,907
2035-2037	<u>680,000</u>	<u>12,070</u>	<u>8,495,000</u>	<u>684,731</u>
Total	<u>\$ 310,375,533</u>	<u>\$ 126,014,727</u>	<u>\$ 73,665,000</u>	<u>\$ 41,244,264</u>

Year Ending June 30,	Literary Loans	
	Principal	Interest
2015	\$ 466,149	\$ 81,876
2016	466,149	67,891
2017	466,149	53,907
2018	466,149	39,922
2019	216,149	25,938
2020-2022	<u>648,441</u>	<u>38,905</u>
Total	<u>\$ 2,729,186</u>	<u>\$ 308,439</u>

Note 5. LONG-TERM LIABILITIES (Continued)

Year Ending June 30,	Capital Leases		VRA Loan	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2015	\$ 1,714,064	\$ 307,284	\$ 441,736	\$ 163,211
2016	1,759,444	261,905	451,954	152,993
2017	1,806,095	215,253	462,409	142,538
2018	1,854,056	167,292	473,106	131,842
2019	1,535,087	122,251	484,050	120,898
2020-2024	3,384,985	193,286	2,593,476	431,260
2025-2029	<u>-</u>	<u>-</u>	<u>2,299,218</u>	<u>120,572</u>
Total	<u>\$ 12,053,731</u>	<u>\$ 1,267,271</u>	<u>\$ 7,205,949</u>	<u>\$ 1,263,314</u>

Note 5. LONG-TERM LIABILITIES (Continued)

	Sale Date	Final Maturity	Interest Rates	Original Borrowing	Principal Outstanding
<i>Governmental Activities</i>					
<u>General Obligation Bonds</u>					
County:					
Public Improvements (Refunding)	6/13/2012	10/1/2021	3.43 – 5.13%	\$ 4,810,000	\$ 4,110,000
Public Improvements	6/27/2013	7/1/2033	3.13%	24,075,000	24,075,000
Total General Obligation - County				28,885,000	28,185,000
Schools:					
VPSA Series 1993B	11/18/1993	12/15/2013	4.70 – 5.00%	6,260,000	-
VPSA Series 1994A	5/5/1994	7/15/2013	6.10 – 6.30%	7,880,000	-
VPSA Series 1994B	11/22/1994	7/15/2014	6.10 – 6.60%	4,615,000	178,092
VPSA Series 1994C	11/22/1994	7/15/2014	6.10 – 6.60%	2,794,068	230,000
VPSA Series 1995A	5/18/1995	7/15/2015	5.40 – 5.98%	650,000	60,000
VPSA Series 1995B-1	12/21/1995	7/15/2015	5.10 – 6.10%	2,805,000	280,000
VPSA Series 1995B-2	12/21/1995	7/15/2015	5.10 – 6.10%	2,096,324	244,944
VPSA Series 1996A	5/2/1996	7/15/2016	5.30 – 6.10%	6,370,000	960,000
VPSA Series 1996B	11/14/1996	7/15/2016	5.10 – 6.10%	6,585,000	975,000
VPSA Series 1997A	5/30/1997	7/15/2017	5.35 – 6.10%	5,280,000	935,000
VPSA Series 1997B	11/20/1997	1/15/2018	4.60 – 5.35%	8,450,000	1,680,000
VPSA Series 1998A	4/30/1998	7/15/2018	4.35 – 5.30%	11,560,000	2,875,000
VPSA Series 1998B-1	11/19/1998	7/15/2018	4.35 – 5.10%	4,345,729	1,189,701
VPSA Series 1998B-2	11/19/1998	7/15/2018	4.35 – 5.10%	9,845,000	2,450,000
VPSA Series 1999A	5/13/1999	7/15/2019	4.10 – 5.23%	18,000,000	5,400,000
VPSA Series 1999B	11/18/1999	7/15/2019	5.10 – 6.10%	9,805,170	3,194,544
VPSA Series 2000A	5/18/2000	7/15/2020	5.10 – 5.60%	9,240,000	3,220,000
VPSA Series 2000B	11/16/2000	7/15/2020	4.98 – 5.85%	4,260,000	1,470,000
VPSA Series 2001A	5/17/2001	7/15/2021	4.85 – 5.60%	10,135,000	4,040,000
VPSA Series 2001B	11/15/2001	7/15/2021	3.10 – 5.35%	9,257,513	3,899,830
VPSA Series 2002A	5/16/2002	7/15/2022	5.10 – 5.60%	2,685,000	1,200,000
VPSA Series 2002B	11/7/2002	7/15/2022	4.10 – 5.10%	1,815,000	810,000
VPSA Series 2003A	5/15/2003	7/15/2023	3.10 – 5.35%	6,905,000	3,450,000
VPSA Series 2003B	11/1/2003	7/15/2028	3.10 – 5.35%	54,070,000	40,120,000
VPSA Series 2003C	11/1/2003	7/15/2023	3.10 – 5.35%	5,494,768	2,963,422
VPSA Series 2004A	5/13/2004	7/15/2029	4.85 – 5.10%	8,470,000	6,555,000
VPSA Series 2004B	11/10/2004	7/15/2029	4.1 – 5.6%	9,700,000	7,485,000
VPSA Series 2005A	5/12/2005	7/15/2030	4.1 – 5.1%	17,895,000	14,320,000
VPSA Series 2005B	11/10/2005	7/15/2030	4.35 – 5.1%	9,810,000	7,855,000
VPSA Series 2006A	5/12/2006	7/15/2031	4.10 – 5.1%	41,035,000	34,075,000
VPSA Series 2006B	11/9/2006	7/15/2032	4.225 – 5.1%	6,310,000	5,210,000
VPSA Series 2007A	5/10/2007	7/15/2032	4.1 – 5.1%	13,620,000	11,695,000
VPSA Series 2007B	11/8/2007	1/15/2033	4.4 – 5.1%	10,600,000	9,120,000
VPSA Series 2008A	5/19/2008	7/15/2033	4.1 – 5.1%	11,500,000	10,190,000
VPSA Series 2008B	12/11/2008	7/15/2033	4.1 – 5.4%	1,700,000	1,505,000
VPSA Series 2010A	5/13/2010	7/15/2025	3.05 – 5.05%	5,740,000	4,865,000
Qualified School Construction Bonds	7/8/2010	7/15/2031	5.31%	1,305,000	1,005,000
VPSA Series 2010C	11/10/2010	7/15/2030	2.05 – 3.55%	2,305,000	2,060,000
VPSA Series 2011A	5/5/2011	7/15/2031	2.05 – 4.30%	5,625,000	5,265,000
VPSA Series 2011B	11/9/2011	7/15/2031	2.05 – 5.05%	9,845,000	9,245,000
VPSA Series 2012A	5/10/2012	7/15/2032	2.55 – 5.05%	11,860,000	11,390,000
VPSA Series 2012B	11/15/2012	7/15/2032	2.15 – 5.05%	16,220,000	15,750,000
VPSA Series 2013A	5/9/2013	7/15/2033	3.05 – 5.05%	13,820,000	13,820,000
VPSA Series 2013B	11/15/2013	7/15/2033	2.30 – 5.05%	12,575,000	12,575,000
VPSA Series 2014A	5/15/2014	7/15/2034	2.67 – 5.05%	16,380,000	16,380,000
Total General Obligation - Schools					282,190,533
Lease Revenue Bonds:					
Public Safety Improvements	6/27/2006	8/1/2036	4.00 – 5.25%	47,030,000	41,610,000
Public Improvements	3/20/2008	4/1/2033	4.00 – 5.00%	45,165,000	31,395,000
Hidden Lake Dam	6/19/2008	10/1/2028	3.00 – 4.93%	800,000	660,000
Total Lease Revenue Bonds					73,665,000
Total Bonds Payable					\$384,040,533

NOTE 5. LONG TERM LIABILITIES (Continued)

	Sale Date	Final Maturity	Interest Rates	Original Borrowing	Principal Outstanding
<u>State Literary Fund Loans</u>					
Winding Creek Elementary School	11/1/1997	11/1/2017	3.0%	\$ 5,000,000	\$ 1,000,000
Rocky Run Elementary School	8/15/2001	8/15/2021	3.0%	4,322,974	1,729,186
Total State Literary Fund Loans					\$ 2,729,186
<u>Virginia Resources Authority Loan</u>					
Public Improvements	4/18/2008	4/1/2028	3.0%	\$ 9,500,000	\$ 7,205,949
<u>Capital Leases</u>					
Public Improvements	2/23/1999	6/30/2014	5.4%	\$ 478,000	\$ -
Public Improvements	3/29/2011	4/10/2021	3.11%	8,707,998	6,072,825
Public Improvements	6/27/2014	6/23/2024	2.62%	3,631,837	3,631,837
Public Improvements	6/27/2014	6/23/2019	1.62%	2,349,069	2,349,069
Total Capital Leases					\$12,053,731

The County has entered into lease agreements as lessee for financing the acquisition of land, buildings, equipment, software systems, and vehicles. These lease agreements qualify as capital leases for accounting purposes and therefore have been recorded at the present value of their future minimum lease payments as of the inception date.

The assets acquired through capital leases are as follows:

	Governmental Activities
Asset:	
Land	\$ 59,386
Building	89,386
Equipment	14,654,692
Less: Accumulated depreciation	<u>(2,497,951)</u>
Total	<u>\$ 12,305,513</u>

In June 2006, the County was a participant in the Virginia Municipal League/Virginia Association of Counties (VML/VACO) Finance Program. In this transaction, the Industrial Development Authority of the County of Stafford and the City of Staunton sold bonds totaling \$59,490,000. The County's share of this transaction was \$47,030,000 in Lease Revenue bonds for the purpose of constructing a new Public Safety Building and two (2) Fire Stations. The bonds sold at a premium, yielding an additional \$1,993,987 for construction purposes.

In March 2008, the Economic Development Authority of Stafford, Virginia issued \$45,165,000 in Lease Revenue bonds to finance various public facility projects, including the acquisition and construction of new courthouse facilities, the construction of the Falls Run library, and the acquisition and installation of an emergency radio communications system. The bonds sold at a premium, yielding an additional \$381,934 for project purposes.

In June, 2008, the County obtained \$800,000 Lease Revenue financing on behalf of the homeowners of the Hidden Lake Subdivision for dam renovations through the Virginia Resources Authority. Homeowners are assessed an ad valorem tax of \$0.22 per \$100 of assessed valuation, with collections designated for debt service on the financing. These bonds sold at a premium, yielding an additional \$35,348 for project purposes.

The County has moral obligation pledges as follows:

- \$750,000 Virginia Resources Authority loan secured by the Stafford Regional Airport to fund various site improvements;
- \$2,500,000 over the next 19 years to the Rappahannock Area YMCA for the new North Stafford branch YMCA.

Note 5. LONG-TERM LIABILITIES (Continued)

B. PRIMARY GOVERNMENT – BUSINESS-TYPE ACTIVITIES

	<u>Amounts Payable at June 30, 2013</u>	<u>Increases</u>	<u>Decreases</u>	<u>Amounts Payable at June 30, 2014</u>	<u>Amounts Due within One Year</u>
Bonds Payable:					
Revenue bonds	\$ 54,435,000	\$ 16,010,000	\$(1,355,000)	\$ 69,090,000	\$ 1,380,000
VRA Loans	30,567,056	-	(1,452,677)	29,114,379	1,483,487
Plus amounts for bond premiums	<u>8,070,100</u>	<u>1,230,766</u>	<u>(371,192)</u>	<u>8,929,674</u>	<u>-</u>
Total Bonds payable including amounts for bond premiums/ (discounts)	93,072,156	17,240,766	(3,178,869)	107,134,053	2,863,487
Compensated absences	<u>1,253,024</u>	<u>981,739</u>	<u>(901,181)</u>	<u>1,333,582</u>	<u>549,117</u>
Business-type activities long-term liabilities	<u>\$ 94,325,180</u>	<u>\$ 18,222,505</u>	<u>\$(4,080,050)</u>	<u>\$ 108,467,635</u>	<u>\$ 3,412,604</u>

Annual debt service requirements to maturity for long-term debt and related interest, exclusive of unamortized premiums are as follows:

Year Ending June 30,	Revenue Bonds		VRA Loans	
	Principal	Interest	Principal	Interest
2015	\$ 1,380,000	\$ 3,182,635	\$ 1,483,487	\$ 621,905
2016	1,410,000	3,156,525	1,515,059	590,332
2017	1,475,000	3,094,696	1,547,416	557,974
2018	1,545,000	3,025,010	1,580,580	524,810
2018	1,620,000	2,950,231	8,430,284	2,096,673
2020-2024	9,275,000	13,582,167	9,394,720	1,132,234
2025-2029	11,740,000	11,112,332	5,162,833	166,477
2030-2034	14,690,000	8,165,983	-	-
2035-2039	13,520,000	4,717,499	-	-
2040-2044	<u>12,435,000</u>	<u>1,240,909</u>	<u>-</u>	<u>-</u>
Total	<u>\$ 69,090,000</u>	<u>\$ 54,227,987</u>	<u>\$ 29,114,379</u>	<u>\$ 5,690,405</u>

	Sale Date	Final Maturity	Interest Rates	Original Borrowing	Principal Outstanding
<i>Business-Type Activities</i>					
<u>Revenue Bonds:</u>					
Public Improvements (Refunding)	11/23/2010	10/1/2014	2.34 – 4.20%	\$ 2,195,000	\$ 535,000
Public Improvements	6/13/2012	10/1/2042	3.43 – 5.13%	53,355,000	52,545,000
Public Improvements	6/27/2014	10/1/2035	3.12 – 4.83%	16,010,000	<u>16,010,000</u>
Total Revenue Bonds					<u>\$ 69,090,000</u>
<u>Virginia Resources Authority Loans:</u>					
Public Improvements	7/8/2009	3/1/2031	3.35%	\$ 23,681,363	\$ 20,710,717
Public Improvements	7/27/2009	3/1/2031	2.34 – 4.20%	9,606,478	<u>8,403,662</u>
Total Virginia Resources Authority					<u>\$ 29,114,379</u>

Note 5. LONG-TERM LIABILITIES (Continued)

C. COMPONENT UNIT – Stafford County Public Schools

The following is a summary of long-term liability activity of the Component unit- SCPS for the year ended June 30, 2014:

Governmental Activities	Amounts Payable at June 30, 2013	Increases	Decreases	Amounts Payable at June 30, 2014	Amounts Due within One Year
Capital lease	\$ 1,416,494	\$ -	\$ (332,020)	\$ 1,084,474	\$ 346,339
Compensated absences **	6,417,423	426,518	(443,119)	6,400,822	503,575
Note payable	<u>1,080,000</u>	<u>-</u>	<u>(75,000)</u>	<u>1,005,000</u>	<u>75,000</u>
Total governmental type long-term liabilities	<u>\$ 8,913,917</u>	<u>\$ 426,518</u>	<u>\$ (850,139)</u>	<u>\$ 8,490,296</u>	<u>\$ 924,914</u>

** The Operating Fund is used to liquidate the liability for compensated absences.

Business-Type Activities	Amounts Payable at June 30, 2013	Increases	Decreases	Amounts Payable at June 30, 2014	Amounts Due within One Year
Capital lease	\$ 274,074	\$ -	\$ (27,173)	\$ 246,901	\$ 27,940
Compensated absences	<u>144,879</u>	<u>35,358</u>	<u>(12,575)</u>	<u>167,662</u>	<u>6,093</u>
Total business type long-term liabilities	<u>\$ 418,953</u>	<u>\$ 35,358</u>	<u>\$ (39,748)</u>	<u>\$ 414,563</u>	<u>\$ 34,033</u>

Note 6. DEFINED BENEFIT PENSION PLAN

A. PLAN DESCRIPTION

Name of Plan: Virginia Retirement System (VRS)
 Identification of Plan: Agent and Cost-Sharing Multiple-Employer Defined Benefit Pension Plan
 Administering Entity: Virginia Retirement System (System)

All full-time, salaried permanent (professional) employees of public school divisions and employees of participating employers are automatically covered by VRS upon employment. Benefits vest after five years of service credit. Members earn one month of service credit for each month they are employed and their employer is paying into the VRS. Members are eligible to purchase prior public service, active duty military service, certain periods of leave and previously refunded VRS service as service credit in their plan.

VRS administers three defined benefit plans for local government employees – Plan 1, Plan 2 and a Hybrid plan:

- Members hired before July 1, 2010 and who were vested as of January 1, 2013 are covered under Plan 1. Non-hazardous duty members are eligible for an unreduced retirement benefit beginning at age 65 with at least five years of service credit or age 50 with at least 30 years of service credit. They may retire with a reduced benefit early at age 55 with at least five years of service credit or age 50 with at least 10 years of service credit. Members hired or rehired on or after July 1, 2010 and who have no service credits before July 1, 2010 and Plan 1 members who were not vested on January 1, 2013 are covered under Plan 2. Non-hazardous duty members are eligible for an unreduced benefit beginning at their normal Social Security retirement age with at least five years of service credit or when the sum of their age and service equals 90. They may retire with a reduced benefit as early as age 60 with at least five years of service credit.

NOTE 6. BENEFIT PENSION PLAN (Continued)

- Non-hazardous members hired or rehired on or after January 1, 2014 are covered under the Hybrid Plan. Non-hazardous members in Plan 1 and 2 were able to convert to the Hybrid Plan January 1, 2014 through April 30th 2014 at their option. The Hybrid Plan has disability insurance in addition to the retirement plan. The hybrid plan combines the features of a defined benefit plan and a defined contribution plan. The defined benefits are based on a member's age, creditable service and average final compensation at retirement using a formula. The benefit from the defined contribution component of the plan depends on the member and employer contributions made to the plan and the investment performance of those contributions. In addition to the monthly benefit payable from the defined benefit plan at retirement, a member may start receiving distributions from the balance in the defined contribution account, reflecting the contributions, investment gains or losses, and any required fees.
- Eligible hazardous duty members in Plan 1 and Plan 2 are eligible for an unreduced benefit beginning at age 60 with at least 5 years of service credit or age 50 with at least 25 years of service credit. These members include sheriffs, deputy sheriffs and hazardous duty employees of political subdivisions that have elected to provide enhanced coverage for hazardous duty service. They may retire with a reduced benefit as early as age 50 with at least five years of service credit. All other provisions of the member's plan apply.

The VRS Basic Benefit is a lifetime monthly benefit based on a retirement multiplier as a percentage of the member's average final compensation multiplied by the member's total service credit. Under Plan 1, average final compensation is the average of the member's 36 consecutive months of highest compensation. Under Plan 2, average final compensation is the average of the member's 60 consecutive months of highest compensation. Under the Hybrid Plan average final compensation is the same as Plan 2 for the defined benefit component. The retirement multiplier for non-hazardous duty members is 1.70 %. The retirement multiplier for sheriffs and regional jail superintendents is 1.85%. The retirement multiplier for eligible political subdivision hazardous duty employees other than sheriffs and jail superintendents is 1.70% or 1.85% as elected by the employer. The multiplier for Plan 2 members was reduced to 1.65% effective January 1, 2013 unless they are hazardous duty employees and their employer has elected the enhanced retirement multiplier. The retirement multiplier under the hybrid plan is 1%. At retirement, members can elect the Basic Benefit, the Survivor Option, a Partial Lump-Sum Option Payment (PLOP) or the Advance Pension Option. A retirement reduction factor is applied to the Basic Benefit amount for members electing the Survivor Option, PLOP or Advance Pension Option or those retiring with a reduced benefit.

Retirees are eligible for an annual cost-of-living adjustment (COLA) effective July 1 of the second calendar year of retirement. Under Plan 1, the COLA cannot exceed 5.00%; under Plan 2, the COLA cannot exceed 6.00%. During years of no inflation or deflation, the COLA is 0.00%. The VRS also provides death and disability benefits. Title 51.1 of the Code of Virginia (1950), as amended, assigns the authority to establish and amend benefit provisions to the General Assembly of Virginia. Under Hybrid COLA is the same as Plan 2 for the defined benefit component and is not applicable for the defined contribution piece.

The system issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for VRS. A copy of the most recent report may be obtained from the VRS website at <http://www.varetire.org/Pdf/Publications/2012-annual-report.pdf> or by writing to the System's Chief Financial Officer at P.O. Box 2500, Richmond, VA 23218-2500.

B. FUNDING POLICY

Plan members are required by Title 51.1 of the *Code of Virginia* (1950), as amended, to contribute 5.00% of their compensation toward their retirement. All or part of the 5.00% member contribution may be assumed by the employer. Beginning July 1, 2012 new employees were required to pay the 5% member contribution. In addition, for existing employees, employers were required to begin making the employee pay the 5% member contribution. This could be phased in over a period up to 5 years and the employer is required to provide a salary increase equal to the amount of the increase in the employee-paid member contribution. In addition, the County is required to contribute the remaining amounts necessary to fund its participation in the VRS using the actuarial

NOTE 6. BENEFIT PENSION PLAN (Continued)

basis specified by the *Code of Virginia* and approved by the VRS Board of Trustees. The County's contribution rate for the fiscal year ended 2014 was 11.35% of annual covered payroll.

Stafford County Public Schools' contribution rate for professional and non-professional employees for the fiscal year ended 2014 was 11.66% and 9.65% respectively, of annual covered payroll.

Total contributions to the VRS State Teachers Pool for the years ended June 30, 2012, June 30, 2013 and June 30, 2014 were \$15.9 million, \$23.3 million and \$23.9 million respectively, representing 11.3%, 16.66% and 16.66% respectively, of the covered payroll for the three years then ended.

