

Meg Bohmke, Chairman
Thomas C. Coen, Vice Chairman
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Cindy C. Shelton
Gary F. Snellings
Crystal L. Vanuch

Frederick J. Presley
County Administrator

July 1, 2020

Dear Honorable Members of the Board of Supervisors of Stafford County:

I am pleased to present to you and the citizens of Stafford County, the Adopted Fiscal Year 2021 County budget totaling \$636,876,655, including all services. This Budget reaffirms the efforts in building the foundation for a stronger future while meeting the unprecedented challenges and budgetary impacts of the COVID-19 pandemic fallout.

The coronavirus pandemic has created a level of uncertainty regarding health and safety but has also impacted financial and economic stability throughout our community. Even with these recent challenges, Stafford has quickly transitioned into the second-fastest-growing county in Virginia, coupled with increasing infrastructure and community needs. Over the years, Stafford has shifted from its rural character into a community that also boasts idyllic neighborhoods, low crime rates, top-tier schools and a quality of life benefiting from a primer location between Washington D.C. and the City of Richmond, which has driven the appeal and growth of our community.

Managing the financial planning process alongside a pandemic: As the public budgetary process began in March 2020, the Board had already invested several months into a deliberate and careful financial process that encompassed input from the Strategic Plan and the Five-Year Financial Plan. Furthermore, this financial planning framework incorporated actions to address both the continuing exponential growth and the lasting effects of the most recent recession. The Board proceeded to gather citizen feedback and listen to the views and opinions from the public regarding the Proposed FY21 Budget. During this time, COVID-19 went from a potential threat to becoming a new reality we continue to face today. Due to this health crisis, this Budget addresses the community impacts of the pandemic through reducing taxes and cutting budgets to manage the financial consequences. Stafford remains strong, and the Board of Supervisors is dedicated to developing new ways to continue the excellent services provided to all residents and visitors, to accommodate these challenging times until the emergency is lifted.

Budget Initiatives

Northern Virginia continues to place significant economic and infrastructure pressures on Stafford. During the Budget process, several Budget initiatives were established to address these ever-pressing

challenges in order to move our strategic priorities forward and to invest in our core values while reducing risk. These goals were restructured to ensure that the wellbeing of our community and our employees were prioritized during this health crisis.

Prioritizing wellness for the betterment of our community: Amidst the fallout from COVID-19, the Board of Supervisors extended deliberations to better comprehend and adequately evaluate the financial impacts of the health crisis on the Budget. Priorities on taxes, budget cuts and pandemic-related costs became major drivers for the development of the FY21 Budget.

- **Taxes:** The Board voted unanimously to reduce the real estate property tax rate to \$0.97 per \$100 assessed value and to maintain the personal property tax rate at \$6.46, resulting in the elimination of dedicated transportation funding. By reducing the tax rate by four cents, the Board virtually level-funded the General Fund Budget, reducing \$15 million from the proposed Budget presented in February 2020. This proactive measure was based on the current and future challenges of business shutdowns and employment losses in our community and across the country. Additionally, the Board voted to lower penalties and interest to zero for overdue personal property taxes and accommodate late utility payments, ushering in helpful solutions for residents hit with hard times. With sound financial practices in place, the County is prepared to manage the economic challenges while continuing to uphold high-quality service levels for our residents.
- **COVID-19:** With the onset of the pandemic and from a budgetary standpoint, the County was faced with several short and long-term fiscal impacts. The County immediately began orchestrating supportive community measures required in an emergency. These actions included the procuring of emergency supplies for residents and the health department, establishing a warehouse for donations and activating the emergency operations center to support our government and public safety operations. These unforeseen costs were addressed both in the FY20 and FY21 budgets, prioritizing the safety of our community.
- **Balancing the Budget:** With the tax rate equalized, the challenge was to balance the Budget while still maintaining several priorities for the future and then recognizing the impacts from the coronavirus. To account for this fiscal challenge, all nonessential spending and hiring were frozen, and budgeted reserves were leveraged to offset revenue loss in FY20. Concerning the FY21 Budget, the Board eliminated new expenditures, including the cost of living salary increases for non-public safety employees, and maintained the freeze on all nonessential purchasing and hiring, until the economic picture becomes clearer. Moreover, all departments were reverted to FY20 funding levels and received up to a 10% budget cut to accommodate

ongoing commitments.

Meeting new and continuing obligations: The Budget included a total of \$4.3 million in additional mandates and partner agency increases. These obligations were largely addressed by identifying \$3.9 million of reductions in expenditures while still upholding Stafford's commitments.

- **Education.** After providing additional support in FY20 to the Schools that funded a 5% pay increase alongside dedicated funding increases over recent years, the Board of Supervisors remains committed to quality education to support our excellent K-12 system and post-education opportunities. Likewise, the school system faces similar challenges due to the growth in our population, especially in our student base. After working hard to identify priorities with the Schools, the pandemic created a problematic situation, which necessitated the removal of any school increases outside of mandated expenditures. This school budget increase, of \$1.69 million, lessened the financial impacts from the pandemic. And through judicious capital discussions, the new high school capital project schedule will move forward as provided in the Capital Improvement Plan.
- **Other commitments.** The equalization of the tax rate made it challenging to account for several new mandates included in the Budget. Commitments such as increases from the Virginia Retirement System, budget escalations from the Rappahannock Jail and the Juvenile Detention Center, the continued growth of the Veteran Tax Relief Program and several other commitments were incorporated into the FY21 Budget without affecting the County's assurance to deliver the highest-quality customer service to residents.

Moving strategic priorities forward: By identifying budget savings and making difficult but necessary decisions to cancel summer recreation programs, apply reserve funds and reduce library funding, the Board was able to move on several strategic priorities. The FY21 Budget supports our core values and reduces risk by strategically investing in priorities most needed for the future in these unpredictable times.

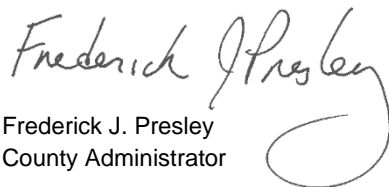
- **Public Safety.** The Board approved a bold step pay plan for public safety in January 2020 aligned with their Strategic Plan three-year priority and designed to ensure competitive public safety pay into the future. The FY21 Budget begins the implementation of this model that addresses recruitment and retainment in staffing and adapts to the quickly-changing, competitive markets within our region. The Budget also invests in essential positions for Fire and Rescue to manage and improve internal operations that support the current 24-hour response system. This budget strengthens the commitment to public safety, building on the foundation that keeps Stafford a safe and healthy community.



- Organizational Excellence. This Budget finalizes the implementation of the Classification and Compensation Study addressing recruitment and market challenges for all staff. Even with the health crisis, this Budget continues to invest in our core values to meet community expectations and strategic priorities.
- Transportation. Building a responsive transportation system is a top priority for County residents and the Board, especially with over 75% of voters approving a \$50 million road bond. Understanding that the health crisis will impact transportation revenues, the initial major road bond project will only move out by one year, regaining momentum in 2021. The Board adopted these changes along with other fiscal modifications in the 2021-2025 Capital Improvement Plan.

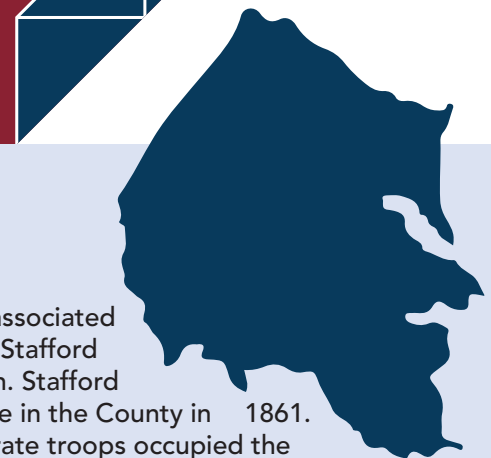
As the County navigates through the pandemic, we will continue to face many new challenges, but will also find opportunities ahead. The Board is committed to a fiscal process that incorporates the community's input, strategic priorities and a five-year financial plan that only strengthens our ability to work with and evaluate the needs of our schools, neighborhoods, public safety, parks, community health and courts. With a Triple-AAA credit rating, fiscal stewardship is paramount during these times as Stafford looks to improve operations and invest strategically to build the foundation for a stronger future. This Budget balances the diverse needs of the County with sound financial management while navigating through this health crisis. Still, we must continue to come together to make our way to a community where heart, home and a healthy business environment thrive.

I would like to thank all County staff and constitutional officers for their excellent work in the development of this Budget. I also show my appreciation to the Budget Office in working through a challenging and demanding process. And most notably, thank you to the citizens of Stafford County for allowing us to serve you and making our community better every day. For further detail on these budget initiatives, I present you with Stafford County's Adopted Fiscal Year 2021 Budget.


Frederick J. Presley
County Administrator

STAFFORD COUNTY

2020 County Profile



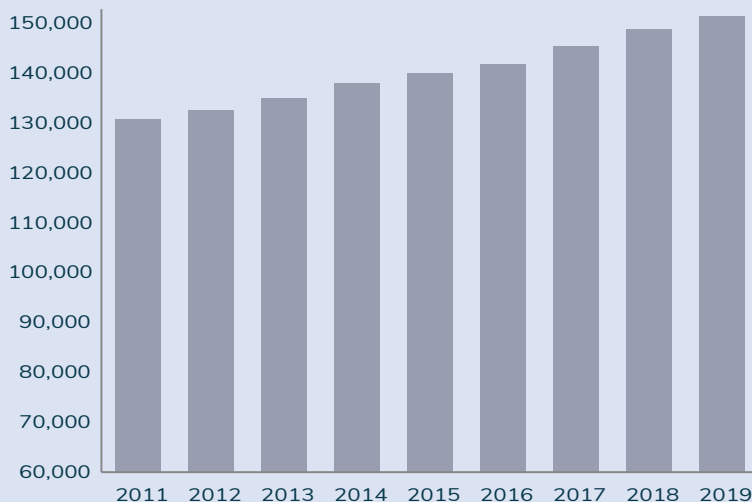
COUNTY OVERVIEW

From pre-colonial America to modern-day, Stafford County has a rich history associated with significant events and people in our nation's history. Established in 1664, Stafford is perhaps most famously known as the boyhood home of George Washington. Stafford was particularly affected by the Civil War, The Battle of Aquia Creek took place in the County in 1861. During the duration of the conflict, some 100,000 United States and Confederate troops occupied the County.

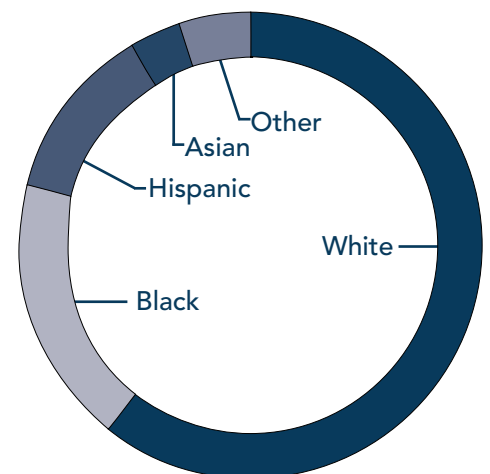
The conclusion of the Civil War represented a time of reconstruction. Stafford remained mostly a rural community until the construction of Interstate 95 in the late 1960s. Since that time, Stafford has experienced a population boom. With a 2018 population of 149,110, Stafford is now the 3rd fastest growing county in the Commonwealth of Virginia, with populations over 25,000. Stafford is located between the major commuting centers of Washington, D.C. and Richmond, Virginia. According to a 2018 study by Weldon Cooper, an estimated 38,000 County residents commute out of County for employment, compared to an estimated 22,000 who commute in. Approximately 10,000 people live and work within Stafford County.

POPULATION

Resident Population



Source: Weldon Cooper Center, University of Virginia, 2019



2019 Population Demographics

Source: Weldon Cooper Center, University of Virginia, 2018

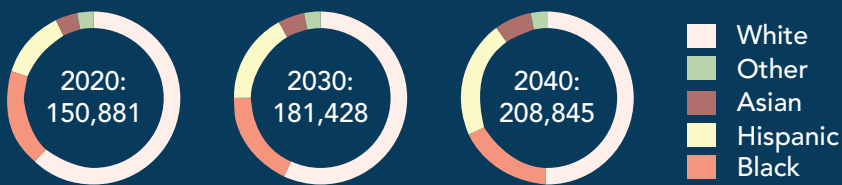


2020 County Profile

Population and Demographic Data

County	2019 Population	Median Age	Median Household Income	Median Home Market Price	Avg. Work Travel Time
Albemarle	109,722	39	\$72,265	\$344,500	21 mins.
Fauquier	70,580	39	\$94,775	\$384,100	40 mins.
Hanover	107,928	43	\$84,955	\$275,800	25 mins.
Loudoun	413,546	36	\$129,588	\$492,300	34 mins.
Prince William	465,498	35	\$101,059	\$369,300	39 mins.
Spotsylvania	135,715	38	\$81,434	\$267,800	38 mins.
Stafford	151,689	35	\$106,773	\$334,600	41 mins.

Future Population



Source: Weldon Cooper Center, University of Virginia, 2019 and US Census 2019

58,000

Stafford's projected population growth by 2040.

Source: Weldon Cooper Center, University of Virginia, 2018

According to the University of Virginia's Weldon Cooper Center, Stafford's population will continue to increase at one of the fastest rates in Virginia between 2018 and 2040.

ECONOMY

42,964

Number of Jobs

2.8%

Unemployment Rate

\$106,773

Median Household Income

2,278

Number of Businesses

\$0.97

FY20 Adopted Tax Rate

77%

Workforce Commute-Out

51%

Stafford's at-place workers hold a two-year degree or higher

Major Employers

Geico: 4000+

Dept. of Defense: 2000+

FBI: 1,500+

Stafford Hospital: 500+

McLane Mid Atlantic: 500+

Hilldrup Moving & Storage: 500+

Stafford County is comprised of 277 square miles. The County offers a business-friendly environment. Low business and real estate tax rates are designed to promote commercial growth and expand job opportunities for our citizens.

