

**Board of Supervisors**

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July 1, 2018

Thomas C. Foley  
County Administrator

Dear Honorable Members of the Board of Supervisors of Stafford County:

I am pleased to present to you and the citizens of Stafford County, the Adopted Fiscal Year 2019 County budget totaling \$577,277,559, including all services. While the County is faced with many issues as it looks to the future, the primary focus of this year's budget was to address the impacts of growth. Growth has influenced every part of our decision-making process and will continue to influence future decisions. While the economy is improving slowly, the County's ability to keep up with mandates and required obligations, while also addressing the impacts of growth has stretched the County's ability to maintain critical services. It is our priority to position Stafford strategically to address these challenges to ensure Stafford continues to be a great place to live and raise a family.

**Taking the Right Steps Forward**

For the first time this past fall, the Board engaged in a Five-Year Financial Outlook to evaluate Stafford's current financial decision-making process and future challenges. The Board's commitment to engage purposefully in the financial planning process has resulted in a budget that better addresses the Board's goals, the communities growing expectations and our need to maintain quality services. The Board's continued focus on fiscal stewardship has led to other improvements and milestones. The Board also developed a Joint Capital Improvement program process with the Schools to ensure there is defined and clear communication and careful scrutiny over the path forward. The public-private partnership with the Jeff Rouse Swim and Sport Center has proved to be a successful one, producing its first profit-sharing payment. Further, the County has continued to maintain its all-important AAA bond rating from Fitch and S&P. We also completed a nationally award-winning project, the Armed Services Memorial. This reverent place offers our residents the opportunity to show respect and appreciation for those who have served, or are serving, and their families.

**The Challenges Ahead**

When structuring this budget, we had to keep in mind the many challenges facing our community such as population growth, school capacity, growing public safety needs and the impacts of Northern Virginia. To plan for the future, it is crucial to understand how each of these challenges is impacting Stafford County.

*Continued population growth.* Stafford County continues to grow exponentially. From 2011-2016, the County grew 8.3% affecting every county service from public safety to utilities. With a low unemployment rate (3.2%)

and strong median income (\$97,484), Stafford is seen as an attractive location with a highly successful school system, ample community amenities and an affordable housing market. These factors demonstrate why Stafford is the fifth fastest growing county in Virginia. It is also projected that Stafford's annual growth rate will continue to remain above 2% through 2023 and beyond. With this population growth, we will continue to see emergency-related calls increase, court caseloads multiply, roads continue to be congested and demands for the extension of water and sewer continue. This growth and continued demand for services requires a renewed focus on managing growth and addressing its effects.

*Significant increases in school enrollment and mandates.* Stafford County has the fourth highest student population per capita in the state and the second highest among Northern Virginia localities. Capacity is a short and long-term issue for Stafford and this budget. Without a solution to increase current capacity, our elementary and high schools will be over capacity within ten years. Our local teachers, bus drivers and para-professionals are also facing growth impacts from increasing class sizes to competing opportunities from neighboring jurisdictions. Furthermore, the Children's Services Act (CSA) is a mandated program that affects Stafford County and the Schools. Children eligible for CSA can access Private Day School services to meet their educational needs. From 2014-2018, the average cost per child accessing Private Day School services increased \$20,000 while serving over 90 children. Year-over-year, the total for Private Day School costs has increased more than \$1M from 2017.

*The inability to sustain public safety goals and initiatives.* Public safety is a vital component of our great community. Whether it is our Community Policing Staffing Plan or our Fire and Rescue response time goals, Stafford is starting to fall behind the direction set by the Board. Fire and Rescue volunteerism is dwindling across the nation, creating a more significant burden on the local government to ensure service through career staffing. Stafford's location in a major metropolitan region, along with a boost in population, has resulted in an increase in public safety needs across the County. Public safety is a substantial and essential investment for any growing community.

*Northern Virginia is a crucial part of Stafford County's reality.* While Stafford is the fifth fastest growing county in Virginia; Loudoun, Fauquier and Prince William are number one, two and four, respectively. Prince William, Stafford's northern neighbor, is now the second most populated locality in Virginia with Loudoun County landing at the fourth spot. The pressures of a growing and urbanizing metropolitan region are impacting our services and the ability to retain employees. Stafford County has experienced significant growth in the last ten years; however, the staffing levels in 2018 are still below pre-recession staffing levels, challenging our staff's ability to provide high-quality services. Our Social Services Department is struggling with higher turnover due to expanding employment options in neighboring jurisdictions, affecting employee morale and satisfaction. These impacts on employee morale and satisfaction were evident in a recent employee climate survey conducted this past year.

## **Where to Next?**

In developing this budget, various options were discussed and evaluated before moving forward with final recommendations. The primary budget drivers that influenced the direction of this budget were aspects aligned with the Board's priorities, which are public safety, education, service excellence, infrastructure, economic development and fiscal responsibility.

In addition to assessing our current challenges and incorporating Board priorities, we focused our efforts on addressing growth and positioning for the future. This budget addresses several critical service areas strategically as well as establishing a direction for the future.

## **Addressing Growth**

### *1. Supporting community and educational growth needs*

Due to the impact of population growth on our community, and specifically to our schools, it was essential that this budget more fully address our Schools' needs. The budget includes a \$6.5M total budget increase, which exceeds existing per-pupil funding, aiding the Schools in managing their growth challenge. This adopted budget also gives the Schools funding to provide pay increases for teachers and other staff. These efforts align with the Board's priorities in supporting education and ensuring service excellence. We are also taking steps to address future costs, especially in regards to the Children's Services Act (CSA) mandate for special needs children. From 2017-2018, we experienced a 22% increase in costs and budget overages for this mandated service. This budget projects a 17% increase in CSA costs addressed by including \$2.69M for Private Day School placements. Furthermore, the budget recognizes the benefit and cost-savings in investing in our Public Day School by providing an additional \$285K for adding a classroom serving six more students. It is also vital that we meet the community's needs in supporting our Schools to retain our teachers and allocate funding for growth and additional school priorities.

### *2. Strengthening our public safety commitments*

School safety is a top priority for our community, especially after several recent tragedies affecting our nation. The Board, as well as the Sheriff's Office, recognized this need and the Sheriff established a school safety task force to address this challenge. This group developed recommendations, taking into account the funding and recruitment challenges, and requested funds to add three School Protection Officers to our school safety efforts. This budget provides funding to implement these recommendations, as well as funding five additional patrol deputies, focused on addressing our Community Policing goals. Attending to critical Fire and Rescue needs, a new engine crew, consisting of twelve additional staff, is included in this budget. This addition, coupled with other staffing adjustments to address expiring grants, will considerably enhance the County's ability to achieve Fire and Rescue's response time goals. This adopted budget also allocates a volunteer coordinator position dedicated to supporting our Fire and Rescue volunteer program, a vital need assisting the foundation of our volunteer program. Finally, to enhance Stafford's ability to retain staff, this budget also includes a hazardous duty retirement benefit for our public safety staff that will bring us in line with our neighboring jurisdictions. These actions are all strongly aligned with the Board's public safety priority.

## **Positioning for the Future**

### *3. Investing in high performance*

With regional employment choices expanding, this budget addresses compensation challenges by including a 2.5% pay increase for all employees coupled with an amount equal to 1% of payroll dedicated to market-based pay increases for positions severely under market. Also, it includes a classification and compensation study that is designed to provide a clear picture of our position in the market for future planning to ensure we

make continued progress toward competitive pay and reducing high turnover. In addition to this investment in competitive pay and benefits, the budget also invests in staff development through a new Talent Management System, skill-based training programs and creating an innovation fund for staff-motivated ideas to increase efficiencies that save tax dollars and improve morale. As mentioned before, the County has endured several years of population growth with minor capacity increases. This budget adds ten General Fund positions, most significantly within our Social Services Department, to manage service expectations and heavy caseloads. These budget activities support service excellence and infrastructure priorities guided by the Board.

#### *4. Strategically investing in Stafford to position for the future*

The Board's Five-Year Financial Outlook efforts served as a valuable exercise in examining the County's financial strategies and system investments. Services and policies have been assessed and evaluated to improve funding and budgeting practices. An example of this effort is the expansion of our vehicle replacement program that has overhauled our vehicle inventory management practices to manage the County's fleet more efficiently. We have also included several system investments such as an asset management system and expanding our OnBase application to improve organizational logistics and operations. As the County grows, the necessity for an enterprise resource planning (ERP) system, which will include a new financial management system, is an ever-pressing reality that this budget identifies by investing in an initial ERP study. Other positioning activities include investing in our economic development priorities. For instance, public-private partnership efforts in establishing the "Downtown Stafford" project have intensified. The revitalization of the Courthouse area incorporates several transportation improvements such as the Courthouse Road widening project and Route 1 road improvements, which are all focused on increasing economic development activity geared toward attracting high-quality investments.

#### **Capital Improvement Program**

Our Capital Improvement Program (CIP) process also took a unified approach this year with the school system by creating the Joint CIP process. This new process provided both boards an opportunity to work collaboratively to analyze our capital needs more efficiently and equitably to address long-term community concerns. Due to the challenging financial environment and pressing concerns, the development of comprehensive solutions for our 10-year capital program required several budget sessions and in-depth analysis. Ultimately, the Board approved a plan for the school system that includes the purchase and renovation of the Fredericksburg Christian School to address pre-k and capacity needs while attending to the rebuilds of Moncure and Hartwood elementary schools and the renovation of Ferry Farm elementary school. Additionally, the approved CIP includes plans for the eighteenth elementary school and the sixth high school in Stafford County ensuring the continued long-term focus on building school capacity to address the effects of population growth.