C. ANNUAL PENSION COST

For fiscal year 2014, the County's annual pension cost of \$5,328,103 was equal to the County's required and actual contributions. The FY 2014 required contribution was determined as part of the June 30, 2013 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions at June 30, 2013 include (a) an investment rate of return (net of administrative expenses) of 7.00%, (b) projected salary increases ranging from 3.50% to 5.35% per year for general government employees, 3.75% to 6.20% for teachers, and 3.50% to 4.75% for employees eligible for enhanced benefits available to law enforcement officers, firefighters, and sheriffs, and (c) a cost-of-living adjustment of 2.50% per year for Plan 1 employees and 2.25% for Plan 2 employees. Both the investment rate of return and the projected salary increases include an inflation component of 2.50%. The actuarial value of the County's assets is equal to the modified market value of assets. This method uses techniques that smooth the effects of short-term volatility in the market value of assets over a five-year period. The County's unfunded actuarial liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2013 was 28 years.

Trend Information for Stafford County is as follows:

Fiscal Year Ended	Annual Pension Cost (APC)	Percentage of Required Contribution	Net Pension Obligation
June 30, 2012	\$ 5,985,362	100.00%	-
June 30, 2013	5,297,720	100.00%	-
June 30, 2014	5,328,103	100.00%	-

Trend information for the Component Unit – Stafford County Public Schools' non-professional employees is as follows:

Fiscal Year Ended	Annual Pension Cost (APC)	Percentage of Required Contribution	Net Pension Obligation
June 30, 2012	\$ 6,569,000	100.00%	-
June 30, 2013	1,223,981	100.00%	-
June 30, 2014	1,267,904	100.00%	-

D. FUNDED STATUS AND FUNDING PROGRESS

As of June 30, 2013, the most recent actuarial valuation date, the County plan was 74.33% funded. For the County the actuarial accrued liability for benefits was \$151,952,558, and the actuarial value of the assets was

NOTE 6. BENEFIT PENSION PLAN (Continued)

\$112,948,500 resulting in an unfunded actuarial accrued liability (UAAL) of \$ 39,004,058. The covered payroll (annual payroll for active employees covered by the plan) was \$45,888,991, and the ratio of the UAAL to the covered payroll was 85.00%.

As of June 30, 2013, the most recent actuarial valuation date, the School Board's plan was 79.36% funded. For the Schools the actuarial accrued liability for benefits was \$24,609,166, and the actuarial value of the assets was \$19,529,779, resulting in an unfunded actuarial accrued liability (UAAL) of \$5,079,387. The covered payroll (annual payroll for active employees covered by the plan) was \$8,531,613, and the ratio of the UAAL to the covered payroll was 59.54%.

The schedule of funding progress, presented as Required Supplementary Information in Exhibit XIV following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability (AAL) for benefits.

Schedule of Funding Progress for Stafford County

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
June 30, 2011	\$102,812,951	\$135,949,344	\$33,136,393	75.63%	\$41,253,517	80.32%
June 30, 2012	105,558,499	146,164,965	40,606,466	72.22%	42,327,716	95.93%
June 30, 2013	112,948,500	151,952,558	39,004,058	74.33%	45,888,991	85.00%

Schedule of Funding Progress for Component Unit Stafford County Public Schools

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
June 30, 2011	\$18,125,111	\$23,521,671	\$5,396,553	77.06%	\$8,852,954	62.37%
June 30, 2012	18,653,192	25,105,138	6,451,946	74.30%	8,451,315	66.34%
June 30, 2013	19,529,779	24,609,166	5,079,387	79.36%	8,531,613	59.54%

Note 7. OTHER POST-EMPLOYMENT BENEFITS

Primary Government:

A. Plan Description

Name of Plan: Stafford County Retired Employees Health Insurance Plan (SCREHIP)
 Identification of Plan: Single-Employer Defined Benefit Plan
 Administering Entity: Stafford County

The County provides post-employment healthcare insurance benefits (OPEB) for retired employees through a single-employer defined benefit plan. The benefits, employee/retiree contributions and employer contributions are determined by the County through its personnel compensation plan. They may be amended by action of the governing body – the Board of Supervisors. The plan does not issue a separate financial report. Required supplementary information and trend information are included in the Exhibit XV.

Note 7. OTHER POST-EMPLOYMENT BENEFITS (Continued)

B. Benefits Provided

All retiree healthcare benefits are provided through the County's self-insured health plan. The benefit levels are the same as those afforded to active employees. Benefits include general inpatient and outpatient medical services, mental and nervous care, vision care, dental care and prescriptions. To be eligible for benefits, an employee must qualify for retirement under the Virginia Retirement System (VRS).

C. Membership

At June 30, 2014 membership consisted of:

Retirees and beneficiaries currently receiving benefits	142
Terminated employees entitled to benefits but not yet receiving them	2
Active employees	<u>858</u>
 Total	 <u>1,002</u>

D. Funding Policy

The County's employee and retiree healthcare contribution rates are set as policy by the Board of Supervisors. Beginning July 1, 2009, the County offered a choice of health care options for its active and retired employees. The options differ based on level of coverage. All plan participants, active and retirees, are required to pay a portion of the monthly premium. The monthly premium is based on the health care plan chosen plus applicable dependent coverage.

VRS eligible retirees receive a monthly health insurance credit (HIC) of \$1.50 for each year of service up to a maximum of \$45.00 per month. The HIC is applied to and reduces the retiree contribution. For retirees with fifteen (15) years or more of service to the County, the HIC covers the retiree's share of the premium. The County contributes the remainder of the retiree only premium. Retirees with less than 15 years of service pay the full premium less any VRS HIC. Dependent coverage is covered by the retiree at stated plan rates.

Medicare eligible retirees with 15 years of service to the County must be enrolled in Medicare Parts A and B to be eligible to participate in the County's health insurance plan. Payment for Medicare Parts A and B is the responsibility of the retiree.

Annual OPEB Costs and Net OPEB Obligation

The County's annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty (30) years. The following table shows the components of the County's annual OPEB cost for the year, the amount contributed to the plan and changes in the County's net OPEB obligation (NOO) to SCREHIP:

Annual required contribution (ARC)	\$ 5,694,000
Amortization of NOO	(633,000)
Interest on NOO	608,000
Gains on plan assets	<u>(465,854)</u>
Annual OPEB Cost (AOC)	<u>\$ 5,203,146</u>
 NOO, beginning of year	 \$ 15,663,238
Current year AOC	5,203,145
Contribution made	<u>(752,141)</u>
NOO, end of year	<u>\$ 20,114,242</u>

Note 7. OTHER POST-EMPLOYMENT BENEFITS (Continued)

The NOO for the County as shown on the previous page includes a NOO of \$ 332,849 for the George Washington Regional Commission Agency Fund.

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for 2014 were as follows:

Fiscal Year <u>Ended</u>	Annual <u>OPEB Cost</u>	Percentage of Annual OPEB <u>Cost Contributed</u>	Net OPEB <u>Obligation</u>
June 30, 2014	\$ 5,203,146	8.95%	\$ 20,114,242
June 30, 2013	4,436,579	8.34%	15,663,238
June 30, 2012	4,461,000	19.33%	11,596,716

E. Funded Status and Funding Progress

As of July 1, 2013, the most recent actuarial valuation date, the plan was 6.67% funded. The actuarial value of the plan assets was determined using current market value as these assets were invested in an irrevocable trust offered to local governments. The actuarial accrued liability for benefits was \$57,286,000, and the actuarial value of plan assets was \$3,821,000 (funded by an initial contribution of \$2,700,000 by the Water and Sewer fund plus accumulated interest earned on invested contributions), resulting in an unfunded actuarial accrued liability (UAAL) of \$53,465,000. The covered payroll (annual payroll of active employees covered by the plan was \$44,860,858, and the ratio of the UAAL to covered payroll was 119.18%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

The Schedule of Funding Progress for the County's postemployment defined benefit plan is included in the Required Supplementary section immediately following the Notes to the Financial Statements. It presents trend information about whether the actuarial value of plan assets is increasing or decreasing relative to the actuarial accrued liability for benefits over time.

F. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2013 actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included a 4.0 percent investment rate of return (net of administrative expenses), which is a blended rate of the expected long-term investment returns on plan assets and on the employer's own investments calculated based on the unfunded level of the plan at the valuation date, and an annual pre-Medicare trend rate of 8.0 percent and an annual post-Medicare trend rate of 6.50 percent. The trend decreases gradually. The ultimate post-Medicare rate is 3.42 percent which is achieved in 2084. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2014 was 24 years. Amortization periods used are closed.

Note 7. OTHER POST-EMPLOYMENT BENEFITS (Continued)

Length of Service Awards Program for Fire and Rescue Volunteers:

Plan Description:

Stafford County provides a Length of Service Awards Program (LOSAP) retirement, disability and life insurance benefits program as a recruitment and retention incentive for its fire and rescue volunteer personnel. The plan has been in place since January 1, 2009.

Volunteers are eligible to enroll in the plan after completion of one year of active service. Volunteers must be a member in good standing and complete required participation and performance measures on an annual basis to receive service credit. Members vest in the program after five years of active service. After vesting, credit is awarded for each year of service up to 25 years of active service.

Benefits:

At entitlement age (65 years) members receive a monthly benefit for life, with 10 years guaranteed. The monthly benefit is \$10 for each year of service. The maximum years of service is capped at 25 (\$250 maximum monthly benefit).

Termination of active service due to disability while an active plan participant entitles the member to 100% of his/her earned benefit payable in lump sum.

Termination due to death while an active plan participant entitles the surviving beneficiary to the pre-entitlement death benefit of the greater of \$10,000 or the present value of the accrued benefit.

Membership:

Membership details as of January 1, 2014 were:

Active members	31	(31 vested)
Inactive members	<u>10</u>	
Total	41	

Funding:

The County funds the contribution to LOSAP on an annual basis as an operational expenditure of the Fire and Rescue Department.

Annual Required Contribution	\$ 31,252
Contribution made	\$ 31,252
Funded ration	100%
Value of assets at January 1, 2014	\$367,617

Component Unit – Stafford County Public Schools:

A. Plan Description

Stafford County Public Schools' post-employment medical plan (the plan) is a single-employer defined benefit health care plan which offers health insurance for retired employees. The plan is administered by the School Board of Stafford County, Virginia and has no separate financial report.

Plan participants are eligible for coverage based upon normal retirement at age 65 with 5 years of service or at age 50 with 30 years of service or early retirement at age 50 with 10 years of service or at age 55 with 5 years of service in accordance with the eligibility provisions of the Virginia Retirement System (VRS) retirement plan.

Note 7. OTHER POST-EMPLOYMENT BENEFITS (Continued)

In addition, plan participants are also eligible to receive a health insurance credit (HIC) based upon retirement at age 50 for up to a minimum of 10 years and a maximum of 30 years of service, with the employer contribution (subsidy) percentages ranging from 15% to 100%. The HIC represents a subsidy of post-employment health care premiums for retirees, which is applied only to individual medical coverage. Retirees may elect to continue spousal and/or dependent coverage upon retirement, but they must pay the entire cost of that coverage.

The employer's subsidized portion of the participants' benefit is determined after any credit given to the retiree from the VRS. For inactive participants, the VRS subsidy amount paid to retirees was used. For active participants, the HIC provided by VRS was determined by multiplying the participants' years of service (up to a maximum of 30 years) by \$1.50 for non-professional employees and \$3.50 for professional employees.

Pre-Medicare retirees may continue to remain in one of the three options for medical and prescription drug coverage offered to active participants. Once the participant is Medicare eligible they can continue with the Medicare carve-out plan, which is offered secondary to Medicare.

B. Funding Policy

The School Board establishes employer contribution rates for plan participants as part of the annual budget process. The School Board also determines whether to partially or fully fund the plan during the annual budget process.

C. Annual OPEB Costs and Net OPEB Obligation

The Schools' annual other post-employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty (30) years.

The following table shows the components of the Schools' annual OPEB cost for the year, the amount contributed to the plan and changes in the net OPEB obligation.

Annual required contribution (ARC)	\$ 5,377,709
Amortization of NOO	(1,303,077)
Interest on NOO	<u>1,629,368</u>
Annual OPEB Cost (AOC)	<u>\$ 5,704,000</u>
NOO, beginning of year	\$ 20,367,099
Current year AOC	5,704,000
Contribution made	<u>(5,837,643)</u>
NOO, end of year	<u>\$ 20,233,456</u>

The Schools' annual OPEB cost, the percentage of annual OPEB cost contributed to the plan and the net OPEB obligation for 2014, 2013 and 2012 were as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
June 30, 2014	\$ 5,704,000	102.34%	\$ 20,233,456
June 30, 2013	5,762,000	152.33%	20,367,099
June 30, 2012	6,569,000	54.64%	23,382,201

Note 8. INTERFUND AND COMPONENT UNIT RECEIVABLE / PAYABLE

Individual fund receivable and payable balances at June 30, 2014 are summarized as follows:

Payable Fund	Receivable Fund				Total Payable
	General Fund	Nonmajor Governmental Funds	Water and Sewer Fund	Component Unit Stafford County Public Schools	
Primary Government					
General Fund	\$ -	\$ 1,911	\$ 418,536	\$ 45,729,538	\$ 46,149,985
General Capital Projects Fund	7,286	-	-	-	7,286
Water and Sewer Fund	-	-	-	18,162	18,162
Total Receivable	<u>\$ 7,286</u>	<u>\$ 1,911</u>	<u>\$ 418,536</u>	<u>\$ 45,747,700</u>	<u>\$ 46,175,433</u>

The interfund payable from the General Fund to Nonmajor Governmental Funds was a transfer due to the Asset Forfeiture Fund represent interest earned in FY 2014.

The interfund payable from the General Capital Projects Fund to the General Fund were reimbursement for project related closing costs FY 2014.

The interfund payable from the General Fund to the Water and Sewer Fund represents a loan to fund a start-up stormwater utility.

The interfund payable from the General Fund to the Component Unit – School Board, School Operating Fund represents the accrued portion of the local appropriation.

The interfund payable from the Water and Sewer Fund to the Component Unit – School Board, Fleet Services Fund is for vehicle service charges.

Note 9. Deferred Inflows

Governmental funds report deferred inflows of resources in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred inflow of resources reported in the governmental funds were as follows:

	Unavailable Revenue	Unearned Revenue
Prepaid taxes not yet earned (General Fund)	\$ -	\$ 1,665,267
Ground lease (General Fund)	-	1,594,286
Asset forfeiture (Nonmajor Governmental Funds)	-	1,199,308
Property tax receivable (net) (General Fund)	5,691,690	-
Property tax receivable (net) (Nonmajor Governmental Funds)	<u>31,778</u>	<u>-</u>
	<u>\$ 5,723,468</u>	<u>\$ 4,458,861</u>

Note 10. INTERGOVERNMENTAL REVENUES

Intergovernmental revenues for the County totaled \$ 182,074,215 for fiscal year 2014. Sources of these revenues were as follows:

	<u>Commonwealth</u>	<u>Federal</u>
Primary Government		
Governmental Funds:		
General Fund	\$ 23,260,075	\$ 3,123,843
Transportation Fund	2,167,562	300,435
Garrisonville Fund	242,392	-
Capital Projects Fund	376,487	-
Asset Forfeiture Fund	<u>507,962</u>	<u>32,476</u>
Total Governmental Funds	<u>26,554,477</u>	<u>3,456,754</u>
Proprietary Fund:		
Water and Sewer Fund	<u>(270)</u>	<u>(55,660)</u>
Total Primary Government	<u>26,554,208</u>	<u>3,401,094</u>
Component Unit – Stafford County Public Schools		
Governmental Funds:		
School Operating Fund	135,281,331	2,377,362
School Nutrition Fund	215,625	5,248,042
School Grants Fund	<u>91,872</u>	<u>8,904,681</u>
Total Component Unit	<u>135,588,828</u>	<u>16,530,085</u>
Total	<u>\$ 162,143,036</u>	<u>\$ 19,931,179</u>

Note 11. INTERFUND TRANSFERS

A summary of interfund transfer activity for the year ended June 30, 2014 is presented as follows:

	<u>Transfer From Fund</u>				
	<u>General Fund</u>	<u>Transportation Fund</u>	<u>General Capital Projects Fund</u>	<u>Non major Governmental Funds</u>	<u>Total Transferred In</u>
<u>Transfer To Fund:</u>					
General Fund	\$ -	\$ 26,000	\$ 1,498,435	\$ 500,000	\$ 2,024,435
Transportation Fund	1,850,058	-	-	-	1,850,058
General Capital Projects Fund	7,302,101	-	-	-	7,302,101
Nonmajor Governmental Funds	<u>855,284</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>855,284</u>
Total Transferred Out	<u>\$ 10,007,443</u>	<u>\$ 26,000</u>	<u>\$ 1,498,435</u>	<u>\$ 500,000</u>	<u>\$ 12,031,878</u>

The transfer from the General Fund to the Transportation Fund was for proffers to complete road improvements.

The transfer from the General Fund to the General Capital Projects Fund includes proffers for Parks improvements and interim funding for projects from the capital reserve fund.

The transfer from the Tourism Fund to the General Fund was the 2% local option occupancy tax for support of County operations.

Note 11. INTERFUND TRANSFERS (Continued)

The transfer from the General Capital Projects Fund to the General Fund was reimbursement of temporary funding for Parks projects.

Note 12. COMMITMENTS, CONTINGENT LIABILITIES AND SUBSEQUENT EVENTS

At June 30, 2014 the County had contractual commitments of \$10.9 million for the construction of additions to the water and sewer system.

The County receives grant funds, principally from the U.S. Government, for education programs and various other County programs. Expenditures of these funds are subject to audit by the grantor and the County is contingently liable to refund amounts received in excess of allowable expenditures. In the opinion of the management of the County, no material refunds will be required as a result of expenditures disallowed by the grantors.

The County is named as defendant in several cases for which the outcome of such claims is currently not predictable. It is the opinion of County management, based on the advice of the County Attorney, that any losses incurred related to claims existing at June 30, 2014 will not be material to the County's financial position.

In August 2014, the County issued 2014B VRA Series bonds in the amount of \$ 64,335,000. The bonds were used to refinance all of the 2006 Lease Revenue Bonds and part of the 2008 Lease Revenue Bonds. The refinancing saves the County over \$ 300,000 per annum in debt service and in excess of \$ 7.5 million over the life of the refinancing.

In November 2014 the County participated in the Fall 2014 Virginia Public School Authority issuance and sale of General Obligation School Bonds, in a principal amount of \$15,250,000. Proceeds of these issues will be used to finance construction of high school and building additions and renovations for several schools.

At June 30, 2014, the Component Unit – Stafford County Public Schools had contractual commitments of \$46.6 million for the Capital Projects Fund for construction of various projects.

Note 13. JOINT VENTURES

A. RAPPAHANNOCK REGIONAL SOLID WASTE MANAGEMENT BOARD

The Rappahannock Regional Solid Waste Management Board (the Board) is a joint venture of the County and the City of Fredericksburg (the City). The Board was formed under an agreement dated December 9, 1987, for the purpose of operating and maintaining the Regional Landfill for the use and benefit of the citizens of the County and the City. The Board is administered by a six-member board currently comprised of three members from the County and three members from the City made up as follows:

- The County Administrator of the County of Stafford
- Two members of the County of Stafford, Board of Supervisors, to be appointed by the Board of Supervisors
- The City Manager of Fredericksburg
- Two members of the City Council of Fredericksburg, to be appointed by the City Council

The Board adopts an annual operating budget and sets user fees for the landfill. The Board has the authority to enter into written agreements with any contracting party for the operation and maintenance of the landfill. The Board has entered into an operating agreement with the County of Stafford, which will expire December 31, 2024. The County and the City fund operating deficits equally. The title to all real property acquired, held or leased is also allocated equally between the County and City, except for 30 acres owned by Stafford County.

Note 13. JOINT VENTURES (Continued)

The County's equity interest as of June 30, 2014 was \$3,784,340.

State and federal laws and regulations require the Board to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and post closure care costs will be paid only near or after the date that the landfill stops accepting the waste, the Board reports a portion of these closure and post closure costs as an operating expense in each period based on landfill capacity used as of each financial statement date. The \$6.8 million amount reported by the Board as landfill closure and post-closure liability at June 30, 2014 represents the cumulative amount reported to date based on the percentage of use method for the estimated capacity of the landfill. One-hundred percent of the liability has been recorded for the cells that are currently closed. These amounts are based on the estimated cost to perform all closure and post-closure care in 2014. Actual cost may be higher due to inflation, changes in technology, or changes in regulations. Both Stafford County and the City of Fredericksburg have demonstrated financial assurance for these costs.

Complete financial statements for the Board can be obtained from the Director of Solid Waste Management, Rappahannock Regional Solid Waste Management Board, P.O. Box 339, Stafford, Virginia 22555-0339.

B. RAPPAHANNOCK REGIONAL JAIL AUTHORITY

The Rappahannock Regional Jail Authority (Authority) was created in January 1995, to share the cost of operating the existing Security Center and constructing, equipping, maintaining and operating a new regional facility. Member jurisdictions are the City of Fredericksburg, and the Counties of Stafford, Spotsylvania and King George. A twelve-member board consisting of three representatives from each of the member jurisdictions, as follows, governs the Authority:

- The Sheriff of each jurisdiction
- A member of each jurisdiction's governing body
- A representative from each member jurisdiction, appointed by their governing body

Before the Authority was created, the jail facility was operated by Stafford County. In November 1996, a transitional agreement between the Authority and Stafford County was signed. This agreement transferred operation of the Stafford County Jail to the Authority from January 1997, until the date the new regional facility opened, when Stafford's prisoners would be housed in the joint facility. The Rappahannock Regional Jail is located in Stafford County and opened in June 2000.

In accordance with the Authority Agreement, member jurisdictions pay operating (per diem) and debt service costs based on percentage of inmate population. The County retains an ongoing financial responsibility for this joint venture due to this requirement of the agreement. The County's payments for the year ended June 30, 2014 totaled \$6,478,381.

