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Wendy E. Maurer
Cindy C. Shelton

Thomas C. Foley
County Administrator

July 1, 2019

Dear Honorable Members of the Board of Supervisors of Stafford County:

I am pleased to present to you and the citizens of Stafford County, the Adopted Fiscal Year 2020 County budget totaling \$606,635,278, including all services. This budget reflects the alignment of county resources to the growing needs of the community and is driven by Stafford's first Vision for the Future and 2040 Strategic Plan. Stafford County is one of Virginia's fastest-growing counties facing several demographic and development trends such as the expansion of our neighborhoods, the growing diversity of our community and mounting infrastructure needs throughout our county. This budget responds to these identified challenges through strategic initiatives, financial diligence and a commitment to meeting all of the County's obligations and mandates. The foundation of this budget and recent budgets is to preserve the hallmarks of Stafford County as a growing community with safe neighborhoods, excellent schools and overall high quality of life while also progressing to meet future needs. Stafford County will need sufficient organizational capacity to sustain these vital hallmarks for a thriving community.

Building organizational capacity to serve a growing community: While new positions have been added in recent years mainly in public safety and social services, the overall number of students in our schools, emergency response calls, court cases, water and sewer demands and road improvement requests continue to increase, affecting all other functional areas. This budget focuses on strategic investments that support the organization's capacity to address ongoing challenges like compensation and recruitment, especially as the competitiveness of the job market intensifies ensuring we have an organizational structure that will best serve our evolving needs. Creative solutions in this budget will help solve organizational challenges we face by adhering to a focused and deliberate financial planning process.

Focused and deliberate financial planning process: Previous budgets have addressed growing citizen expectations and service obligations that are now outpacing available capacities. This budget, together with the Strategic Plan and Five-Year Financial Plan, was carefully developed to strengthen a framework that responds to the long-term impacts of the recent recession while also addressing the rising service expectations that come from the tremendous population growth of our community. This budget maximizes this financial planning framework to invest in newly established strategic priorities.

Budget Initiatives

The Northern Virginia region continues to grow, placing significant economic challenges on Stafford requiring the need to transform into a more flexible organization positioned to address ongoing growth impacts and advance strategic priorities.

Concrete actions to address growth challenges and fulfill commitments: The cumulative impacts of a growing community continue to appear in the budgeting process no matter how the economy improves or even with careful fiscal stewardship and strategic investments. According to Weldon Cooper Center for Public Service, Stafford's population has grown over 16% since 2010. This rate of growth adds to the complexity of managing these growing challenges. There are three critical themes important to underline in the FY2020 adopted budget: education, growth challenges and fulfilling commitments. These themes, together with the Strategic Plan priorities are the driving forces behind this budget.

Budget Themes:

- Education.** Quality education is a strategic plan priority for the Board and this budget. This budget supports learning in many different capacities for all people, ages and backgrounds by funding our excellent K-12 system and post-education opportunities. Both the county and school system experienced similar financial hardships during the last economic downturn and now experience similar challenges with the rising population. In a coordinated effort since 2018, the County has increased funding support in order to make up the lost ground and foster greater progress in the school system's strategic needs. This budget reinforces this commitment by maintaining the per-pupil funding transfer as enrollment grows, supporting shared services and, most significantly, supporting the School Board's 5% pay increase for all school staff enhancing quality education for our students. This budget also provides funding to the broader education community with increased support for partner agencies that include Germanna Community College's nursing program, our regional library system, our community development agencies and the development of cybersecurity training with the University of Mary Washington. The budget recognizes and prioritizes direct and indirect investments that reinforce education and learning in our community.
- Growth Challenges.** As noted, service delivery for our programs and services is tied directly to maintaining a skilled and experienced workforce and the space required to support it. The budget continues an ongoing effort to reduce backlogs and workload challenges in Social Services by adding additional positions. The Commonwealth Attorney is also receiving needed positions to help address their workload constraints. The new courthouse project begins in the FY2020 budget, as space continues to become a primary challenge for the court system. This budget also invests in improving customer interactions and service quality by providing support and positions for our Sheriff, Human Resource Department and Parks Department.
- Fulfilling Commitments.** Maximizing Stafford's investments in our community infrastructure and facilities is a key priority of this budget. The transformational improvement to our CIP process includes two innovative approaches to planning. The CIP process now includes both a Five-Year Balanced CIP for the next five years and a Five-Year Capital needs assessment for years six through ten, allowing the budget to address immediate capital requirements while planning for future community needs. Key projects in the CIP include Ferry Farm Elementary renovation, North Star renovation and Fire Station 14. A new high school is also planned to begin in the next five years. This budget also supports a 1.5% utility rate increase to ensure the ongoing rehabilitation and replacement of critical water and wastewater infrastructure. In meeting mandates, the FY2020 budget concentrates resources to accommodate the growing veteran tax relief program, which has significantly increased these past few years, amounting to two pennies on the tax rate.

Advancing Stafford's strategic priorities: Through a detailed, comprehensive strategic planning process, the Board completed Stafford's first Strategic Plan in 2018. Several work sessions, community priorities and mounting economic expectations guided the development of this plan. The FY2020 budget begins the implementation of this plan by providing significant funding to advance our strategic priorities. While all seven strategic priorities are addressed in some capacity within this budget, some of those key areas of enhancements are important to highlight.

- Healthy Growth.** The pursuit of a well-planned community that preserves its historical and natural resources underpins the efforts behind Stafford's commitment to growth management strategies. The recent implementation of a community engagement effort on healthy growth by the Board identified new initiatives that will require additional resources and positions for Planning and Zoning and Public Works Departments.
- Transportation.** The Board has invested more than \$57M over the last eight years on 22 road improvement projects demonstrating the continued commitment to providing an improved transportation experience for

citizens and visitors. While more improvement is needed, with the completion of the Comprehensive Road Study identifying ten major road construction projects and 35 road-widening projects, this budget provides additional debt capacity for transportation broadening the funding opportunities alongside other funding sources for future road improvements.

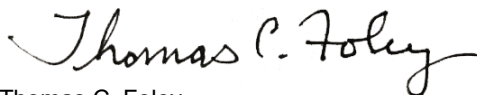
- **Public Safety.** This budget strikes that careful balance of managing many different demands while prioritizing the safety of our community. The primary focus for our public safety agencies remains the recruitment and retention of sworn staff. The budget includes new positions focused on recruitment in the Sheriff's Office dedicated to expanding our competitiveness in public safety labor market. Fire and Rescue will also see position increases to support the current 24-hour staffing operation across the system.
- **Organizational Excellence.** Improving customer service and efficiency across the organization is emphasized significantly in this budget. To accomplish this, the budget addresses the increased compensation competitiveness and retention pressures facing Stafford by providing a 5% increase in salaries for all staff. In sustaining a quality organization, the budget also implements year one of a two-year market pay study bringing positions that were significantly below the market up to the study's market level.

The work to achieve Stafford County 2040 begins today: This budget proactively pushes toward the future, recognizing that difficult decisions lie ahead. Stafford County must stay diligent in how we work with and evaluate the needs of our schools, public safety, roads, parks and courts. Stafford's first Vision for the Future and 2040 Strategic Plan is an important milestone for our community, guiding the budget process to improve operations, maintaining fiscal stewardship and investing strategically in the community. There has never been a more critical time to plan for the future while appreciating the present realities and continuing growth challenges. The Board's dedication to solving problems and putting the community first is present in the decisions made in this budget.

Moving forward, our continued collaboration with the citizens and our ever-evolving discussions with the Board of Supervisors will bring focus to our financial realities and the most critical challenges facing our community. We stand by our vision to serve our community to make a difference and achieve the community's priorities by responding to changing conditions and continuously improving our programs, services and processes.

I would like to thank all County staff and constitutional officers for their excellent work in the development of this budget. I would especially like to express my gratitude to staff in the Department of Finance and Budget, with an additional note of gratitude to our recently retired Chief Financial Officer, Maria Perotte. And most notably, thank you to the citizens of Stafford County, for allowing us to serve you to make a difference in our community. For further detail on these budget initiatives, I present you with Stafford County's Adopted Fiscal Year 2020 Budget.

Sincerely,



Thomas C. Foley
County Administrator

STAFFORD COUNTY

2019 County Profile

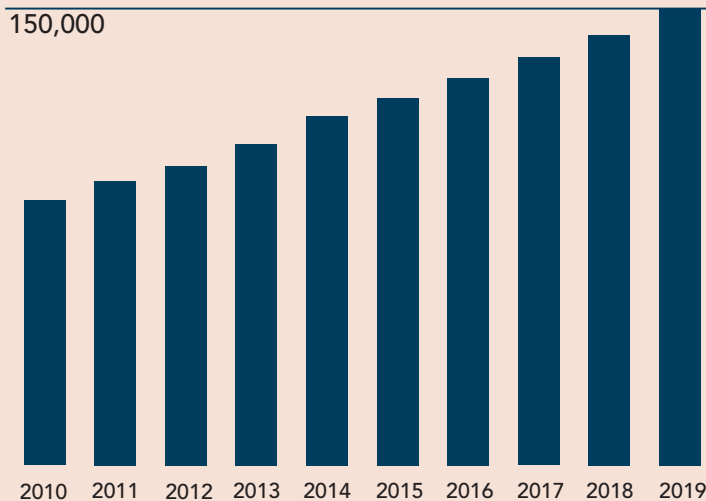
COUNTY OVERVIEW

From pre-colonial America to modern-day, Stafford County has a rich history associated with significant events and people in our nation's history. Established in 1664, Stafford is perhaps most famously known as the boyhood home of George Washington. Stafford was particularly affected by the Civil War, The Battle of Aquia Creek took place in the County in 1861. During the duration of the conflict, some 100,000 United States and Confederate troops occupied the County.

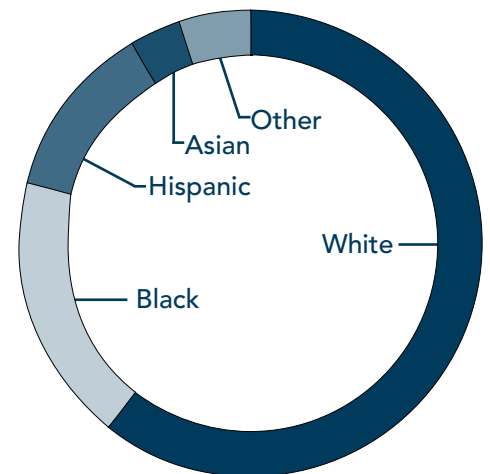
The conclusion of the Civil War represented a time of reconstruction. Stafford remained mostly a rural community until the construction of Interstate 95 in the late 1960s. Since that time, Stafford has experienced a population boom. With a 2018 population of 149,110, Stafford is now the 3rd fastest growing county in the Commonwealth of Virginia, with populations over 25,000. Stafford is located between the major commuting centers of Washington, D.C. and Richmond, Virginia. According to a 2018 study by Weldon Cooper, an estimated 38,000 County residents commute out of County for employment, compared to an estimated 22,000 who commute in. Approximately 10,000 people live and work within Stafford County.

POPULATION

Resident Population



Source: Weldon Cooper Center, University of Virginia, 2019



2018 Population Demographics

Source: Weldon Cooper Center, University of Virginia, 2018

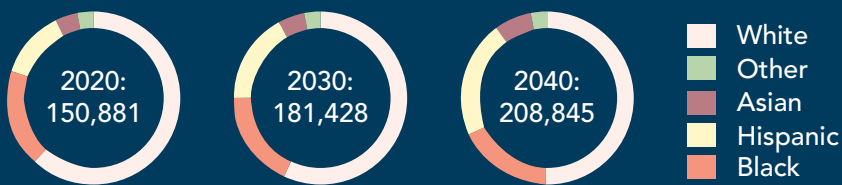


2019 County Profile

Population and Demographic Data

County	2018 Population	Median Age	Median Household Income	Median Home Market Price	Avg. Work Travel Time	Unemployment Rate
Albemarle	108,639	38.9	\$72,265	\$329,600	22.3 mins.	2.2%
Fauquier	70,150	41.6	\$94,775	\$370,000	39.6 mins.	2.3%
Hanover	107,357	42.4	\$84,955	\$267,600	26.2 mins.	2.3%
Loudoun	406,355	35.5	\$129,588	\$475,500	33.7 mins.	2.1%
Prince William	463,046	34.4	\$101,059	\$358,300	39.3 mins.	2.4%
Spotsylvania	133,441	37.3	\$81,434	\$265,600	38.3 mins.	2.6%
Stafford	149,100	35	\$103,005	\$327,600	41 mins.	2.6%

Future Population



Source: Weldon Cooper Center, University of Virginia, 2018

58,000

Stafford's projected population growth by 2040.

Source: Weldon Cooper Center, University of Virginia, 2018

According to the University of Virginia's Weldon Cooper Center, Stafford's population will continue to increase at one of the fastest rates in Virginia between 2018 and 2040.