In addition to the existing VRE, Stafford Airport, and I-95 Express Lanes, approximately \$55M in transportation improvements are planned between FY2019-2028.

Source: VA Employment Commission, QCEW, 2019
US Census 2019

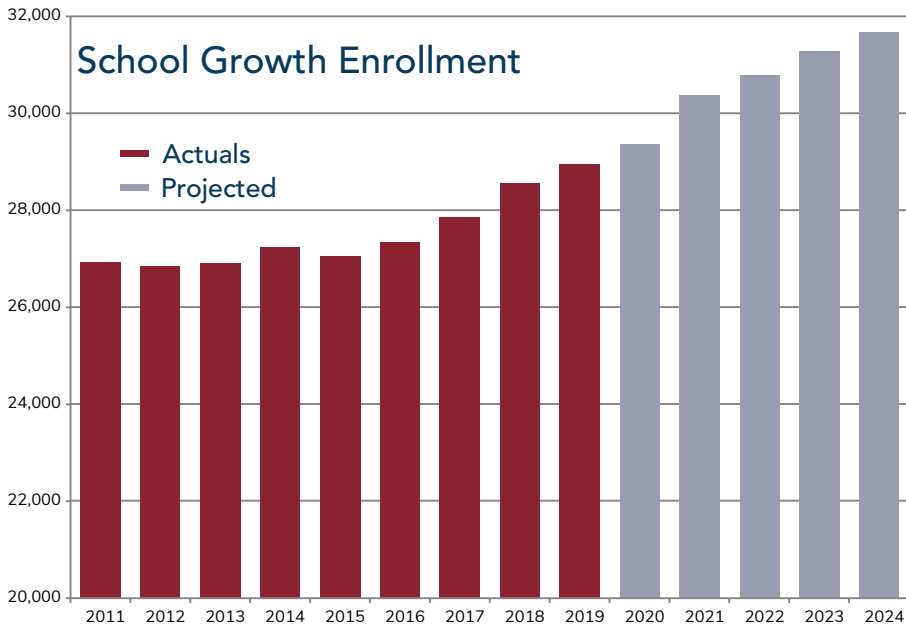
2020 County Profile

Student Enrollment

Source: Weldon Cooper Center, University of Virginia, 2018

Total enrollment in Stafford County Schools has steadily increased in recent years.

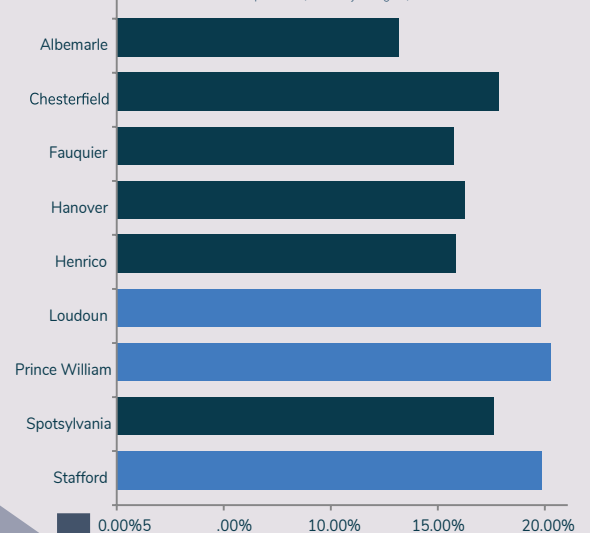
Five-year enrollment projections are expected to remain above 1% growth annually, consistent with the population projections. The School growth is will reach 30,000 students by 2021.



2nd Highest per capita enrollment in Northern Virginia during the 2017-2018 school year.

2018 Per Capita

Source: Weldon Cooper Center, University of Virginia, 2019



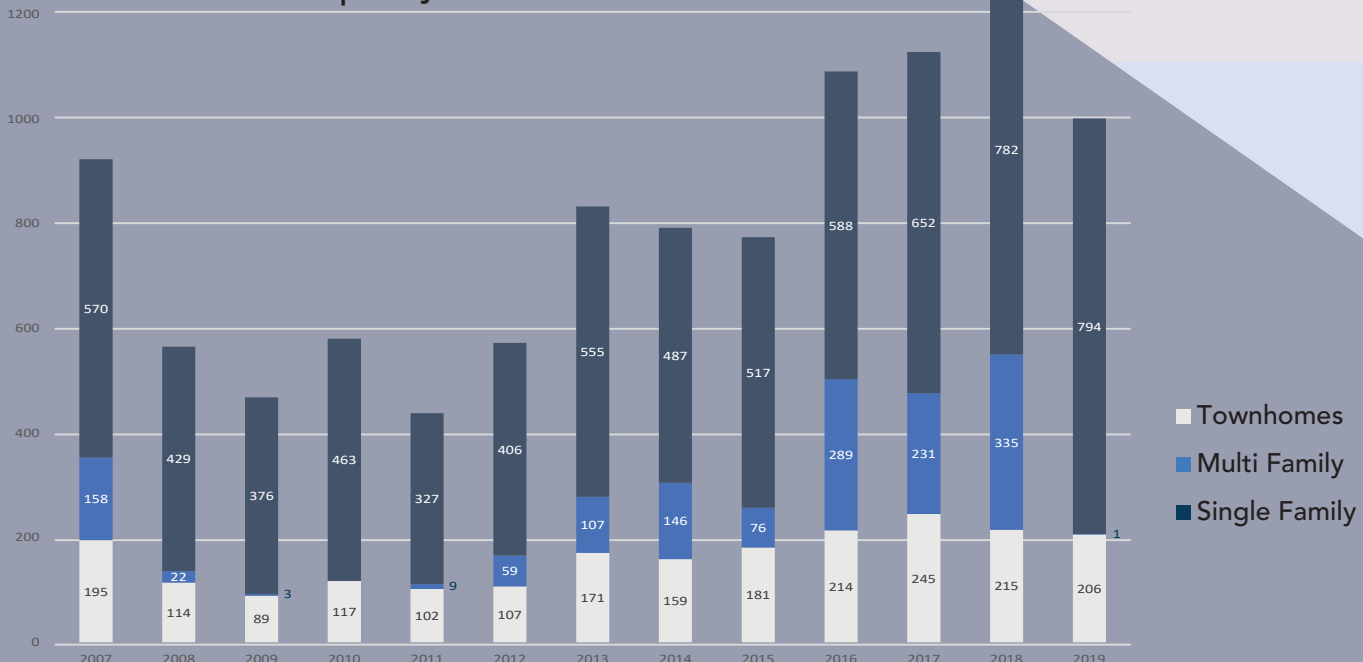
Permitting

Stafford County is one of the fastest growing counties in Virginia, and has seen increases in occupancy permits over the last few years that reflect this exponential growth pattern.

Enrollment continues to grow for all comparable localities.

Stafford is now second highest per capita enrollment. Prince William is the only comparable with more students per its population.

2006-2019 Occupancy Permits Issued



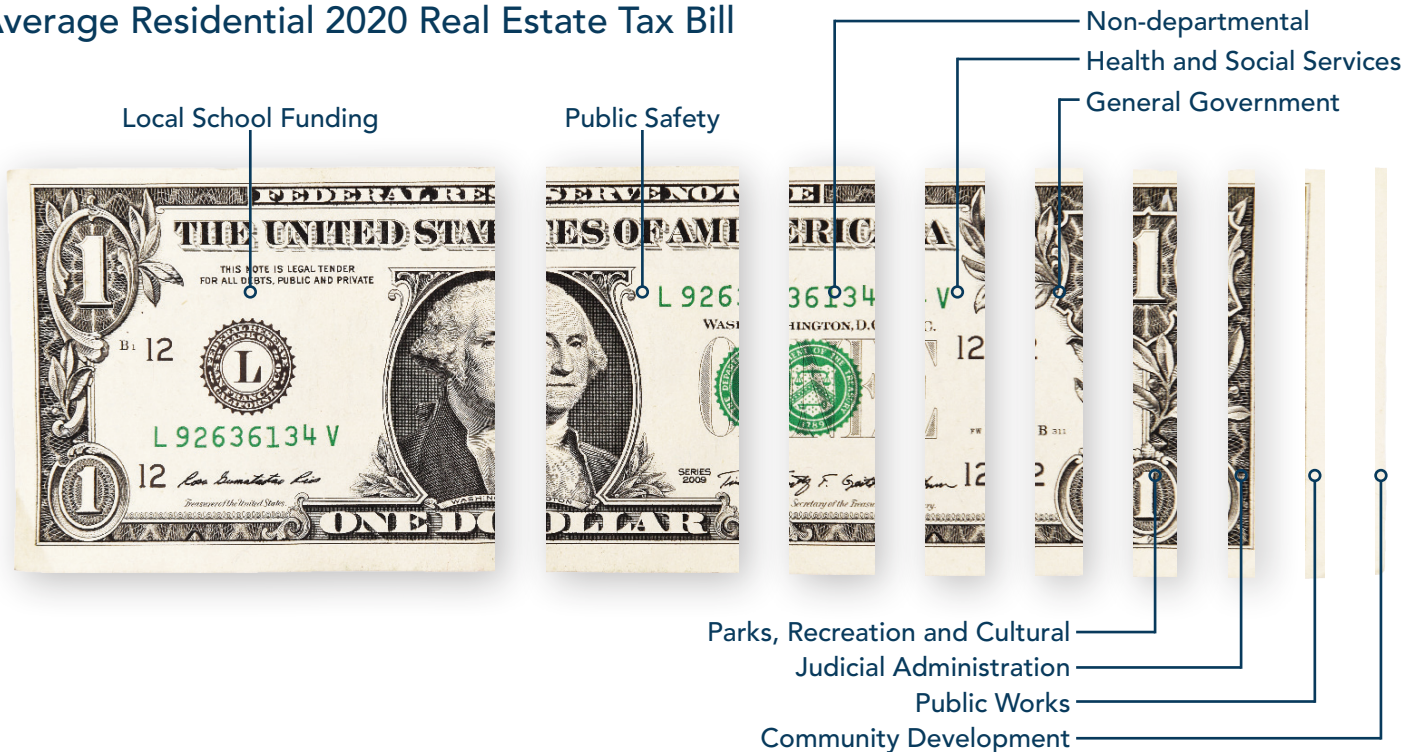
2020 County Profile

Stafford County at a glance

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019 Actuals	FY2020 Adopted	FY2021 Adopted
Dollars (000)											
General Fund Revenues	\$247,028	\$249,558	\$256,235	\$264,973	\$267,160	\$274,319	\$285,151	\$287,745	\$306,956	\$318,853	\$320,937
Local School Funding	\$124,906	\$127,028	\$136,084	\$135,595	\$133,116	\$143,718	\$143,836	\$147,722	\$151,125	\$160,644	\$162,698
People											
Resident Population	131,067	132,719	135,141	138,230	140,176	141,915	144,584	147,095	149,885	152,954	156,302
Authorized County Positions (1)	984	984	987	997	998	1,010	1,063	1,076	1,121	1,143	1,147
School Positions (2)	3,827	3,744	3,729	3,751	3,739	3,767	3,926	3,993	4,069	4,156	4,291
School Enrollment (ADM) (3)	26,928	26,838	26,904	27,229	27,048	27,340	27,850	28,551	28,934	29,351	29,860
Assessed Value (000)											
Real Property (4)	12,719,092	13,002,326	13,262,151	14,372,802	14,698,934	15,856,658	16,176,100	17,203,940	17,203,940	17,549,521	18,728,794
Tax Rates											
Real Property	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019/0.99	0.99	0.99	0.99	1.01	0.97
Personal Property	6.89	6.89	6.89	6.89/6.61	6.61	6.61	6.50	6.46	6.46	6.46	6.46
Personal Property Effective Rate	2.76	2.76	2.76	2.76/2.64	2.64	2.64	2.60	2.60	2.58	2.58	2.58

(1) Full-Time and Part-Time Positions
 (2) All School Funds positions are Full-Time Equivalent totals and rounding may apply
 (3) (ADM) Average Daily Membership
 (4) Calendar Year Value

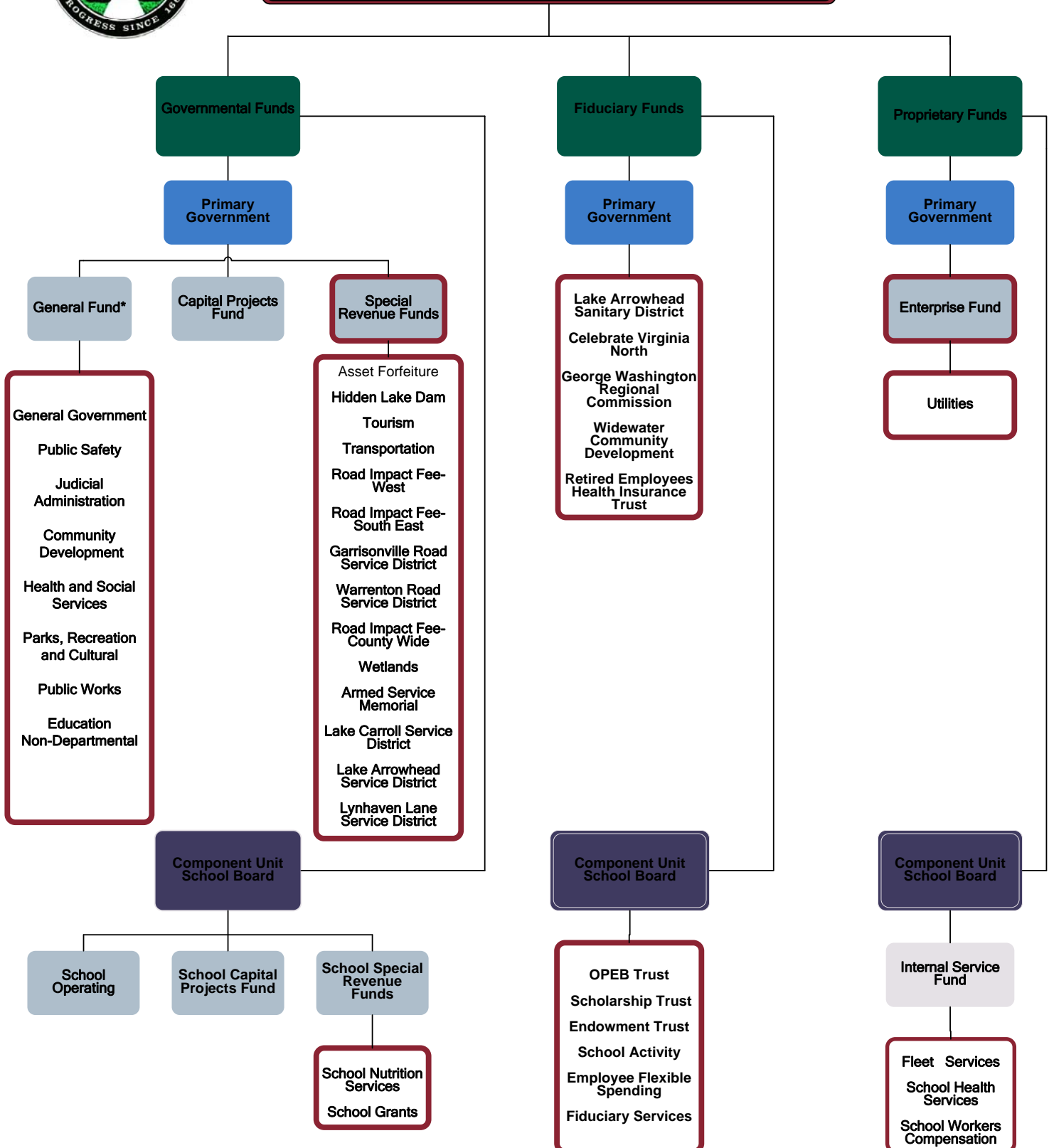
Average Residential 2020 Real Estate Tax Bill