Complete financial statements for the Rappahannock Regional Jail Authority can be obtained from the Director of Support Services, Rappahannock Regional Jail, P.O. Box 3300, Stafford, VA 22555.

C. CENTRAL RAPPAHANNOCK REGIONAL LIBRARY

The Central Rappahannock Regional Library (Library) was organized July 1, 1971, pursuant to the provisions of Title 42.1 of the *Code of Virginia* (1950), as amended. Member jurisdictions are the City of Fredericksburg, and the Counties of Stafford, Spotsylvania, and Westmoreland. It provides library and related services to the participating jurisdictions.

Note 13. JOINT VENTURES (Continued)

The Library operates under a Regional Library Board consisting of representatives from each of the member jurisdictions, as follows:

- 2 appointed by the governing body of the City of Fredericksburg
- 2 appointed by the governing body of the County of Stafford
- 2 appointed by the governing body of the County of Spotsylvania
- 1 appointed by the governing body of the County of Westmoreland

The Regional Library Board is empowered to budget and expend funds and to execute contracts. Eighty percent of the Library’s operating revenues are derived from annual appropriations by the participating jurisdictions. The remaining twenty percent is derived from fines, fees, donations and State grants. For the year ended June 30, 2014, Stafford County’s appropriation to the Regional Library was \$5,067,220.

Complete financial statements for the Central Rappahannock Regional Library can be obtained from the Library Director, Central Rappahannock Regional Library, 1201 Caroline St., Fredericksburg, VA 22401.

Note 14. RISK MANAGEMENT

PRIMARY GOVERNMENT

The County is exposed to various risk of loss related to torts, theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. These risks are covered by a combination of commercial insurance purchased from independent third parties and participation in public entity risk pools. There have not been any significant reductions in insurance coverage as compared to the previous year. Settled claims from these risks have not exceeded commercial coverage for the past three fiscal years.

The County participates in VaCorp, which is a public entity risk pool that provides commercial general liability, property, automobile, and other types of insurance coverage to Virginia localities. The County also participates in the Virginia Municipal League Pool for its workers’ compensation coverage. In the case of both pools, if there is a loss deficit and depletion of all assets and available insurance of the pool, the pool may assess all members in the pool a proportion which the premium of each bears to the total premiums of all members in the year in which such deficit occurs.

The County has chosen to partially retain the risk associated with the employees’ health and dental insurance plan. Risk is retained up to the limits based on monthly claims paid per employee and a 115% aggregate stop loss for total claims paid during the year. The risk financing is accounted for in the General Fund. Premiums are paid for all full-time employees of the County to a claims administrator, which processes all claims. Any excess funds at the end of the year are deposited in a reserve account with the claims administrator. This reserve account is used to fund losses in future years. At June 30, 2014, the account had a balance of \$ 2,154,961.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering recent settlement trends including frequency and amount of pay-outs. The change in the claims liabilities balance during the past two years is a follows:

	<u>2014</u>	<u>2013</u>
Unpaid claims, beginning	\$ 950,445	\$ 872,928
Incurred claims (including IBNR)	10,405,270	9,831,635
Claim payments	<u>(10,363,862)</u>	<u>(9,754,118)</u>
Unpaid claims, ending	<u>\$ 991,853</u>	<u>\$ 950,445</u>

Note 14. RISK MANAGEMENT (Continued)

COMPONENT UNIT – Stafford County Public Schools

Stafford County Public Schools carries commercial insurance for all risks of loss, except for workers' compensation. Like the County, it participates in the VML public entity risk pool. Settled claims have not exceeded commercial insurance coverage and there have not been any significant reductions in insurance coverage over the previous year.

Beginning in fiscal year 2002, Stafford County Public Schools revised its health insurance plan to fully retain the associated risk. The risk financing is accounted for in the Health Benefits Fund. Premiums are paid for all full-time employees to a claims administrator which processes all claims.

Liabilities are reported when it is possible that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include any amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering recent settlement trends including frequency and amount of payouts. The change in the claims liabilities balance during the past two years is as follows:

	<u>2014</u>	<u>2013</u>
Unpaid claims, beginning	\$ 4,508,198	\$ 4,439,458
Incurred claims (including IBNR)	24,377,150	24,943,096
Claim payments	<u>(23,953,366)</u>	<u>(24,874,356)</u>
Unpaid claims, ending	<u>\$ 4,931,982</u>	<u>\$ 4,508,198</u>

Note 15. OPERATING LEASES

Stafford County leases building and office facilities and other equipment under noncancelable operating leases. Total costs for such leases were \$1,103,532 for the year ended June 30, 2014. The future minimum lease payments for these leases are as follows:

Year Ending June 30	<u>General Government</u>	<u>Water and Sewer Fund</u>
2015	\$ 342,127	\$ 111,480
2016	124,152	114,824
2017	112,584	78,454
2018	115,632	-
2019	114,775	-
2020	<u>74,011</u>	<u>-</u>
	<u>\$ 883,281</u>	<u>\$ 304,758</u>

Note 16. PENDING GASB STATEMENTS

In June 2012, GASB issued Statement No. 68, *Accounting and Reporting for Pensions*. Statement No. 68 establishes standards for measuring and recognizing the liabilities and expenses related to the employer's pension plan. Statement No. 68 will take effect for employers in fiscal years beginning after June 15, 2014. The County will implement Statement No. 68 in FY 2015.

In January 2013, GASB issued Statement No. 69, *Government Combinations and Disposals of Government Operations*. Statement No. 69 establishes accounting and reporting standards related to disclosure of government combinations (acquisitions, mergers, transfers) and disposals of operations. The statement is effective for reporting periods beginning after December 15, 2013. The County has implemented this statement and it is not expected to have a material impact.

In November 2013, GASB issued Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date: An Amendment of GASB Statement No. 68*. This Statement addresses an issue regarding application of the transition provisions of Statement No. 68 *Accounting and Financial Reporting for Pensions*. The provisions of this Statement are required to be applied simultaneously with the provisions of Statement No. 68 and will be implemented in FY 2015.

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
YEAR ENDED JUNE 30, 2014**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
General property taxes	\$ 180,238,700	\$ 180,238,700	\$ 182,950,567	\$ 2,711,867
Other local taxes	33,257,500	33,253,000	31,998,841	(1,254,159)
Permits, privilege fees and regulatory licenses	3,459,800	3,596,300	4,312,561	716,261
Fines and forfeitures	712,000	742,325	1,057,819	315,494
Use of money and property	370,800	370,800	387,073	16,273
Charges for services	5,424,200	5,424,285	6,325,795	901,510
Miscellaneous	3,177,700	7,110,997	7,183,205	72,208
Intergovernmental	27,334,745	28,324,132	26,383,915	(1,940,217)
Total revenues	<u>253,975,445</u>	<u>259,060,539</u>	<u>260,599,776</u>	<u>1,539,237</u>
Expenditures				
Current operating:				
General government:				
Board of Supervisors	591,710	673,383	608,146	65,237
Clerk of the Board	164,781	162,390	163,108	(718)
County Administrator	591,202	604,166	611,746	(7,580)
Public Information	330,107	347,407	304,773	42,634
County Attorney	1,083,930	1,223,107	896,090	327,017
Human Resources	670,300	871,726	519,542	352,184
Commissioner of the Revenue	2,723,530	2,767,530	2,572,607	194,923
Treasurer	1,955,140	2,060,613	1,881,634	178,979
Finance	1,161,496	1,903,290	1,795,843	107,447
Budget	408,249	408,249	400,465	7,784
Computer Services	1,561,462	2,028,949	1,801,781	227,168
Geographic Information Systems	600,288	624,353	581,089	43,264
Electoral Board and Registrar	459,610	459,610	448,590	11,020
	<u>12,301,805</u>	<u>14,134,773</u>	<u>12,585,414</u>	<u>1,549,359</u>
Judicial administration:				
Circuit Court	274,400	274,400	271,227	3,173
General District Court	101,750	101,750	69,346	32,404
Juvenile and Domestic Relations District Court	66,590	66,590	53,417	13,173
Clerk of the Circuit Court	1,470,850	1,785,199	1,490,769	294,430
Magistrate	9,330	9,330	6,534	2,796
Commonwealth Attorney	2,956,070	3,091,431	2,930,159	161,272
Court Deputies	2,222,347	2,270,507	2,137,546	132,961
	<u>7,101,337</u>	<u>7,599,207</u>	<u>6,958,998</u>	<u>640,209</u>
Public safety:				
Policing and investigating	20,740,313	22,703,621	21,750,477	953,144
Emergency management	15,105,800	16,077,900	14,179,507	1,898,393
Volunteer rescue squads	125,358	123,187	120,020	3,167
Volunteer fire departments	628,462	648,067	604,267	43,800
Care and confinement of prisoners	6,460,964	6,478,381	6,478,381	-
15th District Court Unit	318,550	318,635	265,027	53,608
Rappahannock Juvenile Detention	1,465,316	1,465,316	1,465,316	-
Code compliance	3,821,448	5,105,649	4,057,723	1,047,926
Animal control	933,360	944,812	886,750	58,062
	<u>49,599,571</u>	<u>53,865,568</u>	<u>49,807,468</u>	<u>4,058,100</u>
Public works:				
Engineering	450,652	453,392	431,163	22,229
Maintenance of general buildings and grounds and general properties	4,383,930	4,903,344	4,532,901	370,443
	<u>4,834,582</u>	<u>5,356,736</u>	<u>4,964,064</u>	<u>392,672</u>

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL FUND
YEAR ENDED JUNE 30, 2014**

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final		Final Budget
				Positive (Negative)
Health and social services:				
Local health department	\$ 535,937	\$ 535,937	\$ 535,937	\$ -
Public assistance	11,993,330	12,133,572	10,648,267	1,485,305
Other	3,041,185	2,507,878	1,957,273	550,605
	<u>15,570,452</u>	<u>15,177,387</u>	<u>13,141,477</u>	<u>2,035,910</u>
Parks, recreation and cultural:				
Administration	3,832,499	5,266,952	4,408,619	858,333
Community programs	565,033	554,484	466,214	88,270
Sports programs	470,985	480,363	468,338	12,025
Gymnastics program	629,922	769,418	722,003	47,415
Pool program	872,940	771,160	798,143	(26,983)
Senior citizens	113,216	114,316	123,760	(9,444)
Cultural programs	76,070	76,070	76,070	-
Regional library	5,067,220	5,067,220	5,067,220	-
	<u>11,627,885</u>	<u>13,099,983</u>	<u>12,130,367</u>	<u>969,616</u>
Community development:				
Planning and community development	2,161,285	2,549,446	2,114,720	434,726
Planning commission	112,700	112,700	85,873	26,827
Zoning board	129,395	163,433	15,610	147,823
Economic development	743,110	1,447,148	1,242,852	204,296
Other	322,162	326,462	326,462	-
Cooperative extension program	172,270	172,270	151,306	20,964
	<u>3,640,922</u>	<u>4,771,459</u>	<u>3,936,823</u>	<u>834,636</u>
Appropriation to School Board:				
School operating	109,294,921	110,795,401	108,414,728	2,380,673
School capital projects	2,097,000	3,685,000	2,135,000	1,550,000
	<u>111,391,921</u>	<u>114,480,401</u>	<u>110,549,728</u>	<u>3,930,673</u>
Capital outlay	<u>2,747,670</u>	<u>3,294,730</u>	<u>1,359,978</u>	<u>1,934,752</u>
Debt service:				
Principal	21,863,410	21,593,410	20,971,432	621,978
Interest and fiscal charges	13,985,890	14,255,890	14,042,386	213,504
	<u>35,849,300</u>	<u>35,849,300</u>	<u>35,013,818</u>	<u>835,482</u>
Total expenditures	<u>254,665,445</u>	<u>267,629,544</u>	<u>250,448,135</u>	<u>17,181,409</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(690,000)</u>	<u>(8,569,005)</u>	<u>10,151,641</u>	<u>18,720,646</u>
Other Financing Sources (Uses)				
Proceeds of indebtedness	-	477,993	2,349,069	1,871,076
Transfers in	540,000	590,006	2,024,435	1,434,429
Transfers out	-	(10,007,443)	(10,007,443)	-
Total other financing sources (uses), net	<u>540,000</u>	<u>(8,939,444)</u>	<u>(5,633,939)</u>	<u>3,305,505</u>
Net change in fund balance	(150,000)	(17,508,449)	4,517,702	22,026,151
Fund balance, beginning	<u>500,000</u>	<u>16,424,462</u>	<u>57,104,969</u>	<u>40,680,507</u>
Fund balance, ending	<u>\$ 350,000</u>	<u>\$ (1,083,987)</u>	<u>\$ 61,622,671</u>	<u>\$ 62,706,658</u>

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
TRANSPORTATION FUND
YEAR ENDED JUNE 30, 2014**

	Budgeted Amounts		Actual Amounts	Variance with
	Original	Final		Final Budget Positive(Negative)
Revenues				
Other local taxes - fuel sales tax	\$ 5,173,000	\$ 5,173,000	\$ 4,946,890	\$ (226,110)
Use of money	2,000	2,000	7,395	5,395
Miscellaneous	-	-	12,633	12,633
Intergovernmental	715,000	9,880,859	2,468,001	(7,412,858)
Total revenues	<u>5,890,000</u>	<u>15,055,859</u>	<u>7,434,919</u>	<u>(7,620,940)</u>
Expenditures				
Current operating:				
Transportation	3,286,665	3,463,236	3,347,968	115,268
Capital outlay	2,553,335	27,319,791	8,109,847	19,209,944
Debt service:				
Total expenditures	<u>5,840,000</u>	<u>30,783,027</u>	<u>11,457,815</u>	<u>19,325,212</u>
Excess (deficiency) of revenues over (under) expenditures	<u>50,000</u>	<u>(15,727,168)</u>	<u>(4,022,896)</u>	<u>11,704,272</u>
Other Financing Sources (Uses)				
Transfers in	-	1,850,058	1,850,058	-
Transfers out	(50,000)	(40,000)	(26,000)	14,000
Issuance of debt:				
Bonds	-	3,500,000	-	(3,500,000)
Total other financing sources (uses)	<u>(50,000)</u>	<u>5,310,058</u>	<u>1,824,058</u>	<u>(3,486,000)</u>
Net change in fund balance	-	(10,417,110)	(2,198,838)	8,218,272
Fund balance, beginning	-	10,417,110	14,563,419	4,146,309
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,364,581</u>	<u>\$ 12,364,581</u>

SCHEDULE OF FUNDING PROGRESS

Virginia Retirement System

For the Primary Government:

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio	Covered Payroll**	UAAL as a Percentage of Covered Payroll
June 30, 2011	102,812,951	135,949,344	33,136,393	75.63%	41,253,517	80.32%
June 30, 2012	105,558,499	146,164,965	40,606,466	72.22%	42,327,716	95.93%
June 30, 2013	112,948,500	151,952,558	39,004,058	74.33%	45,888,991	85.00%

** Stafford County is the fiscal agent for the Rappahannock Regional Solid Waste Management Board (R-Board). Payroll data submitted to the Virginia Retirement System is for the entity Stafford County, which includes R-Board employees. The actuarial valuation is for the entity Stafford County. Actuarial data for the R-Board is not available.

For the Component Unit School Board:

June 30, 2011	18,125,118	23,521,671	5,396,553	77.06%	8,652,954	62.37%
June 30, 2012	18,653,192	25,105,138	6,451,946	74.30%	8,451,315	76.34%
June 30, 2013	19,529,779	24,609,166	5,079,387	79.36%	8,531,613	59.54%

SCHEDULE OF FUNDING PROGRESS

Other Post-Employment Benefit Plan

For the Primary Government:

Actuarial Valuation Date	Actuarial Value of Assets	Actuarial Accrued Liability (AAL)	Unfunded Actuarial Accrued Liability (UAAL)	Funded Ratio	Covered Payroll	UAAL as a Percentage of Covered Payroll
July 1, 2007	\$ -	\$ 37,174,000	\$ 37,174,000	0.00%	\$ 41,017,681	90.63%
July 1, 2009	-	19,400,000	17,300,000	0.00%	41,519,138	41.67%
July 1, 2011	2,698,000	42,334,000	39,636,000	6.37%	42,338,337	93.62%
July 1, 2013	3,821,000	57,286,000	53,465,000	6.67%	41,970,466	127.39%

The County implemented GASB Statement No. 45 for the fiscal year ended June 30, 2008. Information for prior years is not available.

For Component Unit School Board:

July 1, 2007	-	7,967,000	7,967,000	0.00%	103,300,000	7.71%
Plan Design Change:						
July 1, 2008	1,058,479	50,636,479	49,578,000	2.09%	106,020,819	46.76%
July 1, 2010	2,236,000	89,408,000	87,172,000	2.50%	102,349,123	85.17%
July 1, 2011	2,700,962	96,984,000	94,283,038	2.78%	104,195,744	90.49%
July 1, 2012	4,697,715	50,489,000	45,791,285	9.30%	104,507,089	43.82%
July 1, 2013	11,874,000	55,269,000	43,395,000	21.48%	103,582,553	41.89%

The School Board implemented GASB Statement No. 45 for the fiscal year ended June 30, 2008. Information for prior years is not available.

COUNTY OF STAFFORD, VIRGINIA

**NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
YEAR ENDED JUNE 30, 2014**

Note 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Board of Supervisors annually adopts budgets for the General Fund, and Special Revenue Funds of the primary government. All appropriations are legally controlled at the department level for the General Fund and Special Revenue Funds. On April 23, 2013, the Board of Supervisors approved the original budget reflected in the financial statements.

The budgets are integrated into the accounting system, and budgetary data, as presented in the financial statements, compare the revenues and expenditures with the amended budgets. All budgets are presented on the modified accrual basis of accounting. Accordingly, the accompanying budgetary comparison schedules for the General Fund and Transportation Fund present actual revenues and expenditures in accordance with accounting principles generally accepted in the United States of America on a basis consistent with the legally adopted budgets as amended. Unexpended appropriations for annual budgets lapse at the end of each fiscal year.

Note 2. MATERIAL VIOLATIONS

There were no material violations of the annual appropriated budget for the General Fund or Transportation Fund for the fiscal year ended June 30, 2014.

COMBINING SCHEDULES
NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS:

Road Impact Fee – West Fund

Accounts for impact fee receipts from new development in a designated service area in the western portion of the County. Disbursements from this fund are for road improvements attributable to the new development.

Road Impact Fee – South East Fund

Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.

Garrisonville Road Service District Fund

Accounts for ad valorem tax receipts from property owners in the district to pay debt service for road improvements in the district.

Warrenton Road Service District Fund

Accounts for ad valorem tax receipts from property owners in the district to pay debt service for road improvements in the district.

Asset Forfeiture Fund

Accounts for the revenues and expenditures associated with the County's drug enforcement activities.

Tourism Fund

Accounts for the revenues and expenditures associated with promoting tourist venues in the County.

Wetlands Fund

Accounts for wetlands mitigation fees and associated disbursements.

Hidden Lake Dam Fund

Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.

350th Anniversary Fund

Accounts for the revenues and expenditures associated with the County's 350th Anniversary celebration.