ECONOMY

42,964

Number of Jobs

2.6%

Unemployment Rate

21%

Job Growth 2011-2016

2,500

Number of Businesses

\$1.01

FY20 Adopted Tax Rate

78%

Workforce Commute-Out

51%

Stafford's at-place workers hold a two-year degree or higher

Major Employers

Geico: 4000+

Dept. of Defense: 2000+

FBI: 1,500+

Stafford Hospital: 500+

McLane Mid Atlantic: 500+

Hilldrup Moving & Storage: 500+

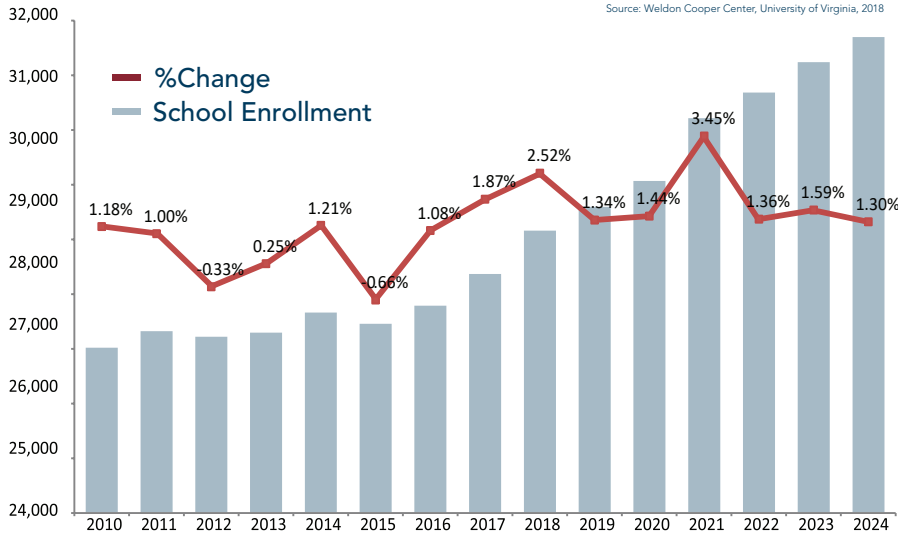
Stafford County is comprised of 277 square miles. The County offers a business-friendly environment. Low business and real estate tax rates are designed to promote commercial growth and expand job opportunities for our citizens.

In addition to the existing VRE, Stafford Airport, and I-95 Express Lanes, approximately \$55M in transportation improvements are planned between FY2019-2028.

2019 County Profile

Student Enrollment

School Growth Enrollment



Total enrollment in Stafford County Schools has steadily increased in recent years.

Five-year enrollment projections are expected to remain above 1% growth annually, consistent with the population projections. Though, School growth is expected to reach over 30,000 students by 2021.

6th

Highest per capita enrollment in Virginia during the 2016-2017 school year.

Permitting

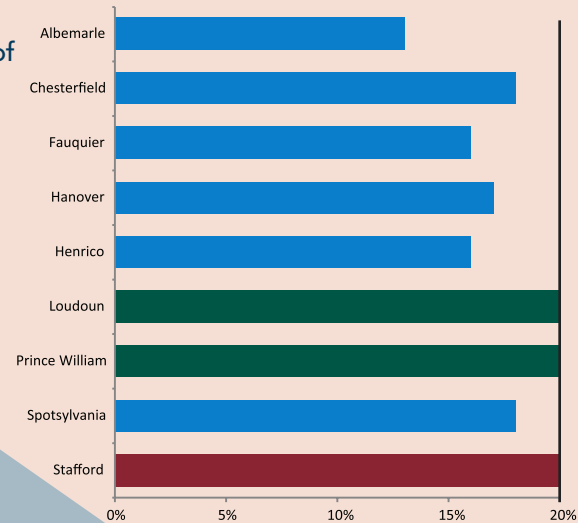
Stafford County has recently seen increases in occupancy permits over the last few years. As shown below, residential development is rising back to pre-recession numbers indicating stronger confidence in the economy.

Stafford County is tied for the third highest per capita enrollment among peer localities as of the 2017-2018 school year.

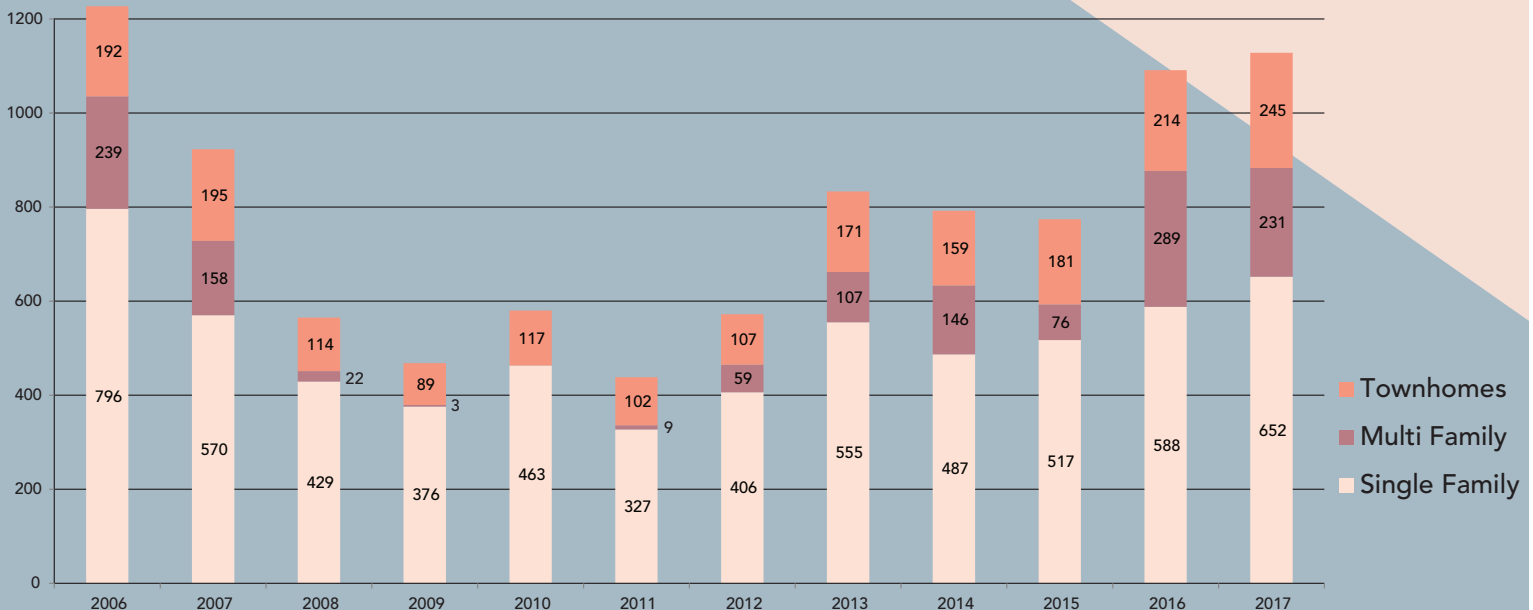
The County consistently ranks in the top ten of all Counties statewide for per capita enrollment.

2017 Per Capita

Source: Weldon Cooper Center, University of Virginia, 2018



2006-2017 Occupancy Permits Issued



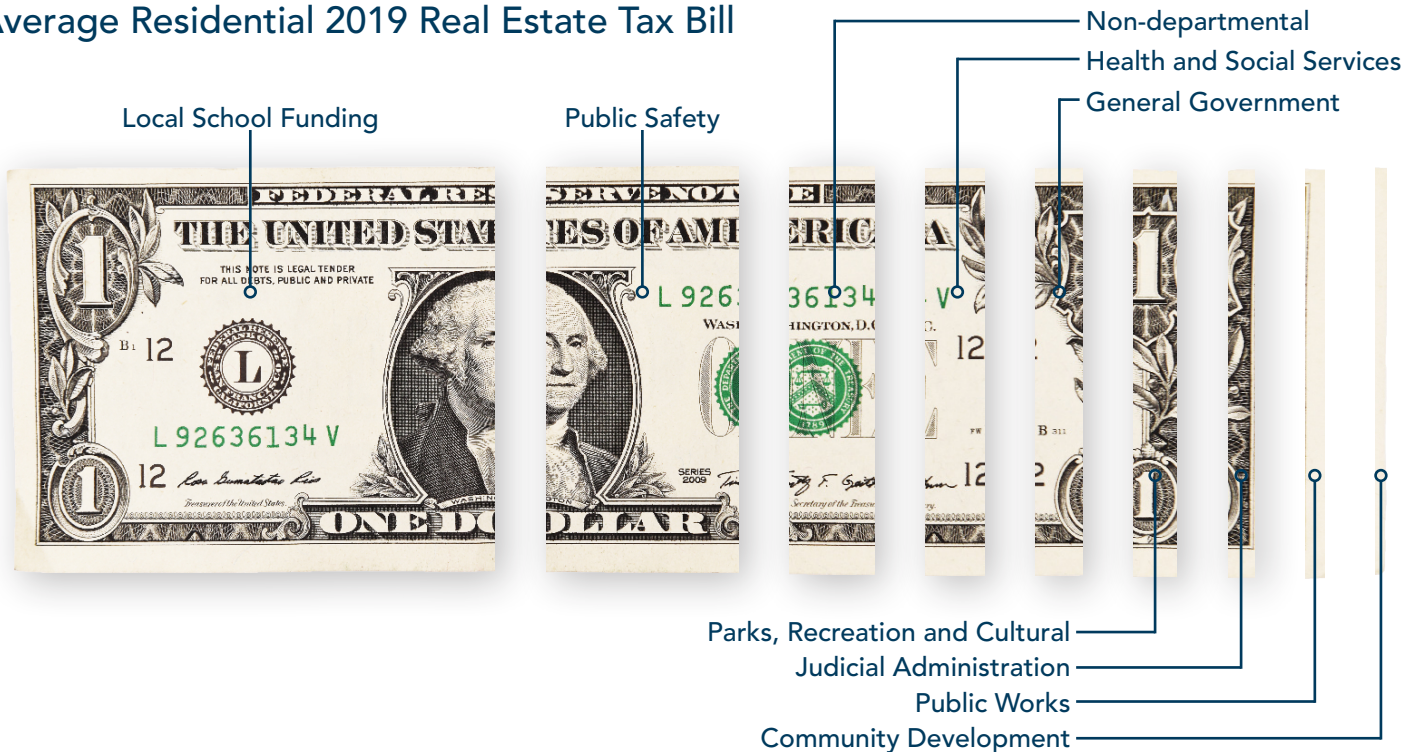
2019 County Profile

Stafford County at a glance

	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018 Actuals	FY2019 Adopted	FY2020 Adopted
Dollars (000)											
General Fund Revenues	\$238,872	\$247,028	\$249,558	\$256,235	\$264,973	\$267,160	\$274,319	\$285,151	\$296,274	\$305,129	\$318,853
Local School Funding	\$132,435	\$124,906	\$127,028	\$136,084	\$135,595	\$133,116	\$143,718	\$143,836	\$149,193	\$154,813	\$160,993
People											
Resident Population	128,961	131,067	132,719	135,141	138,230	140,176	141,915	144,679	149,100	149,885	152,954
Authorized County Positions (1)	997	984	984	987	997	998	1,010	1,063	1,076	1,121	1,142
School Positions (2)	3,795	3,827	3,744	3,729	3,751	3,739	3,767	3,926	3,993	4,069	4,155
School Enrollment (ADM) (3)	26,661	26,928	26,838	26,904	27,229	27,048	27,340	27,850	28,551	28,934	29,351
Assessed Value (000)											
Real Property (4)	12,555,580	12,719,092	13,002,326	13,262,151	14,372,802	14,698,934	15,856,658	16,176,100	17,203,940	17,548,000	17,549,521
Tax Rates											
Real Property	0.84/1.10	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019/0.99	0.99	0.99	0.99	1.01
Personal Property	6.89	6.89	6.89	6.89	6.89/6.61	6.61	6.61	6.50	6.46	6.46	6.46
Personal Property Effective Rate	2.76	2.76	2.76	2.76	2.76/2.64	2.64	2.64	2.60	2.60	2.58	2.58

(1) Full-Time and Part-Time Positions
 (2) All School Funds positions are Full-Time Equivalent totals and rounding may apply
 (3) (ADM) Average Daily Membership
 (4) Calendar Year Value

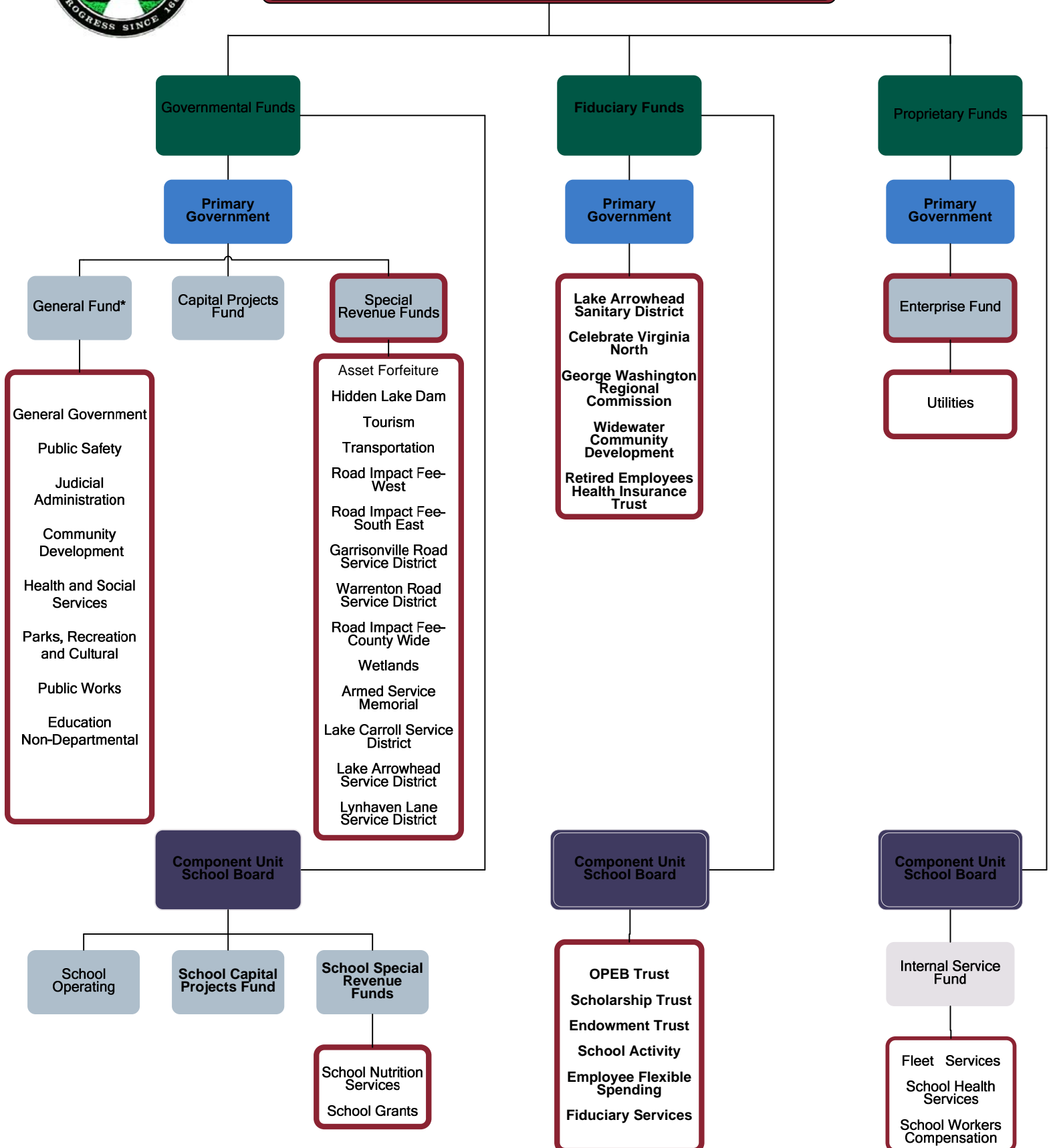
Average Residential 2019 Real Estate Tax Bill