School infrastructure was just one of the many different capital improvements needs this plan seeks to address. Transportation, public safety, information technology, and many other areas of needed investments were identified through this year's process. The Courthouse project, revised significantly through this past year, also moves forward with solid plans to provide needed space for increased caseloads and to address court security and community access. The \$42.5M project provides the Circuit Court with necessary space and plans for phased-in buildouts and renovations for General District and Juvenile Court as well as increased parking capacity. While putting the foundation in place for a sustainable future, our CIP process provides a balanced approach to serving many different needs. Economic development, infrastructure and fiscal responsibility are all

Board priorities factored into this year's CIP, moving Stafford towards a stronger future.

## Utilities Fund

The FY2019 Utilities Fund budget totals \$67.6M, attending to aging infrastructure while adding over 100 miles of new pipe across Stafford. Over the last five years, Utilities has been challenged to meet system demands because current staffing levels have not been adequate to keep up with growing citizen expectations. This budget includes ten new positions, seven of which are revenue neutral, but necessary to maintain industry standards and proper utility system health. The Utilities operation, now part of the Public Works Department, will continue to be self-supporting as rates and fees are set to cover all costs related to operations and future capital needs. The FY2019 Utilities budget includes a 9% rate increase consistent with the approved multi-year plan by the Board of Supervisors to address these service obligations.

## Summary

Addressing growth will continue to be a driving factor for future budgeting decisions. This adopted budget goes one-step further by acknowledging our financial realities and community expectations by strategically investing in systems and practices today that facilitate a stronger tomorrow. It is crucial that we evaluate the significant needs of our schools, public safety, roads, parks and courts by engaging the Board and addressing challenges identified. Continuing an open dialogue with the Schools, working through long-standing partnerships and seeking input from our staff and the community, we can transform county government by building on the decisions in this budget. Whether it is adding new deputies for schools, attracting new developments like "Downtown Stafford" or improving our utility system, our community is growing and Stafford County seeks meaningful solutions and concrete actions to overcome ongoing challenges. The Board's meaningful engagement in addressing these challenges through this year's budget process has better positioned the County for the future.

I would like to thank all County staff and constitutional officers for the excellent work in the development of this budget. I would especially like to express my gratitude to staff in the Department of Finance and Budget. And most importantly, thank you to the citizens of Stafford County, for allowing us to serve you. For further detail on these budget initiatives, I present you with Stafford County's Adopted Fiscal Year 2019 budget.

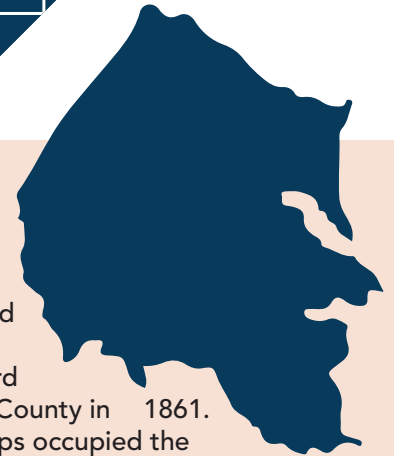
Sincerely,

A handwritten signature in black ink that reads "Thomas C. Foley". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Thomas C. Foley  
County Administrator

# STAFFORD COUNTY

## 2018 County Profile



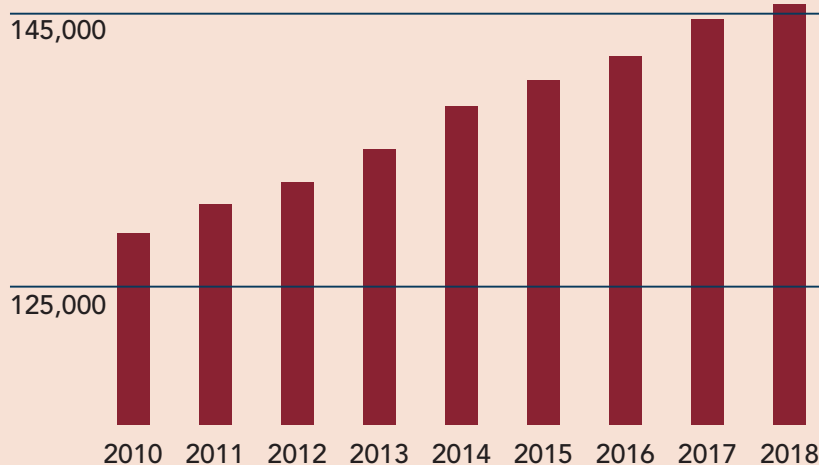
### COUNTY OVERVIEW

From pre-colonial America to modern-day, Stafford County has a rich history associated with significant events and people in our nation's history. Established in 1664, Stafford is perhaps most famously known as the boyhood home of George Washington. Stafford was particularly affected by the Civil War, The Battle of Aquia Creek took place in the County in 1861. During the duration of the conflict, some 100,000 United States and Confederate troops occupied the County.

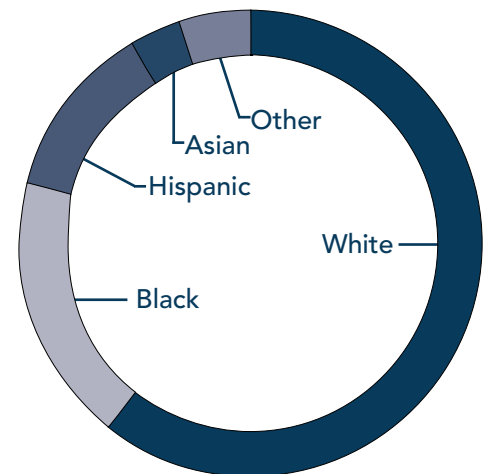
The conclusion of the Civil War represented a time of reconstruction. Stafford remained mostly a rural community until the construction of Interstate 95 in the late 1960s. Since that time, Stafford has experienced a population boom. With a 2017 population of 145,699, Stafford is ranked as the 7th most populous County in the Commonwealth of Virginia. Stafford is located between the major commuting centers of Washington, D.C. and Richmond, Virginia. According to a 2018 study by Weldon Cooper, an estimated 38,000 County residents commute out of County for employment, compared to an estimated 22,000 who commute in. Approximately 10,000 people live and work within Stafford County.

### POPULATION

#### Resident Population



Source: Weldon Cooper Center, University of Virginia, 2018



#### 2018 Population Demographics

Source: Weldon Cooper Center, University of Virginia, 2018





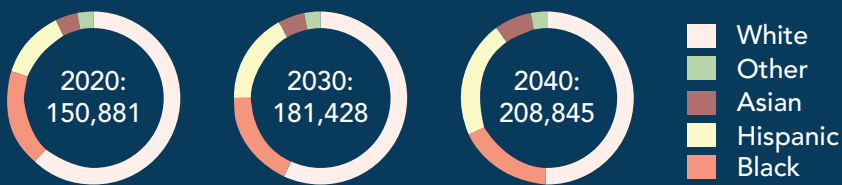
# 2018 County Profile

## Population and Demographic Data

County	2017 Population	Median Age	Median Household Income	Median Home Market Price	Avg. Work Travel Time	Unemployment Rate	FY19 Adopted Tax Rate
Albemarle	107,697	38.9	\$71,975	\$331,700	22.3 mins.	2.8%	\$0.839
Fauquier	69,098	41.6	\$93,347	\$373,200	39.6 mins.	2.8%	\$0.987
Hanover	106,375	42.4	\$83,135	\$266,500	26.2 mins.	3.0%	\$0.81
Loudoun	396,068	35.5	\$134,464	\$482,700	33.7 mins.	2.7%	\$1.085
Prince William	455,990	34.4	\$97,986	\$366,000	39.3 mins.	3.0%	\$1.125
Spotsylvania	131,549	37.3	\$81,146	\$275,400	38.3 mins.	3.4%	\$0.83
Stafford	145,699	35	\$97,484	\$337,500	41 mins.	3.6%	\$0.99

Source: US Census, US Bureau of Labor Statistics, 2018

### Future Population



Source: Weldon Cooper Center, University of Virginia, 2018

## 58,000

Stafford's projected population growth by 2040.

According to the University of Virginia's Weldon Cooper Center, Stafford's population will continue to increase at one of the fastest rates in Virginia between 2018 and 2040.

## ECONOMY

## 43,555

Number of Jobs

## 3.6%

Unemployment Rate

## 14%

Job Growth 2011-2016

## 2,500

Number of Businesses

## \$0.99

FY19 Adopted Tax Rate

## \$0.50

FY19 Adopted Merchants Capital Tax Rate

## 51%

Stafford's at-place workers hold a two-year degree or higher

### Major Employers

Geico: 4000+

Dept. of Defense: 2000+

FBI: 1,500+

Stafford Hospital: 500+

McLane Mid Atlantic: 500+

Hilldrup Moving & Storage: 500+

Stafford County is comprised of 277 square miles. The County offers a business-friendly environment. Low business and real estate tax rates are designed to promote commercial growth and expand job opportunities for our citizens.