STAFFORD
Virginia



Stafford County Fund Structure



*Details on General Fund Departments can be found in the General Fund Section

Name & Type	Description
Armed Services Memorial Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the construction of the Armed Services Memorial.
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance O06-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
Lake Arrowhead Service District Non-major Governmental - Special Revenue Fund	The Lake Arrowhead Fund was established by Ordinance O17-01 in February 2017. Accounts for the ad valorem tax receipts from the property owners to fund the repair, construct, reconstruct, and maintain the dams within the Lake Arrowhead subdivision and repay the County a loan of \$548,000.
Lake Carroll Service District Non-major Governmental - Special Revenue Fund	The Lake Carroll Service District was established by Ordinance O17-41 in November 2017 to repair, construct, reconstruct, and maintain the Kennedy Dam which impounds Lake Carroll. This fund accounts for ad valorem tax receipts from property owners in the Lake Carroll Service District to repay the Stafford County General Fund for a loan of \$550,000.
Lynhaven Lane Service District Non-major Governmental - Special Revenue Fund	The Lynhaven Lane Service District was established by Ordinance O18-33 in August 2018. The purpose of the Service District is to improve Lynhaven Lane to be accepted into the Virginia Department of Transportation's Secondary Stem of State Highways. This fund accounts for ad valorem tax receipts from property owners within the Lynhaven Lane district.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefitting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance O07-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the district.
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance O07-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the District.

Note:

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.

ALL FUNDS SCHEDULE: REVENUE

FY2021 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes "20 to '21		
General Fund						
Property Taxes	\$214,042,524	\$222,686,365	\$226,122,377	\$3,436,012	1.5%	
Other Local Taxes	40,669,876	41,091,994	42,244,321	1,152,327	2.8%	
Permits, Fees, and Licenses	4,346,390	4,575,008	3,794,707	(780,301)	-17.1%	
Fines & Forfeitures	895,106	906,769	700,327	(206,442)	-22.8%	
Use of Money & Property	2,638,461	1,689,386	759,151	(930,235)	-55.1%	
Charges for Services	6,093,443	6,061,422	5,347,672	(713,750)	-11.8%	
State Revenue	19,555,835	20,064,203	20,140,986	76,783	0.4%	
Shared Expenses	6,520,816	6,704,087	6,705,087	1,000	0.0%	
Federal Funds	4,647,523	4,230,860	4,219,465	(11,395)	-0.3%	
Miscellaneous Revenue	2,203,943	2,195,394	3,529,571	1,334,177	60.8%	
Transfers In/Other	994,012	344,798	318,439	(26,359)	-7.6%	
Prior Year Fund Balance	0	4,469,931	3,907,644	(562,287)	-12.6%	
Total	\$302,607,929	\$315,020,217	\$317,789,747	\$2,769,530	0.9%	
Transportation Fund (PRTC)						
Gasoline Sales Tax	4,750,315	4,638,900	4,089,500	(549,400)	-11.8%	
State Recordation Tax	862,306	865,000	0	(865,000)	-100.0%	
Use of Money & Property	155,628	108,952	55,500	(53,452)	-49.1%	
Federal Revenue	411,790	0	1,449,188	1,449,188	100.0%	
State Revenue	3,919,035	3,950,000	13,702,823	9,752,823	246.9%	
Prior Year Fund Balance	1,321,509	750,000	1,904,709	1,154,709	154.0%	
Total	\$11,420,583	\$10,312,852	\$21,201,720	\$10,888,868	105.6%	
Asset Forfeiture Fund						
Drug Seizure	75,442	250,000	156,929	(93,071)	-37.2%	
Prior Year Fund Balance	146,252	10,000	10,000	0	0.0%	
Total	\$221,694	\$260,000	\$166,929	(\$93,071)	-35.8%	
Tourism Fund						
5% Transit Occupancy Tax	1,918,455	2,027,020	954,548	(1,072,472)	-52.9%	
Prior Year Fund Balance	59,496	0	227,470	227,470	100.0%	
Other Revenue	4,500	5,000	4,500	(500)	-10.0%	
Total	\$1,982,451	\$2,032,020	\$1,186,518	(\$845,502)	-41.6%	
Hidden Lake Special Revenue Fund	Total	\$116,986	\$111,700	\$123,882	\$12,182	10.9%
Armed Service Memorial	Total	\$3,600	\$0	\$2,000	\$2,000	100.0%
Road Impact Fee - West Fund	Total	\$0	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$814,518	\$2,463,029	\$600,000	(\$1,863,029)	-75.6%
Road Impact Fee - South East Fund	Total	\$1,288,033	\$0	\$0	\$0	0.0%
Lake Carroll Service District	Total	\$32,376	\$13,875	\$772,740	\$758,865	5469.3%
Lake Arrowhead Service District	Total	\$231,172	\$119,511	\$601,111	\$481,600	403.0%
Lynhaven Lane Service District	Total	\$2,761	\$14,000	\$5,500	(\$8,500)	-60.7%

ALL FUNDS SCHEDULE: REVENUE

FY2021 Adopted Budget

Revenue Plan	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes "20 to '21	
Garrisonville Road Service District Fee					
Property Taxes	572,890	579,958	539,500	(40,458)	-7.0%
Use of Money & Property	19,344	1,000	1,000	0	0.0%
Miscellaneous	144,654	0	0	0	0.0%
Prior Year Fund Balance	0	30,826	0	(30,826)	-100.0%
State/Federal Revenue	1,422,809	123,304	415,896	292,592	237.3%
Total	\$2,159,697	\$735,088	\$956,396	\$221,308	30.1%
Warrenton Road Service District Fee					
Property Taxes	0	0	0	0	0.0%
Prior Year Fund Balance	0	1,139,310	1,775,296	635,986	55.8%
State/Federal Revenue	58,690	1,117,391	2,656,087	1,538,696	137.7%
Use of Money & Property	81,458	0	25,000	25,000	100.0%
Total	\$140,148	\$2,256,701	\$4,456,383	\$2,199,682	97.5%
Capital Improvements Fund					
VPSA Bonds	13,404,024	4,565,000	9,445,359	4,880,359	106.9%
Proceeds	2,194,073	3,260,000	2,785,185	(474,815)	-14.6%
Miscellaneous	8,075	0	0	0	0.0%
State Revenue	0	0	0	0	0.0%
Use of Money & Property	233,591	174,965	145,000	(29,965)	-17.1%
Prior Year Fund Balance	4,117,982	0	0	0	0.0%
Total	\$19,957,745	\$7,999,965	\$12,375,544	\$4,375,579	54.7%
Utilities Fund					
Water & Sewer Fees	37,536,141	45,240,830	41,752,473	(3,488,357)	-7.7%
Availability/ Pro Rata Fees	13,642,559	10,268,050	7,961,600	(2,306,450)	-22.5%
Other Charges and Fees	1,617,984	1,832,881	1,280,306	(552,575)	-30.1%
Prior Year Fund Balance	0	0	0	0	0.0%
Revenue Bond Proceeds	0	0	0	0	0.0%
Use of Money/Property	723,657	1,235,203	702,500	(532,703)	-43.1%
Total	\$53,520,341	\$58,576,964	\$51,696,879	(\$6,880,085)	-11.7%
School Funds					
State and Federal	182,956,838	191,681,463	208,918,918	17,237,455	9.0%
Use of Money/Property	174,164	0	0	0	0.0%
Bond Proceeds	0	0	0	0	0.0%
Prior Year Fund Balance	20,244,369	0	1,100,000	1,100,000	100.0%
User Fees	6,635,257	7,549,488	6,979,341	(570,147)	-7.6%
Other Revenue	4,374,364	6,780,772	7,943,047	1,162,275	17.1%
Total	214,384,992	206,011,723	224,941,306	18,929,583	9.2%
Total Revenues - All Funds	\$608,885,026	\$605,927,645	\$636,876,655	\$30,949,010	5.1%

ALL FUNDS SCHEDULE: EXPENDITURES

FY2021 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes '20 to '21	
General Fund - General Government					
Personnel	\$73,563,280	\$83,159,207	\$88,261,210	\$5,102,003	6.1%
Operating	46,375,935	50,191,273	48,587,958	(1,603,315)	-3.2%
Capital	3,336,935	1,878,292	2,388,899	510,607	27.2%
Debt Service	13,783,766	13,782,968	13,786,464	3,496	0.0%
Total	\$137,059,916	\$149,011,740	\$153,024,531	\$4,012,791	2.7%
Transportation - PRTC					
Personnel	86,987	108,098	169,179	61,081	56.5%
Operating	3,287,325	4,065,921	3,289,920	(776,001)	-19.1%
Capital	7,976,364	7,163,029	17,900,302	10,737,273	149.9%
Debt Service	1,446,787	1,403,833	1,363,049	(40,784)	-2.9%
Total	\$12,797,463	\$12,740,881	\$22,722,450	\$9,981,569	78.3%
Asset Forfeiture Fund					
Operating	83,867	260,000	166,929	(93,071)	-35.8%
Capital	137,827	0	0	0	0.0%
Total	\$221,694	\$260,000	\$166,929	(\$93,071)	-35.8%
Tourism Fund					
Operating	1,007,677	938,702	568,229	(370,473)	-39.5%
Personnel	195,551	272,510	226,470	(46,040)	-16.9%
Total	\$1,203,228	\$1,211,212	\$794,699	(\$416,513)	-34.4%
Hidden Lake Special Revenue Fund					
Personnel	1,474	2,080	2,612	532	25.6%
Operating	51,461	47,445	60,920	13,475	28.4%
Debt Service	64,051	62,175	60,350	(1,825)	-2.9%
Total	\$116,986	\$111,700	\$123,882	\$12,182	10.9%
Armed Service Memorial					
Total (Operating)	\$470	\$0	\$2,000	\$2,000	100.0%
Road Impact Fee - West Fund					
Total (Capital)	\$0	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide					
Total (Capital)	\$0	\$0	\$250,000	\$250,000	100.0%
Lake Carroll Service District					
Total (Capital)	\$15,901	\$13,875	\$772,740	\$758,865	5469.3%
Lake Arrowhead Service District					
Total (Capital)	\$150	\$119,511	\$601,111	\$481,600	403.0%
Lynhaven Lane Service District					
Total (Capital)	\$0	\$14,000	\$5,500	(\$8,500)	-60.7%
Road Impact Fee - South East Fund					
Total (Capital)	\$1,288,033	\$0	\$0	\$0	0.0%
Garrisonville Road Service District Fee					
Personnel	6,897	18,309	8,551	(9,758)	-53.3%
Debt Service	454,475	441,225	427,975	(13,250)	-3.0%
Capital	489,415	275,554	519,870	244,316	88.7%
Total	\$950,787	\$735,088	\$956,396	\$221,308	30.1%