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2014**

	Special Revenue				
	Road Impact Fee - West Fund	Road Impact Fee - SE Fund	Garrisonville Rd Service District Fund	Warrenton Rd Service District Fund	Asset Forfeiture Fund
ASSETS					
Equity in pooled cash and investments	\$ 2,830,769	\$ 813,069	\$ 2,487,389	\$ 3,653,837	\$ -
Restricted assets:					
Cash	-	-	-	-	1,985,350
Cash w/ fiscal agents	-	-	5,398,281	-	-
Receivables, net of allowance for uncollectibles:					
Property taxes	-	-	22,788	8,945	-
Accounts receivable	-	-	201,769	-	-
Due from other funds	-	-	-	-	1,911
Total assets	<u>\$ 2,830,769</u>	<u>\$ 813,069</u>	<u>\$ 8,110,227</u>	<u>\$ 3,662,782</u>	<u>\$ 1,987,261</u>
LIABILITIES					
Liabilities:					
Accounts payable	\$ 13,889	\$ -	\$ 70,356	\$ -	\$ 160,708
Accrued salaries and benefits	264	-	611	-	-
Retainage payable	-	-	13,750	-	-
Total liabilities	<u>14,153</u>	<u>-</u>	<u>84,717</u>	<u>-</u>	<u>160,708</u>
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue	-	-	20,113	6,601	-
Unearned revenue	-	-	-	-	1,199,308
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>20,113</u>	<u>6,601</u>	<u>1,199,308</u>
FUND BALANCES					
Restricted	-	-	-	-	627,245
Committed	641,244	-	8,005,397	3,475	-
Assigned	2,175,372	813,069	-	3,652,706	-
Total fund balances	<u>2,816,616</u>	<u>813,069</u>	<u>8,005,397</u>	<u>3,656,181</u>	<u>627,245</u>
Total liabilities deferred inflows of resources and fund balances	<u>\$ 2,830,769</u>	<u>\$ 813,069</u>	<u>\$ 8,110,227</u>	<u>\$ 3,662,782</u>	<u>\$ 1,987,261</u>

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2014**

	Special Revenue				Total Nonmajor Governmental Funds
	Tourism Fund	Wetlands Fund	Hidden Lake Dam Fund	350th Anniversary Fund	
ASSETS					
Equity in pooled cash and investments	\$ 814,206	\$ 9,920	\$ 58,048	\$ 257,011	\$ 10,924,249
Restricted assets:					
Cash	-	-	62,006	-	2,047,356
Cash w/ fiscal agents	-	-	-	-	5,398,281
Receivables, net of allowance for uncollectibles:					
Property taxes	-	-	6,217	-	37,950
Accounts receivable	157,385	-	-	-	359,154
Due from other funds	-	-	-	-	1,911
Total assets	<u>\$ 971,591</u>	<u>\$ 9,920</u>	<u>\$ 126,271</u>	<u>\$ 257,011</u>	<u>\$ 18,768,901</u>
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	\$ 12,706	\$ -	\$ 3,605	\$ 47,209	\$ 308,473
Accrued salaries and benefits	3,088	-	122	-	4,085
Retainage payable	-	-	-	-	13,750
Total liabilities	<u>15,794</u>	<u>-</u>	<u>3,727</u>	<u>47,209</u>	<u>326,308</u>
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenue	-	-	5,064	-	31,778
Unearned revenue	-	-	-	-	1,199,308
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>5,064</u>	<u>-</u>	<u>1,231,086</u>
Fund Balances:					
Restricted	-	-	62,006	-	689,251
Committed	194,759	-	-	-	8,844,875
Assigned	761,038	9,920	55,474	209,802	7,677,381
Total fund balances	<u>955,797</u>	<u>9,920</u>	<u>117,480</u>	<u>209,802</u>	<u>17,211,507</u>
Total liabilities and fund balances	<u>\$ 971,591</u>	<u>\$ 9,920</u>	<u>\$ 126,271</u>	<u>\$ 257,011</u>	<u>\$ 18,768,901</u>

**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES**

NONMAJOR GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2014

	Special Revenue				
	Road Impact Fee - West Fund	Road Impact Fee - SE Fund	Garrisonville Rd Service District Fund	Warrenton Rd Service District Fund	Asset Forfeiture Fund
REVENUES					
Property taxes	\$ -	\$ -	\$ 530,862	\$ 11,987	\$ -
Other local taxes	169,918	-	-	-	-
Use of money and property	2,630	844	10,733	2,679	1,911
Charges for services	-	-	-	-	-
Miscellaneous	-	-	-	-	3,182
Intergovernmental	-	-	242,392	-	561,472
Total revenues	<u>172,548</u>	<u>844</u>	<u>783,987</u>	<u>14,666</u>	<u>566,565</u>
EXPENDITURES					
Current operating:					
Judicial administration	-	-	-	-	37,274
Public safety	-	-	-	-	444,155
Parks, recreation and cultural	-	-	-	-	-
Community development	-	-	-	-	-
Debt service	-	-	123,252	-	-
Capital outlay	45,304	100,000	702,217	21,900	-
Total expenditures	<u>45,304</u>	<u>100,000</u>	<u>825,469</u>	<u>21,900</u>	<u>481,429</u>
Excess (deficiency) of revenues over (under) expenditures	<u>127,244</u>	<u>(99,156)</u>	<u>(41,482)</u>	<u>(7,234)</u>	<u>85,136</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	-	-	-	855,284	-
Transfers out	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>855,284</u>	<u>-</u>
Net change in fund balances	127,244	(99,156)	(41,482)	848,050	85,136
Fund balance, beginning	<u>2,689,372</u>	<u>912,225</u>	<u>8,046,879</u>	<u>2,808,131</u>	<u>542,109</u>
Fund balance, ending	<u>\$ 2,816,616</u>	<u>\$ 813,069</u>	<u>\$ 8,005,397</u>	<u>\$ 3,656,181</u>	<u>\$ 627,245</u>

**COMBINING STATEMENT OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES**

NONMAJOR GOVERNMENTAL FUNDS

YEAR ENDED JUNE 30, 2014

	Special Revenue				Total Nonmajor Governmental Funds
	Tourism Fund	Wetlands Fund	Hidden Lake Dam Fund	350th Anniversary Fund	
REVENUES					
Property taxes	\$ -	\$ -	\$ 113,583	\$ -	\$ 656,432
Other local taxes	1,310,693	-	-	-	1,480,611
Use of money and property	-	-	84	-	18,881
Charges for services	-	548	-	-	548
Miscellaneous	3,363	-	2,132	197,961	206,638
Intergovernmental	-	-	-	-	803,864
Total revenues	<u>1,314,056</u>	<u>548</u>	<u>115,799</u>	<u>197,961</u>	<u>3,166,974</u>
EXPENDITURES					
Current operating:					
Judicial administration	-	-	-	-	37,274
Public safety	-	-	-	-	444,155
Parks, recreation and cultural	-	-	-	407,678	407,678
Community development	771,747	-	50,204	-	821,951
Debt service	-	-	62,006	-	185,258
Capital outlay	-	-	-	-	869,421
Total expenditures	<u>771,747</u>	<u>-</u>	<u>112,210</u>	<u>407,678</u>	<u>2,765,737</u>
Excess (deficiency) of revenues over (under) expenditures	<u>542,309</u>	<u>548</u>	<u>3,589</u>	<u>(209,717)</u>	<u>401,237</u>
OTHER FINANCING SOURCES (USES)					
Transfers in	-	-	-	-	855,284
Transfers out	(500,000)	-	-	-	(500,000)
Total other financing sources (uses)	<u>(500,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>355,284</u>
Net change in fund balances	42,309	548	3,589	(209,717)	756,521
Fund balance, beginning	<u>913,488</u>	<u>9,372</u>	<u>113,891</u>	<u>419,519</u>	<u>16,454,986</u>
Fund balance, ending	<u>\$ 955,797</u>	<u>\$ 9,920</u>	<u>\$ 117,480</u>	<u>\$ 209,802</u>	<u>\$ 17,211,507</u>

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
NONMAJOR GOVERNMENTAL FUNDS OF THE PRIMARY GOVERNMENT
YEAR ENDED JUNE 30, 2014**

PRIMARY GOVERNMENT	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive(Negative)
	Original	Final		
Special Revenue Funds:				
Road Impact Fee - West				
Revenues:				
Other local taxes	\$ -	\$ -	\$ 169,918	\$ 169,918
Use of money	-	-	2,630	2,630
Total revenues	-	-	172,548	172,548
Expenditures				
Current operating:				
Capital outlay	-	1,101,465	45,304	1,056,161
Excess (deficiency) of revenues over (under) expenditures	-	(1,101,465)	127,244	1,228,709
Net change in fund balance	-	(1,101,465)	127,244	1,228,709
Fund balance, beginning	-	1,101,465	2,689,372	1,587,907
Fund balance, ending	\$ -	\$ -	\$ 2,816,616	\$ 2,816,616
Road Impact Fee - South East				
Revenues:				
Use of money	\$ -	\$ -	\$ 844	\$ 844
Total revenues	-	-	844	844
Expenditures				
Current operating:				
Capital outlay	-	100,000	100,000	-
Excess (deficiency) of revenues over (under) expenditures	-	(100,000)	(99,156)	(199,156)
Net change in fund balances	-	(100,000)	(99,156)	(199,156)
Fund balance, beginning	-	100,000	912,225	(812,225)
Fund balance, ending	\$ -	\$ -	\$ 813,069	\$ (1,011,381)

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
NONMAJOR GOVERNMENTAL FUNDS OF THE PRIMARY GOVERNMENT
YEAR ENDED JUNE 30, 2014**

PRIMARY GOVERNMENT	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive(Negative)
	Original	Final		
Special Revenue Funds:				
Garrisonville Road Service District Fund:				
Revenues:				
Property taxes	\$ 530,000	\$ 530,000	\$ 530,862	\$ 862
Use of money	-	-	10,733	10,733
Intergovernmental	-	6,900,000	242,392	(6,657,608)
Total revenues	<u>530,000</u>	<u>7,430,000</u>	<u>783,987</u>	<u>(6,646,013)</u>
Expenditures				
Current operating:				
Debt Service	145,895	145,895	123,252	22,643
Capital outlay	-	15,917,232	702,217	15,215,015
	<u>145,895</u>	<u>16,063,127</u>	<u>825,469</u>	<u>15,237,658</u>
Excess (deficiency) of revenues over (under) expenditures	<u>384,105</u>	<u>(8,633,127)</u>	<u>(41,482)</u>	<u>8,591,645</u>
Net change in fund balance	384,105	(8,633,127)	(41,482)	8,591,645
Fund balance, beginning	<u>(384,105)</u>	<u>8,633,127</u>	<u>8,046,879</u>	<u>(586,248)</u>
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 8,005,397</u>	<u>\$ 8,005,397</u>
Warrenton Road Service District Fund:				
Revenues:				
Property taxes	\$ -	\$ -	\$ 11,987	\$ 11,987
Use of money	-	-	2,679	2,679
Total revenues	<u>-</u>	<u>-</u>	<u>14,666</u>	<u>14,666</u>
Expenditures				
Current operating:				
Capital outlay	-	1,626,259	21,900	1,604,359
Excess (deficiency) of revenues over (under) expenditures	<u>-</u>	<u>(1,626,259)</u>	<u>(7,234)</u>	<u>1,619,025</u>
Other Financing Sources				
Transfers-In	-	855,284	855,284	-
Net change in fund balances	-	(770,975)	848,050	1,619,025
Fund balance, beginning	-	770,975	2,808,131	2,037,156
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,656,181</u>	<u>\$ 3,656,181</u>

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
NONMAJOR GOVERNMENTAL FUNDS OF THE PRIMARY GOVERNMENT
YEAR ENDED JUNE 30, 2014**

PRIMARY GOVERNMENT	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive(Negative)
	Original	Final		
Special Revenue Funds:				
Tourism Fund:				
Revenues				
Other local taxes	\$ 1,300,000	\$ 1,300,000	\$ 1,310,693	\$ 10,693
Miscellaneous	-	-	3,363	3,363
Total revenues	<u>1,300,000</u>	<u>1,300,000</u>	<u>1,314,056</u>	<u>14,056</u>
Expenditures				
Current operating:				
Community development	800,000	1,145,239	771,747	373,492
	<u>800,000</u>	<u>1,145,239</u>	<u>771,747</u>	<u>373,492</u>
Excess (deficiency) of revenues over (under) expenditures	<u>500,000</u>	<u>154,761</u>	<u>542,309</u>	<u>387,548</u>
Other financing sources (uses)				
Transfers out	<u>(500,000)</u>	<u>(500,000)</u>	<u>(500,000)</u>	<u>-</u>
Net change in fund balance	-	(345,239)	42,309	387,548
Fund balance, beginning	-	345,239	913,488	568,249
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 955,797</u>	<u>\$ 955,797</u>
Hidden Lake Dam Fund:				
Revenues:				
Property taxes	\$ 105,400	\$ 105,400	\$ 113,583	\$ 8,183
Miscellaneous	-	-	2,132	2,132
Use of money	49	49	84	35
Total revenues	<u>105,449</u>	<u>105,449</u>	<u>115,799</u>	<u>10,350</u>
Expenditures				
Current operating:				
Community development	29,560	81,446	50,204	31,242
Debt service				
Principal	30,000	30,000	30,000	-
Interest and fiscal charges	33,062	33,062	32,006	1,056
Total expenditures	<u>92,622</u>	<u>144,508</u>	<u>112,210</u>	<u>32,298</u>
Excess (deficiency) of revenues over (under) expenditures	<u>12,827</u>	<u>(39,059)</u>	<u>3,589</u>	<u>42,648</u>
Net change in fund balance	12,827	(39,059)	3,589	42,648
Fund balance, beginning	(12,827)	39,059	113,891	74,832
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 117,480</u>	<u>\$ 117,480</u>

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
NONMAJOR GOVERNMENTAL FUNDS OF THE PRIMARY GOVERNMENT
YEAR ENDED JUNE 30, 2014**

PRIMARY GOVERNMENT	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive(Negative)
	Original	Final		
Special Revenue Funds:				
350th Anniversary Fund:				
Revenues:				
Miscellaneous	\$ -	\$ -	\$ 197,961	\$ 197,961
Expenditures				
Current operating:				
Parks, recreation and cultural	-	483,494	407,678	(75,816)
Excess (deficiency) of revenues over (under) expenditures	-	(483,494)	(209,717)	273,777
Other Financing Sources				
Transfers-In	-	(50,006)	-	50,006
Net change in fund balance	-	(533,500)	(209,717)	323,783
Fund balance, beginning	-	533,500	419,519	(113,981)
Fund balance, ending	\$ -	\$ -	\$ 209,802	\$ 209,802
Asset Forfeiture Fund:				
Revenues				
Use of money and property	\$ -	\$ -	\$ 1,911	\$ 1,911
Miscellaneous	-	-	3,182	3,182
Intergovernmental	-	476,944	540,438	63,494
Total revenues	-	476,944	545,531	68,587
Current operating:				
Judicial administration	90,000	90,000	37,274	52,726
Public safety	210,000	921,464	423,121	498,343
Total expenditures	300,000	1,011,464	460,395	551,069
Excess (deficiency) of revenues over (under) expenditures	(300,000)	(534,520)	85,136	619,656
Net change in fund balance	(300,000)	(534,520)	85,136	619,656
Fund balance, beginning	300,000	534,520	542,109	7,589
Fund balance, ending	\$ -	\$ -	\$ 627,245	\$ 627,245

**SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
GENERAL CAPITAL PROJECTS FUND
YEAR ENDED JUNE 30, 2014**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive(Negative)
	Original	Final		
PRIMARY GOVERNMENT				
Capital Projects Funds:				
General Capital Projects Fund:				
Revenues				
Use of money	\$ 20,000	\$ 20,000	\$ 19,094	\$ (906)
Intergovernmental	-	426,487	376,487	(50,000)
Total revenues	<u>20,000</u>	<u>446,487</u>	<u>395,581</u>	<u>(50,906)</u>
Expenditures				
Current operating:				
Public safety	-	1,699,685	1,570,819	128,866
Public works	1,228,890	6,131,115	4,764,695	1,366,420
Parks, recreation and cultural	268,323	33,015,118	9,725,129	23,289,989
Capital Outlay	235,350	697,438	272,067	425,371
Debt service:				
Interest and fiscal charges	-	-	5,691	(5,691)
Appropriation to School Board:				
School capital projects	-	59,948,000	30,973,208	28,974,792
Total expenditures	<u>1,732,563</u>	<u>101,491,356</u>	<u>47,311,609</u>	<u>54,179,747</u>
Deficiency of revenues under expenditures	<u>(1,712,563)</u>	<u>(101,044,869)</u>	<u>(46,916,028)</u>	<u>54,128,841</u>
Other financing sources (uses)				
Transfers in	-	7,302,101	7,302,101	-
Transfers out	-	-	(1,498,435)	(1,498,435)
Issuance of debt:				
Bonds	-	59,948,000	30,973,208	(28,974,792)
Capital leases	-	9,311,021	3,631,837	(5,679,184)
Total other financing sources (uses)	<u>-</u>	<u>76,561,122</u>	<u>40,408,711</u>	<u>(36,152,411)</u>
Net change in fund balance	(1,712,563)	(24,483,747)	(6,507,317)	17,976,430
Fund balance, beginning	<u>1,712,563</u>	<u>24,483,747</u>	<u>17,983,871</u>	<u>(6,499,876)</u>
Fund balance, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,476,554</u>	<u>\$ 11,476,554</u>

FIDUCIARY FUNDS:

Agency Funds:

Widewater Fund

This fund was originally created by the Board of Supervisors in 1995 as a community development authority to finance the construction of a roadway and related improvements to serve the Widewater district. Circumstances surrounding the development of the Widewater area and related transportation requirements have changed since the CDA was established. In 2006 the Board of Supervisors repealed its ordinances that established the tax district and the developer traffic impact fees. During 2008 property owners within the district were issued refunds for taxes paid. The traffic impact fees have been reserved for future transportation related projects in the County.

Celebrate Virginia North Fund

This fund accounts for assets held by the County in a trustee capacity. It accounts for a special assessment collection used to retire debt incurred by the Celebrate Virginia North Community Development Authority for public infrastructure improvements in the district.

Lake Arrowhead Sanitary District Fund

This fund accounts for assets held by the County in a trustee capacity. It accounts for a special assessment collection used to service a bond issue for road improvements in the District.

George Washington Regional Commission Fund

Stafford County acts as fiscal agent for the George Washington Regional Commission payroll function. This fund records the payroll expense and tracks the reimbursement receipts for this activity.

Embrey Mill

This fund accounts for assets held by the County in a trustee capacity. It accounts for a special assessment collection used to retire debt incurred by the Embrey Mill Development for public infrastructure improvements in the district.

**COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
JUNE 30, 2014**

	Agency Funds					Totals
	Widewater	Celebrate Virginia North	Lake Arrowhead Sanitary District	George Washington Regional Commission	Embrey Mill	
ASSETS						
Current assets:						
Cash and short-term investment:	\$ 1,260,267	\$ 781,726	\$ 434,213	\$ -	\$ 23,316	\$ 2,499,522
Receivables:						
Property taxes	-	4,715,894	88,370	-	2,149	4,806,413
Accounts	-	-	-	35,016	-	35,016
Total assets	<u>\$ 1,260,267</u>	<u>\$ 5,497,620</u>	<u>\$ 522,583</u>	<u>\$ 35,016</u>	<u>\$ 25,465</u>	<u>\$ 7,340,951</u>
LIABILITIES						
Accrued salaries and benefits	\$ -	\$ -	\$ -	\$ 15,824	\$ -	\$ 15,824
Other liabilities	-	2,510	-	19,192	-	21,702
Reserve for future expenditures	1,260,267	-	522,583	-	-	1,782,850
Reserve for bondholders	-	5,495,110	-	-	25,465	5,520,575
Total liabilities	<u>\$ 1,260,267</u>	<u>\$ 5,497,620</u>	<u>\$ 522,583</u>	<u>\$ 35,016</u>	<u>\$ 25,465</u>	<u>\$ 7,340,951</u>

**AGENCY FUNDS
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
YEAR ENDED JUNE 30, 2014**

	Balance June 30, 2013	Additions	Deductions	Balance June 30, 2014
<u>Widewater Fund</u>				
ASSETS				
Cash and short-term investments	\$ 1,260,267	\$ -	\$ -	\$ 1,260,267
LIABILITIES				
Reserve for future expenditures	\$ 1,260,267	\$ -	\$ -	\$ 1,260,267
<u>Celebrate Virginia North Fund</u>				
ASSETS				
Cash and short-term investments	\$ 854,597	\$ 2,383,056	\$ (2,455,927)	\$ 781,726
Property taxes receivable	3,439,327	2,082,337	(805,770)	4,715,894
Total assets	<u>\$ 4,293,924</u>	<u>\$ 4,465,393</u>	<u>\$ (3,261,697)</u>	<u>\$ 5,497,620</u>
LIABILITIES				
Other liabilities	\$ 2,510	\$ -	\$ -	\$ 2,510
Reserve for bondholders	4,291,414	3,610,795	(2,407,099)	5,495,110
Total liabilities	<u>\$ 4,293,924</u>	<u>\$ 3,610,795</u>	<u>\$ (2,407,099)</u>	<u>\$ 5,497,620</u>
<u>Lake Arrowhead Sanitary District Fund</u>				
ASSETS				
Cash and short-term investments	\$ 430,095	\$ 4,118	\$ -	\$ 434,213
Property taxes receivable	95,679	-	(7,309)	88,370
Total assets	<u>\$ 525,774</u>	<u>\$ 4,118</u>	<u>\$ (7,309)</u>	<u>\$ 522,583</u>
Reserve for future expenditures	\$ 525,774	\$ 4,222	\$ (7,413)	\$ 522,583
<u>George Washington Regional Commission</u>				
ASSETS				
Accounts receivable	\$ 268,700	\$ 323,719	\$ (557,403)	\$ 35,016
LIABILITIES				
Accounts payable	\$ 73,674	\$ -	\$ (73,674)	\$ -
Accrued salaries and benefits	16,712	15,824	(16,712)	15,824
Other liabilities	178,314	-	(159,122)	19,192
Total liabilities	<u>\$ 268,700</u>	<u>\$ 15,824</u>	<u>\$ (249,508)</u>	<u>\$ 35,016</u>
<u>Embrey Mill Agency Fund</u>				
ASSETS				
Cash and short-term investments	\$ -	\$ 23,316	\$ -	\$ 23,316
Property taxes receivable	-	2,362	(213)	2,149
Total assets	<u>\$ -</u>	<u>\$ 25,678</u>	<u>\$ (213)</u>	<u>\$ 25,465</u>
LIABILITIES				
Other liabilities	-	52,321	(26,856)	25,465
Total liabilities	<u>\$ -</u>	<u>\$ 52,321</u>	<u>\$ (26,856)</u>	<u>\$ 25,465</u>
<u>Totals - All Fiduciary Agency Funds</u>				
ASSETS				
Cash and short-term investments	\$ 2,544,959	\$ 2,410,490	\$ (2,455,927)	\$ 2,499,522
Property taxes receivable	3,535,006	2,084,699	(813,292)	4,806,413
Accounts receivable	268,700	323,719	(557,403)	35,016
Total assets	<u>\$ 6,348,665</u>	<u>\$ 4,818,908</u>	<u>\$ (3,826,622)</u>	<u>\$ 7,340,951</u>
LIABILITIES				
Accounts payable	\$ 73,674	\$ -	\$ (73,674)	\$ -
Accrued salaries and benefits	16,712	15,824	(16,712)	15,824
Other liabilities	180,824	52,321	(185,978)	47,167
Reserve for future expenditures	1,786,041	4,222	(7,413)	1,782,850
Reserve for bondholders	4,291,414	3,610,795	(2,407,099)	5,495,110
Total liabilities	<u>\$ 6,348,665</u>	<u>\$ 3,683,162</u>	<u>\$ (2,690,876)</u>	<u>\$ 7,340,951</u>



Working To Be The Best Local Government In Virginia

Balance Empowerment Service Teamwork

STATISTICAL SECTION
(unaudited)

This section of Stafford County's Comprehensive Annual Financial Report (CAFR) presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the County's overall financial health.

Contents

Financial Trends **S-1 thru S-4**

These tables contain trend information to help the reader understand how the County's financial performance and well-being has changed over time.