STAFFORD
Virginia



Stafford County Fund Structure



*Details on General Fund Departments can be found in the General Fund Section

Name & Type	Description
Armed Services Memorial Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the construction of the Armed Services Memorial.
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance O06-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
Lake Arrowhead Service District Non-major Governmental - Special Revenue Fund	The Lake Arrowhead Fund was established by Ordinance O17-01 in February 2017. Accounts for the ad valorem tax receipts from the property owners to fund the repair, construct, reconstruct, and maintain the dams within the Lake Arrowhead subdivision and repay the County a loan of \$548,000.
Lake Carroll Service District Non-major Governmental - Special Revenue Fund	The Lake Carroll Service District was established by Ordinance O17-41 in November 2017 to repair, construct, reconstruct, and maintain the Kennedy Dam which impounds Lake Carroll. This fund accounts for ad valorem tax receipts from property owners in the Lake Carroll Service District to repay the Stafford County General Fund for a loan of \$550,000.
Lynhaven Lane Service District Non-major Governmental - Special Revenue Fund	The Lynhaven Lane Service District was established by Ordinance O18-33 in August 2018. The purpose of the Service District is to improve Lyhaven Lane to be accepted into the Virginia Department of Transportation's Secondary Stem of State Highways. This fund accounts for ad valorem tax receipts from property owners within the Lynhaven Lane district.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefitting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance O07-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance O07-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in

Note:

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.

ALL FUNDS SCHEDULE: REVENUE

FY2020 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes "19 to '20		
General Fund						
Property Taxes	\$206,557,037	\$214,489,277	\$222,686,365	\$8,197,088	3.8%	
Other Local Taxes	39,493,199	38,974,420	41,091,994	2,117,574	5.4%	
Permits, Fees, and Licenses	4,640,366	4,537,404	4,575,008	37,604	0.8%	
Fines & Forfeitures	878,755	974,800	906,769	(68,031)	-7.0%	
Use of Money & Property	1,328,959	1,141,676	1,689,386	547,710	48.0%	
Charges for Services	6,904,346	6,346,435	6,061,422	(285,013)	-4.5%	
State Revenue	19,155,101	20,116,962	19,444,994	(671,968)	-3.3%	
Shared Expenses	6,513,623	6,360,824	6,704,087	343,263	5.4%	
Federal Funds	3,168,641	3,773,355	4,035,631	262,276	7.0%	
Miscellaneous Revenue	6,065,208	5,223,459	5,163,330	(60,129)	-1.2%	
Transfers In/Other	1,353,995	347,559	344,798	(2,761)	-0.8%	
Prior Year Fund Balance	0	2,050,783	4,469,931	2,419,148	118.0%	
Total	\$296,059,230	\$304,336,954	\$317,173,715	\$12,836,761	4.2%	
Transportation Fund (PRTC)						
Gasoline Sales Tax	3,806,666	3,548,400	4,638,900	1,090,500	30.7%	
State Recordation Tax	865,889	840,000	865,000	25,000	3.0%	
Use of Money & Property	147,094	9,888	108,952	99,064	1001.9%	
Federal Revenue	309,933	216,086	0	(216,086)	-100.0%	
State Revenue	1,067,621	1,788,959	3,950,000	2,161,041	120.8%	
Prior Year Fund Balance	8,873,028	431,580	750,000	318,420	73.8%	
Total	\$15,070,231	\$6,834,913	\$10,312,852	\$3,477,939	50.9%	
Asset Forfeiture Fund						
Drug Seizure	545,676	200,000	200,000	0	0.0%	
Prior Year Fund Balance	0	50,000	60,000	10,000	20.0%	
Total	\$545,676	\$250,000	\$260,000	\$10,000	4.0%	
Tourism Fund						
5% Transit Occupancy Tax	1,146,299	1,875,000	2,027,020	152,020	8.1%	
Other Revenue	4,500	0	5,000	5,000	100.0%	
Total	\$1,150,799	\$1,875,000	\$2,032,020	\$157,020	8.4%	
Hidden Lake Special Revenue Fund	Total	\$117,575	\$111,100	\$111,700	\$600	0.5%
Armed Service Memorial	Total	\$29,950	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total	\$1	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$1,218,368	\$600,000	\$2,463,029	\$1,863,029	310.5%
Road Impact Fee - South East Fund	Total	\$20,631	\$0	\$0	\$0	0.0%
Lake Carroll Service District	Total	\$9,452	\$13,875	\$13,875	\$0	0.0%
Lake Arrowhead Service District	Total	\$56,604	\$112,000	\$119,511	\$7,511	6.7%

ALL FUNDS SCHEDULE: REVENUE

FY2020 Adopted Budget

Revenue Plan	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes "19 to '20	
Lynhaven Lane Service District Total	\$0	\$0	\$14,000	\$14,000	100.0%
Garrisonville Road Service District Fee					
Property Taxes	570,237	565,813	579,958	14,145	2.5%
Use of Money & Property	8,753	0	1,000	1,000	100.0%
Miscellaneous	679,099	0	0	0	0.0%
Prior Year Fund Balance	0	0	30,826	30,826	100.0%
State/Federal Revenue	3,486,964	0	123,304	123,304	100.0%
Total	\$4,745,053	\$565,813	\$735,088	\$169,275	29.9%
Warrenton Road Service District Fee					
Property Taxes	0	0	0	0	0.0%
Prior Year Fund Balance	156,509	0	1,139,310	1,139,310	100.0%
State/Federal Revenue	232,568	0	1,117,391	1,117,391	100.0%
Use of Money & Property	50,690	0	0	0	0.0%
Total	\$439,767	\$0	\$2,256,701	\$2,256,701	100.0%
Capital Improvements Fund					
VPSA Bonds	17,652,031	9,958,185	4,565,000	(5,393,185)	-54.2%
Proceeds	6,667,321	0	3,260,000	3,260,000	100.0%
Purchase Development Rights	391,262	0	0	0	0.0%
State Revenue	433,000	0	0	0	0.0%
Use of Money & Property	191,311	20,000	174,965	154,965	774.8%
Prior Year Fund Balance	0	45,184	0	(45,184)	-100.0%
Total	\$25,334,925	\$10,023,369	\$7,999,965	(\$2,023,404)	-20.2%
Utilities Fund					
Water & Sewer Fees	37,536,141	42,447,188	45,240,830	2,793,642	6.6%
Availability/ Pro Rata Fees	13,603,186	10,164,961	10,268,050	103,089	1.0%
Other Charges and Fees	1,628,420	1,515,937	1,832,881	316,944	20.9%
Prior Year Fund Balance	0	2,572,800	0	(2,572,800)	-100.0%
Revenue Bond Proceeds	0	10,800,000	0	(10,800,000)	-100.0%
Use of Money/Property	723,657	94,889	1,235,203	1,140,314	1201.7%
Total	\$53,491,404	\$67,595,775	\$58,576,964	(\$9,018,811)	-13.3%
School Funds					
State and Federal	174,940,056	179,624,989	190,945,013	11,320,024	6.3%
Use of Money/Property	268,578	0	0	0	0.0%
Bond Proceeds	0	0	0	0	0.0%
Prior Year Fund Balance	0	0	0	0	0.0%
User Fees	6,471,373	7,439,600	7,549,488	109,888	1.5%
Other Revenue	5,408,993	7,240,856	7,517,222	276,366	3.8%
Total	187,089,000	194,305,445	206,011,723	11,706,278	6.0%
Total Revenues - All Funds	\$585,378,666	\$586,624,244	\$608,081,143	\$21,456,899	3.7%

ALL FUNDS SCHEDULE: EXPENDITURES

FY2020 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes '19 to '20	
General Fund - General Government					
Personnel	\$71,691,296	\$77,283,998	\$83,275,891	\$5,991,893	7.8%
Operating	45,561,747	49,872,631	49,739,589	(133,042)	-0.3%
Capital	5,455,819	4,192,924	2,213,292	(1,979,632)	-47.2%
Debt Service	13,740,398	14,140,997	13,782,968	(358,029)	-2.5%
Total	\$136,449,260	\$145,490,550	\$149,011,740	\$3,521,190	2.4%
Transportation - PRTC					
Personnel	77,847	100,000	108,098	8,098	8.1%
Operating	3,549,411	3,416,601	4,065,921	649,320	19.0%
Capital	11,104,864	3,574,125	7,163,029	3,588,904	100.4%
Debt Service	847,835	1,446,785	1,403,833	(42,952)	-3.0%
Total	\$15,579,957	\$8,537,511	\$12,740,881	\$4,203,370	49.2%
Asset Forfeiture Fund					
Operating	67,959	250,000	260,000	10,000	4.0%
Capital	485,948	0	0	0	0.0%
Total	\$553,907	\$250,000	\$260,000	\$10,000	4.0%
Tourism Fund					
Operating	947,586	941,740	938,702	(3,038)	-0.3%
Personnel	95,651	173,260	272,510	99,250	57.3%
Total	\$1,043,237	\$1,115,000	\$1,211,212	\$96,212	8.6%
Hidden Lake Special Revenue Fund					
Personnel	2,913	2,180	2,080	(100)	-4.6%
Operating	53,283	44,869	47,445	2,576	5.7%
Debt Service	60,801	64,051	62,175	(1,876)	-2.9%
Total	\$116,997	\$111,100	\$111,700	\$600	0.5%
Armed Service Memorial					
Total (Operating)	\$411,167	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund					
Total (Capital)	\$0	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide					
Total (Capital)	\$0	\$0	\$0	\$0	0.0%
Lake Carroll Service District					
Total (Capital)	\$30,958	\$13,875	\$13,875	\$0	0.0%
Lake Arrowhead Service District					
Total (Capital)	\$127,694	\$112,000	\$119,511	\$7,511	6.7%
Lynhaven Lane Service District					
Total (Capital)	\$0	\$0	\$14,000	\$14,000	100.0%
Road Impact Fee - South East Fund					
Total (Capital)	\$0	\$0	\$0	\$0	0.0%
Garrisonville Road Service District Fee					
Personnel	32,738	0	18,309	18,309	100.0%
Debt Service	467,725	454,475	441,225	(13,250)	-2.9%
Capital	7,813,598	111,338	275,554	164,216	147.5%
Total	\$8,314,061	\$565,813	\$735,088	\$169,275	29.9%