ALL FUNDS SCHEDULE: EXPENDITURES

FY2021 Adopted Budget

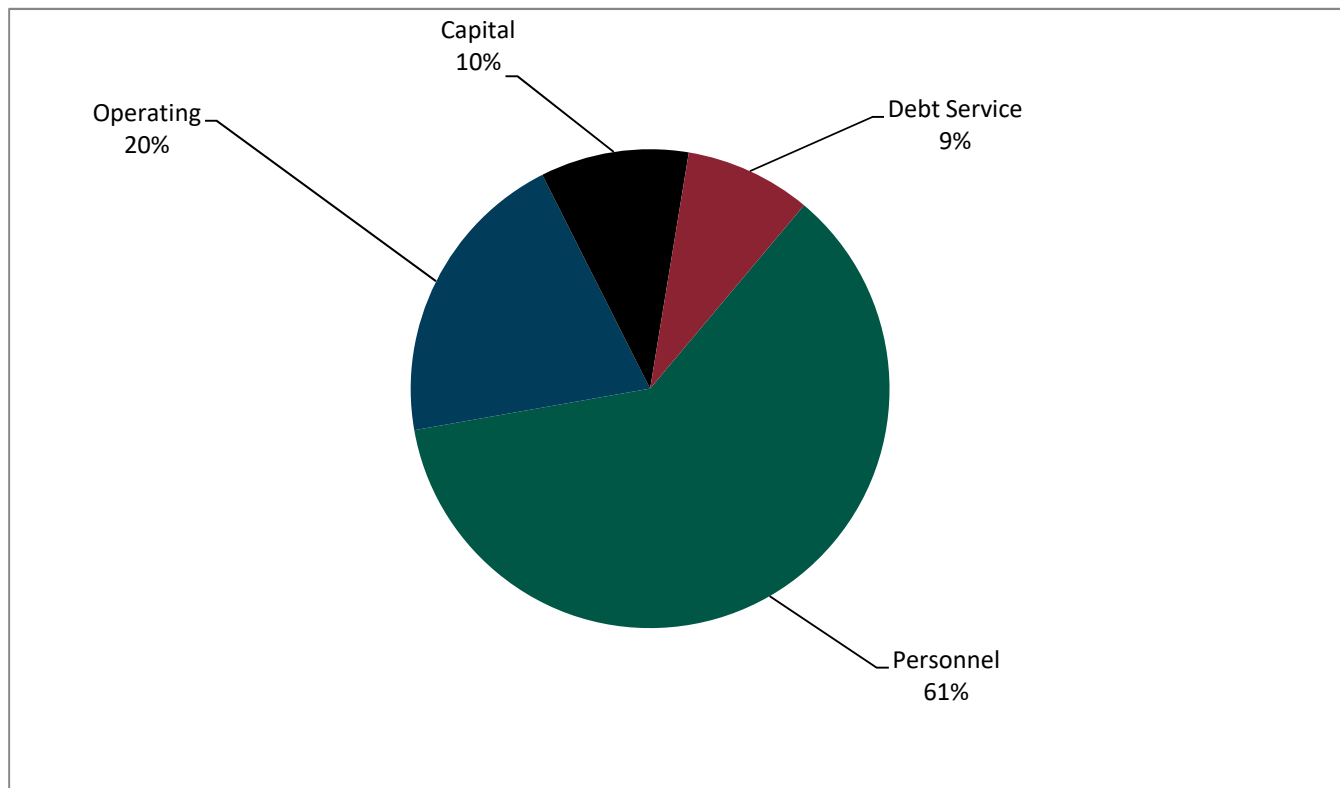
Expenditure Plan	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes '20 to '21	
Warrenton Road Service District Fee					
Personnel	13,982	21,920	22,916	996	4.5%
Capital	110,806	2,234,781	4,433,467	2,198,686	98.4%
Total (Capital)	\$124,788	\$2,256,701	\$4,456,383	\$2,199,682	97.5%
Capital Improvements Fund					
Personnel	139,563	198,267	145,000	(53,267)	-26.9%
Operating	0	0	0	0	0.0%
Capital	9,298,668	12,433,403	6,797,255	(5,636,148)	-45.3%
Total	\$9,438,231	\$12,631,670	\$6,942,255	(\$5,689,415)	-45.0%
Utilities Fund - Water & Sewer					
Operating	12,177,494	13,974,063	14,302,114	328,051	2.3%
Capital	12,858,595	21,531,700	14,228,200	(7,303,500)	-33.9%
Personnel	11,838,309	12,722,830	13,775,381	1,052,551	8.3%
Debt Service	3,112,147	7,987,770	7,082,380	(905,390)	-11.3%
Total	\$39,986,545	\$56,216,363	\$49,388,075	(\$6,828,288)	-12.1%
School Operating & Grant Fund					
Personnel	249,444,459	266,746,999	280,190,849	13,443,850	5.0%
Operating	40,826,882	48,671,305	54,296,224	5,624,919	11.6%
Capital	8,414,158	2,166,464	2,032,700	(133,764)	-6.2%
Debt Service	405,229	406,949	1,236,955	830,006	204.0%
Total	\$299,090,728	\$317,991,717	\$337,756,728	\$19,765,011	6.2%
School Debt Service					
Total	\$31,141,916	\$31,696,129	\$30,358,266	(\$1,337,863)	-4.2%
School Construction Fund					
Personnel	313,909	347,855	211,069	(136,786)	-39.3%
Operating	1,647,522	210,000	110,000	(100,000)	-47.6%
Capital	32,114,803	4,565,000	12,724,700	8,159,700	178.7%
Total	\$34,076,234	\$5,122,855	\$13,045,769	\$7,922,914	154.7%
School Nutrition Service Fund					
Personnel	5,751,593	6,329,351	6,277,191	(52,160)	-0.8%
Operating	6,650,838	8,001,482	8,131,750	130,268	1.6%
Capital	35,178	17,505	1,100,000	1,082,495	6183.9%
Total	\$12,437,609	\$14,348,338	\$15,508,941	\$1,160,603	8.1%
Total Expenditures - All Funds	\$579,950,679	\$604,481,780	\$636,876,655	\$32,394,875	5.4%

SUMMARY OF ALL FUNDS: MAJOR EXPENSE

FY2021 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes '20 to '21	
Personnel	\$341,356,004	\$369,927,426	\$389,290,428	\$19,363,002	5.23%
Operating	112,109,471	126,360,191	129,516,044	3,155,853	2.50%
Capital	76,076,833	52,413,114	63,754,744	11,341,630	21.64%
Debt Service	50,408,371	55,781,049	54,315,439	(1,465,610)	-2.63%
Total Expenditures	\$579,950,679	\$604,481,780	\$636,876,655	\$32,394,875	5.36%

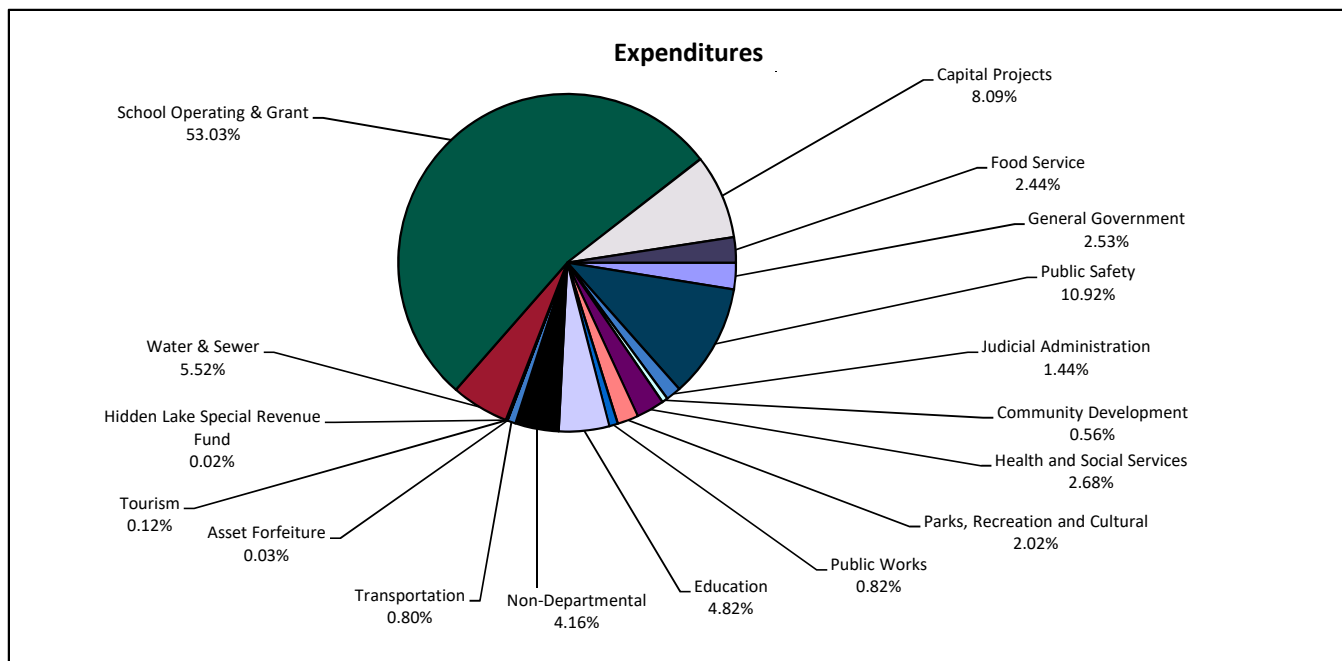
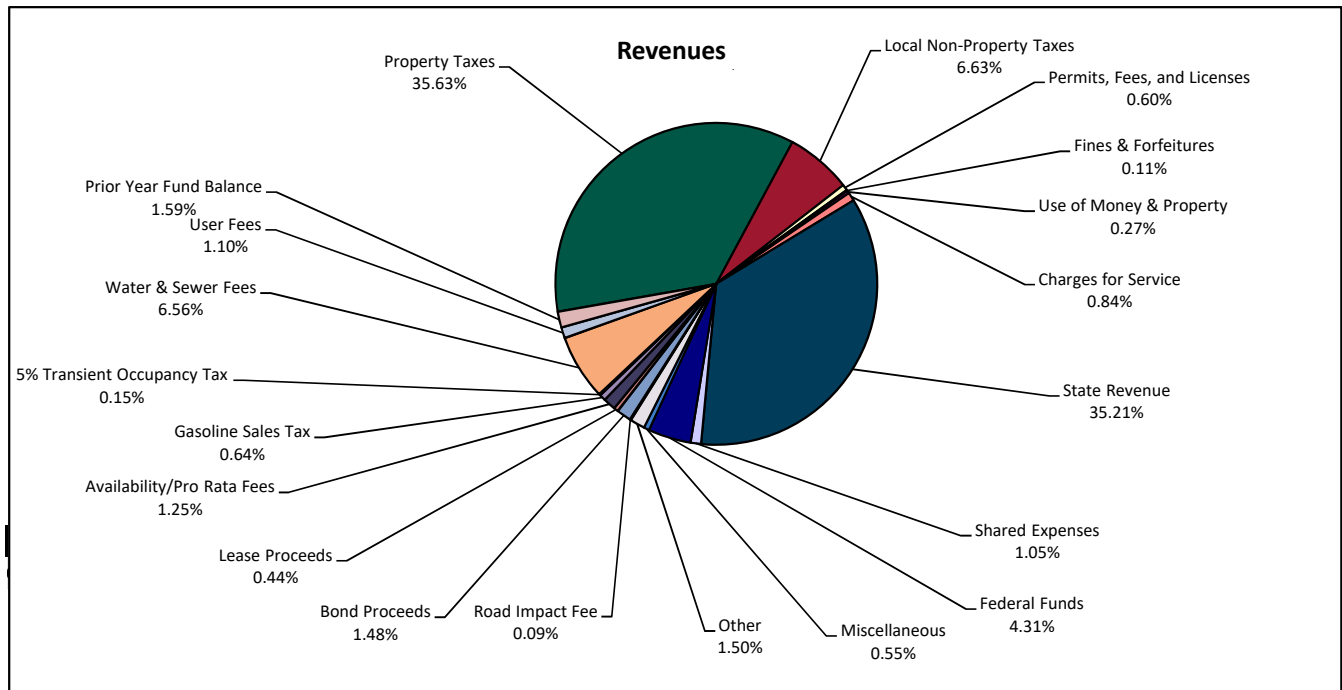


ALL FUND TYPES: GRAPHED

FY2021 Adopted Budget

	Governmental Funds				Proprietary Funds	Total 2021 Adopted Budget
	General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	
Revenues						
Property Taxes	\$226,122,377		\$806,987			\$226,929,364
Local Non-Property Taxes	42,244,321					42,244,321
Permits, Fees, and Licenses	3,794,707					3,794,707
Fines & Forfeitures	700,327					700,327
Use of Money & Property	759,151	145,000	90,500		702,500	1,697,151
Charges for Service	5,347,672		2,000			5,349,672
State Revenue	20,140,986		16,817,239	187,265,826		224,224,051
Shared Expenses	6,705,087					6,705,087
Federal Funds	4,219,465		1,568,184	21,653,092		27,440,741
Miscellaneous	3,529,571					3,529,571
Other	318,439			7,943,047	1,280,306	9,541,792
Road Impact Fee			600,000			600,000
Bond Proceeds		9,445,359				9,445,359
Lease Proceeds		2,785,185				2,785,185
Availability/Pro Rata Fees					7,961,600	7,961,600
Gasoline Sales Tax			4,089,500			4,089,500
5% Transient Occupancy Tax			954,548			954,548
Water & Sewer Fees					41,752,473	41,752,473
User Fees				6,979,341		6,979,341
Prior Year Fund Balance	3,907,644		5,144,221	1,100,000		10,151,865
Total	\$317,789,747	\$12,375,544	\$30,073,179	\$224,941,306	\$51,696,879	\$636,876,655
Expenditures						
General Government	\$15,882,678	\$222,500				\$16,105,178
Public Safety	65,940,805	3,591,419				69,532,224
Judicial Administration	9,195,077					9,195,077
Community Development	3,594,312					3,594,312
Health and Social Services	17,085,280					17,085,280
Parks, Recreation and Cultural	12,685,231	176,000	2,000			12,863,231
Public Works	4,913,698	293,000	31,467			5,238,165
Education	30,707,124					30,707,124
Non-Departmental	23,378,592	2,659,336	427,975			26,465,903
Transportation			5,072,148			5,072,148
Asset Forfeiture			166,929			166,929
Tourism			794,699			794,699
Hidden Lake Special Revenue Fund			123,882			123,882
Water & Sewer					35,159,875	35,159,875
School Operating & Grant				337,756,728		337,756,728
Capital Projects			24,232,990	13,045,769	14,228,200	51,506,959
Food Service				15,508,941		15,508,941
Total	\$183,382,797	\$6,942,255	\$30,852,090	\$366,311,438	\$49,388,075	\$636,876,655
Other Financing Sources (Uses)						
Operating Transfers In	3,146,820	7,291,411	2,321,901	141,784,829	7,864,074	162,409,035
Operating Transfers Out	(137,553,770)	(12,724,700)	(1,542,990)	(414,697)	(10,172,878)	(162,409,035)
Total Other Financing Sources (Uses)	(\$134,406,950)	(\$5,433,289)	\$778,911	\$141,370,132	(\$2,308,804)	\$0
Fund Balance, Beginning of Year	\$80,514,086	\$8,773,455	\$14,903,681	\$20,237,003	\$74,274,060	\$198,702,285
Fund Balance, end of Year	\$76,606,442	\$8,773,455	\$9,759,460	\$19,137,003	\$74,274,060	\$188,550,420

The graphs below present the FY2021 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.