Revenue Capacity **S-5 thru S-8**

These tables contain information to help the reader assess the factors affecting the County's ability to generate its property taxes.

Debt Capacity **S-9 thru S-13**

These tables present information to help the reader assess the affordability of the County's current levels of outstanding debt and its ability to issue additional debt in the future.

Demographic & Economic Information **S-14 thru S-16**

These tables offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place and to help make comparisons over time and with other governments.

Operation Information **S-17 thru S-19**

These tables contain information about the County's operations and resources to help the reader understand how the County's financial information relates to the services the County provides and the activities it performs.

Sources: Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial report for the relevant year. The County implemented GASB Statement 34 in fiscal year 2002; tables presenting government-wide information include information beginning in that year.

NET POSITION BY COMPONENT
Fiscal Years 2005 - 2014
(accrual basis of accounting)
(unaudited) (1)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Primary government:										
Governmental activities:										
Net investment in capital assets	\$ 36,936,581	\$ 6,822,858	\$ 32,895,897	\$ 10,604,891	\$ 29,631,901	\$ 63,339,727	\$ 73,303,969	\$ 81,905,153	\$ 83,012,683	\$ 94,214,362
Restricted	1,545,450	1,318,218	1,379,409	1,484,829	256,965	777,238	2,540,231	2,585,376	2,563,552	3,127,912
Unrestricted (deficit)	(179,309,524)	(194,432,777)	(226,391,509)	(216,822,496)	(211,061,627)	(210,589,191)	(192,423,702)	(192,972,219)	(217,209,926)	(236,728,731)
Total governmental activities net position	<u>\$ (140,827,493)</u>	<u>\$ (186,291,701)</u>	<u>\$ (192,116,203)</u>	<u>\$ (204,732,776)</u>	<u>\$ (181,172,761)</u>	<u>\$ (146,472,226)</u>	<u>\$ (116,579,502)</u>	<u>\$ (108,481,690)</u>	<u>\$ (131,633,691)</u>	<u>\$ (139,386,457)</u>
Business-type activities:										
Net investment in capital assets	\$ 137,964,096	\$ 150,066,102	\$ 183,788,210	\$ 208,473,170	\$ 224,899,611	\$ 214,291,000	\$ 243,840,540	\$ 215,975,340	\$ 263,389,309	\$ 314,276,234
Restricted	11,065,752	11,396,183	11,695,567	11,912,732	12,002,547	12,165,547	14,293,655	51,224,071	14,008,268	-
Unrestricted	69,560,456	80,458,112	64,474,149	52,270,192	39,658,707	54,892,613	32,052,353	34,373,851	41,136,662	24,506,342
Total business-type activities net position	<u>\$ 218,590,304</u>	<u>\$ 241,920,397</u>	<u>\$ 259,957,926</u>	<u>\$ 272,656,094</u>	<u>\$ 276,560,865</u>	<u>\$ 281,349,160</u>	<u>\$ 290,186,548</u>	<u>\$ 301,573,262</u>	<u>\$ 318,534,239</u>	<u>\$ 338,782,576</u>
Total Primary government										
Net investment in capital assets	\$ 174,900,677	\$ 156,888,960	\$ 216,684,107	\$ 219,078,061	\$ 254,531,512	\$ 277,630,727	\$ 317,144,509	\$ 297,880,493	\$ 346,401,992	\$ 408,490,596
Restricted	12,611,202	12,714,401	13,074,976	13,397,561	12,259,512	12,942,785	16,833,886	53,809,447	16,571,820	3,127,912
Unrestricted (deficit)	(109,749,068)	(113,974,665)	(161,917,360)	(164,552,304)	(171,402,920)	(155,696,578)	(160,371,349)	(158,598,368)	(176,073,264)	(212,222,389)
Total primary government net position	<u>\$ 77,762,811</u>	<u>\$ 55,628,696</u>	<u>\$ 67,841,723</u>	<u>\$ 67,923,318</u>	<u>\$ 95,388,104</u>	<u>\$ 134,876,934</u>	<u>\$ 173,607,046</u>	<u>\$ 193,091,572</u>	<u>\$ 186,900,548</u>	<u>\$ 199,396,119</u>

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

COUNTY OF STAFFORD, VIRGINIA

CHANGES IN NET POSITION
Fiscal Years 2005 - 2014
(accrual basis of accounting)
(unaudited) (1)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Primary government:										
Expenses										
Governmental activities:										
General government	\$ 11,537,549	\$ 5,934,279	\$ 14,320,059	\$ 14,985,255	\$ 13,641,852	\$ 12,261,364	\$ 12,719,415	\$ 12,623,568	\$ 12,734,773	\$ 13,533,596
Judicial administration	4,575,589	5,484,964	6,259,936	7,134,996	7,087,591	6,703,566	6,735,964	6,839,212	6,105,930	7,606,669
Public safety	31,085,473	36,405,012	40,408,595	47,572,866	44,273,261	45,897,812	45,474,144	49,986,737	55,435,338	57,699,254
Public works	3,666,239	2,050,631	3,375,036	4,925,416	7,437,815	7,326,583	7,674,038	7,851,234	9,554,439	8,694,821
Health and social services	12,172,857	12,534,771	12,853,899	14,279,036	13,527,646	13,664,321	13,783,282	14,070,334	13,856,403	13,479,255
Parks, recreation and cultural	6,364,800	7,898,191	10,117,611	11,386,966	10,750,553	10,096,206	9,659,082	12,034,049	12,784,641	14,321,722
Community development	3,763,355	5,417,064	5,114,537	5,537,404	5,241,060	4,603,445	5,472,934	4,837,754	4,921,864	5,159,874
Appropriation to School Board	102,306,484	153,719,718	117,225,152	124,008,330	101,194,329	109,379,789	107,730,081	123,139,836	142,751,306	141,597,936
Transportation	1,998,682	7,333,030	2,293,299	3,438,628	4,405,170	3,770,803	3,124,991	3,988,075	4,829,573	3,322,814
Interest	11,367,776	11,864,125	15,903,856	16,383,754	19,486,762	16,617,439	13,427,364	16,147,660	16,736,309	13,807,460
Change in equity - joint venture	-	-	-	-	-	-	-	-	-	-
Total governmental activities expenses	188,838,804	248,641,785	227,871,980	249,652,651	227,046,039	230,321,328	225,801,295	251,518,459	279,710,576	279,223,401
Total business-type activities expenses	21,402,265	23,528,349	25,694,334	28,186,943	30,617,305	31,035,605	30,216,044	31,324,423	30,473,842	31,904,381
Total primary government expenses	\$ 210,241,069	\$ 272,170,134	\$ 253,566,314	\$ 277,839,594	\$ 257,663,344	\$ 261,356,933	\$ 256,017,339	\$ 282,842,882	\$ 310,184,418	\$ 311,127,782
Program revenues										
Governmental activities:										
Charges for services:										
General government	\$ 405,787	\$ 214,435	\$ 184,244	\$ 3,619	\$ 965	\$ 1,108	\$ 25,964	\$ 225,028	\$ 242,505	\$ 266,157
Judicial administration	1,077,149	1,218,732	728,369	482,221	388,935	277,479	335,598	304,592	371,234	258,636
Public safety	6,159,315	7,469,813	6,505,497	5,772,896	6,143,041	6,691,261	6,549,245	6,693,587	7,926,496	7,672,339
Public works	-	-	-	-	67,927	70,097	71,817	68,888	72,680	54,814
Health and social services	72,088	72,325	50,120	34,375	310,308	292,027	175,902	140,145	195,762	247,335
Parks, recreation and cultural	1,421,089	1,465,902	1,428,532	1,370,845	1,642,351	1,754,006	1,806,643	1,840,751	1,900,427	1,888,993
Community development	684,653	915,784	919,603	2,207,172	1,550,465	1,077,860	1,343,065	1,237,301	1,796,945	1,835,090
Transportation	-	-	-	-	500	28,890	37,455	36,450	44,650	51,785
Operating grants and contributions										
General government	529,116	549,804	604,780	681,802	659,751	591,090	563,978	571,979	593,732	591,531
Judicial administration	1,197,742	1,471,532	1,914,556	1,737,551	1,959,943	1,697,020	1,890,125	1,619,250	1,775,749	1,765,593
Public safety	4,488,873	5,053,688	5,106,827	5,231,094	5,109,088	5,795,343	6,940,239	6,341,182	6,247,021	5,549,949
Public works	272,722	-	-	-	-	-	-	-	-	-
Health and social services	6,804,248	7,324,716	7,650,173	7,960,391	7,742,158	7,752,214	7,472,568	7,246,818	6,126,643	6,300,225
Parks, recreation and cultural	31,000	9,000	-	-	2,220	-	-	39,496	-	-
Community development	5,000	5,000	104,382	84,908	448,890	579,847	1,111,018	75,348	101,161	250,254
Transportation	1,117,486	-	716,564	452,413	41,940	10,729	139,175	1,031,384	82,849	918,886
Capital grants and contributions										
General government	1,312,406	-	-	-	-	-	-	-	-	-
Public works	-	-	-	-	-	601,983	49,327	-	-	-
Parks, recreation and cultural	1,016,158	-	-	-	-	16,453,700	-	-	-	-
Transportation	-	-	-	-	-	-	-	685,812	898,290	1,602,859
Total governmental program revenues	\$ 26,594,832	\$ 25,770,731	\$ 25,913,647	\$ 26,019,287	\$ 26,068,482	\$ 43,674,657	\$ 28,512,119	\$ 28,158,011	\$ 28,376,144	\$ 29,254,446

COUNTY OF STAFFORD, VIRGINIA

CHANGES IN NET POSITION
Fiscal Years 2005 - 2014
(accrual basis of accounting)
(unaudited) (1)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Business-type activities:										
Charges for services	\$ 16,349,586	\$ 18,908,872	\$ 20,457,137	\$ 21,204,730	\$ 21,816,692	\$ 22,675,662	\$ 23,348,476	\$ 24,085,502	\$ 26,115,323	\$ 27,444,874
Operating grants and contributions	-	15,000	65,702	1,857,407	-	3,496,906	2,914,691	1,037,356	276,145	-
Capital grants and contributions	22,302,622	24,254,354	18,775,970	14,462,419	10,434,253	8,644,800	11,958,913	17,037,061	21,404,272	24,410,978
Total business-type activities program revenues	38,652,208	43,178,226	39,298,809	37,524,556	32,250,945	34,817,368	38,222,080	42,159,919	47,795,740	51,855,852
Total primary government program revenues	\$ 64,422,939	\$ 69,091,873	\$ 65,318,096	\$ 63,593,038	\$ 75,925,602	\$ 63,329,487	\$ 66,380,091	\$ 70,536,063	\$ 76,171,884	\$ 81,110,298
Net (expense)/revenue (2)										
Governmental activities	\$ (222,871,054)	\$ (201,958,333)	\$ (223,633,364)	\$ (200,977,557)	\$ (186,646,671)	\$ (197,289,176)	\$ (223,360,448)	\$ (251,334,432)	\$ (251,334,432)	\$ (249,968,955)
Business activities	15,123,859	17,483,892	11,111,866	6,907,251	1,215,340	4,601,324	6,897,657	11,686,077	17,321,898	19,951,471
Total primary government net expense	\$ (207,747,195)	\$ (184,474,441)	\$ (212,521,498)	\$ (194,070,306)	\$ (185,431,331)	\$ (192,687,852)	\$ (216,462,791)	\$ (239,648,355)	\$ (234,012,534)	\$ (230,017,484)
General revenues and other changes in net assets										
Governmental activities:										
Taxes										
General property taxes	\$ 112,385,362	\$ 119,255,939	\$ 134,602,576	\$ 154,022,352	\$ 165,287,706	\$ 168,106,174	\$ 172,389,860	\$ 175,603,509	\$ 176,261,594	\$ 183,480,382
Other local taxes	35,434,590	40,352,470	37,760,751	37,621,091	35,845,372	36,866,175	38,933,477	40,345,254	41,711,420	39,281,476
Unrestricted grants and contributions	12,925,795	14,141,680	13,133,856	12,918,794	14,707,388	15,599,795	15,019,020	14,911,207	14,941,367	14,591,241
Investment earnings	1,151,048	1,849,825	5,014,147	2,960,670	1,449,560	205,052	116,813	46,162	38,656	206,821
Miscellaneous	3,138,769	5,340,574	5,622,502	3,507,598	709,672	570,010	722,730	552,128	884,870	4,656,269
Gain (loss) on sale of property	-	-	-	-	-	-	-	-	-	-
Transfers	(47,720)	-	-	(13,713)	282,448	-	-	-	121,100	-
Extraordinary items	-	336,580	-	-	-	-	-	-	-	-
Total governmental activities	\$ 164,987,844	\$ 181,277,068	\$ 196,133,832	\$ 211,016,792	\$ 218,282,146	\$ 221,347,206	\$ 227,181,900	\$ 231,458,260	\$ 233,959,007	\$ 242,216,189
Business-type activities										
Investment earnings	\$ 1,751,827	\$ 3,061,335	\$ 3,735,172	\$ 3,266,902	\$ 2,473,329	\$ 964,691	\$ 514,145	\$ 377,663	\$ 282,527	\$ 235,995
Gain on disposal of capital assets	-	-	-	-	-	-	-	5,122	13,000	12,882
Miscellaneous	200,982	200,344	697,882	79,940	80,250	41,841	317,207	168,433	159,109	47,989
Transfers	47,720	-	-	13,713	(282,448)	-	-	-	(121,100)	-
Total business-type activities	2,000,529	3,261,679	4,433,054	3,360,555	2,271,131	1,006,532	831,352	551,218	333,536	296,866
Total primary government	\$ 166,988,373	\$ 184,538,747	\$ 200,566,886	\$ 214,377,347	\$ 220,553,277	\$ 222,353,738	\$ 228,013,252	\$ 232,009,478	\$ 234,292,543	\$ 242,513,055
Change in net position										
Primary government:										
Governmental activities	\$ 2,743,872	\$ (41,593,986)	\$ (5,824,502)	\$ (12,616,573)	\$ 17,304,588	\$ 34,700,535	\$ 29,892,724	\$ 8,097,812	\$ (17,375,425)	\$ (7,752,766)
Business-type activities	19,250,472	22,911,556	18,037,529	12,698,168	3,904,771	4,788,295	8,837,388	11,386,714	17,655,434	20,248,337
Total primary government	\$ 21,994,344	\$ (18,682,430)	\$ 12,213,027	\$ 81,595	\$ 21,209,359	\$ 39,488,830	\$ 38,730,113	\$ 19,484,526	\$ 280,009	\$ 12,495,571
Total primary government										
Net position, beginning (3), (4), (5), (6)	\$ 56,141,503	\$ 78,135,847	\$ 55,628,696	\$ 67,841,723	\$ 74,178,745	\$ 95,388,104	\$ 134,876,934	\$ 173,507,046	\$ 186,620,539	\$ 186,900,548
Net position, ending	\$ 78,135,847	\$ 59,453,417	\$ 67,841,723	\$ 67,923,318	\$ 95,388,104	\$ 134,876,934	\$ 173,607,047	\$ 192,991,572	\$ 186,900,548	\$ 199,396,119

CHANGES IN NET POSITION
Fiscal Years 2005 - 2014
(accrual basis of accounting)
(unaudited) (1)

- (1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.
- (2) Net (expense) revenue is the difference between the expenses and program revenues. A positive number indicates that the program can be supported by program revenues. A negative number indicates that general revenues are needed to support or supplement the program.
- (3) In 2006, the beginning net position balance was restated to exclude road construction projects from the County's fixed asset balance. These road projects will eventually be turned over to the State to maintain.
- (4) In 2009 the beginning net position balance for the General Government was restated to reflect an adjusted prior year transfer from the Component Unit-School Board.
- (5) In 2012 the beginning net position balance for the governmental activities was restated to reflect an adjusted prior year transfer of a land asset to the Component Unit School Board.
- (6) In 2013 the beginning net position balance for the governmental activities was restated to reflect a change in accounting principle and a restatement of an error.

FUNDS BALANCES, GOVERNMENTAL FUNDS

Fiscal Years 2004-2014

(modified accrual basis of accounting)

(unaudited) (1)

	Pre-GASB 54 (2)					
	Fiscal Year					
	2005	2006	2007	2008	2009	2010
General Fund						
Reserved	\$ 3,222,625	\$ 1,368,198	\$ 1,118,262	\$ 2,843,111	\$ 926,214	\$ 1,237,328
Unreserved						
Designated	12,703,770	12,292,979	6,407,832	416,833	3,813,606	9,514,224
Undesignated (4)	25,639,124	19,189,249	23,430,256	24,644,447	30,538,661	26,268,217
Total General Fund	<u>41,565,519</u>	<u>32,850,426</u>	<u>30,956,350</u>	<u>27,904,391</u>	<u>35,278,481</u>	<u>37,019,769</u>
All Other Governmental Funds						
Reserved	1,710,935	257,039	261,148	295,985	315,533	810,531
Unreserved						
Designated						
Special revenue funds	3,873,957	3,015,288	6,492,813	9,075,142	5,419,558	12,813,595
Capital projects funds	544,868	47,616,579	26,377,422	44,354,683	21,744,145	10,852,158
Undesignated						
Special revenue funds	1,670,990	1,093,257	2,147,618	3,881,091	7,173,911	1,919,703
Capital projects funds	415,620	609,177	-	-	1,670,369	-
Total all other government funds	<u>8,216,370</u>	<u>52,591,340</u>	<u>35,279,001</u>	<u>57,606,901</u>	<u>36,323,516</u>	<u>26,395,987</u>
Total fund balances	<u>\$ 49,781,889</u>	<u>\$ 85,441,766</u>	<u>\$ 66,235,351</u>	<u>\$ 85,511,292</u>	<u>\$ 71,601,997</u>	<u>\$ 63,415,756</u>

	Post-GASB 54 (3)				
	Fiscal Year				
	2010	2011	2012	2013	2014
General Fund					
Nonspendable	\$ 937,328	\$ 38,977	\$ 39,554	\$ 27,813	\$ 326,168
Restricted	-	569,745	652,293	879,437	3,373,807
Committed	4,806,242	9,588,558	11,846,432	13,937,000	8,413,076
Assigned	5,007,982	10,219,883	13,496,185	11,883,767	18,539,638
Unassigned	26,268,217	29,129,794	29,590,639	30,376,952	30,969,982
Total General Fund	<u>37,019,769</u>	<u>49,546,957</u>	<u>55,625,103</u>	<u>57,104,969</u>	<u>61,622,671</u>
All Other Governmental Funds					
Nonspendable	-	-	-	-	-
Restricted					
Special Revenue	831,793	740,486	-	-	-
Capital Projects	-	1,230,000	1,155,000	1,080,000	-
Other Governmental Funds	-	-	778,082	604,115	689,251
Committed					
Special Revenue	4,842,360	7,648,876	6,220,896	10,765,215	11,642,718
Capital Projects	10,852,158	8,946,013	9,874,269	16,903,871	11,476,554
Other Governmental Funds	-	-	1,152,847	7,123,925	8,844,875
Assigned					
Special Revenue	9,869,676	10,027,309	4,330,167	3,798,204	721,863
Other Governmental Funds	-	-	8,618,960	8,726,946	7,677,381
Total all other government funds	<u>26,395,987</u>	<u>28,592,684</u>	<u>32,130,221</u>	<u>49,002,276</u>	<u>41,052,642</u>
Total fund balances	<u>\$ 63,415,756</u>	<u>\$ 78,139,641</u>	<u>\$ 87,755,324</u>	<u>\$ 106,107,245</u>	<u>\$ 102,675,313</u>

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Fiscal years 2003 through 2010 were in compliance with GASB 34.

(3) GASB 54 was adopted in 2011 and 2010 data was restated for GASB 54 comparable presentation.

(4) The General Fund Undesignated fund balance was re-stated in fiscal year 2009 for fiscal years 2007 and 2008.

**CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
FISCAL YEARS 2005-2014
(modified accrual basis of accounting)
(unaudited) (1)**

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Revenues										
General property taxes	\$ 111,353,798	\$ 121,622,651	\$ 135,859,852	\$ 152,946,964	\$ 164,927,068	\$ 168,767,569	\$ 172,389,860	\$ 175,603,509	\$ 178,881,369	\$ 183,606,999
Other local taxes	34,543,355	38,312,276	35,490,473	35,761,003	33,933,856	34,883,967	38,218,971	39,638,192	41,017,797	38,426,342
Permits, privilege fees and regulatory licenses	5,847,703	7,174,717	6,277,427	5,011,135	4,646,243	4,058,796	3,368,355	3,165,460	4,342,575	4,312,561
Fines and forfeitures	772,566	867,114	905,693	729,448	691,102	729,490	904,319	730,433	784,514	1,057,819
Use of money and property	1,151,048	1,849,825	5,014,147	3,159,009	1,668,970	465,207	429,386	334,240	347,769	432,444
Charges for services	4,090,615	4,349,136	4,147,093	5,226,955	5,362,710	4,993,840	5,218,433	5,817,807	6,193,509	6,326,343
Miscellaneous	3,138,769	5,675,388	5,390,303	3,270,803	2,992,369	4,777,219	3,456,531	3,139,690	3,883,714	7,402,475
Intergovernmental	27,099,260	29,563,403	29,987,465	29,830,631	29,485,490	30,386,436	31,783,161	31,186,940	29,382,578	30,032,267
Total revenues	187,997,114	209,414,510	223,072,453	235,935,948	243,707,808	249,062,524	255,769,016	259,616,271	264,833,825	271,597,250
Expenditures										
Current operating:										
General government	11,444,218	13,065,292	15,286,072	17,603,620	17,131,984	15,796,367	15,118,921	16,048,880	12,083,734	12,585,414
Judicial administration	4,525,802	5,419,062	6,167,640	6,961,844	6,873,685	6,485,676	6,489,706	6,459,754	6,949,212	6,996,272
Public safety	30,125,219	33,323,162	39,192,264	44,007,441	41,799,586	44,816,171	45,841,713	48,822,682	53,421,921	51,822,442
Public works	2,805,045	3,304,353	3,501,246	4,019,189	3,988,036	4,382,841	5,221,699	7,167,438	7,124,172	9,728,759
Health and social services	12,132,314	12,549,758	13,039,756	13,968,888	13,302,169	13,564,781	13,597,282	13,684,536	13,435,827	13,141,477
Parks, recreation and cultural	7,780,027	8,483,121	10,873,546	15,340,188	11,865,961	10,079,702	10,875,709	11,314,097	14,444,997	22,263,174
Community development	3,513,087	5,064,579	5,160,842	5,211,654	5,861,420	4,521,530	5,272,457	4,723,822	4,795,928	4,708,570
Appropriation to school board:										
School operation	72,932,530	89,547,690	95,985,884	100,817,432	99,474,959	103,189,962	99,323,620	98,599,339	108,625,975	108,414,728
School capital projects	29,373,954	64,172,028	21,239,268	23,190,898	1,719,370	6,189,827	8,406,461	24,540,497	34,050,331	33,108,208
Transportation	-	-	-	-	-	-	-	-	2,781,761	3,347,968
Capital outlay	9,650,094	22,666,254	26,678,955	31,769,630	16,706,600	14,460,024	12,305,815	4,854,714	6,950,065	10,611,313
Debt service										
Principal	15,438,223	16,233,105	20,274,620	18,820,682	22,360,830	22,461,779	22,295,756	25,714,726	25,436,816	21,021,636
Interest and fiscal charges	12,045,756	12,142,734	14,945,078	16,334,633	19,168,869	17,839,981	17,604,636	16,932,891	16,780,980	14,233,335
Total expenditures	211,766,269	285,971,138	272,345,171	298,046,099	260,253,469	263,788,641	262,353,775	278,863,376	306,881,719	311,983,296
Excess of revenues over (under) expenditures	(23,769,155)	(76,556,628)	(49,272,718)	(62,110,151)	(16,545,661)	(14,726,117)	(6,584,759)	(19,247,105)	(42,047,894)	(40,386,046)
Other Financing Sources (Uses)										
Issuance of debt	27,595,000	100,590,000	20,359,366	78,744,286	1,704,853	6,189,827	9,585,984	26,515,000	54,115,000	30,973,208
Issuance of capital leases	1,102,700	8,434,211	3,451,690	2,655,519	649,060	350,054	8,707,998	-	-	-
Bond premium	1,075,564	2,949,267	-	-	-	-	-	3,577,788	6,163,715	-
Transfers in	390,109	927,731	8,529,884	11,133,536	4,854,932	2,060,019	1,710,869	4,011,416	4,603,625	12,031,878
Transfers out	(437,829)	(927,731)	(8,529,884)	(11,147,249)	(4,572,484)	(2,060,019)	(1,710,869)	(4,011,416)	(4,482,525)	(12,031,878)
Other miscellaneous non-operating revenue	-	-	-	-	-	-	3,089,662	-	-	-
Proceeds from indebtedness	-	-	-	-	-	-	-	-	-	-
Proceeds from capital leases	-	-	-	-	-	-	-	-	-	5,980,906
Loan to Component Unit	-	-	-	-	-	-	(1,305,000)	-	-	-
Total other financing sources (uses)	29,725,544	111,973,478	23,811,056	81,386,092	2,636,361	6,539,881	20,078,644	30,092,788	60,399,815	36,954,114
Net change in fund balances	5,956,389	35,416,850	(25,461,662)	19,275,941	(13,909,300)	(8,186,236)	13,493,885	10,845,683	18,351,921	(3,431,932)
Fund balance, beginning (3)	43,825,500	50,024,916	85,441,766	66,235,351	85,511,292	71,601,992	63,415,756	76,909,641	87,755,324	106,107,245
Fund balance, ending (3)	\$ 49,781,889	\$ 85,441,766	\$ 66,235,351	\$ 85,511,292	\$ 71,601,992	\$ 63,415,756	\$ 76,909,641	\$ 87,755,324	\$ 106,107,245	\$ 102,675,313

CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
FISCAL YEARS 2005-2014
(modified accrual basis of accounting)
(unaudited) (1)

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Total debt service	\$ 27,483,979	\$ 28,375,839	\$ 35,219,698	\$ 36,576,441	\$ 41,529,699	\$ 40,301,760	\$ 39,900,392	\$ 42,647,617	\$ 42,217,796	\$ 35,254,971
Total expenditures	\$ 211,766,269	\$ 285,971,138	\$ 272,345,171	\$ 298,046,099	\$ 260,253,469	\$ 263,788,641	\$ 262,353,775	\$ 278,863,376	\$ 306,881,719	\$ 311,983,296
Less: Capital outlay	10,768,840	26,514,511	29,508,946	38,200,394	20,488,695	17,834,948	19,148,190	13,202,826	16,817,195	27,686,981
Non-capital expenditures	\$ 200,997,429	\$ 259,456,627	\$ 242,836,225	\$ 259,845,705	\$ 239,764,774	\$ 245,953,693	\$ 243,205,585	\$ 265,660,550	\$ 290,064,524	\$ 284,296,315
Debt service as a percentage of noncapital expenditures	<u>13.67%</u>	<u>10.94%</u>	<u>14.50%</u>	<u>14.08%</u>	<u>17.32%</u>	<u>16.39%</u>	<u>16.41%</u>	<u>16.05%</u>	<u>14.55%</u>	<u>12.40%</u>

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) The amounts used for capital outlay were obtained from the Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities.

(3) In 2006, the beginning fund balance was restated. See Footnote 15 of the Financial Statements for 2006.
In 2009, the beginning fund balance was restated for 2007 and 2008. See Footnote 14 of the Financial Statements for 2009.

ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
Calendar Years 2005 - 2014
(unaudited) (1)

Calendar Year	Real Property				Personal Property								Total Taxable Assessed Value	Total Direct Tax Rate (4)
	Residential Real Property	Commercial and Industrial Real Property	Agricultural Real Property	Total Real Property (5)	Personal Property	Merchants Capital	Machinery & Tools	Mobile Homes	Aircraft (3)	Recreational Vehicles/ Trailers; Watercraft & Business Property	Total Personal Property			
2005	8,008,477,670	1,311,858,550	451,249,400	9,499,678,248	577,596,000	154,583,360	26,896,500	23,713,450	2,309,520	118,288,960	903,387,790	10,403,066,038	1.08	
2006 (2)	13,787,026,663	1,998,640,060	1,136,810,550	16,293,674,473	600,054,740	166,899,420	32,242,860	22,991,170	2,909,180	128,315,180	953,412,550	17,247,087,023	0.72	
2007	14,334,990,827	2,123,204,227	1,019,445,450	16,913,237,529	593,950,230	172,227,860	33,666,130	24,005,890	2,700,660	139,618,480	966,169,250	17,879,406,779	0.79	
2008 (2)	12,992,885,100	2,785,332,869	1,183,223,200	16,226,491,762	588,508,390	172,169,510	39,404,460	21,580,810	2,829,910	151,149,900	975,642,980	17,202,134,742	0.92	
2009	13,207,302,880	2,806,328,239	1,101,805,900	16,313,534,929	525,381,390	175,881,250	42,843,200	22,562,060	-	148,909,350	915,577,250	17,229,112,179	0.94	
2010 (2)	9,850,345,400	2,514,103,100	634,355,800	12,555,580,113	585,711,380	174,917,430	35,020,440	21,025,020	-	156,031,145	972,705,415	13,528,285,528	1.21	
2011	10,021,541,300	2,540,176,800	611,053,100	12,719,091,716	580,866,160	180,885,340	30,960,430	20,411,060	-	158,134,400	971,257,390	13,690,349,106	1.19	
2012 (2)	10,236,576,300	2,623,917,176	517,222,800	13,002,326,118	608,786,840	196,387,420	30,495,880	19,280,860	-	177,549,360	1,032,500,360	14,034,826,478	1.19	
2013	10,453,773,090	2,673,373,426	497,992,200	13,262,150,638	632,393,059	186,440,770	-	16,697,240	-	137,968,580	973,499,649	14,235,650,287	1.19	
2014	11,453,237,050	2,765,187,000	510,902,000	14,389,795,201	646,424,160	198,206,730	-	15,648,640	-	132,954,700	993,234,230	15,383,029,431	1.12	

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.
 (2) The county reassesses real property every two years. Real property is assessed at 100% of the fair market value.
 (3) The tax for aircraft was eliminated in Calendar Year 2009.
 (4) Total Direct Tax Rates are calculated per \$100 of assessed value, calculated on a weighted average basis. Refer to Table 6.
 (5) The assessed value of real property does not include exempt values.

Source: Office of the Commissioner of Revenue.

COUNTY OF STAFFORD, VIRGINIA

Table S-6

DIRECT AND OVERLAPPING TAX RATES (1)
Calendar Years 2005 - 2014
(unaudited) (2)

Calendar Year	Real Estate		Personal Property (4)		Merchants Capital		Machinery and Tools		Mobile Homes (5)		Aircraft (7)		Recreational Vehicles/ Trailers; Watercraft & Business Property (6)		Total Direct Tax Rate For each Fiscal Year (8)
	Tax Rate	Direct Rate Applied (8)	Tax Rate	Direct Rate Applied (8)	Tax Rate	Direct Rate Applied (8)	Tax Rate	Direct Rate Applied (8)	Tax Rate	Direct Rate Applied	Tax Rate	Direct Rate Applied	Tax Rate	Direct Rate Applied	
2005	0.97	0.89	5.49	0.12	0.50	0.01	0.75	-	0.97	-	3.00	-	5.49	0.06	1.08
2006 (3)	0.63	0.60	5.49	0.08	0.50	-	0.75	-	0.63	-	3.00	-	5.49	0.04	0.72
2007	0.70	0.66	5.49	0.08	0.50	0.01	0.75	-	0.70	-	3.00	-	5.49	0.04	0.79
2008 (3)	0.84	0.79	5.49	0.08	0.50	-	0.75	-	0.84	-	3.00	-	5.49	0.05	0.92
2009	0.84	0.80	6.89	0.08	0.50	0.01	0.75	-	0.84	-	-	-	5.49	0.05	0.94
2010 (3)	1.10	1.02	6.89	0.12	0.50	0.01	0.75	-	1.10	-	-	-	5.49	0.06	1.21
2011	1.08	1.00	6.89	0.12	0.50	0.01	0.75	-	1.08	-	-	-	5.49	0.06	1.19
2012 (3)	1.07	0.99	6.89	0.12	0.50	0.01	0.75	-	1.07	-	-	-	5.49	0.07	1.19
2013	1.07	0.99	6.89	0.12	0.50	0.01	-	-	1.07	-	-	-	5.49	0.05	1.19
2014	1.02	0.95	6.61	0.11	0.50	0.01	-	-	1.02	-	-	-	5.49	0.05	1.12

(1) All the rates listed on this page are direct rates, meaning the primary government has the authority to set, modify or approve.

Although the County does support some regional activities, there are no rates set or charged by any overlapping governmental bodies.

(2) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(3) Years of General Reassessments. Real estate is assessed at 100% of fair market value. Rates are charged per \$100 of assessed value.

(4) Personal property is assessed at 40% of fair market value. Hence, the effective tax rate is approximately \$2.76 per \$100 of fair market value.

(5) Mobile homes are assessed at 100% of fair market value.

(6) Beginning in calendar year 2009, recreational vehicles / trailers, watercraft and business property have a separate rate set.

In years prior to 2009, they were taxed at the personal property rate.

(7) The tax for aircraft was eliminated in calendar year 2009.

(8) The Direct Tax Rates are calculated per \$100 of assessed value, calculated on a weighted average basis based on assessed value. Refer to Table 5 for Assessed Values.

Source: Office of the Commissioner of Revenue.

COUNTY OF STAFFORD, VIRGINIA

Table S-7

PRINCIPAL PROPERTY TAX PAYERS

Calendar Years 2014 vs 2005

(unaudited) (1)

Tax Payer	Type of Business	Calendar Year 2014			Calendar Year 2005		
		Assessed Valuation	Rank	% Total Assessed Valuation	Assessed Valuation	Rank	% Total Assessed Valuation
Virginia Electric & Power Co	Utility	\$ 236,779,559	1	1.6%	\$ 70,486,941	1	0.7%
Silver Companies, Inc	Commercial	91,886,500	2	0.6%	28,249,000	5	0.3%
Verizon	Utility	89,519,560	3	0.6%			
Government Employees Insurance Co	Commercial	72,757,040	4	0.5%	47,428,200	3	0.4%
Stafford Marketplace LLC	Commercial	70,635,800	5	0.5%	27,593,700	7	0.3%
Washington Real Estate Investment Trust	Commercial	66,168,900	6	0.4%			
Wal-Mart	Commercial	65,918,100	7	0.4%	27,907,010	6	0.3%
ACPRE ACS Realty LLC	Commercial	62,139,896	8	0.4%			
Pulte Home Corp	Commercial	56,356,000	9	0.4%			
Garrett Companies	Commercial	53,468,000	10	0.4%	31,307,580	4	0.3%
McLane/Mid-Atlantic Inc, McLane Foods	Commercial				61,791,330	2	0.6%
Lakewood Associates	Commercial				26,473,530	8	0.2%
Sky Terrace Associates LP							
England Run North Townhomes LP	Commercial				20,667,310	9	0.2%
Park Ridge Townhomes LP							
England Run North Apartments							
England Run North Apartments LP	Commercial				20,313,700	10	0.2%
Totals		<u>\$ 865,629,355</u>		5.9%	<u>\$ 362,218,301</u>		3.7%
Total taxable assessed real property		\$ 14,729,326,050			\$ 9,771,585,620		

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

Source: Office of the Commissioner of Revenue.

REAL PROPERTY TAX LEVIES AND COLLECTIONS
Fiscal Years 2005 - 2014
(unaudited) (1)

Fiscal Year	Taxes Levied for the Fiscal Year (Original Levy)	Adjustments	Total Adjusted Levy	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years (3)	Total Collections to Date	
				Amount	Percentage of Original Levy		Amount	Percentage of Adjusted Levy
2005	89,366,328	1,869,954	91,236,282	88,671,724	99.22%	2,434,316	91,106,040	99.86%
2006	98,469,052	573,162	99,042,214	94,744,404	96.22%	2,748,351	97,492,755	98.44%
2007	110,625,880	1,193,666	111,819,546	106,471,292	96.24%	3,098,748	109,570,040	97.99%
2008	127,394,700	2,466,572	124,928,128	121,206,262	95.14%	3,283,622	124,489,884	99.65%
2009	136,676,772	1,070,130	135,606,642	131,464,801	96.19%	4,116,333	135,581,134	99.98%
2010 (2)	138,836,401	430,065	138,406,336	133,418,693	96.10%	3,444,841	136,863,534	98.89%
2011	139,719,915	451,617	139,268,298	134,537,353	96.29%	2,072,327	136,609,680	98.09%
2012	139,782,928	475,102	139,307,826	134,446,756	96.18%	1,786,869	136,233,625	97.79%
2013	142,630,008	367,422	142,262,586	136,430,178	95.65%	1,953,742	138,383,920	97.27%
2014	149,255,556	240,373	149,015,183	140,322,929	94.02%	-	140,322,929	94.17%

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Beginning in fiscal year 2010, Garrisonville Rd, Warrenton Rd, and Hidden Lake Dam Service Districts are included.

(3) The Collections in Subsequent Years column was restated to accurately report delinquent taxes by levy year rather than by collection year.

Source: Data provided by the Stafford County Treasurer's Office.

RATIOS OF OUTSTANDING DEBT BY TYPE

Direct Debt Ratios

Fiscal Years 2005 - 2014

(unaudited) (1)

Fiscal Year	Governmental Activities						Business-Type Activities		Total Direct Debt	Total Direct Debt		
	General Obligation Bonds (2)	Lease Revenue Bonds (2)	Literary Loans	Certificates of Participation	Capital Leases	VRA Loan	General Obligation Bonds (2)	Revenue Bonds (7)	Total Primary Government	Percentage of Assessed Real Property Value (3)	Percentage of Personal Income (4)	Outstanding Debt Per Capita (5)
2005	229,012,371	-	8,509,527	5,265,000	3,701,401	-	-	25,145,000	271,633,299	2.78%	6.76%	2,308
2006 (6)	266,483,041	47,030,000	7,678,378	4,310,000	11,062,986	-	-	22,060,000	358,624,405	2.12%	8.36%	2,984
2007	272,722,829	47,030,000	6,922,229	3,310,000	12,401,196	-	-	18,875,000	361,261,254	2.07%	8.03%	2,992
2008	280,101,263	92,995,000	6,241,080	2,260,000	12,687,152	9,500,000	-	15,590,000	419,374,495	2.47%	8.56%	3,445
2009	266,648,806	91,890,000	5,484,931	-	10,601,729	9,147,259	-	12,240,000	396,012,725	2.31%	8.06%	3,225
2010	257,206,940	88,205,000	4,828,782	-	7,978,053	8,783,857	-	42,092,841	409,095,473	3.26%	7.77%	3,172
2011	251,459,634	84,470,000	4,172,633	-	14,138,137	8,409,471	-	38,017,841	400,667,716	3.15%	7.46%	3,107
2012	257,810,098	80,685,000	3,661,484	-	7,949,797	8,023,769	-	87,277,322	445,407,470	3.43%	7.97%	3,371
2013	297,085,268	77,195,000	3,195,335	-	7,026,320	7,626,409	-	85,002,056	477,130,388	3.60%	8.09%	3,526
2014	310,375,533	73,665,000	2,729,186	-	12,053,731	7,205,949	-	98,204,379	504,233,778	3.28%	8.38%	3,686

(1) The scope of the independent audit does not include the tables displayed in the Statistical section of the CAFR.

(2) Bond numbers shown do not include the impact of deferred amounts for premiums or discounts.

(3) Percentage of Assessed Taxable Real Property = Total Direct Debt/Total Assessed Taxable Real Property Value (See Table S-14).

(4) Percentage of Personal Income = Outstanding Debt Per Capita/Total Per Capita Personal Income (See Table S-14).

(5) Percentage of Assessed Real Property = Total Direct Debt/Population (See Table S-14).

(6) In 2006, \$47M of lease revenue bonds were issued for the construction of public safety projects. \$2.7M was used to pay back commercial paper that was obtained until the \$47M transaction could be executed. Although the \$2.7M of commercial paper was not redeemed until July 2006, it has been excluded from this report so as to provide a more accurate view of the debt ratios.

(7) In 2010, Revenue Bonds for Business-Type Activities were included to show the total primary government's outstanding debt. Prior years were restated.

RATIOS OF GENERAL BONDED DEBT OUTSTANDING
Fiscal Years 2005 - 2014
(unaudited) (1)

Fiscal Year	General Obligation Bonds (4)	Percentage of Estimated Actual Taxable Value of Property (2)	Outstanding Debt Per Capita (3)
2005	229,012,371	2.49%	1,946
2006	266,483,041	2.60%	2,218
2007	272,722,829	2.30%	2,259
2008	280,101,263	2.05%	2,301
2009	266,648,806	1.95%	2,171
2010	257,206,940	1.86%	1,994
2011	251,459,634	1.83%	1,950
2012	257,810,098	1.85%	1,951
2013	297,085,268	2.09%	2,196
2014	310,375,533	2.11%	2,242

(1) The scope of the independent audit does not include the tables displayed in the Statistical section of the CAFR.

(2) See Assessed Value and Actual Value of Taxable Real Property, Table S-5.

Percentage = Outstanding General Bonded Debt / Taxable Assessed Real Property Value X Tax rate.

(3) Population data can be found Taxable Real Property Value (See Table S-14).on Demographic and Economic Statistics (Table S-14)

(4) There are currently no resources that have been externally restricted for the repayment of the principal of general bonded debt. Therefore net bonded debt is equal to total bonded debt.

COUNTY OF STAFFORD, VIRGINIA

Table S-11

DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT

As of June 30, 2014

(unaudited) (1)

	Debt Outstanding	Estimated Percentage Applicable (3)	Estimated Share of Direct and Overlapping Debt
Direct debt:			
General Government			
General obligation bonds (2)	\$310,375,533	100.0%	\$310,375,533
Lease revenue bonds (2)	73,665,000	100.0%	73,665,000
Literary loans	2,729,186	100.0%	2,729,186
Capital leases	12,053,731	100.0%	12,053,731
VRA	7,205,949	100.0%	7,205,949
Total general government direct debt	<u>406,029,399</u>		<u>406,029,399</u>
Overlapping Debt:			
Regional Joint Activities			
Rappahannock Regional Jail	31,395,515	47.6%	14,953,684
Juvenile Detention Center	1,943,006	33.6%	652,850
Total regional joint ventures	<u>33,338,521</u>		<u>15,606,534</u>
Total overlapping debt	<u>33,338,521</u>		<u>15,606,534</u>
Total direct and overlapping debt	<u><u>\$439,367,920</u></u>		<u><u>\$421,635,933</u></u>

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Bond numbers shown do not include the impact of any deferred amounts for premiums or losses on refunding.

(3) The estimated percentage applicable of overlapping debt was calculated based on the population.