ALL FUNDS SCHEDULE: EXPENDITURES

FY2020 Adopted Budget

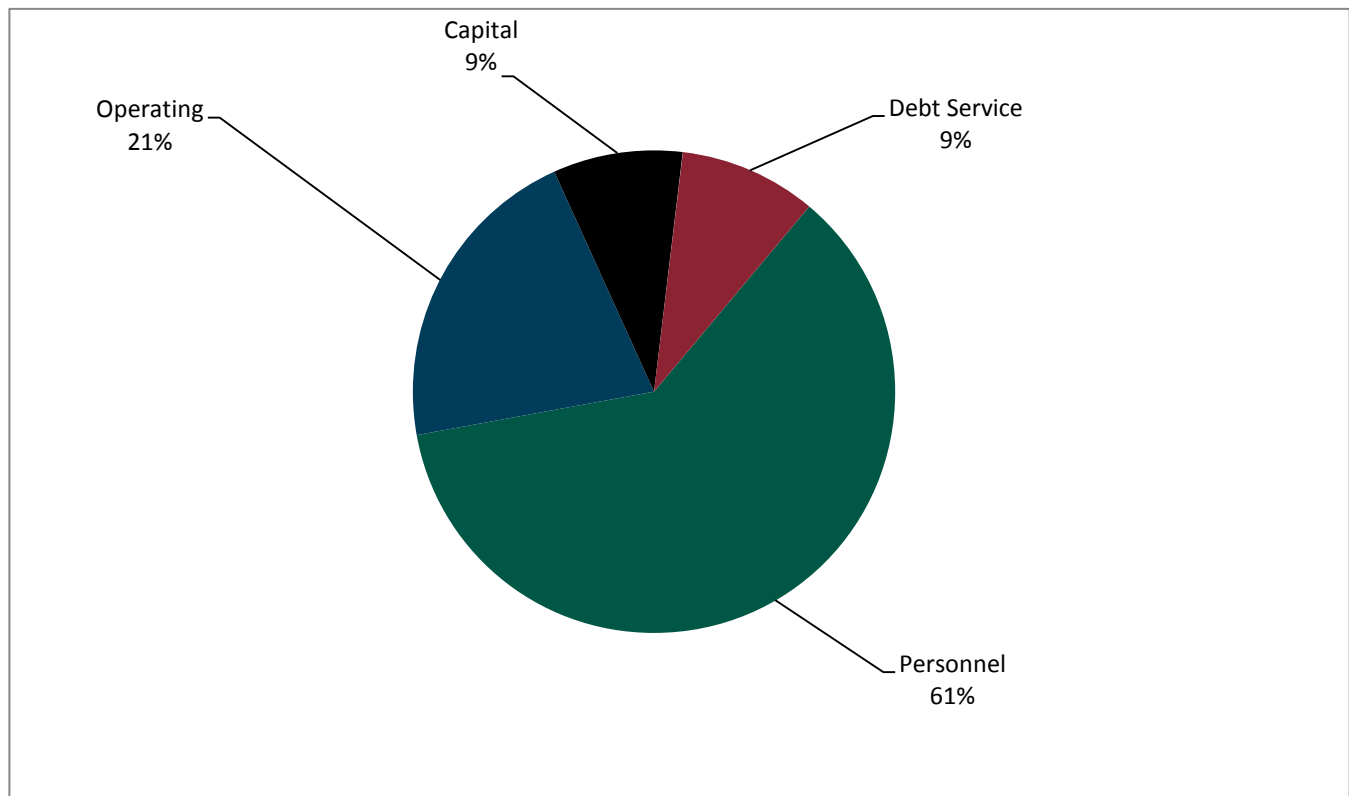
Expenditure Plan	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes '19 to '20	
Warrenton Road Service District Fee					
Personnel	8,857	0	21,920	21,920	100.0%
Capital	430,910	0	2,234,781	2,234,781	100.0%
Total (Capital)	\$439,767	\$0	\$2,256,701	\$2,256,701	100.0%
Capital Improvements Fund					
Personnel	196,562	248,500	198,267	(50,233)	-20.2%
Operating	0	0	0	0	0.0%
Capital	6,254,189	4,345,000	12,433,403	8,088,403	186.2%
Total	\$6,450,751	\$4,593,500	\$12,631,670	\$8,038,170	175.0%
Utilities Fund - Water & Sewer					
Operating	1,840,464	14,955,081	16,127,561	1,172,480	7.8%
Capital	21,615,036	31,677,763	21,531,700	(10,146,063)	-32.0%
Personnel	11,615,557	12,167,185	12,722,830	555,645	4.6%
Debt Service	3,180,444	8,795,746	7,987,770	(807,976)	-9.2%
Total	\$38,251,501	\$67,595,775	\$58,369,861	(\$9,225,914)	-13.6%
School Operating & Grant Fund					
Personnel	238,052,090	252,895,820	266,746,999	13,851,179	5.5%
Operating	39,443,811	44,686,468	48,671,305	3,984,837	8.9%
Capital	9,747,691	2,795,938	2,166,464	(629,474)	-22.5%
Debt Service	4,055,527	406,949	406,949	0	0.0%
Total	\$291,299,119	\$300,785,175	\$317,991,717	\$17,206,542	5.7%
School Debt Service					
Total	\$31,158,878	\$31,466,416	\$31,696,129	\$229,713	0.7%
School Construction Fund					
Personnel	337,264	347,274	347,855	581	0.2%
Operating	775,749	143,125	210,000	66,875	46.7%
Capital	14,274,433	11,139,200	4,565,000	(6,574,200)	-59.0%
Total	\$15,387,446	\$11,629,599	\$5,122,855	(\$6,506,744)	-55.9%
School Nutrition Service Fund					
Personnel	5,832,275	5,991,213	6,329,351	338,138	5.6%
Operating	6,281,229	7,922,217	8,001,482	79,265	1.0%
Capital	143,798	133,500	17,505	(115,995)	-86.9%
Total	\$12,257,302	\$14,046,930	\$14,348,338	\$301,408	2.1%
Total Expenditures - All Funds	\$557,872,002	\$586,313,244	\$606,635,278	\$20,322,034	3.5%

SUMMARY OF ALL FUNDS: MAJOR EXPENSE

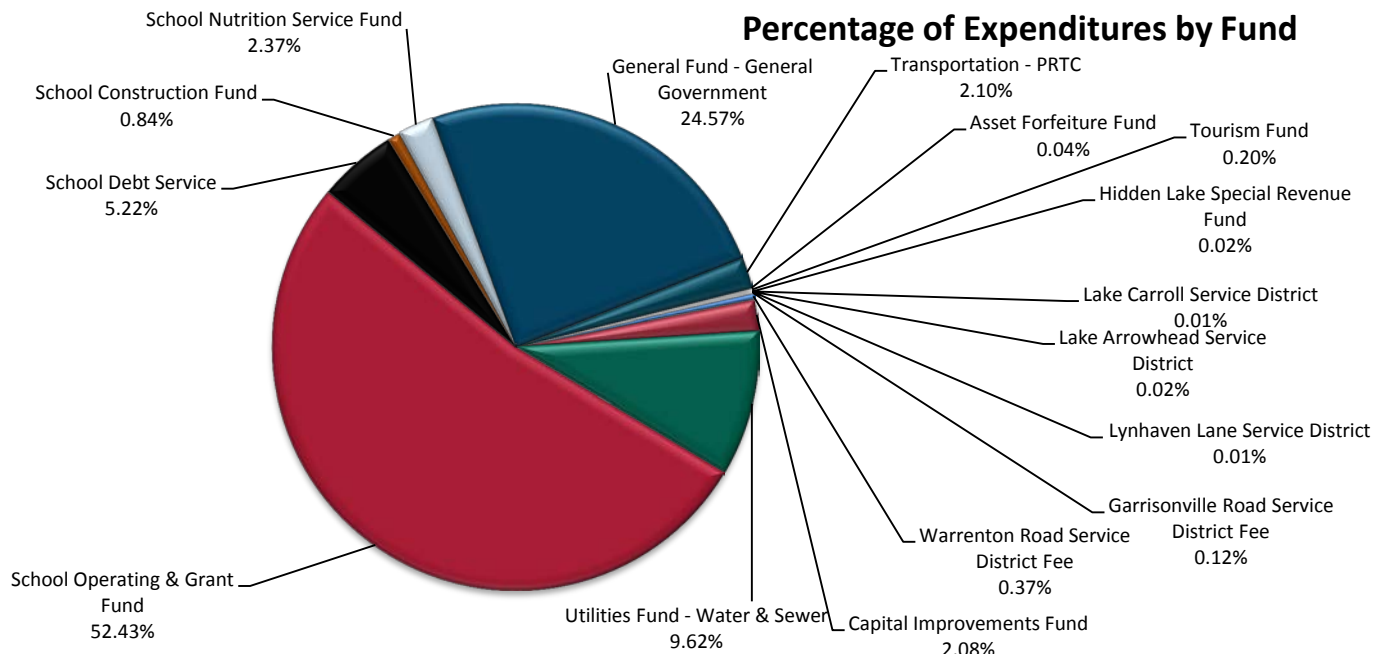
FY2020 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

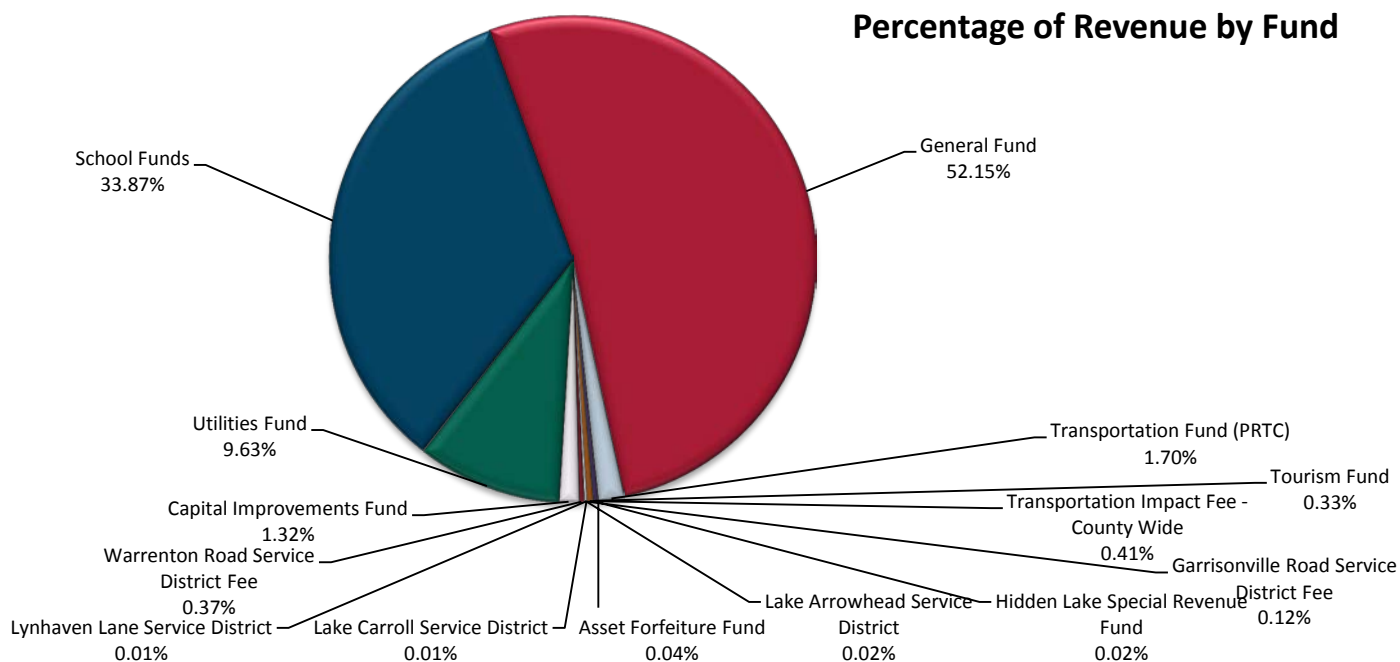
	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes '19 to '20	
Personnel	\$327,943,050	\$349,209,430	\$370,044,110	\$20,834,680	5.97%
Operating	98,932,406	122,232,732	128,062,005	5,829,273	4.77%
Capital	77,484,938	58,095,663	52,748,114	(5,347,549)	-9.20%
Debt Service	53,511,608	56,775,419	55,781,049	(994,370)	-1.75%
Total Expenditures	\$557,872,002	\$586,313,244	\$606,635,278	\$20,322,034	3.47%