ALL FUNDS SCHEDULE: REVENUE INTERNAL TRANSFERS

FY2021 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2019 Actual	FY2020 Adopted Budget	FY2021 Adopted Budget	Changes '20 to '21	
General Fund	\$306,955,865	\$314,382,772	\$317,028,923	\$2,646,151	0.8%
Use of Prior Year Fund Balance	0	4,469,931	3,907,644	(562,287)	-12.6%
Transfer from Transportation Fund	(26,000)	(35,000)	(31,500)	3,500	-10.0%
Transfer from Tourism Fund	(779,223)	(820,808)	(391,819)	428,989	-52.3%
Transfer from Capital Projects Fund	(466,431)	0	0	0	0.0%
Transfer from Lake Carroll Service District	(11,706)	0	0	0	0.0%
Transfer from Lake Arrowhead Service District	(60,965)	0	0	0	0.0%
Transfer from Utilities Fund	(2,808,894)	(2,360,601)	(2,308,804)	51,797	-2.2%
Transfer from School Fund	(194,717)	(616,077)	(414,697)	201,380	-32.7%
Transportation Fund	11,501,954	16,938,437	21,618,912	4,680,475	0.0%
Use of Prior Year Fund Balance	1,321,509	750,000	1,904,709	1,154,709	0.0%
Transfer from County Wide Impact Fee Fund	(600,000)	(2,463,029)	(350,000)	2,113,029	-85.8%
Transfer from General Fund ^{(1), (2)}	(2,880)	(4,000,000)	(1,202,230)	2,797,770	-69.9%
Transfer from Operating Fund	0	(912,556)	(769,671)	142,885	-15.7%
Transfer from School Operating Fund	(800,000)	0	0	0	0.0%
Asset Forfeiture Fund	75,442	250,000	156,929	(93,071)	0.0%
Use of Prior Year Fund Balance	146,252	10,000	10,000	0	0.0%
Tourism Fund	1,922,955	2,032,020	959,048	(1,072,972)	0.0%
Use of Prior Year Fund Balance	59,496	0	227,470	227,470	0.0%
Hidden Lake Special Revenue Fund	113,644	111,700	123,882	12,182	0.0%
Use of Prior Year Fund Balance	3,342	0	0	0	0.0%
Armed Service Memorial	3,600	0	2,000	2,000	0.0%
Transportation Impact Fee - County Wide	814,518	2,463,029	600,000	(1,863,029)	0.0%
Road Impact Fee - South East Fund	12,320	0	0	0	0.0%
Use of Prior Year Fund Balance	1,275,713	0	0	0	0.0%
Lake Carroll Service District	32,376	13,875	27,605	13,730	0.0%
Use of Prior Year Fund Balance	0	0	745,135	745,135	0.0%
Lake Arrowhead Service District	231,172	119,511	119,500	(11)	0.0%
Use of Prior Year Fund Balance	0	0	481,611	481,611	0.0%
Lynhaven Lane Service District	2,761	14,000	5,500	(8,500)	0.0%
Garrisonville Road Service District Fee	2,159,697	704,262	956,396	252,134	0.0%
Use of Prior Year Fund Balance	0	30,826	0	(30,826)	0.0%
Warrenton Road Service District Fee	140,148	1,117,391	2,681,087	1,563,696	0.0%
Use of Prior Year Fund Balance	0	1,139,310	1,775,296	635,986	0.0%
Capital Projects Fund	19,161,298	17,196,670	19,666,955	2,470,285	0.0%
Transfer from General Fund	(3,321,535)	(9,196,705)	(7,291,411)	1,905,294	-20.7%
Use of Prior Year Fund Balance	4,117,982	0	0	0	0.0%
Utilities Fund	53,520,341	69,505,614	59,560,953	(9,944,661)	0.0%
Transfer from Operating Fund	0	(10,928,650)	(7,864,074)	3,064,576	-28.0%
School Operating	287,334,339	305,381,821	323,099,249	17,717,428	0.0%
Transfer from General Fund ⁽³⁾	(117,314,434)	(127,502,264)	(129,060,129)	(1,557,865)	1.2%
Use of Prior Year Fund Balance	2,580,465	0	0	0	0.0%
School Grant Fund	10,143,236	13,237,009	15,072,176	1,835,167	0.0%
Use of Prior Year Fund Balance	27,405	0	0	0	0.0%
School Construction Fund	16,439,735	5,122,855	13,045,769	7,922,914	0.0%
Use of Prior Year Fund Balance	17,636,499	0	0	0	0.0%
Transfer from School Nutrition Service Fund	(22,018)	(120,000)	0	120,000	-100.0%
Transfer from General Fund ⁽⁴⁾	(2,794,863)	0	0	0	0.0%
Transfer from Capital Projects Fund	(13,374,618)	(4,565,000)	(12,724,700)	(8,159,700)	178.7%
Transfer from School Operating Fund	0	0	0	0	0.0%
School Nutrition Service Fund	13,729,246	14,468,338	14,408,941	(59,397)	-0.4%
Use of Prior Year Fund Balance	0	0	1,100,000	1,100,000	0.0%
Transfer from School Operating	0	(11,036)	0	11,036	-100.0%
	\$608,885,026	\$605,927,645	\$636,876,655	\$30,949,010	5.1%

⁽⁴⁾ The FY2020 transfer from the General Fund is \$1,445,865 less than the transfer to the School Construction Fund. These funds will be Budgeted and Appropriated for designated repair, replacement and Rehab.

ALL FUNDS SCHEDULE: EXPENDITURES INTERNAL TRANSFERS

FY2021 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan	FY2019 Actual	FY2020 Adopted	FY2021 Adopted	Changes '20 to '21	
General Fund - General Government	\$291,635,544	\$318,852,703	\$320,936,567	\$2,083,864	0.7%
Transfer to School Operating Fund	(117,314,434)	(127,502,264)	(129,060,129)	(1,557,865)	1.2%
Transfer to School Construction Fund ⁽¹⁾	(2,794,863)	(1,445,865)	0	1,445,865	-100.0%
School Debt Service	(31,141,916)	(31,696,129)	(30,358,266)	1,337,863	-4.2%
Transfer to Capital Projects Fund	(3,321,535)	(9,196,705)	(7,291,411)	1,905,294	-20.7%
Transfer to Transportation Fund	(2,880)	0	(1,202,230)	(1,202,230)	100.0%
Transportation Fund	12,823,463	13,688,437	23,523,621	9,835,184	0.0%
Transfer to General Fund	(26,000)	(35,000)	(31,500)	3,500	-10.0%
Transfer to Transportation Capital Projects Fund	0	(912,556)	(769,671)	142,885	-15.7%
Asset Forfeiture Fund	221,694	260,000	166,929	(93,071)	0.0%
Tourism Fund	1,982,451	2,032,020	1,186,518	(845,502)	0.0%
Transfer to General Fund	(779,223)	(820,808)	(391,819)	428,989	-52.3%
Hidden Lake Special Revenue Fund	116,986	111,700	123,882	12,182	0.0%
Armed Service Memorial Fund	470	0	2,000	2,000	0.0%
Transportation Impact Fee - County Wide	600,000	2,463,029	600,000	(1,863,029)	0.0%
Transfer to Transportation Fund	(600,000)	(2,463,029)	(350,000)	2,113,029	-85.8%
Lake Carroll Service District	27,607	13,875	772,740	758,865	0.0%
Transfer to General Fund	(11,706)	0	0	0	0.0%
Lake Arrowhead Service District	61,115	119,511	601,111	481,600	0.0%
Transfer to General Fund	(60,965)	0	0	0	0.0%
Lynhaven Lane Service District	0	14,000	5,500	(8,500)	0.0%
Road Impact Fee - South East Fund	1,288,033	0	0	0	0.0%
Garrisonville Road Service District Fee	950,787	735,088	956,396	221,308	0.0%
Warrenton Road Service District Fee	124,788	2,256,701	4,456,383	2,199,682	0.0%
Capital Projects Fund	23,279,280	17,196,670	19,666,955	2,470,285	0.0%
Transfer to School Construction Fund	(13,374,618)	(4,565,000)	(12,724,700)	(8,159,700)	178.7%
Transfer to General Fund	(466,431)	0	0	0	0.0%
Utilities Fund - Water & Sewer	42,795,439	69,505,614	59,560,953	(9,944,661)	0.0%
Transfer to Utilities Capital Projects Fund	0	(10,928,650)	(7,864,074)	3,064,576	-28.0%
Transfer to General Fund Radio System	(107,104)	(110,664)	(98,961)	11,703	-10.6%
Transfer to General Fund Cost Allocation	(1,847,170)	(2,042,834)	(2,087,509)	(44,675)	2.2%
Transfer to General Fund	(854,620)	(207,103)	(122,334)	84,769	-40.9%
School Operating	289,914,804	305,381,821	323,099,249	17,717,428	0.0%
Transfer to Nutrition Service Fund	0	(11,036)	0	11,036	-100.0%
Transfer to Transportation Fund	(800,000)	0	0	0	0.0%
Transfer to General Fund	(194,717)	(616,077)	(414,697)	201,380	-32.7%
School Grant Fund	10,170,641	13,237,009	15,072,176	1,835,167	0.0%
School Debt Service	31,141,916	31,696,129	30,358,266	(1,337,863)	0.0%
School Construction Fund	34,076,234	5,122,855	13,045,769	7,922,914	0.0%
School Nutrition Service Fund	12,459,627	14,468,338	15,508,941	1,040,603	7.2%
Transfer to School Construction Fund	(22,018)	(120,000)	0	120,000	-100.0%
Total Expenditures - All Funds	\$579,950,679	\$604,481,780	\$636,876,655	\$32,394,875	5.4%

⁽¹⁾ The FY2020 transfer to the School Construction Fund is \$1,445,865 more than the transfer from the General Fund. These funds will be Budgeted and Appropriated for designated repair, replacement and Rehab.

**Chatham Manor**

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at www.tourstaffordva.com or call (540) 658-8681.

TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.

Tax Response to COVID-19 - The Board voted unanimously to reduce the real estate property tax rate to \$0.97 per \$100 assessed value and to maintain the personal property tax rate at \$6.46. By reducing the tax rate by six-cents, the Board virtually level-funded the Budget, distinguishing an \$18 million difference from the proposed Budget presented in February 2020. This proactive measure was based on the current and future challenges of business shutdowns and employment losses in our community and across the country due to the COVID-19 pandemic. Additionally, the Board voted to lower penalties and interest to zero for overdue personal property taxes and utility payments ushering in helpful solutions for residents hit with hard times.

Completion of a Comprehensive Transportation Study that Led to Voter Approval of a \$50 Million Transportation Bond Referendum – The projects were identified through an objective, data-driven Comprehensive Road Study performed by Stafford County that studied roads most in need of improvement throughout the County, over and above the construction already planned by the Virginia Department of Transportation (VDOT), who is the primary entity responsible for roads construction. Within the Comprehensive Road Study, road evaluations with traffic counts above 1,700 vehicles per day (vpd) were considered as major reconstruction candidates. Whereas, roads with counts under 1,700 vpd were considered for safety and widening improvements. Voters approved a referendum with over 75% support for eight major road projects and 35 safety and widening projects.

Completion and Approval of a New Public Safety Salary Scale – The Board approved a bold and future-proof step plan for public safety in January 2020 aligned with their Strategic Plan three-year priority. The FY21 Budget begins the implementation of this model that addresses shortfalls in staffing and adapts to the quickly-changing, competitive markets within our region.

Capital Projects – Several capital projects were completed, including the construction and design of Fire Station 14, which will be used as a blueprint for future firehouses. Station 14 also multiplies the ability to meet needs along the Garrisonville corridor, both currently and into the future. Significant enhancements were also made to key water and wastewater facility infrastructure by completing critical 3R projects resulting in enhanced water quality and improved customer service.

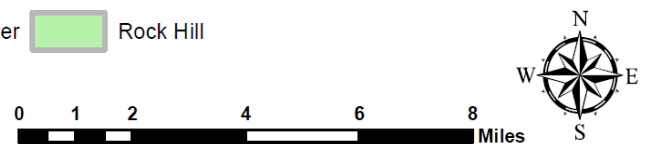
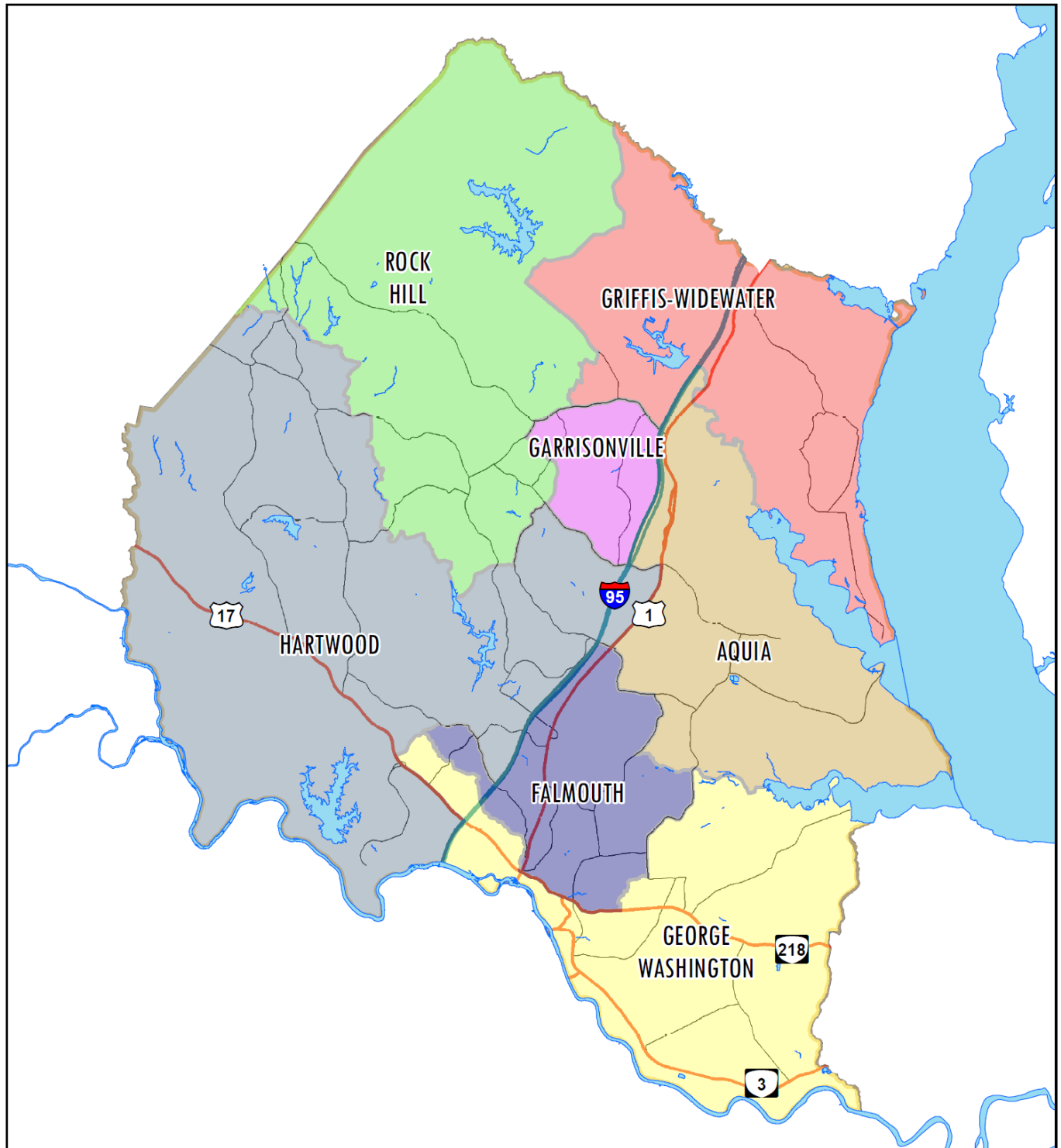
Education – After providing additional support in FY20 to the schools that funded a 5% pay increase alongside robust funding increases over recent years, the Board of Supervisors is committed to quality education to support our excellent K-12 system and post-education opportunities. Likewise, the school system faces similar challenges due to the growth in our population, especially in our student base. After working hard to identify priorities with the schools, the pandemic created a problematic situation in necessitating the removal of any school increases outside of mandated expenditures. This school budget increase, funded to the tune of \$1.69 million, lessened the financial impacts from the pandemic. And through judicious capital discussions, the new high school capital project schedule will move forward as planned.