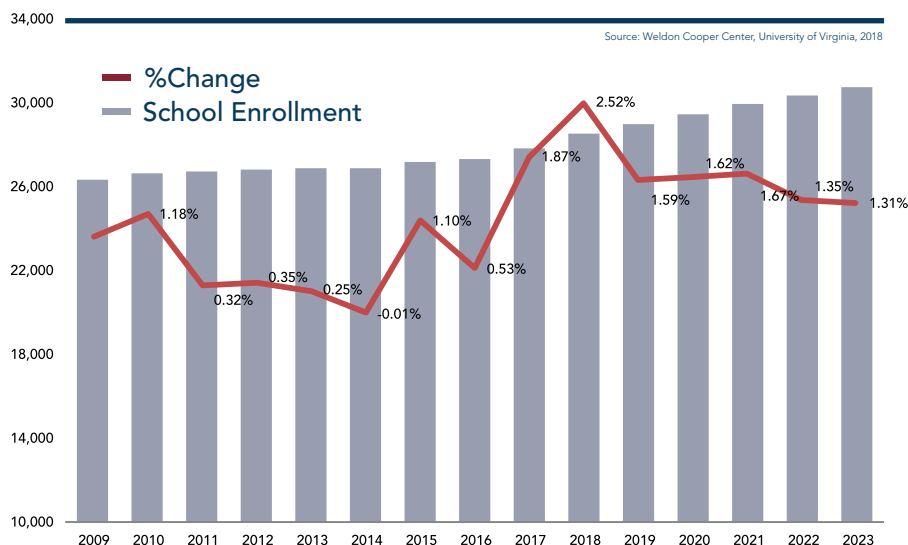
In addition to the existing VRE, Stafford Airport, and I-95 Express Lanes, approximately \$55M in transportation improvements are planned between FY2019-2028.

Source: VA Employment Commission, QCEW, 2017

# 2018 County Profile

## Student Enrollment

### School Growth Enrollment



Total enrollment in Stafford County Schools has steadily increased in recent years. The County concluded the 2016-2017 school year with a total student enrollment of 27,850 students; an increase of 1.87% over prior year. Stafford is projected to finish the 2017-2018 school year with a total enrollment of 28,551; an increase of 2.52%.

Five-year enrollment projections are expected to remain above 1% growth annually, consistent with the population projections.

**6th**

Highest per capita enrollment in Virginia during the 2016-2017 school year.

## Permitting

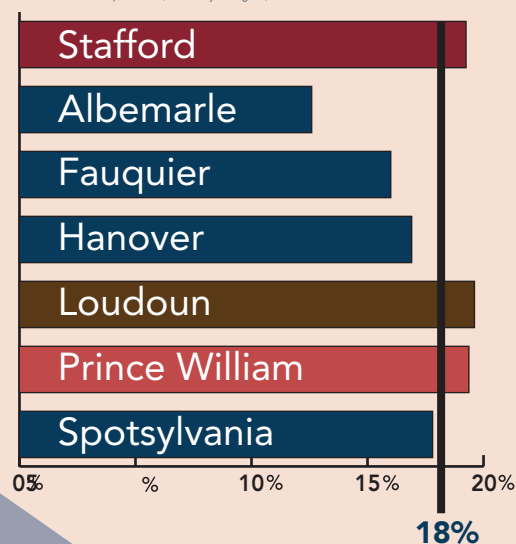
Stafford County has recently seen increases in occupancy permits over the last few years. As shown below, residential development is rising back to pre-recession numbers indicating stronger confidence in the economy.

Stafford County has the third highest per capita enrollment among peer localities as of the 2016-2017 school year.

The County consistently ranks in the top ten of all Counties statewide for per capita enrollment.

### 2017 Per Capita

Source: Weldon Cooper Center, University of Virginia, 2018



### 2006-2017 Occupancy Permits Issued





# 2018 County Profile

## Stafford County at a glance

	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	2016	FY2017 Actuals	FY2018 Adopted	FY2019 Adopted
<b>Dollars (000)</b>											
General Fund Revenues	\$237,902	\$238,872	\$247,028	\$249,558	\$256,235	\$264,973	\$267,160	\$274,319	\$285,151	\$287,745	\$305,129
Local School Funding	\$130,049	\$132,435	\$124,906	\$127,028	\$136,084	\$135,595	\$133,116	\$143,718	\$143,836	\$147,722	\$154,587
<b>People</b>											
Resident Population	122,800	128,961	131,067	132,719	135,141	138,230	140,176	141,915	144,584	147,095	149,885
Authorized County Positions (1)	1,060	997	984	984	987	997	998	1,010	1,063	1,076	1,117
School Positions (2)	3,756	3,795	3,827	3,744	3,729	3,751	3,739	3,767	3,926	3,993	4,069
School Enrollment (ADM) (3)	26,350	26,661	26,928	26,838	26,904	27,229	27,048	27,340	27,850	28,551	28,934
<b>Assessed Value (000)</b>											
Real Property (4)	16,313,535	12,555,580	12,719,092	13,002,326	13,262,151	14,372,802	14,698,934	15,856,658	16,176,100	17,203,940	17,548,000
<b>Tax Rates</b>											
Real Property	0.84	0.84/1.10	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019/0.99	0.99	0.99	0.99
Personal Property	5.49/6.89	6.89	6.89	6.89	6.89	6.89/6.61	6.61	6.61	6.50	6.46	6.46
Personal Property Effective Rate	2.20/2.76	2.76	2.76	2.76	2.76	2.76/2.64	2.64	2.64	2.60	2.60	2.58

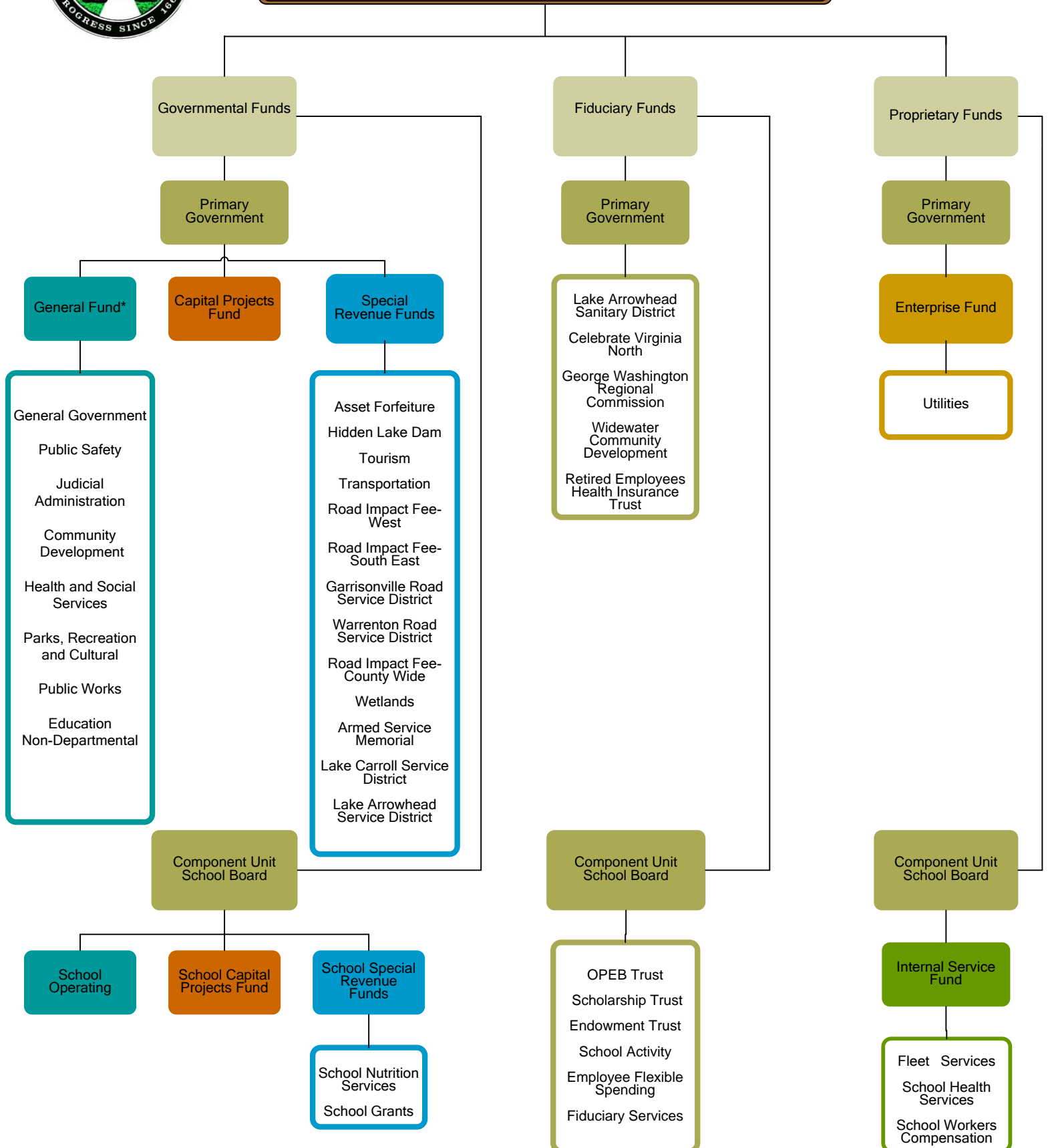
(1) Full-Time and Part-Time Positions  
 (2) All School Funds positions are Full-Time Equivalent totals and rounding may apply  
 (3) (ADM) Average Daily Membership  
 (4) Calendar Year Value

### Average Residential 2018 Real Estate Tax Bill





# Stafford County Fund Structure



\*Details on General Fund Departments can be found in the General Fund Section

# Fund Structure

## Stafford County FY19 Adopted Budget

Name & Type	Description
Armed Services Memorial Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the construction of the Armed Services Memorial.
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance O06-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
Lake Arrowhead Service District Non-major Governmental - Special Revenue Fund	The Lake Arrowhead Fund was established by Ordinance O17-01 in February 2017. Accounts for the ad valorem tax receipts from the property owners to fund the repair, construct, reconstruct, and maintain the dams within the Lake Arrowhead subdivision and repay the County a loan of \$548,000.
Lake Carroll Service District Non-major Governmental - Special Revenue Fund	The Lake Carroll Service District was established by Ordinance O17-41 in November 2017 to repair, construct, reconstruct, and maintain the Kennedy Dam which impounds Lake Carroll. This fund accounts for ad valorem tax receipts from property owners in the Lake Carroll Service District to repay the Stafford County General Fund for a loan of \$550,000.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefitting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance O07-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance O07-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the District.