DEBT MARGIN INFORMATION
Fiscal Years 2005 - 2014
(unaudited) (1)

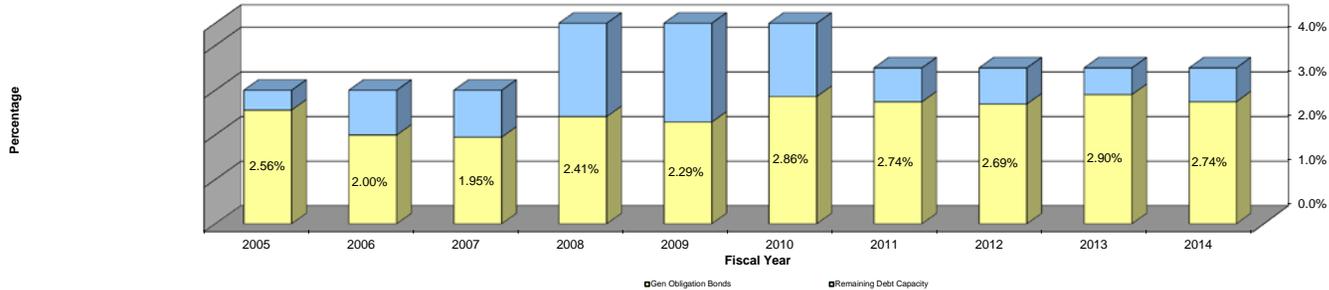
On June 21, 2005, the Board of Supervisors adopted new "Principles of High Performance Financial Management" as a means to strategically plan and account for the County's financial resources, ensure a balanced tax burden from residential and commercial resources and to maintain or upgrade the County's bond rating. The principles include three significant debt limitations as follows:

Debt Limitation 1:

The (tax-supported) general obligation debt shall not exceed 3.5% of the assessed valuation of taxable real property prior to FY2014 and 3% thereafter. (4)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Assessed value of taxable real property	\$ 9,499,678,248	\$ 16,293,674,473	\$ 16,913,237,529	\$ 16,226,491,762	\$ 16,313,534,929	\$ 12,555,580,113	\$ 12,719,091,716	\$ 13,002,326,118	\$ 13,262,150,638	\$ 14,372,802,061
Debt limit, 3.5% of assessed value (4)	\$427,485,521	\$733,215,351	\$761,095,689	\$730,192,129	\$734,109,072	\$565,001,105	\$445,168,210	\$455,081,414	\$464,175,272	\$503,048,072
Tax-supported general obligation debt (2)	\$242,786,898	\$325,501,419	\$329,985,058	\$391,097,343	\$373,095,996	\$359,024,579	\$348,511,738	\$350,180,351	\$385,102,012	\$393,975,668
% of assessed real property	2.56%	2.00%	1.95%	2.41%	2.29%	2.86%	2.74%	2.69%	2.90%	2.74%
Debt margin (3)	\$ 184,698,623	\$ 407,713,932	\$ 431,110,631	\$ 339,094,786	\$ 361,013,076	\$ 205,976,526	\$ 96,656,472	\$ 104,901,063	\$ 79,073,260	\$ 109,072,404

Total Debt to Assessed Value of Property not to exceed 3.5%



The limit of debt service to assessed value was increased to 4.5% in fiscal year 2005

(1) The scope of the independent audit does not include the tables/charts displayed in the Statistical section of the CAFR.

(2) The tax-supported general obligation debt includes general obligation bonds (including VPSA), lease-revenue bonds (issued for the construction of public safety projects), literary loans, certificates of participation and VRS taxable refunding bonds. Any impact of premiums and/or losses on refunding are excluded from these numbers

(3) Counties in Virginia are not subject to state imposed debt margins. The debt margin above represents a self-imposed debt limitation established by the Board of Supervisors.

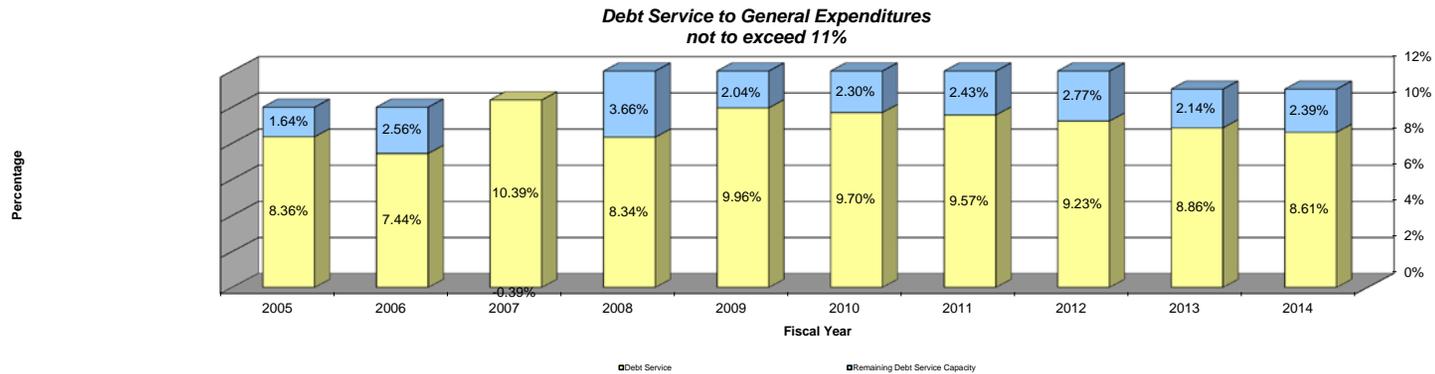
(4) Debt limit was 3% of assessed value prior to June 21, 2005; It changed to 4.5% of assessed value until July 6, 2010; At that time it was set at 3.5% of assessed value with a goal to reach 3% by July 1, 2015.

DEBT MARGIN INFORMATION
Fiscal Years 2005 - 2014
(unaudited) (1)

Debt Limitation 2:

General fund debt service expenditures not including master leases (County and Schools) shall not exceed 11% of the general government budget or 10 % after FY14. (5)

	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
General government budget (4)	\$ 303,822,605	\$ 364,107,872	\$ 314,664,138	\$ 392,970,905	\$ 384,090,478	\$ 381,759,337	\$ 383,015,888	\$ 387,213,980	\$ 399,027,672	\$ 409,450,896
Debt limit, 11% of general government budget	\$30,382,261	\$36,410,787	\$37,759,697	\$47,156,509	\$46,090,857	\$45,811,120	\$45,961,907	\$42,593,538	\$43,893,044	\$45,039,599
Debt service expenditure (2) (6)	\$25,413,847	27,081,989	32,706,238	32,770,319	38,265,401	37,039,949	36,636,001	\$35,742,589	\$35,348,244	\$35,254,971
Percentage of the general government budget	8.36%	7.44%	10.39%	8.34%	9.96%	9.70%	9.57%	9.23%	8.86%	8.61%
Debt service margin (3)	\$ 4,968,414	\$ 9,328,798	\$ 5,053,459	\$ 14,386,190	\$ 7,825,456	\$ 8,771,171	\$ 9,325,906	\$ 6,850,949	\$ 8,544,800	\$ 9,784,628



The limit of debt service expenditure to the general government budget was increased to 12% in fiscal year 2005

(1) The scope of the independent audit does not include the tables/charts displayed in the Statistical section of the CAFR.
 (2) Debt service expenditures = principal payments plus interest.
 (3) Counties in Virginia are not subject to state imposed debt margins. The debt margin above represents a self-imposed debt limitation established by the Board of Supervisors.
 (4) General government is defined in the adopted Principles of High Performance Financial Management as General Fund plus the School Operating Fund (including School Grant Funds) less the School Transfer.
 (5) Debt service limit was 10% of general expenditures prior to June 21, 2005; It changed to 12% of general expenditures until July 6, 2010; At that time it was set at 11% of general expenditures with a goal to reach 10% by July 1, 2015
 (6) The above schedule excludes debt service on master leases, the 2006 through 2013 expenditures were revised in the 2014 CAFR.

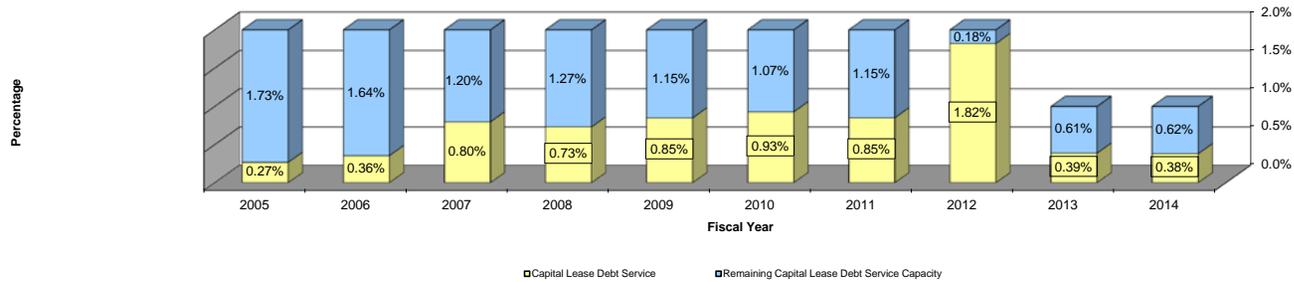
DEBT MARGIN INFORMATION
Fiscal Years 2005 - 2014
(unaudited) (1)

Debt Limitation 3:

Capital lease debt service shall not exceed 2% of the general government budget prior to FY13 and 1% thereafter. (3)

	2005	2006	2007	2008	Fiscal Year		2010	2011	2012	2013	2014
					2009						
General government budget	\$ 303,822,605	\$ 364,107,872	\$ 314,664,138	\$ 392,970,905	\$ 384,090,478	\$ 381,759,337	\$ 383,015,888	\$ 387,213,980	\$ 399,027,672	\$ 409,450,896	
Capital lease debt service limit, 2% of general government budget (3)											
Total debt service limitation	6,076,452	7,282,157	6,293,283	7,859,418	7,681,810	7,635,187	7,660,318	7,744,280	3,990,276	4,094,509	
Amount of total debt service applicable to limit (4)	815,327	1,293,850	2,513,460	2,881,029	3,264,298	3,545,952	3,264,391	7,054,952	1,549,552	1,559,682	
Capital lease debt service as a percentage of general government budget	0.27%	0.36%	0.80%	0.73%	0.85%	0.93%	0.85%	1.82%	0.39%	0.38%	
Debt service margin (2)	\$ 5,261,125	\$ 5,988,307	\$ 3,779,823	\$ 4,978,389	\$ 4,417,512	\$ 4,089,235	\$ 4,395,927	\$ 689,327	\$ 2,440,725	\$ 2,534,828	

Capital Lease Debt Service to General Government Budget
not to exceed 2% prior to FY13 and 1% thereafter



(1) The scope of the independent audit does not include the tables/charts displayed in the Statistical section of the CAFR.

(2) Counties in Virginia are not subject to state imposed debt margins. The debt margin above represents a self-imposed debt limitation established by the Board of Supervisors.

(3) Debt service limit was 2% of general expenditures prior to fiscal year 2012; The Board changed this policy to 1% of general government budget in June 2012 after all debt service transactions had been recorded.

(4) At the end of fiscal year 2012 capital leases were paid down by \$ 5.3 million.

PLEDGED REVENUE COVERAGE: WATER AND SEWER FUND
Fiscal Years 2005 - 2014
(unaudited) (1)

Fiscal Year	Water and Sewer Fund						Coverage (Times) (4)
	Gross Revenue (2)	Less: Expenses (3)	Net Available Revenue	Debt Service			
				Principal	Interest	Total	
2005	34,484,411	13,958,320	20,526,091	3,290,000	1,128,783	4,418,783	4.65
2006	33,984,945	15,409,624	18,575,321	3,085,000	1,148,181	4,233,181	4.39
2007	33,940,137	17,499,110	16,441,027	3,185,000	877,635	4,062,635	4.05
2008	30,567,806	19,904,541	10,663,265	3,285,000	747,220	4,032,220	2.64
2009	28,929,847	20,302,405	8,627,442	3,350,000	622,713	3,972,713	2.17
2010	30,500,257	20,306,248	10,194,009	3,435,000	510,034	3,945,034	2.58
2011 (5)	28,805,551	19,454,526	9,351,025	6,270,000	759,468	7,029,468	1.33
2012	31,620,457	20,670,017	10,950,440	3,815,613	1,567,969	5,383,582	2.03
2013	37,586,122	20,577,533	17,008,589	1,975,883	3,174,914	5,150,797	3.30
2014	40,151,093	21,637,360	18,513,733	2,807,676	3,294,940	6,102,617	3.03

- (1) The scope of the independent audit does not include the tables displayed in the Statistical section of the CAFR.
- (2) Includes availability fees and any other revenue sources pledged for the retirement of debt which is consistent with Stafford County's Master Bond Covenants.
- (3) Total expenses are exclusive of depreciation, amortization and bond interest.
- (4) Net revenue coverage required by the covenants is 1.2 times the debt service.
- (5) 2011 Principal payments for Debt Service includes a payout of refunding bonds of \$3,350,000.

DEMOGRAPHIC AND ECONOMIC STATISTICS
Fiscal Years 2005 - 2014
(unaudited) (1)

Fiscal Year	Population (2)	Civilian Labor Force (3)	At Place Employment(4)	Unemployment Rate (5)	Personal Income (in thousands)(6)	Per Capita Personal Income (7)	Total Taxable Assessed Real Property (8)
2005	117,674	62,173	30,398	2.7%	4,021,156	34,172	9,499,678,248
2006	120,170	64,157	32,260	2.4%	4,291,511	35,712	16,293,674,473
2007	120,723	65,002	34,542	2.6%	4,497,535	37,255	16,913,237,529
2008	121,736	66,222	35,037	3.4%	4,897,196	40,228	16,226,491,762
2009	122,800	66,487	34,878	5.4%	4,915,316	40,027	16,313,534,929
2010	128,961	67,677	35,064	5.7%	5,265,160	40,828	12,555,580,113
2011	128,961	68,039	35,484	5.2%	5,405,658	41,917	12,719,091,716
2012	134,352	72,993	37,508	4.9%	5,744,220	42,755	13,002,326,118
2013	135,311	71,569	38,039	5.1%	5,900,913	43,610	13,262,150,638
2014	138,423	71,229	39,672	5.2%	6,091,996	44,010	14,389,795,201

- (1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.
- (2) Population figures (2003 - 2010) provided by the U.S. Census Count. 2011 figure is from the 2010 Census as no formal estimates have been released for 2011. 2012 & 2013 figure is from Stafford Economic Development.
- (3) The Civilian Labor Force represents the number of people that live in Stafford County. Source: Stafford Economic Development.
- (4) The At Place Employment numbers represent the number of jobs in Stafford County. It includes people that commute into Stafford County to work and excludes those that travel out of the county to work. Figures are based on a calendar year. Source: Stafford Economic Development.
- (5) Unemployment Rate is as of July 2012. Source: Stafford Economic Development.
- (6) Personal Income figures are based on a calculation of per capita and population numbers.
- (7) Per capita Personal Income figures (2003-2009) provided by the U.S. Bureau of Economic Analysis (BEA).
 Per capita personal income figures (2010-2011): Estimate provided by Stafford County Finance Department assuming a growth of 2%.
 Per capita personal income figures (2011-2013): Provided by Stafford Economic Development. 2011 figure revised, 2012 & 2013 based on 2% increase.
- (8) Total taxable assessed real property figures are based on a calendar year. Source: Stafford County Office of the Commissioner of Revenue.

COUNTY OF STAFFORD, VIRGINIA

Table S-15

COMPARATIVE DEMOGRAPHIC AND ECONOMIC STATISTICS
Census Years 2000 & 2010
(unaudited) (1)

	2000 Census	2010 Census		
	Stafford County	Stafford County	Virginia	United States
Population:				
Median age	33.0	34.2 (2)	37.5 (2)	37.2 (2)
Persons under 18 years old	28.6%	29.2%	23.4%	24.3%
Persons 19 to 64 years old	65.8%	64.3%	64.4%	62.8%
Persons 65 years old and over	5.6%	6.5%	12.2%	12.9%
Persons per square mile	341.9	477.0 (2)	202.1 (2)	87.3 (2)
Education:				
High school or higher	88.6%	91.3%	85.8%	84.6%
Bachelor's degree or higher	29.6%	35.5%	33.4%	27.5%
Income:				
Median household income	\$75,456	\$88,179	\$59,372	\$50,221
Housing:				
Number persons/household	3.0	3.0	2.5	2.6
Percent owner occupied	80.6%	79.5%	69.2%	66.9%
Owner occupied median value	\$156,400	\$364,900	\$247,100	\$185,400

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Census numbers for Median Age and Persons per Square Mile are for year 2010 all other numbers reflect data for year 2009.
 (Source: <http://quickfacts.census.gov>)

Source: US Census, 2000 & 2010.

PRINCIPAL EMPLOYERS
Fiscal Years 2014 vs 2005
(unaudited) (1)

Employer	Industry	Fiscal Year 2014			Fiscal Year 2005		
		Employees	Rank	Percentage of Total County Employment (2)	Employees	Rank	Percentage of Total County Employment (2)
Stafford County School System	Education	4,458	1	11.2%	3,448	1	11.6%
GEICO, Government Employees Insurance	Insurance	1000+	2	2.5%	1000+	2	3.4%
FBI Academy (Stafford Facilities)	Government Services	1000+	3	2.5%			
U.S. Department of Defense	Government Services	1000+	4	2.5%			
Stafford County Government	County Government	808	5	2.0%	788	3	2.7%
Wal Mart		500-999	6	1.9%	250-499	5	1.3%
Stafford Hospital Center	Medical	500-999	7	1.9%			
McLane Mid Atlantic	Retail Distribution	500-999	8	1.9%	500-999	4	2.5%
Intuit	Computer Services	250-499	9	0.9%	250-499	6	1.3%
Market Fare Foods	Food Manufacturing	250-499	10	0.9%	100-249	10	0.6%
YMCA	Recreation				250-499	7	1.3%
Hilldrup Transfer and Storage, Inc	Van Line Services				250-499	8	1.3%
Fredericksburg Auto Auction	Wholesale Electronic Markets & Agents/Brokers				250-499	9	1.3%
Total 10 Largest Employers		<u>10,266-12,261+</u>		<u>28.4%</u>	<u>7,086-8,979+</u>		<u>27.1%</u>
Total County Employment		39,672			29,598		

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Percentage of Total County Employment is based on the midpoints in the ranges given.

(The data above does not include the 6,700 Marines or 6,900 civilians stationed/employed at the Quantico Marine Corps Base or any retail.)

Source: Virginia Employment Commission.

FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION
Fiscal Years 2005 - 2014
(unaudited) (1)

Function/Program Employees:	Full-time Equivalent Employees as of June 30									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Primary Government:										
Governmental activities:										
General government	123	131	134	122	116	105	98	99	99	97
Judicial administration	39	46	50	48	48	47	44	46	48	46
Public safety (2)	243	265	302	302	302	314	319	332	338	358
Public services (4)	20	24	19	23	24	-	-	-	-	-
Health and welfare	55	60	60	53	53	51	49	54	51	51
Parks, recreation and community fac	29	32	32	34	34	56	53	53	51	53
Community development	66	75	83	71	68	67	63	62	67	69
Transportation (5)	1	1	2	5	5	-	-	-	-	-
Total governmental activities emplo	576	634	682	658	650	640	626	646	654	674
Business-type activities:										
Utilities	133	134	139	126	141	135	134	136	132	134
Total business-type activities employees										
Total primary government employees	709	768	821	784	791	775	760	782	786	808
Volunteers:										
Public safety (6)	300	250	250	546	634	461	600	550	400	200

- (1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.
- (2) Includes E-911 Fund employees.
- (3) Does not include seasonal employees.
- (4) Beginning in fiscal year 2010, Public services was reclassified to Parks, recreation and community facilities.
- (5) Beginning in fiscal year 2010, Transportation was reclassified to Community development.
- (6) The number of Public Safety Volunteers is provided by the Stafford County Fire and Rescue Department.

Source: Stafford Human Resources Department.