Employee Class and Compensation Study – The County has worked diligently on ensuring that employees are committed to providing the most efficient and effective service for our community. By conducting a class and compensation study, it was identified in the last budget process that several positions throughout the organization were at the low end of the market with the need to move up to a more competitive level of compensation. The County developed a two-year phased approach for those critical positions. In FY21, the County completes the second phase of that compensation plan, improving organizational excellence.

Broadband Initiatives – The County received an \$874,000 Virginia Telecommunication Initiative grant to partner with a private fixed wireless provider to provide broadband to Marlborough Point and the Widewater peninsula. As well, the County is pursuing multiple other projects via the CARES Act funding to ensure residents and students can access the internet.

ELECTION DISTRICTS

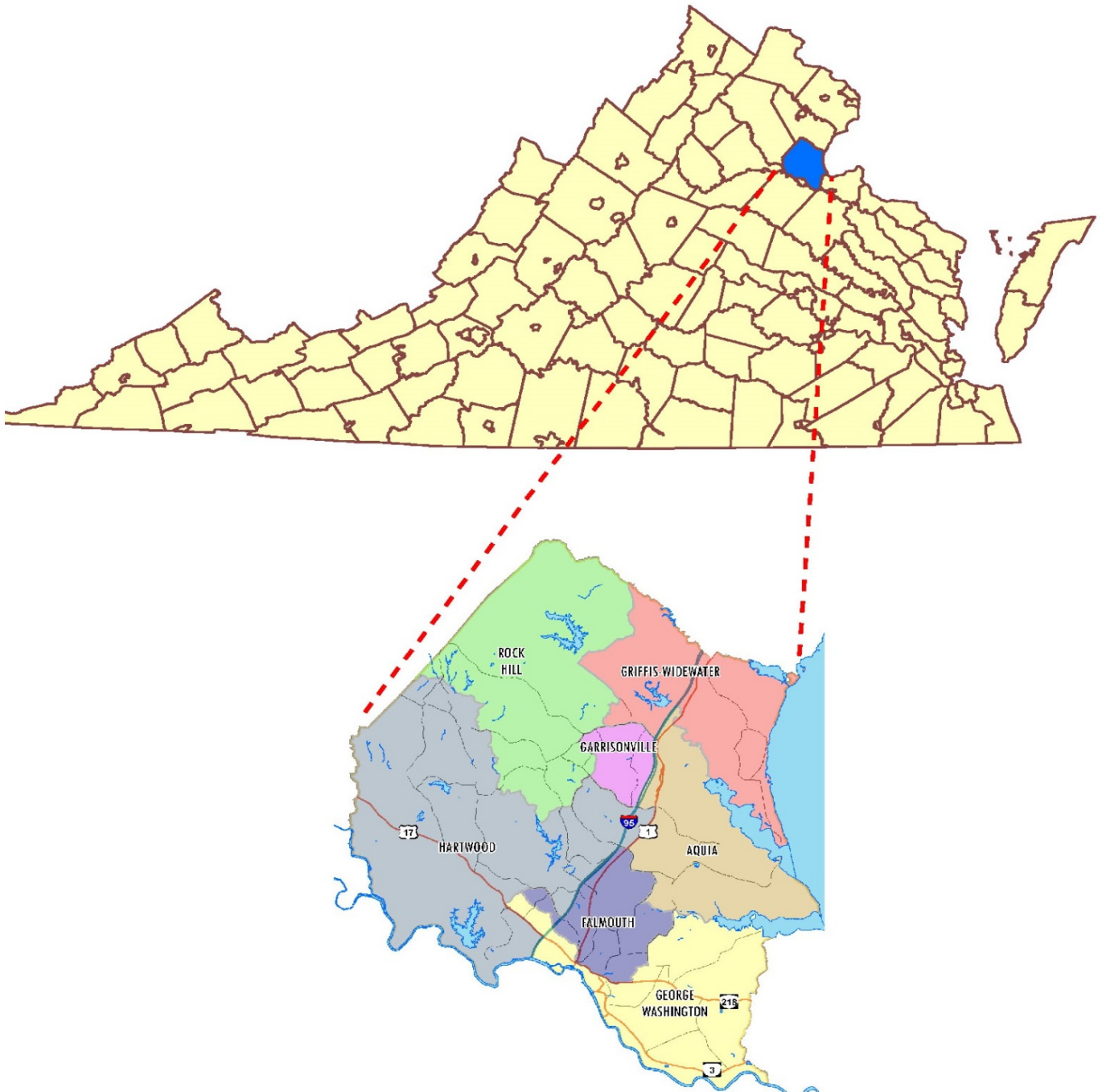
FY2021 Adopted Budget



STAFFORD COUNTY, VIRGINIA

FY2021 Adopted Budget

Location; Stafford County, consists of approximately 277 square miles and is located along I-95 about 25 miles south of the nation's capital in Washington DC and 50 miles north of the state capital in Richmond. Stafford is also home to Quantico Marine Corps Base. The base extends over portions of 3 localities, including 32,753 acres in Stafford County. Stafford County is bordered by the localities of Prince William to the north, Fauquier and Culpeper to the west, Spotsylvania, Caroline and the City of Fredericksburg to the south and King George to the east.



BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 21st day of April, 2020:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Thomas C. Coen, Vice Chairman	Yes
Tinesha O. Allen	No
L. Mark Dudenhefer	Yes
Cindy C. Shelton	No
Gary F. Snellings	Yes
Crystal L. Vanuch	Yes

On motion of Mr. Dudenhefer, seconded by Mr. Coen, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2020
TAX RATES

WHEREAS, the Virginia Code requires that the Board establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2020 tax rates was held on April 7, 2020, at 7:00 P.M., at the George L. Gordon, Jr. Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the public hearing was continued on April 21, 2020, at 7:00 P.M., at the George L. Gordon, Jr. Government Center located at 1300 Courthouse Road, Stafford, Virginia and was held via web and mail due to COVID-19; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by citizens; and

WHEREAS, the Board carefully considered the recommendation of staff, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 21st day of April, 2020, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2020:

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Real estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	1.01 0.97
Tangible personal property (Section 58.1-3500, Code of Virginia (1950), as amended.) Includes all other classifications of personal property not specifically enumerated.	6.46
Boats or watercraft (Section 58.1-3506(A)(1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor vehicles specially equipped for the disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal property—Fire & Rescue volunteers (Section 58.1-3506(A)(15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of the revenue from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a disabled veteran is blind if he meets the provisions of § 46.2-100 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor carrier transportation involved in interstate commerce (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001
All tangible personal property employed in a trade or business other than that described in Virginia Code §§ 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49

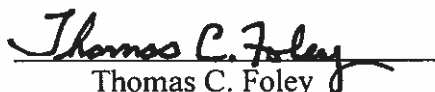
<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal property—Sheriff's Deputy volunteers (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchants' capital (Section 58.1-3509, Code of Virginia (1950), as amended.) Includes all other classifications of Merchants' capital not specifically enumerated.	.50
Merchants' capital of wholesale distribution centers that have warehouses over 100,000 square feet (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	.0001
Merchants' capital of pharmaceutical wholesalers (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	.0001
Computer equipment and peripherals used in a data center (Section 58.1-3506(A)(43), Code of Virginia (1950), as amended.)	1.25
Mobile homes (Section 58.1-3506(A)(10), Code of Virginia (1950), as amended.)	0.99 0.97
Aircrafts (Section 58.1-3506(A)(2), (3), (4), (5), Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.082 0.085
Warrenton Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.000
Lake Arrowhead Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.10 0.093

Lake Carroll Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.27 .26
Hidden Lake Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.368 0.347
Hartlake Special Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.00
Lynhaven Lane Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.20 .155
Countywide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.00

* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.58 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For calendar year 2020, qualifying vehicles will be granted 36% relief.

A Copy, teste:


Thomas C. Foley
County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 5th day of May, 2020:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Thomas C. Coen, Vice-Chairman	Yes
Tinesha O. Allen	Yes
L. Mark Dudenhefer	Yes
Cindy C. Shelton	Yes
Gary F. Snellings	Yes
Crystal L. Vanuch	Yes

On motion of Mr. Coen, seconded by Ms. Vanuch, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2021 COUNTY
BUDGET

WHEREAS, the Board received public comment and held a public hearing on the proposed FY2021 County budget on April 7, 2020 and continued the hearing to April 21, 2020, at 7:00 P.M., virtually in the Board Chambers at the George L. Gordon, Jr., Government Center, 1300 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed staff and citizen input regarding the County budget; and

WHEREAS, the Board's consideration and adoption of the FY2021 budget is against the backdrop of declared national, state, and local health emergencies, which have greatly affected the economy; and

WHEREAS, by approving the FY2021 budget, the Board sets aside its Utility Financial Policies, which entail water and sewer fees to be increased annually by a minimum of 75% of the Consumer Price Index, and maintains the current water and sewer fee rates; and

WHEREAS, by approving the FY2021 budget, the Board has included a revenue assumption based on an increase of the meals (food and beverage) tax from 4% to 5% effective January 1, 2021, which the Board will need to enact by ordinance; and

WHEREAS, by approving the FY2021 budget, the Board sets aside its Financial Policies, which entail the first \$150,000 of rollback taxes be used for funding Board

priorities and funds above this level be used for on-going revenue for the County's Purchase of Development Rights program; and

WHEREAS, by approving the FY2021 budget, the Board sets aside its Financial Policies and desires to use fund balance reserves to implement ongoing expenses; and

WHEREAS, by approving the FY2021 budget, the Boards sets aside its Financial Policies, which entail the dedication of 3% of on-going revenue to Repair, Replacement, and Rehabilitation (3R) projects, and reduces the dedication for 3R projects to 2% for FY 2021; and

WHEREAS, the Board considered the recommendations of staff, input from the budget work sessions, and the public testimony, if any, received prior to and at the public hearings;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 5th day of May, 2020, that the FY2021 County budget be and it hereby is adopted as follows for the various General Government Funds:

I. County Funds:

General Fund:	320,936,567
Board of Supervisors	680,618
Commissioner of the Revenue	3,017,044
County Administration	1,309,080
County Attorney	1,191,865
Registrar and Electoral Board	590,945
Finance and Budget	2,213,507
Geographic Information System	686,385
Human Resources	869,663
Information Technology	2,473,066
Community Engagement	507,500
Treasurer	2,343,650
Sheriff	27,908,558
Fire & Rescue Services	23,911,882
15th District Court Unit	381,561
Code Compliance	5,186,302
Rappahannock Juvenile Detention Center	1,425,133
Rappahannock Regional Jail	7,198,159
Circuit Court	402,488
Clerk of the Circuit Court	1,745,893
Commonwealth's Attorney	3,619,292
Court Deputies	3,192,628
General District Court	115,883
Juvenile and Domestic Relations	112,979
Magistrate	8,698

Cooperative Extension Program	195,760
Economic Development	630,973
Planning and Zoning	2,457,463
Human Services	6,953,405
Social Services	8,494,796
Parks and Recreation	7,416,265
Central Rappahannock Regional Library	5,276,334
Engineering	327,179
Community Facilities	4,589,252
Schools' Operating Budget Transfer	128,314,664
Schools' Shared Serviced/Audit	115,307
Public Day School Transfer	630,158
Transfer to Schools Designated Repairs, Replacement and Rehab	1,445,865
Schools' Debt Service	30,358,266
Transfer to Capital Projects Fund	5,845,546
Transfer to Transportation Fund	1,202,230
Non-Departmental Compensation/Benefits	458,000
Non-Departmental Public Safety Staffing Planning	3,526,257
Non-Departmental Economic Development	138,406
Non-Departmental Insurance	970,328
Non-Departmental Operating Budget Contingency Reserve	664,889
Non-Departmental Other Non-Departmental	1,586,669
Fuel Cost reduction - Needs distributed among Department	(84,880)
Partner Agencies	2,296,613
Purchase of Development Rights	100,000
Vehicle Replacement Program County	100,000
Vehicle Replacement Program Sheriff	1,051,861
One time Projects	995,718
County Debt Service	13,786,464
<u>Other Funds</u>	
Asset Forfeiture Fund	166,929
Armed Services Memorial	2,000
Capital Improvements Fund	19,666,955
Fleet Services Fund	5,001,333
Garrisonville Road Service District Fund	956,396
Hidden Lake Special Revenue Fund	123,882
Lake Arrowhead Service District Fund	601,111
Lake Carroll Service District Fund	772,740
Lynhaven Lane Service District	5,500
Tourism Fund	1,186,518
Transportation Fund	23,523,621
Transportation Impact Fee - County-Wide Fund	600,000