**Note:**  
Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.

# All Funds Schedule Expenditures

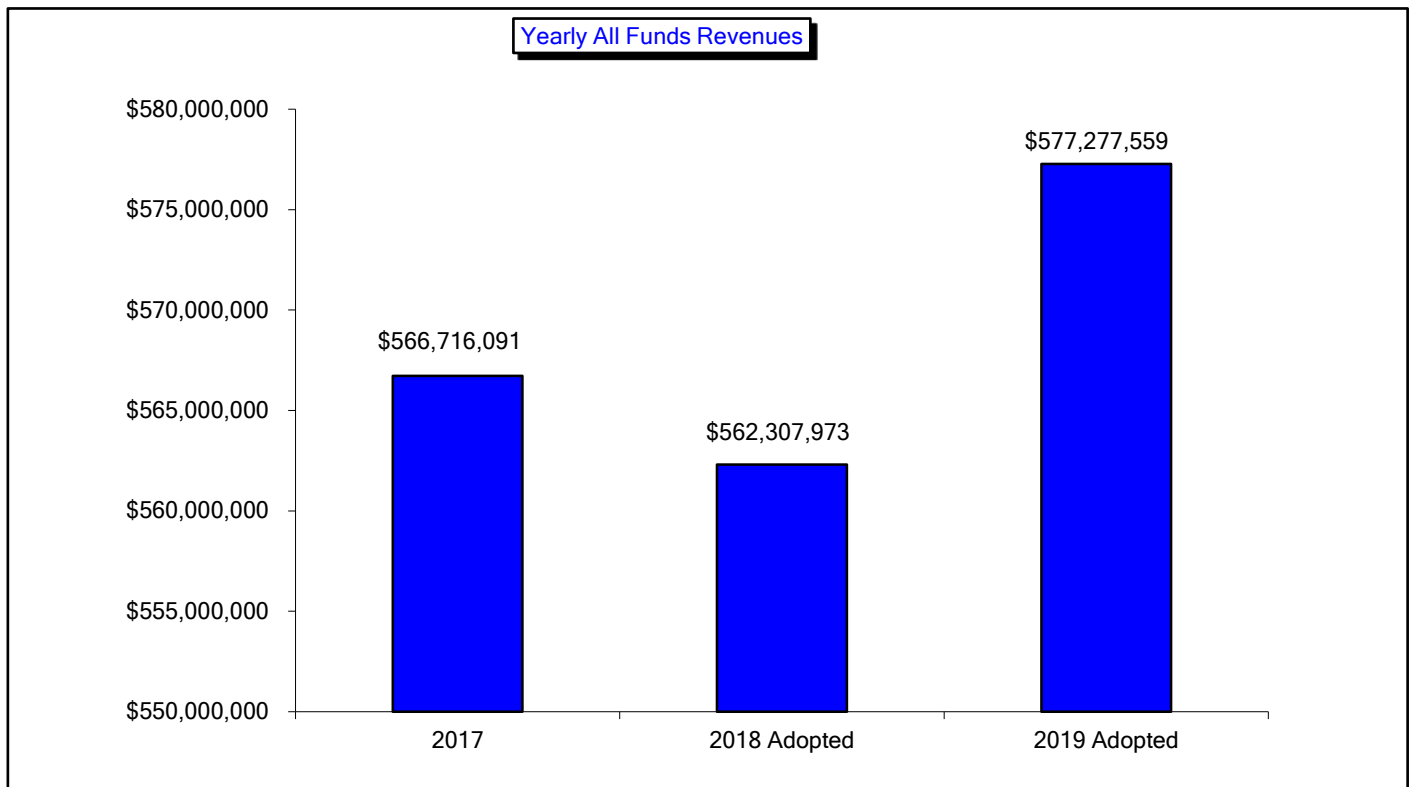
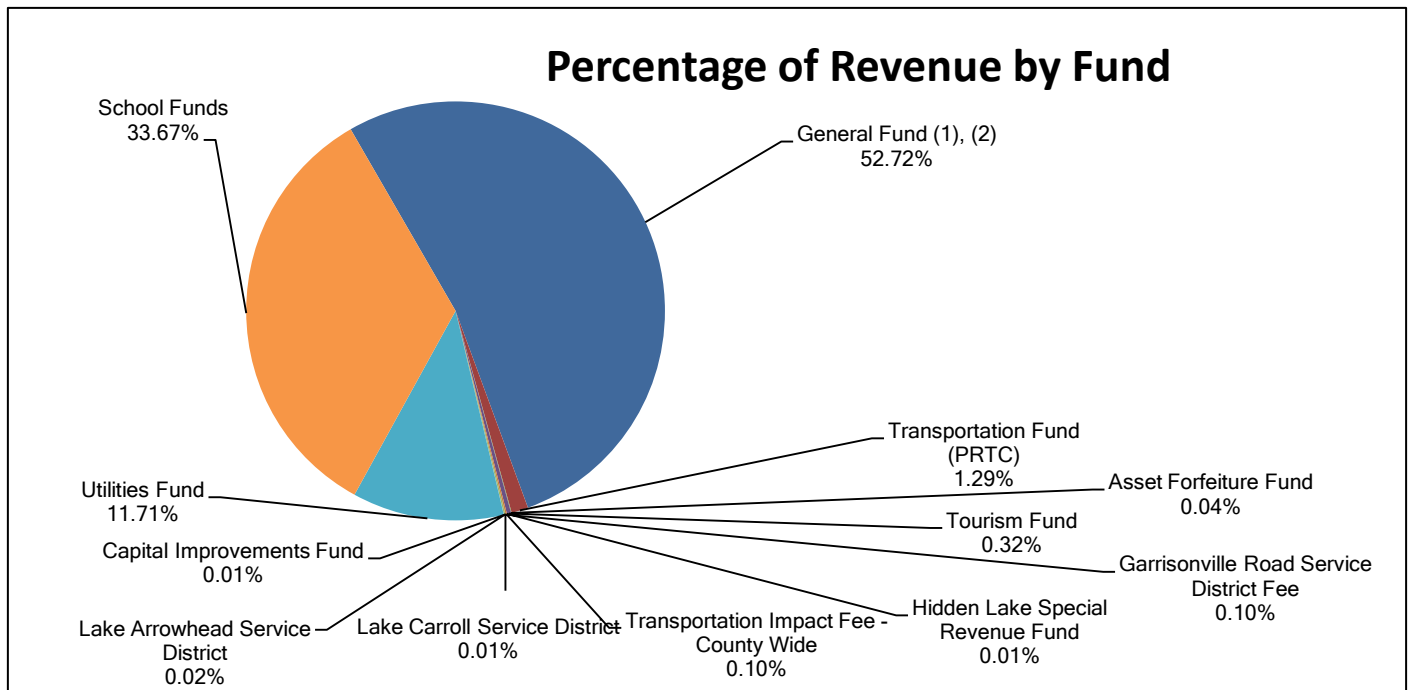
Stafford County FY19 Adopted Budget

Revenue Plan	FY2018 Adopted	FY2019 Adotped	Changes '18 to '19	
General Fund	286,970,279	304,336,954	17,366,675	6.1%
Transportation Fund	9,561,266	7,446,413	(2,114,853)	-22.1%
Tourism Fund	1,837,500	1,875,000	37,500	2.0%
Capital Improvements Fund	6,780,430	65,184	(6,715,246)	-99.0%
Utilities Fund - Water & Sewer	65,853,228	67,595,775	1,742,547	2.6%
<b>Other Funds</b>				
Transportation Impact Fee - County Wide	325,000	600,000	275,000	84.6%
Hidden Lake Special Revenue Fund	111,100	111,100	0	0.0%
Lake Carroll Service District	0	13,875	13,875	100.0%
Asset Forfeiture Fund	670,000	250,000	(420,000)	-62.7%
Lake Arrowhead Service District	0	112,000	112,000	100.0%
Garrisonville Road Service District Fee	530,000	565,813	35,813	6.8%
Total	1,636,100	1,652,788	16,688	1.0%
School Funds	189,669,170	194,305,445	4,636,275	2.4%
<b>Total Revenues - All Funds</b>	<b>562,307,973</b>	<b>577,277,559</b>	<b>14,969,586</b>	<b>2.7%</b>

Expenditure Plan	FY2018 Adopted	FY2019 Adotped	Changes '18 to '19	
General Fund - General Government	139,819,532	145,775,550	5,956,018	4.3%
Transportation Fund	9,521,266	7,937,511	(1,583,755)	-16.6%
Tourism Fund	1,102,500	1,115,000	12,500	1.1%
Capital Improvements Fund	7,730,430	4,593,500	(3,136,930)	-40.6%
Utilities Fund - Water & Sewer	65,153,228	67,595,775	2,442,547	3.7%
<b>Other Funds</b>				
Transportation Impact Fee - County Wide	325,000	600,000	275,000	84.6%
Hidden Lake Special Revenue Fund	111,100	111,100	0	0.0%
Lake Carroll Service District	0	13,875	13,875	100.0%
Asset Forfeiture Fund	670,000	250,000	(420,000)	-62.7%
Lake Arrowhead Service District	0	112,000	112,000	100.0%
Garrisonville Road Service District Fee	467,725	565,813	98,088	21.0%
Total	1,573,825	1,652,788	78,963	5.0%
<b>Schools Fund and Debt Service</b>				
School Operating & Grant Fund	291,862,001	302,603,690	10,741,689	3.7%
School Debt Service	31,315,880	31,466,416	150,536	0.5%
School Construction Fund	556,276	490,399	(65,877)	-11.8%
School Nutrition Service Fund	13,610,760	14,046,930	436,170	3.2%
Total	337,344,917	348,607,435	11,262,518	3.3%
<b>Total Expenditures - All Funds</b>	<b>562,245,698</b>	<b>577,277,559</b>	<b>15,031,861</b>	<b>2.7%</b>