Percentage of Expenditures by Fund



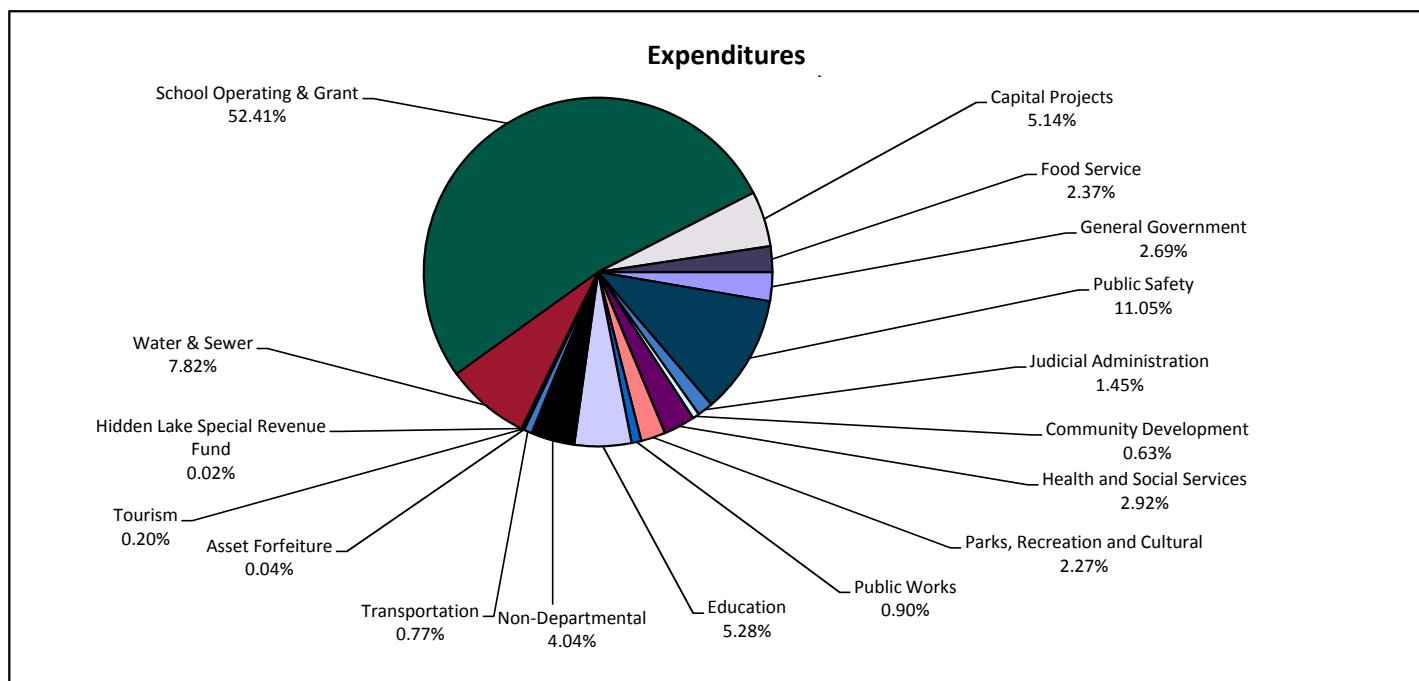
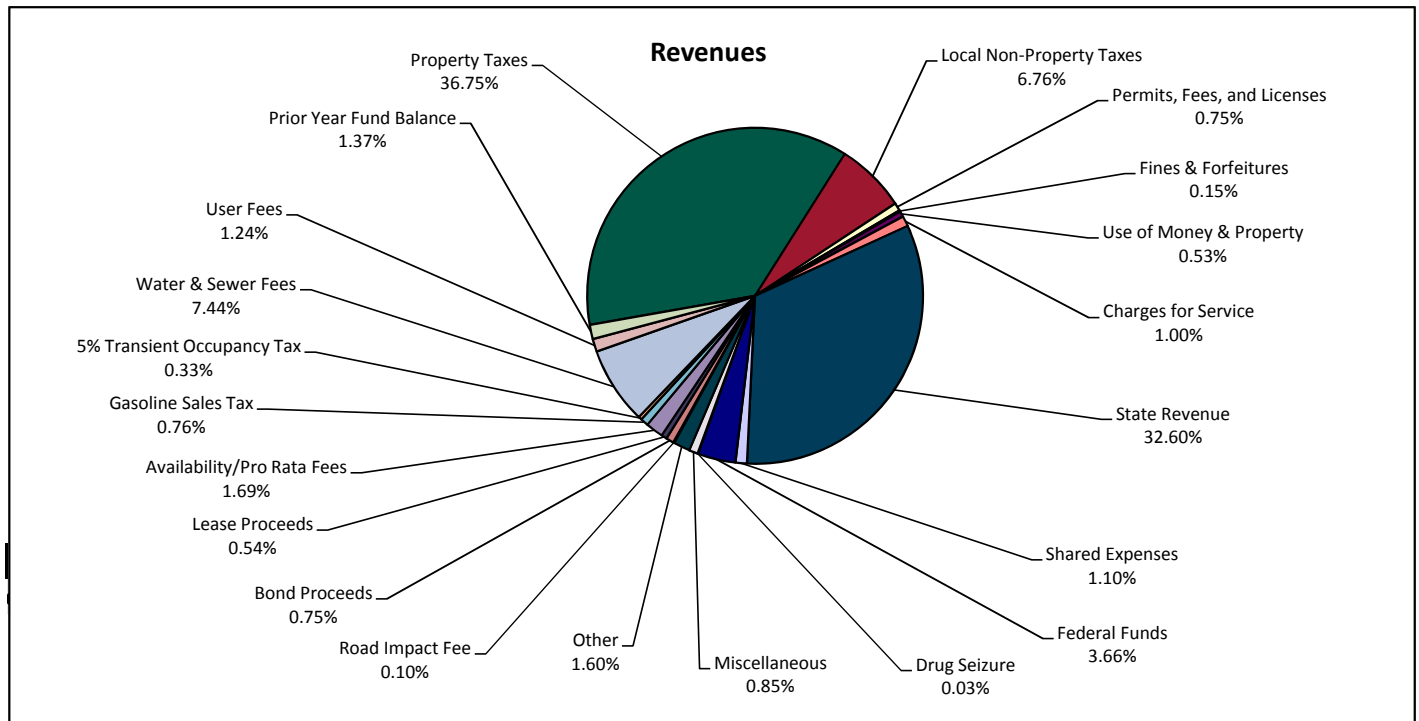
Percentage of Revenue by Fund



ALL FUND TYPES
FY2020 Adopted Budget

	Governmental Funds				Proprietary Funds	Total 2020 Adopted Budget
	General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	
Revenues						
Property Taxes	\$222,686,365		\$830,833			\$223,517,198
Local Non-Property Taxes	41,091,994					41,091,994
Permits, Fees, and Licenses	4,575,008					4,575,008
Fines & Forfeitures	906,769					906,769
Use of Money & Property	1,689,386	174,965	118,163		1,235,203	3,217,717
Charges for Service	6,061,422					6,061,422
State Revenue	19,444,994		6,055,695	172,721,391		198,222,080
Shared Expenses	6,704,087					6,704,087
Federal Funds	4,035,631			18,223,622		22,259,253
Drug Seizure			200,000			200,000
Miscellaneous	5,163,330					5,163,330
Other	344,798		5,000	7,517,222	1,832,881	9,699,901
Road Impact Fee			600,000			600,000
Bond Proceeds		4,565,000				4,565,000
Lease Proceeds		3,260,000				3,260,000
Availability/Pro Rata Fees					10,268,050	10,268,050
Gasoline Sales Tax			4,638,900			4,638,900
5% Transient Occupancy Tax			2,027,020			2,027,020
Water & Sewer Fees					45,240,830	45,240,830
User Fees				7,549,488		7,549,488
Prior Year Fund Balance	4,469,931		3,843,165			8,313,096
Total	\$317,173,715	\$7,999,965	\$18,318,776	\$206,011,723	\$58,576,964	\$608,081,143
Expenditures						
General Government	\$15,914,048	\$375,000				\$16,289,048
Public Safety	62,905,447	4,127,000				67,032,447
Judicial Administration	8,821,895					8,821,895
Community Development	3,556,986	250,000				3,806,986
Health and Social Services	17,715,824					17,715,824
Parks, Recreation and Cultural	13,744,345					13,744,345
Public Works	5,226,230	198,267	40,229			5,464,726
Education	32,044,987					32,044,987
Non-Departmental	20,778,107	3,281,403	441,225			24,500,735
Transportation			4,665,296			4,665,296
Asset Forfeiture			260,000			260,000
Tourism			1,211,212			1,211,212
Hidden Lake Special Revenue Fund			111,700			111,700
Water & Sewer					39,660,544	39,660,544
School Operating & Grant				317,991,717		317,991,717
Capital Projects		4,400,000	10,733,306	5,122,855	10,928,650	31,184,811
Food Service				14,348,338		14,348,338
Total	\$180,707,869	\$12,631,670	\$17,462,968	\$337,462,910	\$50,589,194	\$598,854,611
Other Financing Sources (Uses)						
Operating Transfers In	1,678,988	9,196,705	7,375,585	132,198,300	10,928,650	161,378,228
Operating Transfers Out	(138,144,834)	(4,565,000)	(4,231,393)	(747,113)	(11,135,753)	(158,824,093)
Total Other Financing Sources (Uses)	(\$136,465,846)	\$4,631,705	\$3,144,192	\$131,451,187	(\$207,103)	\$2,554,135
Fund Balance, Beginning of Year	\$0	\$12,820,829	\$18,474,932	\$40,480,362	\$66,415,740	\$138,191,863
Fund Balance, end of Year	(\$4,469,931)	\$12,820,829	\$18,631,767	\$40,480,362	\$74,196,407	\$141,659,434

The graphs below present the FY2020 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.



ALL FUNDS SCHEDULE: REVENUE INTERNAL TRANSFERS

FY2020 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2018 Actual	FY2019 Adopted Budget	FY2020 Adopted Budget	Changes "19 to '20	
General Fund	\$296,274,483	\$303,078,171	\$314,382,772	\$11,304,601	3.7%
Use of Prior Year Fund Balance	0	2,050,783	4,469,931	2,419,148	118.0%
Transfer from Transportation Fund	(41,000)	(32,000)	(35,000)	(3,000)	9.4%
Transfer from Tourism Fund	0	(760,000)	(820,808)	(60,808)	8.0%
Transfer from Armed Service Memorial Fund	(117,000)	0	0	0	0.0%
Transfer from Lake Carroll Service District	(5,853)	0	0	0	0.0%
Transfer from Lake Arrowhead Service District	(27,400)	0	0	0	0.0%
Transfer from Utilities Fund	(24,000)	0	(207,103)	(207,103)	100.0%
Transfer from School Fund	0	0	(616,077)	(616,077)	100.0%
Transportation Fund (PRTC)	6,747,929	8,137,931	16,938,437	8,800,506	108.1%
Use of Prior Year Fund Balance	8,873,028	431,580	750,000	318,420	73.8%
Transfer from County Wide Impact Fee Fund	(325,000)	(600,000)	(2,463,029)	(1,863,029)	310.5%
Transfer from General Fund ^{(1), (2)}	(225,726)	(497,098)	(4,000,000)	(3,502,902)	704.7%
Transfer from Operating Fund	0	0	(912,556)	(912,556)	100.0%
Transfer from School Operating Fund	0	(637,500)	0	637,500	-100.0%
Asset Forfeiture Fund	545,676	200,000	200,000	0	0.0%
Use of Prior Year Fund Balance	0	50,000	60,000	10,000	20.0%
Tourism Fund	1,150,799	1,875,000	2,032,020	157,020	8.4%
Hidden Lake Special Revenue Fund	117,575	111,100	111,700	600	0.5%
Armed Service Memorial	92,450	0	0	0	0.0%
Transfer from General Fund	(62,500)	0	0	0	0.0%
Road Impact Fee - West Fund	1	0	0	0	0.0%
Transportation Impact Fee - County Wide	1,218,368	600,000	2,463,029	1,863,029	310.5%
Road Impact Fee - South East Fund	20,631	0	0	0	0.0%
Lake Carroll Service District	559,452	13,875	13,875	0	0.0%
Transfer from General Fund	(550,000)	0	0	0	0.0%
Lake Arrowhead Service District	604,604	112,000	119,511	7,511	6.7%
Transfer from General Fund	(548,000)	0	0	0	0.0%
Lynhaven Lane Service District	0	0	14,000	14,000	100.0%
Garrisonville Road Service District Fee	4,745,053	565,813	735,088	169,275	29.9%
Warrenton Road Service District Fee	283,258	0	1,117,391	1,117,391	100.0%
Use of Prior Year Fund Balance	156,509	0	1,139,310	1,139,310	100.0%
Capital Projects Fund	27,231,212	14,551,685	17,196,670	2,644,985	18.2%
Transfer from Utilities Fund	(700,000)	0	0	0	0.0%
Transfer from General Fund	(1,196,287)	(4,528,316)	(9,196,705)	(4,668,389)	103.1%
Utilities Fund	53,491,404	72,102,414	69,505,614	(2,596,800)	-3.6%
Use of Prior Year Fund Balance	0	2,572,800	0	(2,572,800)	-100.0%
Transfer from Operating Fund	0	(7,079,439)	(10,928,650)	(3,849,211)	54.4%
School Operating	279,091,464	289,691,163	305,381,821	15,690,658	5.4%
Transfer from General Fund ⁽³⁾	(116,958,953)	(122,835,574)	(127,502,264)	(4,666,690)	3.8%
School Grant Fund	11,225,777	12,923,242	13,237,009	313,767	2.4%
School Construction Fund	18,870,360	11,629,599	5,122,855	(6,506,744)	-55.9%
Transfer from School Nutrition Service Fund	(21,481)	0	(120,000)	(120,000)	100.0%
Transfer from General Fund ⁽⁴⁾	(849,298)	0	0	0	0.0%
Transfer from Capital Projects Fund	(17,652,031)	(9,958,185)	(4,565,000)	5,393,185	-54.2%
Transfer from School Operating Fund	0	(1,181,015)	0	1,181,015	-100.0%
School Nutrition Service Fund	13,383,162	14,046,930	14,468,338	421,408	3.0%
Transfer from School Operating	0	(10,715)	(11,036)	(321)	3.0%
	\$585,378,666	\$586,624,244	\$608,081,143	\$21,456,899	3.7%

⁽¹⁾ The FY2019 transfer from the General Fund is \$26,000 less than the transfer to the Transportation Fund.

⁽²⁾ The FY2020 transfer from the General Fund is \$4,000,000 more than the transfer to the Transportation Fund. These are prior year savings that will be transferred at a later date for road improvement.

⁽³⁾ The FY2019 transfer from the General Fund is \$285,000 less than the transfer to the School Operating Fund. This transfer does not include the additional Public Day School classroom.