Utilities Funds	59,560,953
Warrenton Road Service District Fund	4,456,383

; and

BE IT FURTHER RESOLVED that the FY2021 Schools budget be and it hereby is approved in the following amounts:

II. SCHOOLS FUNDS:

Construction Fund	1,766,934
Grants Fund	15,072,176
Health Services Fund	31,666,750
Nutrition Services Fund	15,508,941
Schools' Operating Fund	323,099,249
Workers' Compensation Fund	790,798

; and

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the Public Day School program in an amount not to exceed \$630,158. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, within the community, through shared responsibility between the County and Schools for Public Day School students; and

BE IT FURTHER RESOLVED that the Board acknowledges that the School Board proposed in its FY2021 Operating Budget to provide an enhanced Summer School Program for \$500,000 and to purchase buses, normally paid for with recurring funds, for \$500,000, for a total amount of \$1,000,000 from yearend savings from FY2020. It is the Board's policy to hold yearend funding until completion of the audit. The Board will consider approving this use of yearend funds after the audit; however, other fund balance reserves may temporarily serve as a funding source until such time as the audit is complete; and

BE IT FURTHER RESOLVED that the Board acknowledges that its approval of the the Schools Operating budget is predicated on a state funding increase of \$14,483,738; County funding increase of \$1,797,158; federal funding increase of \$397,000; use of prior year carryforward funds of \$1,000,000; and other miscellaneous funding increases of \$39,532; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to disburse funds to Stafford County Volunteer Fire and Rescue companies only after ensuring compliance with the Fire and Rescue Department, County, and State policies, regulations, rules, and procedures; and

BE IT FURTHER RESOLVED that the following restricted revenue items that may occur during FY2021 are budgeted in amounts not to exceed established State law and County policy without further action by the Board:

1. Insurance recoveries received for damages to County and Schools properties for which County or Schools funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for the Purchase of Development Rights (PDR) Program pursuant to the County's financial policies;
7. Incentive payments to economic development incentive recipients in compliance with Board-approved agreements; and
8. Advance refunding of debt.

; and

BE IT FURTHER RESOLVED that the County's authorized full-time strength is stated below, and recruitment and maintaining full-time positions up to the authorized strength is permitted:

General Fund		
• Non-Public Safety	384	386
• Public Safety	440	442
Utilities Fund	152	153
Capital Projects Fund	2	2
Transportation Fund	0	0
Total	978	983

; and

BE IT FURTHER RESOLVED that within the County's authorized strength, upon receipt of state and federal revenues providing for 84.5% of the costs of the position, the Board authorizes one Social Services position and commits the County's local portion of said position; and

BE IT FURTHER RESOLVED that within the County's authorized strength, a Security Analyst position is authorized for the Information Technology Department beginning January 2021; and

BE IT FURTHER RESOLVED that within the County's authorized strength, a Service District/3R Program Manager position is authorized for the Public Works Department with funding provided from Lake Carroll, Lake Arrowhead, and Lynhaven Lane Service Districts as costs are incurred and with the remaining funding from the Public Works Department, Utilities Division Fund; and

BE IT FURTHER RESOLVED that within the County's authorized strength, an EMS CQI Coordinator position is authorized for the Fire and Rescue Department, with funding supported primarily from Ambulance Billing Fee recoveries; and

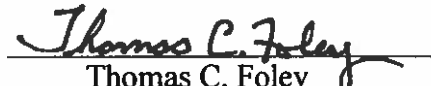
BE IT FURTHER RESOLVED that within the County's authorized strength, a part-time to full-time conversion is authorized for the Logistician position with Fire and Rescue Department; and

BE IT FURTHER RESOLVED that implementation of the Public Safety Step Plan is authorized, effective July 1, 2020, for all eligible full-time and regular part-time public safety employees, which includes placement on the scale and year one of the step increase; and

BE IT FURTHER RESOLVED that market pay adjustments are authorized to continue the implementation of the compensation study completed in FY2019; and

BE IT STILL FURTHER RESOLVED that the Board approves the FY2021 Potomac and Rappahannock Transportation Commission (PRTC) subsidy which has been amended due to the COVID-19 Pandemic of One Hundred Thirty Thousand Five Hundred Dollars (\$130,500) and the Virginia Railway Express (VRE) subsidy of Two Million Four Hundred Seventy-seven Thousand One Hundred Seventy-five Dollars (\$2,477,175), and authorizes the payment of the subsidies during FY2021 from the County's Motor Fuels Tax Revenue Fund.

A Copy, teste:


Thomas C. Foley
County Administrator

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BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 2nd day of June, 2020:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Thomas C. Coen, Vice Chairman	Yes
Tinesha O. Allen	Yes
L. Mark Dudenhefer	Yes
Cindy C. Shelton	Yes
Gary F. Snellings	Yes
Crystal L. Vanuch	Yes

On motion of Ms. Vanuch, seconded by Mr. Coen, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR (FY) 2021
COUNTY BUDGETS

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate; and

WHEREAS, the Board intends to appropriate funds for FY2021 based on the following general guidance and percentage of the FY2021 budget:

- | | |
|--|------|
| • Debt service | 100% |
| • General Fund transfer to other funds | 100% |
| • Partner agencies funding | 95% |
| • Departmental budgets under \$125,000 | 95% |
| • All other Departmental budgets | 75% |
| • Schools local funding transfer | 75% |
| • Utilities Fund | 75% |
| • Non-departmental insurance | 95% |
| • One-time funding | 0% |

; and

WHEREAS, the Board requests staff to provide quarterly updates to the Board on revenue receipt and expenditures, and the Board may consider appropriation of all or a portion of the funds held;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 2nd day of June, 2020, that the following funds be and they hereby are appropriated in the amounts specifically provided in the appropriation column:

I. GENERAL GOVERNMENT FUNDS:

	Adopted	Appropriation	Hold Amount	% Hold
<u>General Fund:</u>	320,936,567	256,742,282	64,194,285	
Board of Supervisors	680,618	510,463	170,155	25%
Commissioner of the Revenue	3,016,399	2,262,299	754,100	25%
County Administration	1,309,080	981,810	327,270	25%
County Attorney	1,191,865	893,899	297,966	25%
Registrar and Electoral Board	590,945	443,209	147,736	25%
Finance and Budget	2,213,507	1,660,130	553,377	25%
Geographic Information System	686,385	514,789	171,596	25%
Human Resources	869,663	652,247	217,416	25%
Information Technology	2,473,066	1,854,799	618,267	25%
Community Engagement	507,500	380,625	126,875	25%
Treasurer	2,343,650	1,757,737	585,913	25%
Sheriff	27,868,520	20,901,390	6,967,130	25%
Fire & Rescue Services	23,883,515	17,912,636	5,970,879	25%
15 th District Court Unit	381,434	286,075	95,359	25%
Code Compliance	5,184,044	3,888,033	1,296,011	25%
Rappahannock Juvenile Detention Center	1,425,133	1,353,876	71,257	5%
Rappahannock Regional Jail Operating Budget	5,056,565	4,803,737	252,828	5%
Rappahannock Regional Jail Debt Service	2,141,594	2,141,594	0	0%
Circuit Court	402,488	301,866	100,622	25%
Clerk of the Circuit Court	1,745,893	1,309,420	436,473	25%
Commonwealth's Attorney	3,619,292	2,714,469	904,823	25%
Court Deputies	3,189,844	2,392,383	797,461	25%
General District Court	115,883	110,089	5,794	5%
Juvenile and Domestic Relations Magistrate	112,979	107,330	5,649	5%
Magistrate	8,698	8,263	435	5%
Cooperative Extension Program	195,760	185,972	9,788	5%
Economic Development	630,973	473,230	157,743	25%
Partner Agencies - Community Development	310,277	294,763	15,514	5%
Planning and Zoning	2,457,302	1,842,976	614,326	25%
Human Services	6,953,405	5,215,054	1,738,351	25%

Partner Agencies - Health and Social Services	1,637,478	1,555,602	81,876	5%
Social Services	8,494,397	6,370,798	2,123,599	25%
Parks and Recreation	7,408,897	5,556,673	1,852,224	25%
Central Rappahannock Regional Library	5,276,334	5,012,517	263,817	5%
Engineering	326,908	245,181	81,727	25%
Community Facilities	4,586,790	3,440,092	1,146,698	25%
Schools' Operating Budget Transfer	128,314,664	96,235,998	32,078,666	25%
Schools' Shared Serviced/Audit	115,307	86,480	28,827	25%
Public Day School Transfer	630,158	472,618	157,540	25%
Transfer to Schools Designated Repairs, Replacement and Rehabilitation (3R)	1,445,865	1,445,865	0	0%
Debt Service	30,358,266	30,358,266	0	0%
Partner Agencies - Germanna Community College	348,858	331,415	17,443	5%
Transfer to Capital Projects Fund	5,845,546	5,845,546	0	0%
Transfer to Transportation Fund	1,202,230	1,202,230	0	0%
Non-Departmental - Market Adjustments	438,000	328,500	109,500	25%
Non-Departmental - Reclassifications	20,000	15,000	5,000	25%
Non-Departmental - Public Safety Staffing Planning	3,526,257	2,644,693	881,564	25%
Non-Departmental - Economic Development	138,406	103,804	34,602	25%
Non-Departmental - Insurance	970,328	921,812	48,516	5%
Non-Departmental - Operating Budget Contingency Reserve	664,889	498,667	166,222	25%
Non-Departmental - Other	1,586,669	1,190,002	396,667	25%
Purchase of Development Rights	100,000	75,000	25,000	25%
Vehicle Replacement Program - County	100,000	75,000	25,000	25%
Vehicle Replacement Program - Sheriff	1,051,861	788,896	262,965	25%
One-time Projects	995,718	0	995,718	100%
County Debt Service	13,786,464	13,786,464	0	0%

Other Funds:

	Adopted	Appropriation	Hold Amount	% Hold
Asset Forfeiture Fund	166,929	166,929	0	0%
Armed Services Memorial	2,000	2,000	0	0%
Capital Improvements Fund	19,666,955	456,000	19,210,955	98%
Fleet Services Fund	5,001,333	5,001,333	0	0%
Garrisonville Road Service District Fund	956,396	956,396	0	0%
Hidden Lake Special Revenue Fund	123,882	123,882	0	0%
Lake Arrowhead Service District Fund	601,111	120,341	480,770	80%
Lake Carroll Service District Fund	772,740	107,451	665,289	86%
Lynhaven Lane Service District Fund	5,500	5,500	0	0%
Tourism Fund	1,186,518	1,186,518	0	0%
Transportation Fund	23,523,621	23,523,621	0	0%
Transportation Impact Fee - County-wide Fund	600,000	600,000	0	0%
Warrenton Road Service District Fund	4,456,383	4,456,383	0	0%
Utilities Funds				
Utilities Funds - Operating	28,511,995	21,383,996	7,127,999	25%
Utilities Funds - Indirect cost Allocation	2,186,470	2,186,470	0	0%
Utilities Funds - Transfer to General Fund	122,334	122,334	0	0%
Utilities Funds - Transfer to Capital	7,864,074	7,864,074	0	0%
Utilities Funds - Debt Service	7,082,380	7,082,380	0	0%
Utilities Funds - Capital	13,793,700	4,114,025	9,679,675	70%
Total Utilities Fund	59,560,953	42,753,279	16,807,674	28%

II. SCHOOL FUNDS:

	Adopted	Appropriation	Hold Amount	% Hold
Construction Fund ¹	13,045,769	321,069	12,724,700	98%
Grants Fund	15,072,176	15,072,176	0	0%
Health Services Fund	31,666,750	31,666,750	0	0%
Nutrition Services Fund	15,508,941	15,383,941	125,000	1%
School Operating Fund	323,099,249	290,834,216	32,265,033	10%

Workers' Compensation Fund	790,798	790,798	0	0%
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¹ Updated in accordance with proposed Resolution R20-167, which would increase the FY21 Construction Fund budget to account for Virginia Public School Authority funded projects.

; and

BE IT FURTHER RESOLVED that the Board will review the Tourism Fund revenue from the Transient Occupancy Tax at the first quarter, mid-year, and third quarter financial reports to consider trends that may allow the Board to appropriate additional revenue; and

BE IT FURTHER RESOLVED that in compliance with the County's Capital Projects Budget and Appropriation Policy, all large scale capital projects beginning in the first year of the Capital Improvement Program (CIP) shall be budgeted in whole and considered for appropriation in phases as projects move forward; and

BE IT FURTHER RESOLVED that the Board will review and consider appropriation of funds for the County's Repair, Rehabilitation, and Replacement (3R) Projects later in FY2021; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the budgeted but held funds following the first quarter, mid-year, and third quarter reviews and completion of the FY2020 audit, and in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that at the close of FY2020, all appropriations shall lapse for budgeted and appropriated items other than the following appropriations, which shall be maintained as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:

- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that the following restricted revenue items that may occur during FY2021 are appropriated in the amounts budgeted, which shall not exceed established State law and County policy without further action by the Board:

1. Insurance recoveries received for damages to County and Schools properties for which County or Schools funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for the Purchase of Development Rights (PDR) Program pursuant to the County's financial policies;

7. Incentive payments to developers in compliance with Board-approved agreements; and
8. Advance refunding of debt.

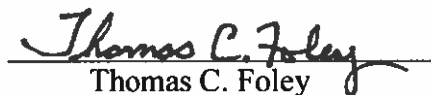
; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and generally accepted accounting practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such adjustments; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars may be spent.