# All Funds Revenue Graphs

Stafford County FY19 Adopted Budget



# All Funds Schedule Revenue

## Stafford County FY19 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

Revenue Plan	FY2017 Actual	FY2018 Adopted Budget	FY2019 Adopted Budget	Changes '18 to '19		
General Fund <sup>(1), (2)</sup>						
Property Taxes	\$199,498,865	\$203,864,974	\$214,489,277	\$10,624,303	5.2%	
Other Local Taxes	38,163,493	37,469,292	38,974,420	1,505,128	4.0%	
State & Federal	28,053,671	27,895,894	30,251,141	2,355,247	8.4%	
Other Revenue	19,218,564	17,053,833	17,429,657	375,824	2.2%	
Prior Year Fund Balance	0	0	2,050,783	2,050,783	100.0%	
Use of Money & Property	724,688	676,286	1,141,676	465,390	68.8%	
Total	\$285,659,281	\$286,960,279	\$304,336,954	\$17,376,675	6.1%	
Transportation Fund (PRTC)		\$585,120				
2% Fuels Tax	\$3,363,483	\$3,217,641	\$3,548,400	\$330,759	10.3%	
State Recordation Road/Schools	927,337	840,000	814,000	(26,000)	-3.1%	
State & Federal	1,878,343	4,719,737	2,005,045	(2,714,692)	-57.5%	
Bond Proceeds	10,427,842	0	0	0	0.0%	
Prior Year Fund Balance	0	778,888	431,580	(347,308)	-44.6%	
Miscellaneous	52,886	5,000	647,388	642,388	12847.8%	
Total	\$16,649,891	\$9,561,266	\$7,446,413	(\$2,114,853)	-22.1%	
Asset Forfeiture Fund						
Drug Seizure	\$235,065	\$620,000	\$200,000	(\$420,000)	-67.7%	
Prior Year Fund Balance	74,821	50,000	50,000	0	0.0%	
Total	\$309,886	\$670,000	\$250,000	(\$420,000)	-62.7%	
Tourism Fund						
5% Transit Occupancy Tax	\$1,095,747	\$1,847,500	\$1,875,000	\$27,500	1.5%	
Other Revenue	16,150	0	0	0	0.0%	
Total	\$1,111,897	\$1,847,500	\$1,875,000	\$27,500	1.5%	
Hidden Lake Special Revenue Fund	Total	\$115,913	\$111,100	\$111,100	\$0	0.0%
Armed Service Memorial	Total	\$357,609	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total	\$465	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$614,795	\$325,000	\$600,000	\$275,000	84.6%
Road Impact Fee - South East Fund	Total	\$10,384	\$0	\$0	\$0	0.0%
Lake Carroll Service District	Total	\$0	\$0	\$13,875	\$13,875	100.0%
Lake Arrowhead Service District	Total	\$0	\$0	\$112,000	\$112,000	100.0%
Garrisonville Road Service District Fee						
Property Taxes	\$562,865	\$530,000	\$565,813	\$35,813	6.8%	
Interest	21,229	0	0	0	0.0%	
Miscellaneous	1,201,389	0	0	0	0.0%	
Prior Year Fund Balance	1,828,161	0	0	0	0.0%	
State Revenue	974,942	0	0	0	0.0%	
Total	\$4,588,586	\$530,000	\$565,813	\$35,813	6.8%	
Warrenton Road Service District Fee						
Property Taxes	\$0	\$0	\$0	\$0	0.0%	
Prior Year Fund Balance	0	0	0	0	0.0%	
Interest	26,581	0	0	0	0.0%	
Total	\$26,581	\$0	\$0	\$0	0.0%	



# All Funds Schedule Revenue

## Stafford County FY19 Adopted Budget

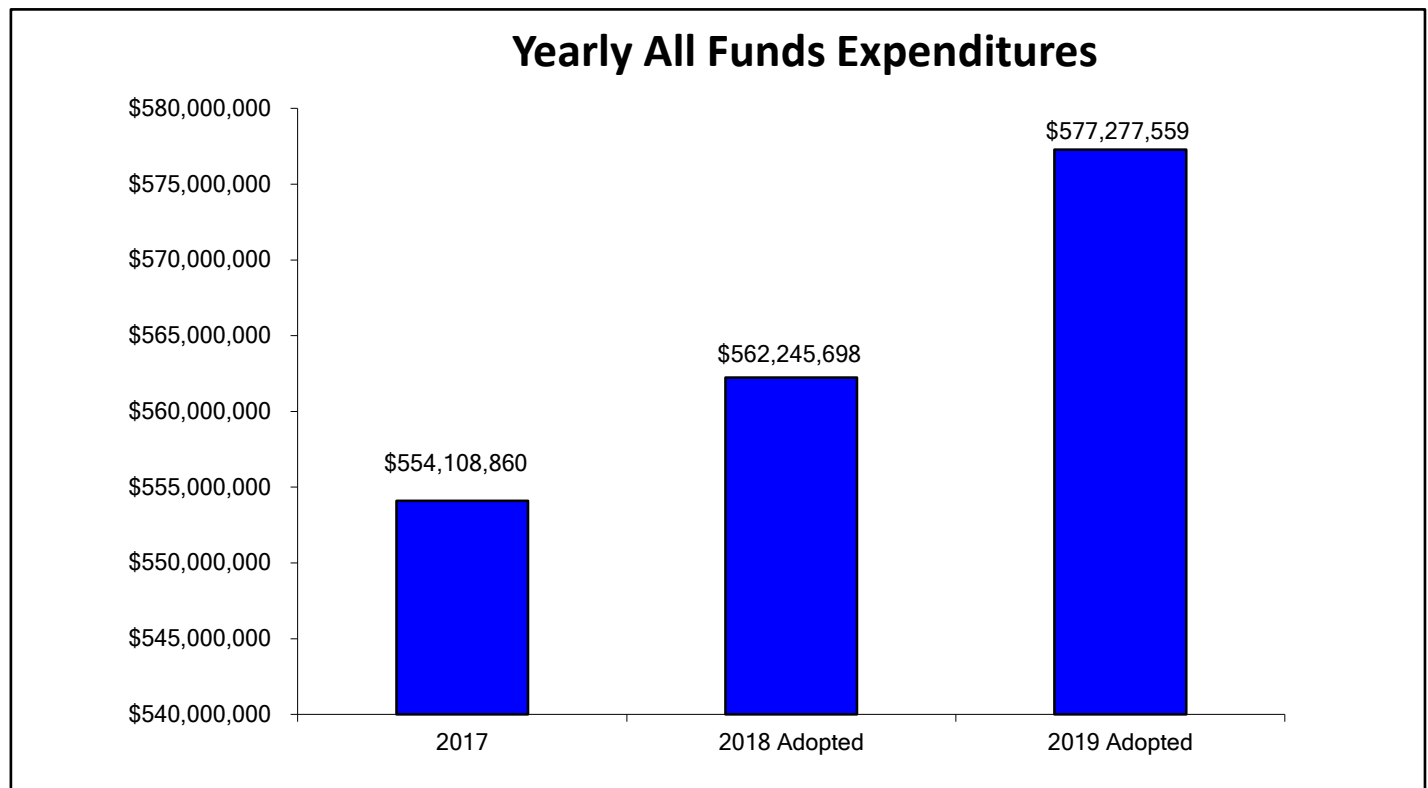
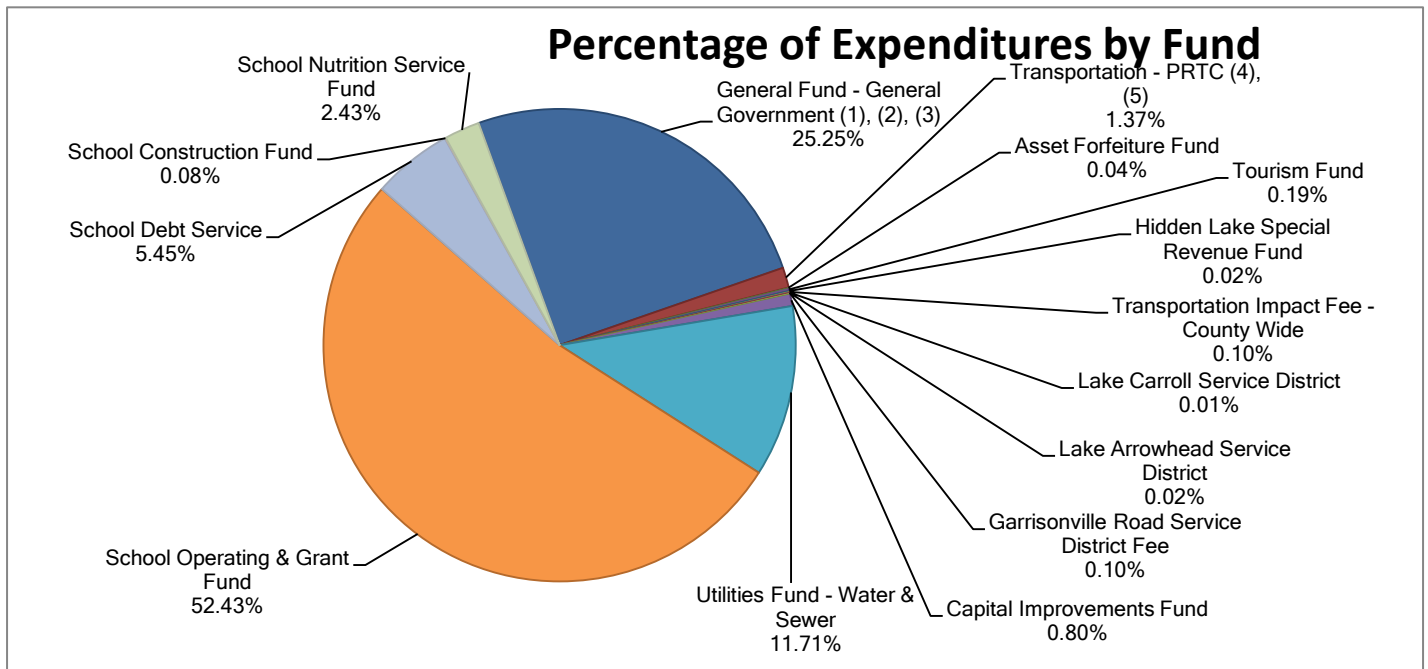
Revenue Plan	FY2017 Actual	FY2018 Adopted Budget	FY2019 Adopted Budget	Changes '18 to '19	
<b>Capital Improvements Fund</b>					
VPSA Bonds	\$20,300,019	\$0	\$0	\$0	0.0%
Proceeds	8,861,267	6,540,670	0	(6,540,670)	-100.0%
Purchase Development Rights	308,657	0	0	0	0.0%
State Revenue	0	0	0	0	0.0%
Interest	29,674	20,000	20,000	0	0.0%
Prior Year Fund Balance	0	219,760	45,184	(174,576)	-79.4%
<b>Total</b>	<b>\$29,499,617</b>	<b>\$6,780,430</b>	<b>\$65,184</b>	<b>(\$6,715,246)</b>	<b>-99.0%</b>
<b>Utilities Fund</b>					
Water & Sewer Fees	\$35,852,460	\$34,765,471	\$42,628,721	\$7,863,250	22.6%
Availability/ Pro Rata Fees	13,566,470	9,202,500	10,164,960	962,460	10.5%
Other Charges and Fees	175,099	1,489,480	1,352,370	(137,110)	-9.2%
Prior Year Fund Balance	0	5,519,482	2,572,801	(2,946,681)	-53.4%
Revenue Bond Proceeds	0	14,876,295	10,800,000	(4,076,295)	-27.4%
Use of Money/Property	371,330	0	76,923	76,923	100.0%
<b>Total</b>	<b>\$49,965,359</b>	<b>\$65,853,228</b>	<b>\$67,595,775</b>	<b>\$1,742,547</b>	<b>2.6%</b>
<b>School Funds</b>					
State and Federal	\$166,308,582	\$175,102,534	\$179,624,989	\$4,522,455	2.6%
Use of Money/Property	54,853	0	0	0	0.0%
Bond Proceeds	0	0	0	0	0.0%
Prior Year Fund Balance	0	346,276	0	(346,276)	-100.0%
User Fees	6,958,073	7,309,850	7,439,600	129,750	1.8%
Other Revenue	4,484,319	6,910,510	7,240,856	330,346	4.8%
<b>Total</b>	<b>\$177,805,827</b>	<b>\$189,669,170</b>	<b>\$194,305,445</b>	<b>\$4,636,275</b>	<b>2.4%</b>
<b>Total Revenues - All Funds</b>	<b>\$566,716,091</b>	<b>\$562,307,973</b>	<b>\$577,277,559</b>	<b>\$14,969,586</b>	<b>2.7%</b>