OPERATING INDICATORS BY FUNCTION (13)
Fiscal Years 2005 - 2014
(unaudited) (1)

Function/Program	Fiscal Year									
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Governmental Activities:										
General government										
Commissioner of Revenue										
Taxpayers assisted at real estate and personal property counters	23,000	24,000	15,258	12,022	14,890	12,765	12,645	11,262	9,748	8,841
Building permits reviewed	4,000	3,300	2,756	2,177	1,465	1,604	1,609	1,798	1,961	1,976
State income tax returns processed	20,000	18,000	13,295	10,125	12,984	11,160	5,096	2,504	5,570	6,838
Personal property records processed	65,000	65,000	61,528	58,658	61,539	71,453	83,746	87,541	86,054	77,632
Finance										
Landfill bills processed	300	252	297	351	348	293	310	351	352	369
Accounts payable transactions processed (8)	61,501	55,094	42,036	42,215	34,794	42,105	43,980	44,497	45,156	47,429
Department of Human Resources										
Number of new hires	249	332	373	342	187	206	225	214	249	242
Number of positions recruited	294	264	481	291	192	93	86	94	80	78
Public Services										
Total facilities maintained (sq ft) (9)	222,696	225,046	231,999	421,134	427,381	433,427	495,567	495,567	563,271	565,128
Registrar										
Voters served at polling places	45,970	26,497	34,000	25,000	58,493	50,000	35,162	32,965	63,431	36,479
Registered Voters Served (12)							77,053	80,572	81,765	82,630
Treasurer										
Real estate and personal property bills processed	237,971	241,148	245,845	249,203	255,801	265,003	267,955	267,546	271,311	277,174
Auto decals processed	115,725	133,249	-	-	-	-	-	-	-	-
Water and sewer bills processed	331,703	339,528	361,142	366,941	372,158	377,978	385,619	390,614	395,147	401,193
Judicial administration										
Victims' services, both direct & indirect (11)	805	849	1,076	1,332	1,182	1,345	785	856	957	914
Public safety										
Requests for law enforcement service (responded)	70,611	73,390	73,112	72,096	71,464	70,941	68,817	75,457	73,371	75,716
Number of arrests	7,170	6,144	7,451	7,486	7,530	7,216	6,764	6,851	6,194	6,084
Number of fire and EMS calls (3)	21,799	21,806	22,984	23,707	21,734	20,648	22,674	25,660	25,957	25,432

COUNTY OF STAFFORD, VIRGINIA

Table S-18
Page 2 of 3

OPERATING INDICATORS BY FUNCTION

Fiscal Years 2005 - 2014

(unaudited) (1)

Function/Program	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Social Services										
Benefit applications received	4,369	4,597	4,877	5,857	7,329	7,907	7,910	7,853	8,552	8,810
CPS complaints investigated (4)	395	400	469	501	515	521	542	603	546	542
Food stamp households served	1,341	1,413	1,615	1,797	2,203	2,942	3,363	3,701	4,024	4,032
Foster care children served	140	138	127	143	116	88	79	73	71	82
Parks, recreational and cultural										
Programs offered: gymnastics	1,250	1,210	1,355	1,550	1,630	2,000	2,042	2,230	2,056	1,610
Programs offered: senior citizens	95	102	103	165	308	376	412	377	260	495
Programs offered: sports/recreation	335	340	494	390	505	1,051	811	915	618	1,244
Programs offered: aquatics	556	572	696	625	598	550	549	550	630	507
Acres maintained	906	1,000	1,000	1,162	1,162	1,432	1,432	1,432	1,476	1,476
Community development										
Public Works										
Permits issued (10)	21,817	21,396	15,335	11,931	3,405	3,157	3,381	3,567	4,306	4,424
Chesapeake bay building permits reviewed (6)	2,400	3,650	2,402	1,765	1,308	1,558	1,422	1,487	1,744	1,893
Building inspections performed	43,503	53,709	42,302	35,024	24,499	25,740	25,188	26,254	30,708	33,897
E&S control inspections performed (5)	22,709	11,336	16,393	13,004	9,926	7,256	6,276	5,765	6,584	6,576
Economic Development/Legislative Affairs										
At-place employment	30,398	32,260	34,542	35,037	34,878	35,064	35,484	37,508	38,039	39,443
Unemployment rate	2.7%	2.4%	2.6%	3.4%	5.4%	5.7%	5.2%	4.9%	5.1%	5.1%
Businesses in the County	1,948	2,061	2,155	2,248	2,231	2,217	2,234	2,257	2,272	2,329
Legislative bills reviewed for action/response	2,950	3,287	3,069	3,323	2,577	2,964	2,693	2,876	2,575	2,942
Planning and Zoning										
Addresses issued (7)	2,667	2,161	1,748	1,013	1,369	486	308	760	1,666	633
Subdivision applications processed	801	834	726	582	415	205	343	316	442	652
Site plans processed	384	381	367	373	235	145	140	143	160	180
Zoning site development inspections	477	205	571	281	835	152	169	272	265	700
Zoning enforcement inspections performed	965	1,075	958	1,037	887	1,130	987	807	604	525

OPERATING INDICATORS BY FUNCTION

Fiscal Years 2005 - 2014

(unaudited) (1)

Function/Program	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Business-Type Activities:										
Water & Sewer Utilities										
Billions of gallons of water treated per year	3.280	3.768	4.080	4.081	3.825	3.504	3.418	3.400	3.944	3.305
Water storage (mg)	15.800	15.800	16.645	16.645	16.645	16.645	16.645	16.645	16.645	17.645
Billions of gallons of wastewater treated per year	2.983	2.973	3.234	3.106	3.079	3.418	2.951	2.994	2.844	3.066
Number of customer accounts served	29,116	30,553	31,314	31,849	32,296	32,803	32,289	32,650	33,240	33,768

(1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.

(2) Number of court cases includes Circuit Court, General District Court, Juvenile & Domestic Relations Court and Probation Violation Cases Tried.

(3) EMS = Emergency Medical Services

(4) CPS = Child Protection Services

(5) E&S = Erosion & Sediment

(6) The number of permits received in 2006 increased significantly due to applications for home additions now being reviewed, in addition to new construction.

(7) The number of new addresses decreased in 2010, which reflected an overall slow down in new home starts. The increase in 2013 is due to volume of residential applications.

(8) Beginning with FY08 the number of accounts payable transactions includes checks and purchasing cards.

(9) Beginning with FY08 the total of sq ft maintained includes owned and rental property.

(10) Beginning with FY09 Public Works modified the methodology for counting building permits from counting all fee categories as permits to just counting actual permits.

This change in methodology contributed to the unusually steep decline in the number of permits issued in FY09.

(11) The number of victims' services decreased in 2010 due to an increase in Domestic Violence cases which require more time per case than other services.

(12) The number of registered voters served was added to the schedule beginning with FY11.

(13) The data is provided by the applicable Stafford County Departments.

Source: Various Stafford County Departments

COUNTY OF STAFFORD, VIRGINIA

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CAPITAL ASSET STATISTICS BY FUNCTION
Fiscal Years 2005 - 2014
(unaudited) (1)

Function/Program	Fiscal Year									
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Public services										
Total facilities maintained (sq ft) (4)	222,696	225,046	231,999	421,134	427,381	433,427	495,567	495,567	563,271	565,128
Public safety (2)										
Number of Fire & Rescue Stations	5	5	5	6	7	7	7	7	8	8
Number of Fire Stations	4	4	4	4	4	4	4	4	4	4
Number of Rescue Squads	5	5	5	5	5	5	5	5	4	4
Utilities										
Water Plant Capacity (mgd)	19	19	19	19	19	19	19	19	19	19
Water Lines (miles)	484	491	558	571	579	579	584	600	613	619
Wastewater Plant Capacity (mgd)	10.5	10.5	10.5	10.5	10.5	10.5	14.5	14.5	14.5	18
Sewer Lines (miles)	400	433	452	462	470	480	481	497	506	511
Pumping Stations	83	82	86	87	88	88	89	89	89	91
Parks, recreation and cultural										
Number of County parks	12	12	12	10	10	13	13	13	18	18
Acreage of County parks	1002	1002	1002	1025	1025	1432	1432	1432	1476	1476
Number of Regional parks (5)	2	2	2	3	3	0	0	0	0	0
Acreage of Regional parks (5)	215	215	215	157	157	0	0	0	0	0
State and National parks (1,184 acres)	1	1	1	1	1	2	2	2	2	2
Playgrounds (county & schools)	24	24	24	24	25	25	25	25	25	25
Athletic fields (county & schools)	75	75	80	82	82	82	82	82	93	93
Tennis courts (county & schools)	19	19	19	19	19	19	19	19	19	19
Campgrounds (48 acres)	1	1	1	1	1	1	1	1	1	1
Private golf courses (9 holes)	1	1	1	1	1	1	1	1	1	1
Public golf courses (18 holes)	3	3	3	3	3	3	3	3	3	3
National historic attractions	10	10	10	10	10	10	10	10	10	10
Public beaches/waterfront parks (48 acres)	2	2	2	2	2	2	2	2	2	2
Public swimming pools	2	2	2	2	2	2	2	2	2	2
Public fishing lakes	3	3	2	2	2	2	2	2	2	2
Public boat ramps	2	2	2	3	3	3	3	3	3	3

COUNTY OF STAFFORD, VIRGINIA

Table S-19
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CAPITAL ASSET STATISTICS BY FUNCTION
Fiscal Years 2005 - 2014
(unaudited) (1)

Function/Program	Fiscal Year									
	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Parks, recreation and cultural (cont.)										
Public marinas	2	2	2	2	2	2	2	2	2	2
Skateboard parks	2	2	2	2	2	2	2	2	2	2
Senior citizens centers	1	1	1	1	1	1	1	1	1	1
Gymnastics training centers	1	1	1	1	1	1	1	1	1	1
Community centers	3	3	3	3	3	3	2	2	2	2
Community development										
Libraries (3)	1	1	1	1	1	1	2	2	2	2

- (1) The scope of the independent audit does not include the tables displayed within the Statistical section of the CAFR.
- (2) Although the County supports the Fire and Rescue stations, not all stations are owned by the County.
- (3) The Central Rappahannock Regional Library (CRRL) is a shared facility serving the Central Rappahannock area.
- (4) County owned facilities only.
- (5) Regional parks & regional acreage was added to county parks & county acreage in fiscal year 2010.

Source: Various Stafford County Departments



**Independent Auditor's Report
On Internal Control Over Financial Reporting
And On Compliance And Other Matters Based
On An Audit Of Financial Statements Performed
In Accordance With *Government Auditing Standards***

Board of Supervisors
County of Stafford, Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and the *Specifications for audits of Counties, Cities, and Towns*, issued by the Auditor of Public Accounts of the Commonwealth of Virginia, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the County of Stafford, Virginia (the "County") as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the County's basic financial statements and have issued our report thereon dated December 15, 2014.

The County's basic financial statements include operations of Stafford County Public Schools, a discretely presented component unit of the County of Stafford. Our audit, described below, did not include the operations of Stafford County Public Schools because this component unit separately engaged us to perform an audit in accordance with *Government Auditing Standards*.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify a deficiency (2014-001) in internal control, described in the accompanying Schedule of Findings and Questioned Costs, that we consider to be a significant deficiency.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The County's Response to Findings

The County's response to the finding identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The County's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



New Bern, North Carolina
December 15, 2014



**Independent Auditor's Report
On Compliance For Each
Major Federal Program And On Internal Control Over
Compliance Required By OMB Circular A-133**

Board of Supervisors
County of Stafford, Virginia

Report on Compliance for Each Major Federal Program

We have audited the County of Stafford, Virginia's (the County) compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the County's major federal programs for the year ended June 30, 2014. The County's major federal programs are identified in the summary of auditor's results section of the accompanying *Schedule of Findings and Questioned Costs*.

The County's basic financial statement includes the operations of the County of Stafford School Board, a component unit, which received \$ 16,533,217 in federal awards which is not included in the schedule during the year end June 30, 2014. Our audit, described below, did not include the operations of the County of Stafford School Board because the County of Stafford School Board separately engaged us to perform an audit in accordance with OMB Circular A-133.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the County's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the County's compliance.

Opinion on Each Major Federal Program

In our opinion, the County of Stafford, Virginia complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2014.

Report on Internal Control Over Compliance

Management of the County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

McGladrey LLP

New Bern, North Carolina
December 15, 2014

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2014**

Federal Grantor/Recipient State Agency/Program Title	<u>CFDA Number</u>	<u>Pass-through Agency Identifying Number</u>	<u>Expenditures</u>
U.S. DEPARTMENT OF AGRICULTURE			
Pass Through Payments:			
Department of Social Services			
State Administrative Matching Grants for			
Food Stamp Program			
	10.561	0010113-90103 0010113-90223 0040113-90104 0040113-90224	\$ <u>601,576</u>
TOTAL U.S. DEPARTMENT OF AGRICULTURE			\$ <u>601,576</u>
DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Pass Through Payments:			
Department of Social Services			
Social Services Block Grant			
	93.667	1000113-90648 1000113-90335 1000113-90340 1000113-90123 1000113-90124 1000113-90240 1000113-90242 1000113-90243 1000113-90244 1000113-90245 1000113-90246 1000113-90262 1000113-90351 1000113-90379	296,501
Child Care Mandatory and Matching Funds			
of the Child Care and Development Fund			
	93.596	0760113-90116 0760113-90117 0760113-90118 0760113-90236 0760113-90237 0760113-90238 0760113-90529	64,465
Administration for Children and Families			
Chafee Education and Training Vouchers Program			
	93.599	9160112-90353	3,219
Child Welfare Services - State Grants			
	93.645	0900113-90251	3,101

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2014**

Federal Grantor/Recipient State Agency/Program Title	CFDA <u>Number</u>	Pass-through Agency <u>Identifying Number</u>	<u>Expenditures</u>
DEPARTMENT OF HEALTH AND HUMAN SERVICES (continued)			
Pass Through Payments:			
Department of Social Services			
Temporary Assistance for Needy Families	93.558	0400113-90109 0400113-90110 0400113-90111 0400113-90112 0400113-90127 0400113-90229 0400113-90230 0400113-90231 0400113-90232 0400113-90247 0400113-90249 0400113-90365 0400113-90377	\$ 407,640
Promoting health and stable families	93.556	950113-91129	1,985
Refugee and Entrant Assistance - State Administered Programs	93.566	0500113-90623 0500113-90113 0500113-90233	6,508
Low-Income Home Energy Assistance	93.568	0600413-90114 0600413-90115 0600413-90234 0600413-90235	35,000
Foster Care Title IV-E	93.658	1100113-90639 1100113-90658 1100113-90105 1100113-90106 1100113-90147 1100113-90225 1100113-90226 1100113-90227 1100113-90253 1100113-90258 1100113-90267 1100113-90268	302,690
Adoption Assistance	93.659	1120113-90606 1120113-90607 1120113-90228	406,387
Chafee Foster Care Independence Program	93.674	9150113-90254 9150113-90356	9,290
State Children's Insurance Program	93.767	0540113-90102 0540113-90222	17,314
Medical Assistance Program (Medicaid; Title XIX)	93.778	1200113-90101 1200113-90146 1200113-90221 1200112-90266	<u>525,014</u>
TOTAL DEPARTMENT OF HEALTH AND HUMAN SERVICES			<u>\$ 2,079,114</u>

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2014**

Federal Grantor/Recipient State Agency/Program Title	<u>CFDA Number</u>	<u>Pass-through Agency Identifying Number</u>	<u>Expenditures</u>
DEPARTMENT OF DEFENSE			
Direct Payments:			
Office of Economic Adjustment			
Community Economic Adjustment Assistance			
Diversification Planning	12.614	not applicable	186
Quantico Growth Management	12.607	not applicable	106,043
Joint Use Land Study	12.610	not applicable	113,157
TOTAL DEPARTMENT OF DEFENSE			\$ 219,386
U.S. DEPARTMENT OF JUSTICE			
Direct Payments:			
Edward Byrne Memorial Justice Assistance Grant Program	16.738	not applicable	34,267
Pass Through Payments:			
Office of Juvenile Justice and Delinquency Prevention			
Juvenile Accountability Block Grants	16.523	14-C2275JB11	19,065
Office for Victims of Crime			
Crime Victim Assistance	16.588	14-P9564VW12	16,239
Equitable Sharing Program	16.922		32,476
TOTAL U.S. DEPARTMENT OF JUSTICE			102,047
U.S. DEPARTMENT OF TRANSPORTATION			
Direct Payments:			
Federal Highway Administration			
Highway Planning and Construction	20.205	not applicable	372,237
Pass Through Payments:			
Department of Motor Vehicles			
State and Community Highway Safety (Section 402)	20.600	SC2014-54108-5356	16,808
Selective Enforcement - Alcohol	20.601	K8-2013-53164-4879	9,504
Selective Enforcement - Occupant Protection	20.602	K2-2013-53165-4880	964
Selective Enforcement - Alcohol	20.607	154AL-2014-54033-5281	18,349
TOTAL U.S. DEPARTMENT OF TRANSPORTATION			417,862
U.S. DEPARTMENT OF TREASURY			
Direct Payments:			
QSCB Interest	Unknown	not applicable	69,295
ENVIRONMENTAL PROTECTION AGENCY			
Direct Payments:			
Chesapeake Bay Program	66.466	not applicable	24,977

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
YEAR ENDED JUNE 30, 2014**

Federal Grantor/Recipient State Agency/Program Title	<u>CFDA Number</u>	<u>Pass-through Agency Identifying Number</u>	<u>Expenditures</u>
DEPARTMENT OF HOMELAND SECURITY			
Direct Payments:			
Staffing for Adequate Fire and Rescue Response	97.044	EMW-2010-FH-00962	\$ 566
Interoperable Emergency Communications	97.055	2010CKWX031	96,257
TOTAL DEPARTMENT OF HOMELAND SECURITY			<u>\$ 96,823</u>
GRAND TOTAL FEDERAL FINANCIAL ASSISTANCE			<u>\$ 3,611,080</u>

See notes to the schedule of expenditures of federal awards

COUNTY OF STAFFORD, VIRGINIA

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2014

Note 1. Significant Accounting Policies

A. BASIS OF PRESENTATION

The accompanying "Schedule of Expenditures of Federal Awards" includes the federal grant activity of the County of Stafford, Virginia, and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments and Non-Profit Organizations*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Federal Financial Assistance – The Single Audit Act Amendments of 1996 (Public Law 104-156) and OMB Circular A-133 define federal financial assistance as grants, loans, loan guarantees, property (including donated surplus property), cooperative agreements, interest subsidies, insurance, food commodities, direct appropriations or other assistance. Nonmonetary deferral assistance including food commodities is considered federal assistance and, therefore, is reported on the "Schedule of Expenditures of Federal Awards." Federal financial assistance does not include direct federal cash assistance to individuals.

Direct Payments – Assistance received directly from the Federal government is classified as direct payments on the "Schedule of Expenditures of Federal Awards."

Pass Through Payments – Assistance received in a pass through relationship from entities other than the Federal government is classified as pass through payments on the "Schedule of Expenditures of Federal Awards."

Major Programs – The Single Audit Act Amendments of 1996 and OMB Circular A-133 establish the criteria to be used in defining major programs. Major programs for the County of Stafford, Virginia were determined using a risk-based approach in accordance with OMB Circular A-133.

Catalog of Federal Domestic Assistance – The Catalog of Federal Domestic Assistance (CFDA) is a government-wide compendium of individual federal programs. Each program included in the catalog is assigned a five-digit program identification number (CFDA Number), which is reflected in the accompanying schedule.

Cluster of Programs – Closely related programs that share common compliance requirements are grouped into clusters of programs. A cluster of programs is considered as one federal program for determining major programs. The following are the clusters administered by the County of Stafford, Virginia: Child Care.

Component Unit, Stafford County Public Schools has a separate Single Audit. They issue a separate set of financial statements which includes an audit of Federal awards.

County of Stafford, Virginia

Schedule of Findings and Questioned Costs
Year Ended June 30, 2014

Section I - Summary of Independent Auditor's Results

Financial Statements

Type of auditor's report issued:	<u>Unmodified</u>			
Internal control over financial reporting:				
Material weakness(as) identified?	Yes	<u> </u> ✓	No	
Significant deficiency(ies) identified?	<u> </u> ✓	Yes	<u> </u>	None Reported
Noncompliance material to financial statements noted?	<u> </u>	Yes	<u> </u> ✓	No

Federal Awards

Internal control over major federal programs:				
Material weakness(es) identified?	Yes	<u> </u>	<u> </u> ✓	No
Significant deficiency(ies) identified?	<u> </u>	Yes	<u> </u> ✓	None Reported

Type of auditor's report issued on compliance for major federal programs:	<u>Unmodified</u>			
Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of Circular A-133?	<u> </u>	Yes	<u> </u> ✓	No

Identification of major federal programs:		
CFDA Number	Program Name or Cluster	
20.205	Highway Planning and Construction	
10.561	State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	
93.778	Medical Assistance	
93.667	Social Services Block Grant	
93.658	Foster Care Title IV-E	

Dollar threshold used to distinguish between type A and type B programs	\$	<u>300,000</u>	
Auditee qualified as low-risk auditee?	<u> </u>	Yes	<u> </u> ✓ No

(Continued)

County of Stafford, Virginia

Schedule of Findings and Questioned Costs (Continued)
Year Ended June 30, 2014

Section II - Financial Statement Findings

Finding 2014-001

Significant Deficiency in Internal
Control - Review of Year-end
OPEB Accrual Workpaper

- Criteria: A system of review should be in place to determine that calculations involving the year-end accrual of liabilities are mathematically accurate, derived from the proper source documentation, and recorded in accordance with generally accepted accounting principles as applied to governments.
- Condition and context: During testing of the OPEB liability as of June 30, 2014, it was noted that the spreadsheet calculation of the OPEB liability adjustment for the year had a logic error. This formula error had not been identified during the initial preparation or subsequent review.
- Effect: The OPEB liability in the water/sewer fund was understated by \$414,792 and net position of the fund was overstated by \$414,792.
- Cause: Staff involved in the Initial calculation and subsequent review of the OPEB year-end liability adjustment were less familiar with the spreadsheet utilized than those involved in prior years. Staffing levels and employee turnover may have also played a role by involving less experienced staff or having staff, trying to perform normal operating tasks plus preparing supporting workpapers for the County's CAFR, not able to commit sufficient time to the financial statement process.
- Recommendation: Staff assigned to review the OPEB year-end liability accrual and calculate any required adjustments, should be given training to accurately calculate any needed adjustments and confirm that the calculation is correct.
- Views of Responsible Officials: Staff worked with the audit team to review the recorded calculation and worksheet. Staff and the audit team developed a revised worksheet recalculating the accrual and corrected the liability prior to year end. Staff have now been trained and this calculation is assigned to knowledgeable staff.

County of Stafford, Virginia

**Schedule of Findings and Questioned Costs (Continued)
Year Ended June 30, 2014**

Section III - Findings and Questioned Costs for Federal Awards

None reported.

County of Stafford, Virginia

**Corrective Action Plan
Year Ended June 30, 2014**

Identifying Number: 2014-001

Finding:

During testing of the OPEB liability as of June 30, 2014, it was noted that the spreadsheet calculation of the OPEB liability adjustment for the year had a logic error. This formula error had not been identified during the initial preparation or subsequent review.

Corrective Actions Taken:

Staff worked with the audit team to review the recorded calculation and worksheet. Staff and the audit team developed a revised worksheet recalculating the accrual and corrected the liability accrual. The County made the appropriate entries to adjust the balance in the OPEB accrual to the correct balance per the recalculated OPEB accrual worksheet. Staff have now been trained and this calculation is assigned to knowledgeable staff for initial calculation and subsequent review.



Working To Be The Best Local Government In Virginia

Balance Empowerment Service Teamwork