A Copy, teste:


Thomas C. Foley
County Administrator

AML:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 2nd day of June, 2020:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Thomas C. Coen, Vice Chairman	Yes
Tinesha O. Allen	Yes
L. Mark Dudenhefer	Yes
Cindy C. Shelton	Yes
Gary F. Snellings	Yes
Crystal L. Vanuch	Yes

On motion of Mr. Coen, seconded by Ms. Vanuch, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION APPROVING TECHNICAL ADJUSTMENTS
TO THE FY2021 SCHOOLS' CAPITAL PROJECTS FUND

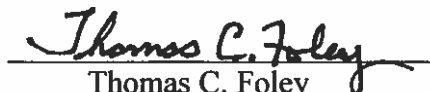
WHEREAS, on May 5, 2020, the Board adopted the FY2021 Budget and approved the Schools' Capital Projects Fund Budget, which was based on the School Board's budget request; and

WHEREAS, Virginia Public School Authority (VPSA) funds and Fund Balance Reserve prior-year funds were not included in the approved Budget;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 2nd day of June, 2020, that it be and hereby does approve the following technical adjustment and amendment to the Schools' FY2021 Capital Projects budget:

	Approved	Amended
Schools Construction Fund	\$1,766,934	\$13,045,769

A Copy, teste:


Thomas C. Foley
County Administrator

TCF:

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 5th day of May, 2020:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Thomas C. Coen, Vice-Chairman	Yes
Tinesha O. Allen	Yes
L. Mark Dudenhefer	Yes
Cindy C. Shelton	Yes
Gary F. Snellings	Yes
Crystal L. Vanuch	Yes

On motion of Mr. Coen, seconded by Ms. Shelton, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2021-2025
CAPITAL IMPROVEMENT PROGRAM WITH THE INTENT TO
REIMBURSE CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

WHEREAS, a public hearing on the proposed Fiscal Years (FY) 2021-2025 Capital Improvement Program (CIP) was held on April 7 and continued to April 21, 2020, at 7:00 P.M., virtually in the Board Chambers at the George L. Gordon, Jr., Government Center, 1300 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board considered the recommendations of the School Board and staff, and the public testimony, if any, received prior to and at the public hearing; and

WHEREAS, by approving the FY2021 budget, the Boards set aside its Financial Policies, which entail the dedication of 3% of on-going revenue to Repair, Replacement, and Rehabilitation (3R) projects, and reduced the dedication for 3R projects to 2% for FY 2021; and

WHEREAS, the five-year CIP with an additional five-year planning period is a significant part of the County's comprehensive planning; and

WHEREAS, the summary of sources and uses for County, Transportation, Schools and Utility Projects are attached; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 5th day of May, 2020, that the FY2021-2025 CIP be and it hereby is adopted, with the intent to reimburse certain capital improvement expenditures for projects indicated, as follows:

Repair, Rehabilitation, and Replacement (3R)	
To Be Determined	
Public Safety	
Public Safety Joint Training Center	Apparatus Replacement
Station Rebuild Placeholder	Cardiac Equipment Replacement
Body Camera	Storm Water - Brooks Park Stream Restoration
Judicial	
Courthouse	
Parks and Recreation	
Mountain View Property	Library #4
Duff Green Park	Carl Lewis Community Center
Patawomeck Park	
Musselman Property	
Transportation	
Stefaniga Road and Mountain View Road Intersection Improvements	Enon Road and Route 1 Improvements
Belmont - Ferry Farm Trail (Phase 6)	Berea Church Road (SR-654) Improvements
Courthouse Road and Route 1 Intersection Improvement	Tech Center Drive
Route 1 & Telegraph Rd/Woodstock Ln Improvements	Flatford Road Sidewalk
Salisbury Drive Sidewalk	Staffordboro Boulevard Sidewalk
Shelton Shop Road Improvements	Leeland Road Widening
Layhill Road Improvements	Morton Road Widening
Onville Road Widening	Garrisonville Road Widening (Eustance Rd to Shelton Shop Rd)
Roadway Safety/Widening Improvements	Mountain View Road Improvement (Kellogg Mill Rd to Choptank Rd)
Education	
High School #6	High School #7
Elementary School #18	Early Childhood Special Education Additional Capacity, Phase I
Drew Middle School Renovation	Schools Repair, Replacement and Rehabilitation

Utilities (Water)	
310-10 Construct 24" main from I-95 to 12" main along Jefferson Davis Highway near Sunnyside Drive	342-01 24" Main from Olde Forge Drive to Cambridge Street
342-02 24" Main from Cambridge Street to Cool Springs Road	342-06 - 24" Main from Truslow Road/I-95 to Enon Road Water Tank
342-15 24" Main from Enon Road Tank to Centreport Parkway	433-05 16" Main along Courthouse Road from PS at 433/370 Zone to Rollinswood Lane
472-100 - Construct 0.5 Million Gallon Storage Tank along Garrisonville Road near Ripley Road	472-200 Construct 0.9 MGD pumping station along Mountain View Road near Lightfoot Road
480-01 Construct 16" main from the existing 16" main at Celebrate VA Tank to the existing 12" main at Jewett Lane and Celebrate Virginia Parkway	480-02 Construct 16" main to connect existing 12" main at CVA Parkway under US 17 to existing 12" main at Warrenton Road and International Parkway
Hydrant Valves Replacement Program	Lake Mooney Additional Modules for Interconnection
Lake Mooney Permanganate	LMWTP -002 Lake Mooney Thickener Tank and Equipment
LMWTP-007 - Lake Mooney WTP Replace membrane cassettes	SLWTP-001 Smith Lake WTP - Filter Repairs
SLWTP-002 Smith Lake WTP - Facility Upgrades	Redundant Gate Replacement for Abel Lake and Smith Lake
Regional Water Interconnection	Tank Removal
Water Distribution Rehab - Neighborhood Systems	Water Distribution Rehab - Small Water Projects
Water Distribution Rehab - Transmission Lines Replacement	Water Extension Projects
Utilities (Wastewater)	
A-18 - Replace 24" with 36" Gravity Line, Whitsons Run to Austin Run Pump Station	A-205 - Expand Upper Accokeek Pump Station
A-37 - Construct 8" Gravity Line from Marshall to Heritage Oaks II Pump Station	AWWTF-002 - Aquia WWTF General Upgrades - Electrical, Headworks and Ancillary
AWWTF-003 - Aquia WWTF Solids Handling - Sludge Storage Expansion	AWWTF-005 - Aquia WWTF General Upgrades - Filtration, UV, Controls, Miscellaneous
Gravity Lines & Interceptor Maintenance	Infiltration & Inflow Maintenance
LFR-120: Construct a 24-inch force main from Falls Run PS to Claiborne Run Parallel FM	LFR-129 - Replace 8" with 16" Force Main from Potomac Creek Pump Station
LFR-15 - Replace 18", 15" and 12" with 24" Line along Claiborne Run from Morton Road to Kings Hill Road	LFR-204 - Expand future Celebrate Virginia Pump Station
LFR-209 - Replace Falls Run Pump Station	LFR-217 - Expand Stratford Place Pump Station
LFR-228 - Expand Ingleside Pump Station	LFR-3 - Falls Run Interceptor, Phase 2

LFR-30 - Construct 12" Gravity Line in England Run Pump Station to Days Inn Pump Station	LFR-31 Replace 15" with 21" gravity main along Falls Run from Pennsbury Court to vicinity of Averil Court
LFR-51 - Construct 10" Line to serve future Central PDA Growth	LFR-58 - Replace 8" with 15" Line along Cambridge Street from Force Mail to Michael Street
LFR-59 - Replace 8" with 10" from Nelms Circle to Auction Drive	LFR-226 Expand Potomac Creek Pump Station
LWWTF-002 - Little Falls Run WWTF General Upgrades - Headworks and Effluent Filter	LWWTF-003 - Little Falls Run WWTF Denitrification Upgrade Solids Handling Silos and Systems
LWWTF-004 - Little Falls Run WWTF Bio Treatment and Chem Feed	Pump Stations Rehabilitation and Replacement
Sewer Extension Projects	
Utilities (Other)	
Public Works - Utilities Division Complex	Vehicle and Equipment Replacement
Contingency Allowance	


NOTICE OF INTENT TO REIMBURSE CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2021-2025 Capital Improvement Program (Projects) with tax-exempt or taxable bonds, or other obligations (Bonds), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an inter-fund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the Projects to be financed in the FY2021-25 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$398,842,804.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:


Thomas C. Foley
County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 17th day of September, 2019:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary F. Snellings, Chairman	Yes
L. Mark Dudenhefer, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mr. Coen, seconded by Mrs. Maurer, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO AMEND THE FY2021 BUDGET CALENDAR

WHEREAS, the Fiscal Year 2021 budget calendar (Budget Calendar) includes new processes for the Board and County staff; and

WHEREAS, the Board has adopted a Capital Improvement Program (CIP) Development Policy; and

WHEREAS, staff is preparing a long term financial projection to be presented in November, and advance scheduling of follow up work sessions is necessary to meet that deadline; and

WHEREAS, the Board adopted a FY2021 Budget Calendar pursuant to Resolution R19-208 on July 2, 2019, which needs to be amended as reflected below;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the day 17th of September, 2019, that it be and hereby does adopt the FY2021 Amended Budget Calendar as follows, which dates may be changed based on need and availability, with prior notice being provided in compliance with all applicable State laws:

STAFFORD COUNTY BOARD OF SUPERVISORS

FISCAL YEAR 20201 BUDGET CALENDAR

August

Friday August 16, 2019 CIP - All requests for County and Schools projects due

September

Tuesday September 10, 2019 CIP - School Board adopts its CIP priorities

Monday, September 16, 2019 CIP - Technical Review Committee (TRC) receives projects

Tuesday, September 17, 2019* Presentation of the preliminary FY2019 Schools and County year-end summary of financial results

Monday, September 30, 2019 CIP - TRC meeting: Review all Schools projects

October

Tuesday, October 01, 2019 CIP - TRC meeting: Review all Public Works, Utilities, projects

Friday, October 04, 2019 CIP - TRC meeting: Review all Public Safety projects

Monday, October 07, 2019 CIP - TRC meeting: Review all Parks & Rec projects

Tuesday, October 08, 2019 CIP - TRC meeting: Review all General Government projects

Friday, October 11, 2019 CIP - TRC meeting: Review of all Public Works, Transportation, and projects

Tuesday, October 15, 2019* Presentation of First Quarter Review: FY2020 and preliminary FY2021 overview

Tuesday, October 15, 2019* CIP - Joint School Board and Board meeting to review School Board CIP priorities

November

Wednesday, November 6, 2019* Five Year Financial Plan (FYFP) - Work session: General Fund and Utilities Fund

Wednesday, November 6, 2019* CIP - Schools submits updated enrollment projections to TRC for review

Tuesday, November 19, 2019* ~~FYFP—Work session: Transportation plan and consideration of the results of a referendum and/or other funding sources~~

Tuesday, November 19, 2019* Presentation of debt capacity

Tuesday, November 19, 2019* CIP – Work session: CIP projects overview, TRC recommendations; school enrollment projections and five year comparison including Transportation

Tuesday, November 19, 2019* FYFP – Evening work session: Utilities, Other Funds, General Fund, and final review of Public Safety salary scale

~~Thursday, November 21, 2019 CIP – Work session: CIP projects overview and project review~~

December

~~Tuesday, December 3, 2019 CIP – Joint Board and School Board meeting to review Schools CIP projects~~

Tuesday, December 17, 2019* FYFP - Final Work Session for Board recommendations

Tuesday, December 17, 2019* CIP - Joint Board and School Board meeting to review Schools CIP projects

~~Tuesday, December 17, 2019* CIP – Work session: Final Board review~~

Tuesday, December 17, 2019* Presentation of the comprehensive Annual Financial Report and Audit

January

Tuesday, January 21, 2020* Presentation of the FY20 County and Schools Mid-Year Financial review

Tuesday, January 21, 2020* Final Board review of the CIP

February

Tuesday, February 18, 2020* Presentation of the FY21 proposed Budget and CIP

Tuesday, February 25, 2020 Budget Work Session (BWS) - Review of General Fund revenue, expenditures, and assumptions, and review of the tax rates and advertisements

Wednesday, February 26, 2020 BWS - Follow up/continuation of February 25, 2020, if needed

March

Tuesday,	March 03, 2020*	School Staff presentation of FY2021 Budget objectives
Tuesday,	March 03, 2020*	Authorize public hearings for the FY21 Budget, the Calendar Year (CY) 2020 tax rates, CIP, and VPSA bond borrow
Tuesday,	March 10, 2020	Joint BWS - School Board presents its approved Budget
Tuesday,	March 17, 2020*	BWS - Debt, Financial Policy on Limitations (debt capacity) and CIP
Thursday,	March 19, 2020	BWS - Follow up/continuation of March 17, 2020, if needed
Tuesday,	March 24, 2020	BWS - Other funds, including Public Works, Transportation and Utilities Funds
Thursday,	March 26, 2020	BWS - Follow up/continuation of March 24, 2020, if needed
Tuesday,	March 31, 2020	BWS - as needed

April

Tuesday,	April 7, 2020*	Public hearings for FY21 Budget, CY20 tax rates, and CIP
Tuesday,	April 14, 2020	BWS - as needed
Tuesday,	April 21, 2020*	Presentation of the Third Quarter Financial review
Tuesday,	April 21, 2020*	BWS - as needed
Tuesday,	April 21, 2020*	Adoption of CY20 tax rates, FY21 Budget, and CIP

May

Tuesday,	May 5, 2020*	Commissioner of the Revenue has prepared the tax bills and Treasurer has mailed to residents and businesses
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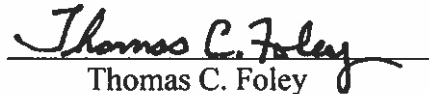
June

Friday, June 5, 2020

Tax bill payment is due to the Treasurer's Office

* Board of Supervisors regularly scheduled meeting date.

A Copy, teste:


Thomas C. Foley
County Administrator