<sup>(1)</sup> The FY2018 Adopted Budget is restated to include Roll Back Taxes to provide comparative data with FY2019 Adopted Budget.

<sup>(2)</sup> The FY2018 Adopted Budget is restated to include a change to Federal Grants which projects the SAFER Grant for Fire and Rescue personnel.

# All Funds Expenditure Graphs

Stafford County FY19 Adopted Budget



# All Funds Schedule Expenditures

## Stafford County FY19 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

Expenditure Plan	FY2017 Actual	FY2018 Adopted Budget	FY2019 Adopted Budget	Changes '18 to '19	
<b>General Fund - General Government</b> <sup>(1), (2), (3)</sup>					
Personnel	\$68,010,698	\$72,985,049	\$77,253,152	\$4,268,103	5.8%
Operating	45,027,934	46,489,590	50,829,477	4,339,887	9.3%
Capital	2,937,385	5,131,764	3,551,924	(1,579,840)	-30.8%
Debt Service	13,420,233	15,213,129	14,140,997	(1,072,132)	-7.0%
<b>Total</b>	<b>\$129,396,250</b>	<b>\$139,819,532</b>	<b>\$145,775,550</b>	<b>\$5,956,018</b>	<b>4.3%</b>
<b>Transportation - PRTC</b> <sup>(4), (5)</sup>					
Operating	3,554,510	3,172,930	3,304,157	131,227	4.1%
Capital	5,455,790	5,739,602	3,074,125	(2,665,477)	-46.4%
Debt Service	731,068	608,734	1,559,229	950,495	156.1%
<b>Total</b>	<b>\$9,741,368</b>	<b>\$9,521,266</b>	<b>\$7,937,511</b>	<b>(\$1,583,755)</b>	<b>-16.6%</b>
<b>Asset Forfeiture Fund</b>					
Operating	\$191,740	\$250,000	\$250,000	\$0	0.0%
Capital	118,146	420,000	0	(420,000)	-100.0%
<b>Total</b>	<b>\$309,886</b>	<b>\$670,000</b>	<b>\$250,000</b>	<b>(\$420,000)</b>	<b>-62.7%</b>
<b>Tourism Fund</b>					
Operating	\$584,701	\$680,293	\$685,240	\$4,947	0.7%
Personnel	108,684	145,707	173,260	27,553	18.9%
Tourism Programs	278,530	276,500	256,500	(20,000)	-7.2%
<b>Total</b>	<b>\$971,915</b>	<b>\$1,102,500</b>	<b>\$1,115,000</b>	<b>\$12,500</b>	<b>1.1%</b>
<b>Hidden Lake Special Revenue Fund</b>					
Personnel	\$3,218	\$3,501	\$2,180	(\$1,321)	-37.7%
Operating	63,275	46,331	44,869	(1,462)	-3.2%
Debt Service	61,712	61,268	64,051	2,783	4.5%
<b>Total</b>	<b>\$128,205</b>	<b>\$111,100</b>	<b>\$111,100</b>	<b>\$0</b>	<b>0.0%</b>
<b>Armed Service Memorial</b>					
<b>Total (Operating)</b>	<b>\$427,111</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Road Impact Fee - West Fund</b>					
<b>Total (Capital)</b>	<b>\$204,806</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Transportation Impact Fee - County Wide</b>					
<b>Total (Capital)</b>	<b>\$100,000</b>	<b>\$325,000</b>	<b>\$600,000</b>	<b>\$275,000</b>	<b>84.6%</b>
<b>Lake Carroll Service District</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,875</b>	<b>\$13,875</b>	<b>100.0%</b>
<b>Lake Arrowhead Service District</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$112,000</b>	<b>\$112,000</b>	<b>100.0%</b>
<b>Road Impact Fee - South East Fund</b>					
<b>Total (Capital)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Garrisonville Road Service District Fee</b>					
Debt Service	\$480,975	\$467,725	\$454,475	(\$13,250)	-2.8%
Capital	4,107,611	0	111,338	111,338	100.0%
<b>Total</b>	<b>\$4,588,586</b>	<b>\$467,725</b>	<b>\$565,813</b>	<b>\$98,088</b>	<b>21.0%</b>
<b>Warrenton Road Service District Fee</b>					
<b>Total (Capital)</b>	<b>\$229,886</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
<b>Capital Improvements Fund</b>					
Personnel	\$273,474	\$239,760	\$248,500	\$8,740	3.6%
Operating	659,415	0	0	0	0.0%
Capital	26,081,983	7,490,670	4,345,000	(3,145,670)	-42.0%
<b>Total</b>	<b>\$27,014,872</b>	<b>\$7,730,430</b>	<b>\$4,593,500</b>	<b>(\$3,136,930)</b>	<b>-40.6%</b>
<b>Utilities Fund - Water &amp; Sewer</b>					
Operating	14,746,080	\$21,906,332	\$31,219,844	\$9,313,512	42.5%
Capital	6,982,189	22,034,148	15,413,000	(6,621,148)	-30.0%
Personnel	11,589,718	12,197,809	12,167,185	(30,624)	-0.3%
Debt Service	7,022,497	9,014,939	8,795,746	(219,193)	-2.4%
<b>Total</b>	<b>\$40,340,484</b>	<b>\$65,153,228</b>	<b>\$67,595,775</b>	<b>\$2,442,547</b>	<b>3.7%</b>