ALL FUNDS SCHEDULE: EXPENDITURES INTERNAL TRANSFERS

FY2020 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan	FY2018 Actual	FY2019 Adopted	FY2020 Adopted	Changes '19 to '20	
General Fund - General Government	\$287,998,902	\$305,128,954	\$318,852,703	\$13,723,749	4.5%
Transfer to School Operating Fund ⁽¹⁾	(116,958,953)	(123,120,574)	(127,502,264)	(4,381,690)	3.6%
Transfer to School Construction Fund ⁽²⁾	(849,298)	0	(1,445,865)	(1,445,865)	100.0%
School Debt Service	(31,158,878)	(31,466,416)	(31,696,129)	(229,713)	0.7%
Transfer to Capital Projects Fund	(1,196,287)	(4,528,316)	(9,196,705)	(4,668,389)	103.1%
Transfer to Transportation Fund ^{(3), (4)}	(225,726)	(523,098)	0	523,098	-100.0%
Transfer to Armed Services Memorial Fund	(62,500)	0	0	0	0.0%
Transfer to Lake Arrowhead	(548,000)	0	0	0	0.0%
Transfer to Lake Carroll Service District	(550,000)	0	0	0	0.0%
Transportation - PRTC ^{(4), (5)}	15,620,957	8,569,511	13,688,437	5,118,926	59.7%
Transfer to General Fund	(41,000)	(32,000)	(35,000)	(3,000)	9.4%
Transfer to Transportation Capital Projects Fund	0	0	(912,556)	(912,556)	100.0%
Asset Forfeiture Fund	553,907	250,000	260,000	10,000	4.0%
Tourism Fund	1,043,237	1,875,000	2,032,020	157,020	8.4%
Transfer to General Fund	0	(760,000)	(820,808)	(60,808)	8.0%
Hidden Lake Special Revenue Fund	116,997	111,100	111,700	600	0.5%
Armed Service Memorial Fund	528,167	0	0	0	0.0%
Transfer to General Fund	(117,000)	0	0	0	0.0%
Road Impact Fee - West Fund	0	0	0	0	0.0%
Transportation Impact Fee - County Wide	325,000	600,000	2,463,029	1,863,029	310.5%
Transfer to Transportation Fund	(325,000)	(600,000)	(2,463,029)	(1,863,029)	310.5%
Lake Carroll Service District	36,811	13,875	13,875	0	0.0%
Transfer to General Fund	(5,853)	0	0	0	0.0%
Lake Arrowhead Service District	155,094	112,000	119,511	7,511	6.7%
Transfer to General Fund	(27,400)	0	0	0	0.0%
Lynhaven Lane Service District	0	0	14,000	14,000	100.0%
Road Impact Fee - South East Fund	0	0	0	0	0.0%
Garrisonville Road Service District Fee	8,314,061	565,813	735,088	169,275	29.9%
Warrenton Road Service District Fee	439,767	0	2,256,701	2,256,701	100.0%
Capital Projects Fund	24,102,782	14,551,685	17,196,670	2,644,985	18.2%
Transfer to School Construction Fund	(17,652,031)	(9,958,185)	(4,565,000)	5,393,185	-54.2%
Utilities Fund - Water & Sewer	38,975,501	74,675,214	69,505,614	(5,169,600)	-6.9%
Transfer to Capital Projects Fund	(700,000)	0	0	0	0.0%
Transfer to Utilities Capital Projects Fund	0	(7,079,439)	(10,928,650)	(3,849,211)	54.4%
Transfer to General Fund	(24,000)	0	(207,103)	(207,103)	100.0%
School Operating	280,047,648	289,691,163	305,381,821	15,690,658	5.4%
Transfer to Nutrition Service Fund	0	(10,715)	(11,036)	(321)	3.0%
Transfer to School Construction Fund	0	(1,181,015)	0	1,181,015	-100.0%
Transfer to Capital Projects Fund	0	(637,500)	0	637,500	-100.0%
Transfer to General Fund	0	0	(616,077)	(616,077)	100.0%
School Grant Fund	11,251,471	12,923,242	13,237,009	313,767	2.4%
School Debt Service	31,158,878	31,466,416	31,696,129	229,713	0.7%
School Construction Fund	15,387,446	11,629,599	5,122,855	(6,506,744)	-55.9%
School Nutrition Service Fund	12,278,783	14,046,930	14,468,338	421,408	3.0%
Transfer to School Construction Fund	(21,481)	0	(120,000)	(120,000)	100.0%
Total Expenditures - All Funds	\$557,872,002	\$586,313,244	\$606,635,278	\$20,322,034	3.5%

⁽¹⁾ The FY2019 transfer to the School Operating Fund is \$285,000 more than the transfer from the General Fund. This transfer includes the additional Public Day School classroom.

⁽²⁾ The FY2020 transfer to the School Construction Fund is \$1,445,865 more than the transfer from the General Fund. These funds will be Budgeted and Appropriated for designated repair, replacement and Rehab.

⁽³⁾ The FY2019 transfer to the Transportation Fund is \$26,000 more than the transfer from the General Fund .

⁽⁴⁾ The FY2020 transfer to the Transportation Fund is \$4,000,000 less than the transfer from the General Fund. These are prior year savings that will be transferred at a later date for road improvement they are not a FY2020 expenditure in the Transportation Fund.

**Chatham Manor**

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at www.tourstaffordva.com or call (540) 658-8681.

TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.

Bond Ratings – Stafford County announced at a press conference this morning that the County joins 47 counties and 33 cities across the nation in acquiring its third AAA bond rating — the highest credit rating available. Moody's Investors Service announced the bond rating upgrade this week, citing Stafford's current healthy financial position as well as its emphasis on strategically planning for the future. Stafford previously received AAA bond ratings from Fitch Ratings in October 2016 and Standard & Poor's in July 2015.

Stafford 2040 Vision and Strategic Plan – The Board created the first ever vision and strategic plan for Stafford County. While Stafford's 2040 vision incorporates several strategic priorities as a part of its overall message, the Board of Supervisors simplified the desired state into a vision statement that Stafford is "where heart, home and a healthy business environment come together in one community!" The Strategic Plan provides short-term steps that can be taken over the next three years to position the County for success within the seven overall strategic priorities: Healthy Growth; Dedicated and Responsive Public Safety Team; Quality Educational Opportunities; Responsive Transportation; a Vibrant and Exciting Business Community; the Heartbeat of Recreation, History and Culture; and Organizational Excellence.

Healthy Growth Initiative – Stafford kicked off efforts to effect healthy growth in the County with a plan to identify and execute growth management strategies that align with Stafford's Comprehensive Plan without negatively impacting taxation. Stakeholders were identified and interviewed, roundtable discussions were held and public information sessions were conducted to gain data to include the public in the ongoing process.

Comprehensive Road Study – At the direction of the Board of Supervisors, Stafford conducted an objective, data-driven Comprehensive Road Evaluation to determine how best to plan for road improvements in the County while identifying sources for funding. County staff presented an analysis of 114 roads/road segments to the Board of Supervisors in November 2018. The Board directed staff to conduct further research on 63 roads/road segments, to include recommended improvements and cost estimates for those improvements. This list was narrowed to a top list of projects to be performed as funding is available as well as a list of "wedge" projects that could be achieved with simple fixes.

Employee Class and Compensation Study – The County worked hard this year to prevent the loss of employees to localities with higher wages. Work continued on a class and compensation study in an effort to bring positions at the low end of the market pay up to a more competitive paying level.

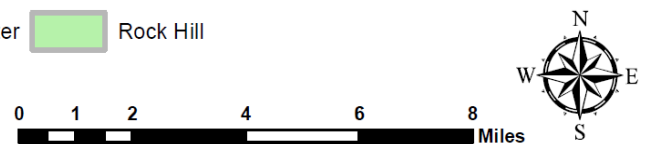
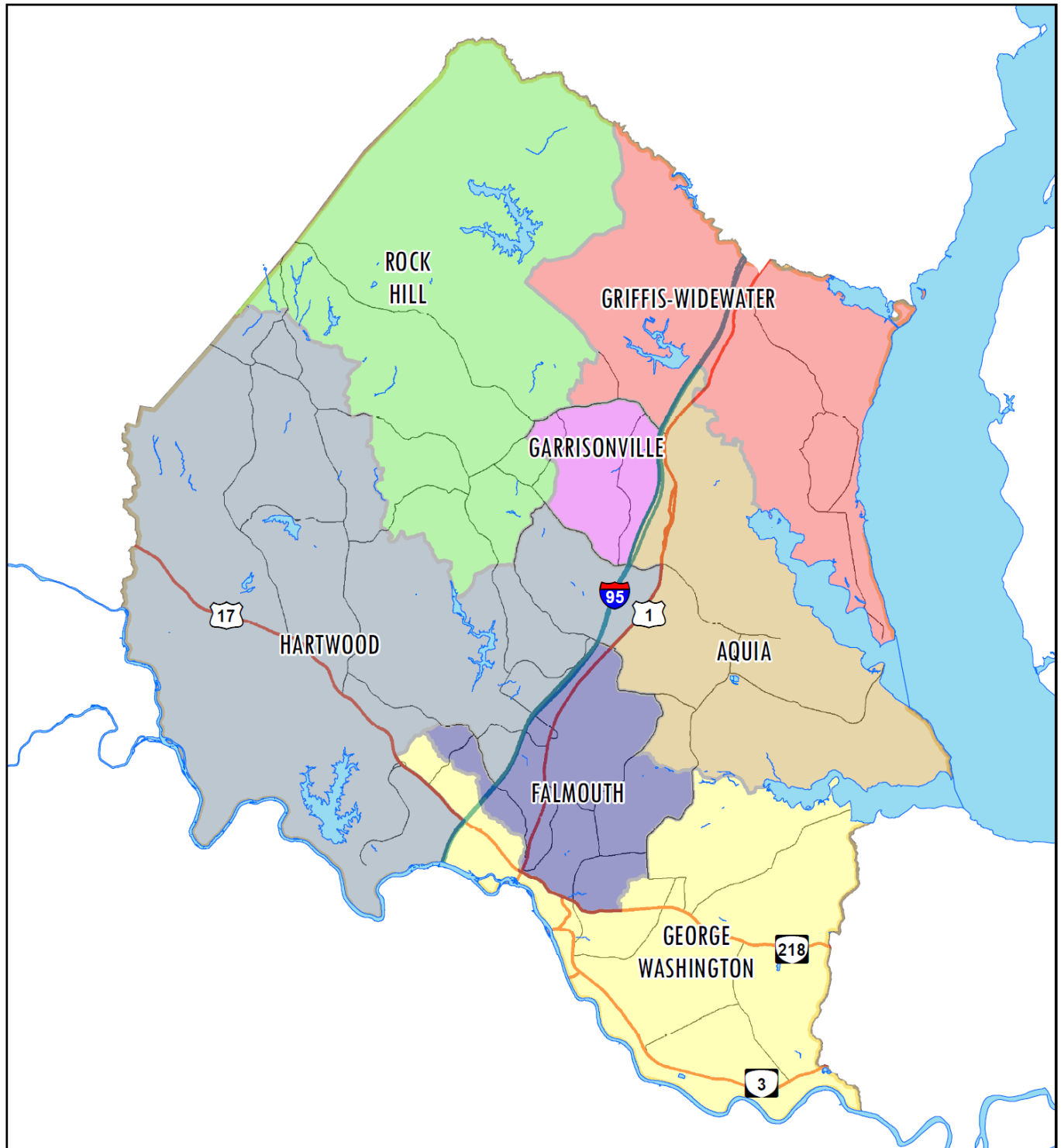
Public Works and Utilities Merge – The Department of Public Works and Stafford Utilities were merged into one Department of Public Works under one director. The move was meant to streamline and combine efforts and skills as both departments conduct many of the same functions.

School Protection Officers – Three positions were created for school protection officers at elementary schools. High school and middle schools already have full-time school resource officers. School protection officers require less training and allowed Stafford to put officers in place more quickly to protect the schools.

Rappahannock River Mile Marker Signs – Faced with calls for help on the Rappahannock River by recreational users who were unsure of their location, resulting in soaring costs for public safety, Stafford's Fire and Rescue Department worked with the City of Fredericksburg to create a visible mile market system to help better locate and assist those in need along the Rappahannock River.

ELECTION DISTRICTS

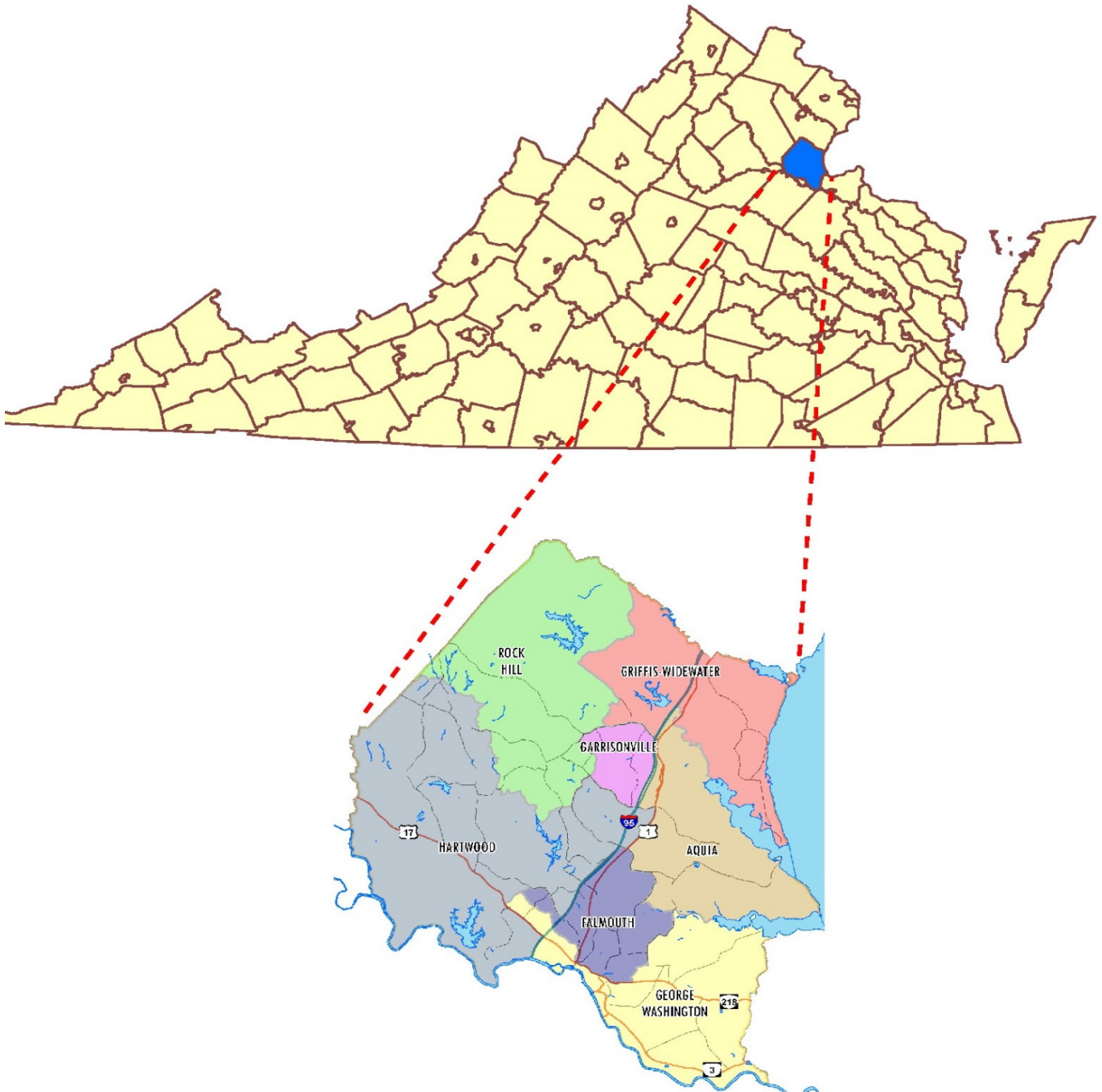
FY2020 Adopted Budget



STAFFORD COUNTY, VIRGINIA

FY2020 Adopted Budget

Location; Stafford County, consists of approximately 277 square miles and is located along I-95 about 25 miles south of the nation's capital in Washington DC and 50 miles north of the state capital in Richmond. Stafford is also home to Quantico Marine Corps Base. The base extends over portions of 3 localities, including 32,753 acres in Stafford County. Stafford County is bordered by the localities of Prince William to the north, Fauquier and Culpeper to the west, Spotsylvania, Caroline and the City of Fredericksburg to the south and King George to the east.



BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 16th day of April, 2019:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary Snellings, Chairman	No
L. Mark Dudenhefer, Vice Chairman	No
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
Wendy E. Maurer	No
Cindy C. Shelton	Yes

On motion of Mr. Cavalier, seconded by Ms. Bohmke, which carried by a vote of 4 to 3, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2019
TAX RATES

WHEREAS, the Virginia Code requires that the Board establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2019 tax rates was held on April 2, 2019, at 7:00 P.M., at Brooke Point High School, located at 1700 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by citizens; and

WHEREAS, the Board carefully considered the recommendation of staff, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 16th day of April, 2019, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2019:

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Real estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	1.01
Tangible personal property (Section 58.1-3500, Code of Virginia (1950), as amended.) Includes all other classifications of personal property not specifically enumerated.	6.46
Boats or watercraft (Section 58.1-3506(A)(1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor vehicles specially equipped for the disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal property—Fire & Rescue volunteers (Section 58.1-3506(A)(15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of the revenue from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a disabled veteran is blind if he meets the provisions of § 46.2-100 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor carrier transportation involved in interstate commerce (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001
All tangible personal property employed in a trade or business other than that described in Virginia Code §§ 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49


<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal property—Sheriff's Deputy volunteers (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchants' capital (Section 58.1-3509, Code of Virginia (1950), as amended.) Includes all other classifications of Merchants' capital not specifically enumerated.	.50
Merchants' capital of distribution centers that have warehouses over 100,000 square feet (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	.50 .0001
Merchants' capital of pharmaceutical wholesalers (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	.0001
<i>Proposed classification, contingent upon the adoption of proposed Ordinance O19-23.</i>	5.49
Computer equipment and peripherals used in a data center (Section 58.1-3506(A)(43), Code of Virginia (1950), as amended.)	<u>1.25</u>
Mobile homes (Section 58.1-3506(A)(10), Code of Virginia (1950), as amended.)	.99
Aircrafts (Section 58.1-3506(A)(2), (3), (4), (5), Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.082
Warrenton Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.000
Lake Carroll Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.144 <u>0.27</u>

Lake Arrowhead Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.10
Hidden Lake Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.368
Hartlake Special Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.00
Countywide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.00

* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.58 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For calendar year 2019, qualifying vehicles will be granted 41% relief.

A Copy, teste:


 Thomas C. Foley
 County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 7th day of May, 2019:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary Snellings, Chairman	Yes
L. Mark Dudenhefer, Vice Chairman	No
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Ms. Shelton, seconded by Mr. Coen, which carried by a vote of 6 to 1, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2020 COUNTY
BUDGET

WHEREAS, a public hearing was held on April 2, 2019, at 7:00 P.M. on the proposed FY2020 County budget, at Brooke Point High School, located at 1700 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed citizen input regarding the County budget; and

WHEREAS, the Board considered the recommendations of staff, input at the budget work sessions, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 7th day of May, 2019, that the FY2020 County budget be and it hereby is adopted as follows for the various General Government Funds:

I. GENERAL GOVERNMENT FUNDS:

	Proposed	Change	Adopted
<u>General Fund:</u>	315,272,970	3,579,733	318,852,703
Board of Supervisors	764,505	(35,000)	729,505
Commissioner of the Revenue	2,902,011	47,643	2,949,654
County Administrator	1,336,288	23,045	1,359,333
County Attorney	1,166,853	10,588	1,177,441
Registrar and Electoral Board	603,669	6,883	610,552
Finance and Budget	2,338,401	(41,306)	2,297,095
Geographic Information System	680,059	9,145	689,204
Human Resources	828,731	8,796	837,527
Information Technology	2,352,472	26,754	2,379,226
Office of Community Engagement	477,064	9,838	486,902
Treasurer	2,237,305	160,304	2,397,609
Sheriff	26,179,235	435,050	26,614,285
Fire & Rescue Services	22,448,407	347,014	22,795,421
15th District Court Unit	380,389	3,184	383,573
Code Compliance	5,049,781	61,754	5,111,535
Rappahannock Juvenile Detention Center	1,266,880	0	1,266,880
Rappahannock Regional Jail	6,733,753	0	6,733,753
Circuit Court	353,924	6,853	360,777
Clerk of the Circuit Court	1,645,467	26,136	1,671,603
Commonwealth Attorney	3,549,846	67,284	3,617,130
Court Deputies	2,876,125	55,082	2,931,207
General District Court	117,648	0	117,648
Juvenile and Domestic Relations	114,700	0	114,700
Magistrate	8,830	0	8,830
Cooperative Extension Program	196,811	1,883	198,694
Economic Development	593,294	(10,845)	582,449
Partner Agencies - Community Development	304,877	0	304,877
Planning and Zoning	2,459,743	11,223	2,470,966
Human Services	7,858,000	7,547	7,865,547
Partner Agencies - Health and Social Services	1,642,878	0	1,642,878
Social Services	8,120,020	87,379	8,207,399
Parks and Recreation	8,046,429	34,898	8,081,327
Central Rappahannock Regional Library	5,663,018	0	5,663,018

Engineering	409,966	7,083	417,049
Community Facilities	4,779,564	29,617	4,809,181
School Operating Budget Transfer	124,492,809	2,376,148	126,868,957
School Shared Serviced/Audit	115,307	0	115,307
Public Day School Transfer	518,000	0	518,000
School Designated Repairs, Replacement and Rehab	1,445,865	0	1,445,865
School Debt Service	31,696,129	0	31,696,129
Partner Agencies - Germanna Community College	348,858	0	348,858
Transfer to Capital Projects Fund	9,173,403	23,302	9,196,705
Non-Departmental Compensation/Benefits	2,047,000	0	2,047,000
Non-Departmental Economic Development	276,813	0	276,813
Non-Departmental Insurance	937,776	(35,000)	902,776
Non-Departmental Operating Budget Contingency Reserve	664,594	295	664,889
Other Non-Departmental	1,626,213	(182,844)	1,443,369
County Debt Service	13,782,968	0	13,782,968
Vehicle Replacement Program County	100,000	0	100,000
Vehicle Replacement Program Sheriff	1,051,861	0	1,051,861
One time Projects	508,431	0	508,431

Other Funds:

Asset Forfeiture Fund	260,000
Capital Improvements Fund	17,196,670
Fleet Services Fund	4,288,941
Garrisonville Road Service District Fund	735,088
Hidden Lake Special Revenue Fund	111,700
Lake Arrowhead Service District Fund	119,511
Lake Carroll Service District Fund	13,875
Lynhaven Lane Service District	14,000
Tourism Fund	2,032,020
Transportation Fund	12,883,979
Transportation Impact Fee - County-Wide Fund	2,463,029
Utilities Funds	69,505,614
Warrenton Road Service District Fund	2,256,701

; and

BE IT FURTHER RESOLVED that the FY2020 Schools budget be and it hereby is approved in the following amounts:

II. SCHOOLS FUNDS:

Construction Fund	5,122,855
Grants Fund	13,237,009
Health Services Fund	31,722,329
Nutrition Services Fund	14,468,338
School Operating Fund	305,381,821
Workers' Compensation Fund	617,430
; and	

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the Public Day School program in an amount not to exceed \$518,000. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, within the community, through shared responsibility between the County and Schools for Public Day School students; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to disburse funds to Stafford County Volunteer Fire and Rescue companies only after ensuring compliance with the Fire and Rescue Department, County, and State policies, regulations, rules, and procedures; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted, restricted revenue that may occur during FY2020:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for Purchase of Development Rights (PDR) Program pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board approved agreements; and
8. Advance refunding of debt.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below:

General Fund		
• Non-Public Safety	371	384
• Public Safety	434	440
Utilities Fund	149	152
Capital Projects Fund	2	2
Total	956	978

; and

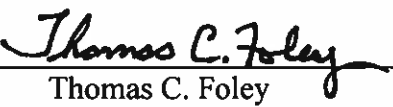
BE IT FURTHER RESOLVED that a 5% salary increase is authorized, effective June 30, 2019, for all full-time and regular part-time County employees hired on or prior to April 1, 2019, whose job performance is satisfactory or better; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to provide market pay adjustments based on the compensation study completed in FY2019; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to execute contracts in an amount of \$100,000 or more for the purchase of replacement Sheriff's Office and Fire and Rescue public safety vehicles, consistent with the FY2020 budget, purchased with cash capital; and

BE IT FURTHER RESOLVED that the Board approves the FY2020 Potomac and Rappahannock Transportation Commission (PRTC) subsidy of One Hundred Four Thousand Two Hundred Dollars (\$104,200) and the Virginia Railway Express (VRE) subsidy of Two Million Three Hundred Fifty-two Thousand Eight Hundred Twenty Dollars (\$2,352,820), and authorizes the payment of the subsidies during FY2020 from the County's Motor Fuels Tax Revenue Fund.

A Copy, teste:


 Thomas C. Foley
 County Administrator

TCF:AL

**BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA**

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia on the 4th day of June, 2019:

MEMBERS:	<u>VOTE:</u>
Gary Snellings, Chairman	Yes
L. Mark Dudenhefer, Vice Chairman	Yes
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of, Ms. Shelton seconded by, Mr. Coen which carried by a vote of 7 to 0, the following was adopted:

**A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2020
COUNTY BUDGETS WHICH INCLUDES THE SCHOOL BUDGETS**

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 4th day of June, 2019, that the General Fund, General Government expenditures, which include an Operating Transfer to the Schools be and they hereby are appropriated at 95% of the adopted FY2020 budgets and other funds are appropriated as follows:

I. GENERAL GOVERNMENT FUNDS:

<u>General Fund:</u>	305,272,281
Board of Supervisors	693,030
Commissioner of the Revenue	2,802,171
County Administrator	1,291,366
County Attorney	1,118,569
Registrar and Electoral Board	580,024
Finance and Budget	2,182,240
Geographic Information System	654,744
Human Resources	795,651
Information Technology	2,260,265
Office of Community Engagement	462,557
Treasurer	2,277,729
Sheriff	25,283,571
Fire & Rescue Services	21,655,650
15th District Court Unit	364,394
Code Compliance	4,855,958
Rappahannock Juvenile Detention Center	1,203,536
Rappahannock Regional Jail	6,485,320
Circuit Court	342,738
Clerk of the Circuit Court	1,588,023
Commonwealth Attorney	3,436,274
Court Deputies	2,784,647
General District Court	111,766
Juvenile and Domestic Relations	108,965
Magistrate	8,389
Cooperative Extension Program	188,759
Economic Development	553,327
Partner Agencies - Community Development	289,633
Planning and Zoning	2,347,418
Human Services	7,472,270
Partner Agencies - Health and Social Services	1,560,734
Social Services	7,797,029
Parks and Recreation	7,677,261
Central Rappahannock Regional Library	5,379,867
Engineering	396,197
Community Facilities	4,568,722
Schools Operating Budget Transfer	120,525,509
Schools Shared Services/Audit	109,542
Public Day School Transfer	492,100
Schools Designated Repairs, Replacement and Rehab	1,373,572
Schools Debt Service	31,696,129

Partner Agencies - Germanna Community College	331,415
Transfer to Capital Projects Fund	8,736,870
Non-Departmental Compensation/Benefits	1,944,650
Non-Departmental Economic Development	262,972
Non-Departmental Insurance	857,637
Non-Departmental Operating Budget Contingency Reserve	631,645
Other Non-Departmental	1,371,201
County Debt Service	13,782,968
Vehicle Replacement Program County	95,000
Vehicle Replacement Program Sheriff	999,268
One-time Projects	483,009
<u>Other Funds</u>	
Asset Forfeiture Fund	260,000
Capital Improvements Fund	817,780
Fleet Services Fund	4,288,941
Garrisonville Road Service District Fund	580,958
Hidden Lake Special Revenue Fund	111,700
Lake Arrowhead Service District Fund	119,511
Lake Carroll Service District Fund	13,875
Lynhaven Lane Service District	14,000
Tourism Fund	2,032,020
Transportation Fund	4,700,296
Transportation Impact Fee - County-Wide Fund	2,463,029
Utilities Funds	60,962,614
Warrenton Road Service District Fund	21,920

II. **SCHOOLS FUNDS:**

Construction Fund	557,855
Grants Fund	13,237,009
Health Services Fund	31,722,329
Nutrition Services Fund	14,348,338
Schools Operating Fund	298,934,415
Workers' Compensation Fund	617,430

; and

BE IT FURTHER RESOLVED that debt service is appropriated at 100% of the adopted FY2020 budgets; and

BE IT FURTHER RESOLVED in compliance with the County's Capital Projects Budget and Appropriation Policy (Policy) all large scale capital projects, regardless of the source of funding or the fund in which they are accounted for,

beginning in the first year of the Capital Improvement Program (CIP), shall be budgeted in whole and appropriated in phases on a quarterly basis in accordance with the Policy and all laws applicable thereto; and

BE IT FURTHER RESOLVED capital expenditures for the School's Capital Projects Fund, the County's Capital Project Fund, the Nutrition Services Fund, the Transportation Fund, the Warrenton Road Service District Fund and the Garrisonville Road Services District Fund will be requested to be appropriated after the adoption of the FY2020-29 CIP;

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the 5% balance of the General Government Fund, General Government budget (less debt service) and the local school transfer (less debt service), following the mid-year and third quarter review and completion of the FY2019 audit, in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances, commitments, and grants. The following appropriations shall be maintained as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:

- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that budgets and appropriations are authorized to increase for the following items of non-budgeted, restricted revenue that may occur during FY2020:

1. Insurance recoveries received for damages to County and Schools properties for which County or Schools funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for the Purchase of Development Rights program pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board-approved agreements; and
8. Advance refunding of debt.