# All Funds Schedule Expenditures

## Stafford County FY19 Adopted Budget

Expenditure Plan	FY2017 Actual	FY2018 Adopted Budget	FY2019 Adopted Budget	Changes '18 to '19	
<b>School Operating &amp; Grant Fund</b>					
Personnel	\$231,648,785	\$243,629,710	\$252,895,820	\$9,266,110	3.8%
Operating	36,647,955	46,068,516	46,504,983	436,467	0.9%
Capital	8,944,634	1,756,826	2,795,938	1,039,112	59.1%
Debt Service	789,996	406,949	406,949	0	0.0%
<b>Total</b>	<b>\$278,031,370</b>	<b>\$291,862,001</b>	<b>\$302,603,690</b>	<b>\$10,741,689</b>	<b>3.7%</b>
<b>School Debt Service</b>					
<b>Total</b>	<b>\$31,245,546</b>	<b>\$31,315,880</b>	<b>\$31,466,416</b>	<b>\$150,536</b>	<b>0.5%</b>
<b>School Construction Fund</b>					
Personnel	\$527,003	\$346,276	\$347,274	\$998	0.3%
Operating	710,572	210,000	143,125	(66,875)	-31.8%
Capital	17,857,684	0	0	0	0.0%
<b>Total</b>	<b>\$19,095,259</b>	<b>\$556,276</b>	<b>\$490,399</b>	<b>(\$65,877)</b>	<b>-11.8%</b>
<b>School Nutrition Service Fund</b>					
Personnel	\$5,572,914	\$5,791,391	\$5,991,213	\$199,822	3.5%
Operating	6,391,064	7,695,759	7,922,217	226,458	2.9%
Capital	319,338	123,610	133,500	9,890	8.0%
<b>Total</b>	<b>\$12,283,316</b>	<b>\$13,610,760</b>	<b>\$14,046,930</b>	<b>\$436,170</b>	<b>3.2%</b>
<b>Total Expenditures - All Funds</b>	<b>\$554,108,860</b>	<b>\$562,245,698</b>	<b>\$577,277,559</b>	<b>\$15,031,861</b>	<b>2.7%</b>

(1) FY2018 Adopted Budget includes SAFER grant position funding.

(2) FY2018 Adopted Budget is amended to include a purchase and development rights funding projection. FY2019 proposes to transfer funding for all projects over \$100,000 to the Capital Projects Fund.

(3) FY2019 Adopted Budget R18-48 includes \$441,000 of operating funds that have been reclassified from Capital Outlay to Non-Departmental.

(4) FY2018 Adopted Budget does not include the total debt. The FY2018 total debt will be paid out of the Transportation Fund.

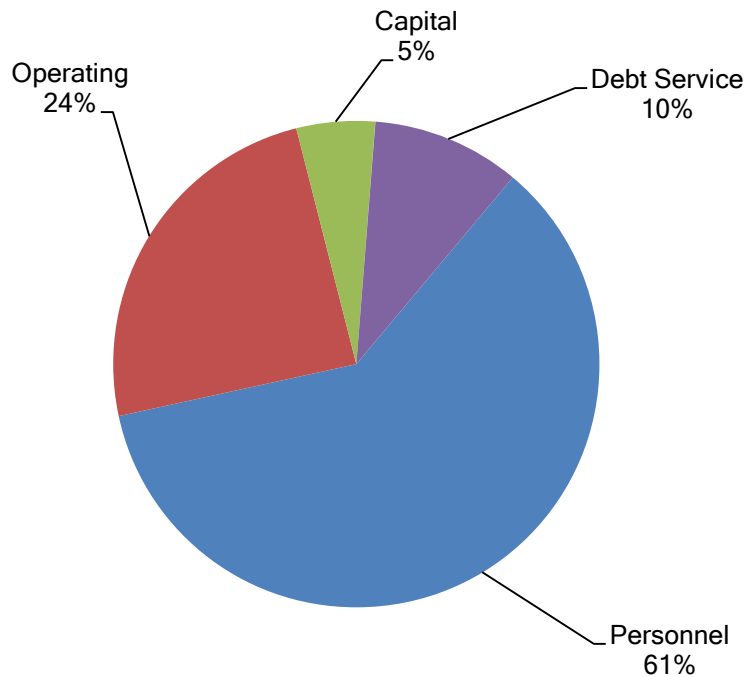
(5) FY2019 Adopted Capital Expenditures: Belmont Ferry Farm Trail 6, Brooke Road, Route 1 & Courthouse Intersection, Juggins Road (School), and Personnel.

# Summary Of All Funds By Major Expense

Stafford County FY19 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2017 Actual	FY2018 Adopted Budget	FY2019 Adopted Budget	Changes '18 to '19	
Personnel	\$317,734,494	\$335,339,203	\$349,078,584	\$13,739,381	4.10%
Operating	109,282,887	126,796,251	141,160,412	14,364,161	11.33%
Capital	73,339,452	43,021,620	30,150,700	(12,870,920)	-29.92%
Debt Service	53,752,027	57,088,624	56,887,863	(200,761)	-0.35%
<b>Total Expenditures</b> <sup>(1), (2), (3)</sup>	<b>\$554,108,860</b>	<b>\$562,245,698</b>	<b>\$577,277,559</b>	<b>\$15,031,861</b>	<b>2.67%</b>



<sup>(1)</sup> FY2018 Adopted Budget includes SAFER grant position funding.

<sup>(2)</sup> FY2018 Adopted Budget is amended to include a purchase and development rights funding projection. FY2019 proposes to transfer funding for all projects over \$100,000 to the Capital Projects Fund.

<sup>(3)</sup> FY2019 Adopted Budget R18-48 includes \$441,000 of operating funds that have been reclassified from Capital Outlay to Non-Departmental

# All Fund Types

Stafford County FY19 Adopted Budget

Governmental Funds				Proprietary Funds	Total
General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	2019 Adopted Budget

## Revenues

	\$214,489,277		\$802,388		\$215,291,665	
	38,974,420				38,974,420	
	4,537,404				4,537,404	
	974,800				974,800	
	1,141,676	20,000	400	76,923	1,238,999	
	6,346,435				6,346,435	
	20,116,962		2,602,959	179,624,989	202,344,910	
	6,360,824				6,360,824	
	3,773,355		416,086		4,189,441	
	5,223,459		9,888		5,233,347	
	347,559		1,237,500	7,240,856	10,178,285	
				10,800,000	10,800,000	
			3,548,400		3,548,400	
			1,875,000		1,875,000	
				52,793,681	52,793,681	
				7,439,600	7,439,600	
	2,050,783	45,184	481,580	0	5,150,348	
Total	\$304,336,954	\$65,184	\$10,974,201	\$194,305,445	\$67,595,775	\$577,277,559

## Expenditures

	\$14,358,346					\$14,358,346
	60,805,518	824,000				61,629,518
	8,011,567					8,011,567
	3,780,297	250,000				4,030,297
	18,100,875					18,100,875
	13,440,569					13,440,569
	5,431,335	248,500				5,679,835
	31,751,416					31,751,416
	21,562,043	3,271,000	454,475			25,287,518
			4,863,386			4,863,386
			250,000			250,000
			1,115,000			1,115,000
			111,100			111,100
					36,978,575	36,978,575
				302,603,690		302,603,690
			3,911,338	490,399	30,617,200	35,018,937
				14,046,930		14,046,930
Total	\$177,241,966	\$4,593,500	\$10,705,299	\$317,141,019	\$67,595,775	\$577,277,559

## Other Financing Sources (Uses)

Operating Transfers In	\$792,000	\$4,528,316	\$1,123,098	\$123,120,574	\$7,079,439	\$136,643,427
Operating Transfers Out	(128,171,988)		(1,392,000)		(7,079,439)	(136,643,427)
<b>Total Other Financing Sources (Uses)</b>	<b>(\$127,379,988)</b>	<b>\$4,528,316</b>	<b>(\$268,902)</b>	<b>\$123,120,574</b>	<b>\$0</b>	<b>\$0</b>