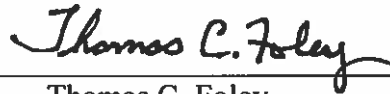
; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and generally accepted accounting practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such transfers; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars may be spent.

A Copy, teste:

A handwritten signature in black ink that reads "Thomas C. Foley". The signature is written in a cursive style with a horizontal line underneath it.

Thomas C. Foley
County Administrator

MJP:AML:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of June, 2019:

<u>MEMBERS:</u>	<u>VOTE:</u>
Gary Snellings, Chairman	Yes
L. Mark Dudenhefer, Vice Chairman	No
Meg Bohmke	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mrs. Maurer, seconded by Ms. Bohmke, which carried by a vote of 6 to 1, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2020-2024
CAPITAL IMPROVEMENT PROGRAM WITH THE INTENT TO
REIMBURSE CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

WHEREAS, a public hearing on the proposed Fiscal Years (FY) 2020-2024 Capital Improvement Program (CIP) was held on April 2nd, 7:00 P.M., at Brooke Point High School located at 1700 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board considered the recommendations of the School Board and staff, and the public testimony, if any, at the public hearing; and

WHEREAS, the five-year CIP with an additional five-year planning period is a significant part of the County's comprehensive planning; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 18th day of June, 2019, that the intent to reimburse certain capital improvement expenditures for projects indicated in the FY2020-24 CIP be and it hereby is adopted as follows:

General Government

ERP System	Information Technology Repair, Replacement, and Rehabilitation
Fiber Network	

Public Safety

Replacement Apparatus and Ambulance	CAD
Fire and Rescue Training and Logistics Center	Sheriff Repair, Replacement, and Rehabilitation
Cardiac Equipment Replacement	Stormwater
Fire and Rescue Repair, Replacement, and Rehabilitation	

Judicial

Courthouse	Parking Lot and Initial Start of Downtown
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Parks and Recreation

Parks and Recreation Repair, Replacement, and Rehabilitation	Library
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Public Works

Community Facilities Repair, Replacement, and Rehabilitation	
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Education

Renovate Ferry Farm Elementary School	Bond Funded Repair, Replacement, and Rehabilitation
Elementary School Capacity	Cash Funded Repair, Replacement, and Rehabilitation
High School #6	Nutrition Funded Repair, Replacement, and Rehabilitation

Transportation

Stefaniga - Mountain View Road Intersection	Route 1 @ Potomac Creek Drive (SR-761)
Route 1 - Enon Road Improvements	Tech Center Drive
Belmont - Ferry Farm Trail - Phase 6	Telegraph Rd (SR-637) and Woodstock Ln (SR-639) @ Route 1 Safety Improvements
Berea Church Road (SR-654) Improvements	Flatford Road Sidewalk
Courthouse Road (SR-630) @ Route 1 Intersection Improvement	Onville Road Sidewalk

Utilities (Water)

342-01 24" Main from Olde Forge Drive to Cambridge Street	LMWTP-001 Lake Mooney WTP - Install Second Centrifuge
342-02 24" Main from Cambridge Street to Cool Springs Road	LMWTP-005 - Lake Mooney WTP Water Treatment Optimization Studies
342-06 - 24" Main from Truslow Road/I-95 to Enon Road Water Tank	LMWTP-007 - Lake Mooney WTP Replace membrane cassettes
342-15 24" Main from Enon Road Tank to Centerport Parkway	SLWTP-001 Smith Lake WTP - Filter Repairs
410-300 Construct PRV between 480/410 Zone along Warrenton Road near Sanford Drive	SLWTP-002 Smith Lake WTP - Facility Upgrades
410-301: Construct PRV between 480/410 Zone along CVA Parkway near Sanford Drive	SLWTP-003 Smith Lake WTP - Water Treatment optimization Studies
433-05 16" Main along Courthouse Road from PS at 433/370 Zone to Rollinswood Lane	Redundant Gate Replacement for Abel Lake and Smith Lake
472-100 - Construct 0.5 Million Gallon Storage Tank along Garrisonville Road near Ripley Road	Regional Water Interconnection
472-200 Construct 0.9 MGD pumping station along Mountain View Road near Lightfoot Road	Smith Lake Pump Station Replacement
480-01 Construct 16" main from the existing 16" main at Celebrate VA Tank to the existing 12" main at Jewett Lane and Celebrate Virginia Parkway	Tank Removal
480-02 Construct 16" main to connect existing 12" main at CVA Parkway under US 17 to existing 12" main at Warrenton Road and International Parkway	Water Distribution Rehab - Neighborhood Systems
Hydrant Valves Replacement Program	Water Distribution Rehab - Small Water Projects
Lake Mooney Additional Modules for Interconnection	Water Distribution Rehab - Transmission Lines Replacement
Lake Mooney Permanganate	310-10 Construct 24" main from I-95 to 12" main along Jefferson Davis Highway near Sunnyside Drive
LMWTP -002 Lake Mooney Thickener Tank and Equipment	Water Extension Projects

Utilities (Wastewater)

A-115 - Aquia @ Bridge Force Main	LFR-209 - Replace Falls Run Pump Station
A-18 - Replace 24" with 36" Gravity Line, Whitsons Run to Austin Run Pump Station	LFR-217 - Expand Stafford Place Pump Station
A-205 - Expand Upper Accokeek Pump Station	LFR-228 - Expand Ingleside Pump Station
A-37 - Construct 8" Gravity Line from Marshall to Heritage Oaks II Pump Station	LFR-3 - Falls Run Interceptor, Phase 2
A-40 - Aquia Drive 8" Gravity Line, Delaware Dr. to Vessel Dr.	LFR-30 - Construct 12" Gravity Line in England Run Pump Station to Days Inn Pump Station
A-47 - Aquia Harbour 15" Gravity Line at Voyage Drive	LFR-31 - LFR-31 Replace 15" with 21" gravity main along Falls Run from Pennsbury Court to vicinity of Averil Court
A-51 - Coal Landing 15" Main, Greenridge Drive to US1	LFR-51 - Construct 10" Line to serve future Central PDA Growth
AAWTF-002 - Aquia WWTF General Upgrades - Concrete repair, Headworks, Power Distribution	LFR-58 - Replace 8" with 15" Line along Cambridge Street from Force Mail to Michael Street
AAWTF-003 - Aquia WWTF Solids Handling - Sludge Storage Expansion	LFR-59 - Replace 8" with 10" from Nelms Circle to Auction Drive
AAWTF-005 - Aquia WWTF General Upgrades - Filtration, UV, Controls, Miscellaneous Gravity Lines & Interceptor Maintenance	LFR-226 Expand Potomac Creek Pump Station
Infiltration & Inflow Maintenance	Little Falls Run Wastewater Treatment Facility - Filter Replacement
LFR-120: Construct a 24-inch force main from Falls Run PS to Claiborne Run Parallel FM	LWWTF-002 - Little Falls Run WWTF General Upgrades - Concrete Repair, Headworks, UV
LFR-129 - Replace 8" with 16" Force Main from Potomac Creek Pump Station	LWWTF-003 - Little Falls Run WWTF Denitrification Upgrade
LFR-15 - Replace 18", 15" and 12" with 24" Line along Claiborne Run from Morton Road to Kings Hill Road	LWWTF-004 - Little Falls Run WWTF Upgrades (Rappahannock Policy, FWNC / NH3 Allowance)
LFR-204 - Expand future Celebrate Virginia Pump Station	LWWTF-005 - Little Falls Run WWTF General Upgrades - Filtration, Miscellaneous Pump Stations
	Sewer Extension Projects

Utilities (Other)

Public Works - Utilities Division Complex Vehicle and Equipment Replacement	Contingency Allowance
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NOTICE OF INTENT TO REIMBURSE
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2020-28 Capital Improvement Program (Projects) with tax-exempt or taxable bonds, or other obligations (Bonds), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an inter-fund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the Projects to be financed in the FY2020-24 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:


Thomas C. Foley
County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 4th day of September, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mrs. Maurer, seconded by Ms. Shelton, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION ADOPTING THE FY2020 BUDGET CALENDAR

WHEREAS, the Budget Calendar includes new processes for the Board and County staff; and

WHEREAS, the Board and the School Board have adopted a Joint Capital Improvement Program (CIP); and

WHEREAS, staff is preparing a Long Term Financial Projection to be presented to the Board in November, and is scheduling follow up work sessions;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 4th day of September, 2018, that it be and hereby does adopt the FY2020 Budget Calendar as follows:

August

Monday, August 20, 2018	CIP-All requests for County and School CIP projects due
Tuesday, August 21, 2018	CIP-Present CIP policy/procedure changes to the FAB
Monday, August 27, 2018	CIP-Joint Working Group review Joint CIP Policy

September

Tuesday, September 04, 2018

CIP-Present Joint CIP Policy for Board approval

Tuesday, September 11, 2018

CIP-School Board Meeting - adopts the CIP priorities

Tuesday, September 18, 2018

Present FY2018 year-end summary financial results

October

Monday, October 01, 2018

CIP- Technical Review Committee (TRC) receives projects

Monday, October 08, 2018

CIP - TRC meeting - Review all Schools Projects

Tuesday, October 09, 2018

CIP - TRC meeting - Review all Public Works Projects

Friday, October 12, 2018

CIP - TRC meeting - Review all Public Safety Projects

Monday, October 15, 2018

CIP – TRC meeting - Review all Parks Projects

Tuesday, October 16, 2018

CIP - TRC meeting - Review all Transportation Projects

Tuesday, October 16, 2018

1st Quarter Review - current fiscal year and preliminary upcoming fiscal year overview

November

Wednesday, November 07, 2018

Present Five Year Financial Plan to Board of Supervisors

Wednesday, November 07, 2018

CIP-School submits updated enrollment projections to TRC for review

Friday, November 09, 2018

CIP-TRC committee forward CIP to both Boards for information and the OSC committee

Thursday, November 15, 2018

CIP-Tentative Date: CIP Oversight Committee (OSC), Meeting #1 - project overviews/review

Tuesday, November 27, 2018

Five Year Financial Plan Work Session Transportation, Utilities, CIP and debt capacity

Thursday, November 29, 2018

CIP-Tentative Date: CIP OSC Meeting #2 - revenues, debt capacity, and final recommendations

December

Tuesday, December 4, 2018

Five Year Financial Plan Work Session to confirm Board's priorities

Thursday, December 6, 2018

CIP-Tentative Date: CIP OSC Meeting #3 – finalize the recommended CIP

Tuesday, December 18, 2018

Presentation of the Comprehensive Annual Financial Report and Audit to the Board of Supervisors

Tuesday, December 18, 2018

CIP-Tentative Date: Joint Meeting of Board of Supervisors and School Board to present OSC recommended CIP

Tuesday, December 18, 2018

Final recommendations on the Five Year Financial Plan

Friday, December 28, 2018

CIP-Final recommended CIP document prepared for County Administrator

January

Friday, January 18, 2019

CIP-County Administrator/Superintendent final review of CIP

Tuesday, January 22, 2019

Board meeting – mid-year review

March

Tuesday, March 05, 2019

Presentation of Proposed Budget and CIP to Board of Supervisors

Tuesday, March 05, 2019

Board of Supervisors authorize Public Hearings for the FY2020 Budget, the CY2019 tax rates, and the CIP

Tuesday, March 12, 2019

Budget Work Session: General Fund revenue and expenditure

Tuesday, March 19, 2019

Joint Budget Work session with School Board presenting their Approved Budget to the Board of Supervisors

Tuesday, March 26, 2019

Budget Work session Debt, Financial Policy
limitations (debt capacity) CIP

April

Tuesday, April 02, 2019

Budget Work Session as needed

Tuesday, April 02, 2019

Budget, tax rate and CIP Public Hearings

Tuesday, April 09, 2019

Budget Work Session as needed

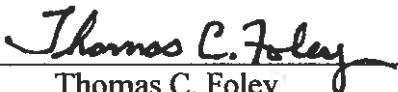
Tuesday, April 16, 2019

3rd Quarter Financial Review

Tuesday, April 16, 2019

Budget Work Session and adopt the FY2020 Budget,
CIP, CY2019 Tax Rates

A Copy, teste:


Thomas C. Foley
County Administrator

TF:al