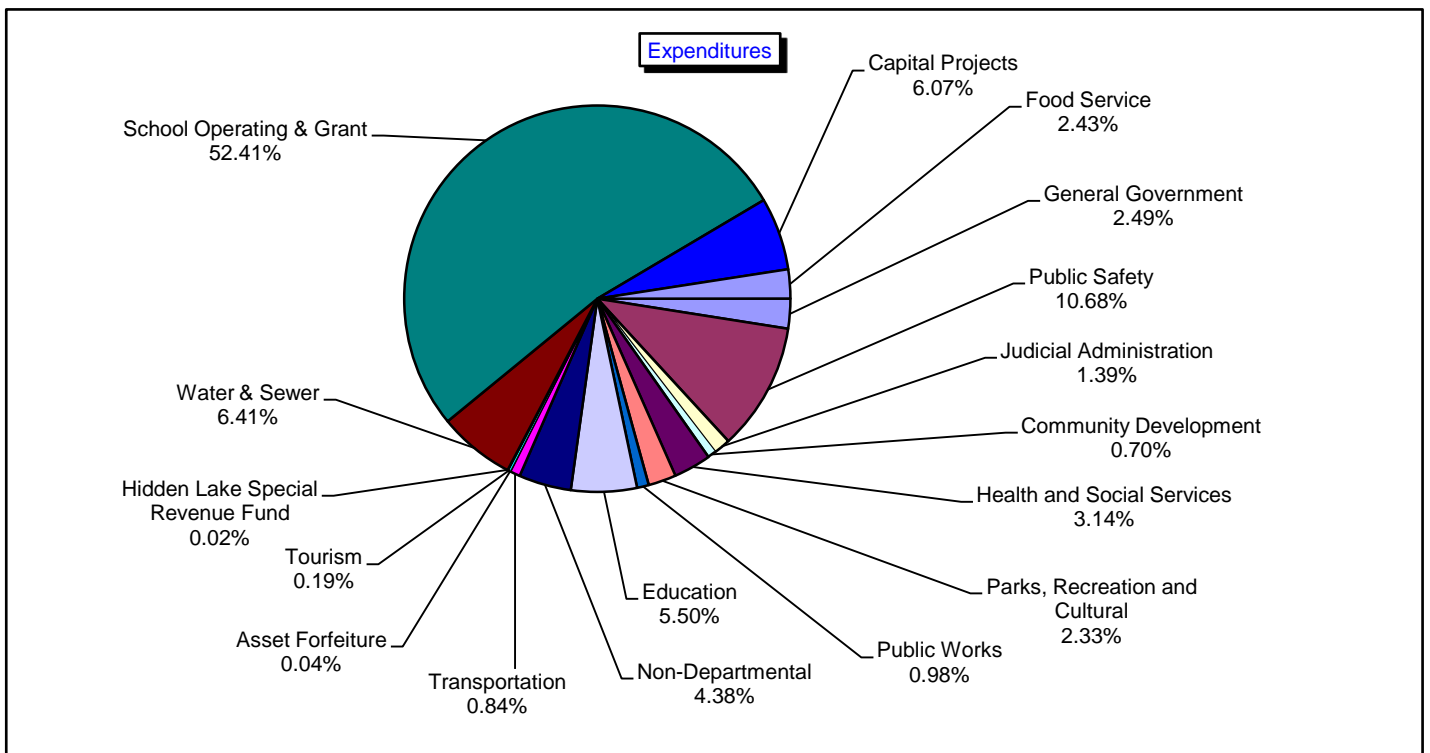
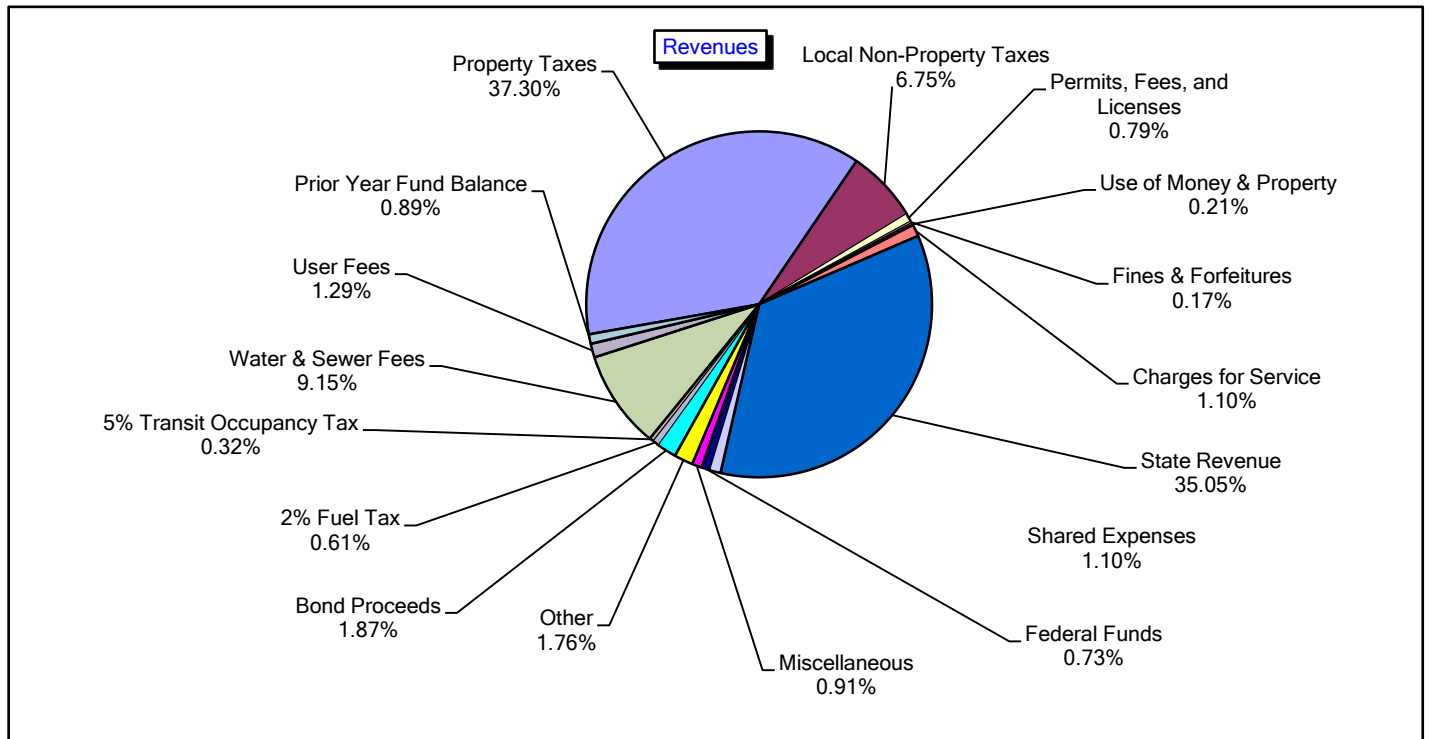
**Fund Balance, Beginning of Year**      \$70,812,475      \$9,472,640      \$29,281,593      \$36,874,947      \$71,935,222      \$218,376,877

**Fund Balance, end of Year**      \$68,476,692      \$9,427,456      \$28,800,013      \$37,159,947      \$69,362,421      \$213,226,529



# All Fund Types Graphed

The graphs below present the FY2019 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.



# All Fund Types

Stafford County FY19 Adopted Budget

Governmental Funds				Proprietary Funds	Total 2019 Adopted Budget
General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	

## Revenues

	\$214,489,277		\$802,388		\$215,291,665	
	38,974,420				38,974,420	
	4,537,404				4,537,404	
	974,800				974,800	
	1,141,676	20,000	400	76,923	1,238,999	
	6,346,435				6,346,435	
	20,116,962		2,602,959	179,624,989	202,344,910	
	6,360,824				6,360,824	
	3,773,355		416,086		4,189,441	
	5,223,459		9,888		5,233,347	
	347,559		1,237,500	7,240,856	10,178,285	
				10,800,000	10,800,000	
			3,548,400		3,548,400	
			1,875,000		1,875,000	
				52,793,681	52,793,681	
				7,439,600	7,439,600	
	2,050,783	45,184	481,580	0	5,150,348	
Total	\$304,336,954	\$65,184	\$10,974,201	\$194,305,445	\$67,595,775	\$577,277,559

## Expenditures

	\$14,358,346					\$14,358,346
	60,805,518	824,000				61,629,518
	8,011,567					8,011,567
	3,780,297	250,000				4,030,297
	18,100,875					18,100,875
	13,440,569					13,440,569
	5,431,335	248,500				5,679,835
	31,751,416					31,751,416
	21,562,043	3,271,000	454,475			25,287,518
			4,863,386			4,863,386
			250,000			250,000
			1,115,000			1,115,000
d			111,100			111,100
					36,978,575	36,978,575
				302,603,690		302,603,690
			3,911,338	490,399	30,617,200	35,018,937
				14,046,930		14,046,930
Total	\$177,241,966	\$4,593,500	\$10,705,299	\$317,141,019	\$67,595,775	\$577,277,559

## Other Financing Sources (Uses)

Operating Transfers In	\$792,000	\$4,528,316	\$1,123,098	\$123,120,574	\$7,079,439	\$136,643,427
Operating Transfers Out	(128,171,988)		(1,392,000)		(7,079,439)	(136,643,427)
<b>Total Other Financing Sources (Uses)</b>	<b>(\$127,379,988)</b>	<b>\$4,528,316</b>	<b>(\$268,902)</b>	<b>\$123,120,574</b>	<b>\$0</b>	<b>\$0</b>

**Fund Balance, Beginning of Year**    \$70,812,475    \$9,472,640    \$29,281,593    \$36,874,947    \$66,415,740    \$212,857,395

**Fund Balance, end of Year**    \$68,476,692    \$9,427,456    \$28,800,013    \$37,159,947    \$63,842,939    \$207,707,047



### Chatham Manor

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

### HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at [www.tourstaffordva.com](http://www.tourstaffordva.com) or call (540) 658-8681.

### TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.

**Bond Ratings** – We currently have an AAA rating from both Fitch Ratings and Standard & Poor's. In 2017, we received an upgrade to a positive outlook from Moody's. Our Moody's rating is Aa+, one level below an AAA. We are Aa+ (one notch away from triple-A) with a positive outlook from Moody's. In 2017, we received the positive outlook. Our bond ratings are the results of deliberate and strategic financial practices to enable us to improve our ratings, which allow us to borrow money for capital projects with lower interest rates.

**Five-Year Budget Outlook** - The County engaged in a more robust five-year financial planning process than in previous years. This outlook highlights long-term implications of financial decisions and more closely links the 10-year Capital Improvement Program with the annual budget process. It creates a framework within which the fiscal year's budget development takes place. The planning process connects Board priorities to resources and provides direction to staff.

**Jeff Rouse Swim and Sport Center Profit-Sharing Receipt** – The Jeff Rouse Swim and Sport Center had a soft opening in March 2016. The center is Stafford's first true public/private partnership with Eastern Sports Management. Due to better than expected financial returns and membership gains, they were able to absorb their initial startup costs, establish operating and capital reserves, and post a profit, which was shared with Stafford per the partnership agreement. They accomplished this by the end of 2017, well ahead of their initial projections.

**Armed Services Memorial** – Stafford opened its \$835,000 Armed Services Memorial in the summer of 2017. The memorial honors those who have paid the ultimate price, are serving, have served and their families. Situated to the rear of the George L. Gordon, Jr., Government Center, the memorial was designed from the ideas of high school students who participated in a contest. A group of citizen volunteers spearheaded the fundraising and met their goal in less than a year. The memorial is a destination for schoolchildren, families and has even been the backdrop for many weddings.

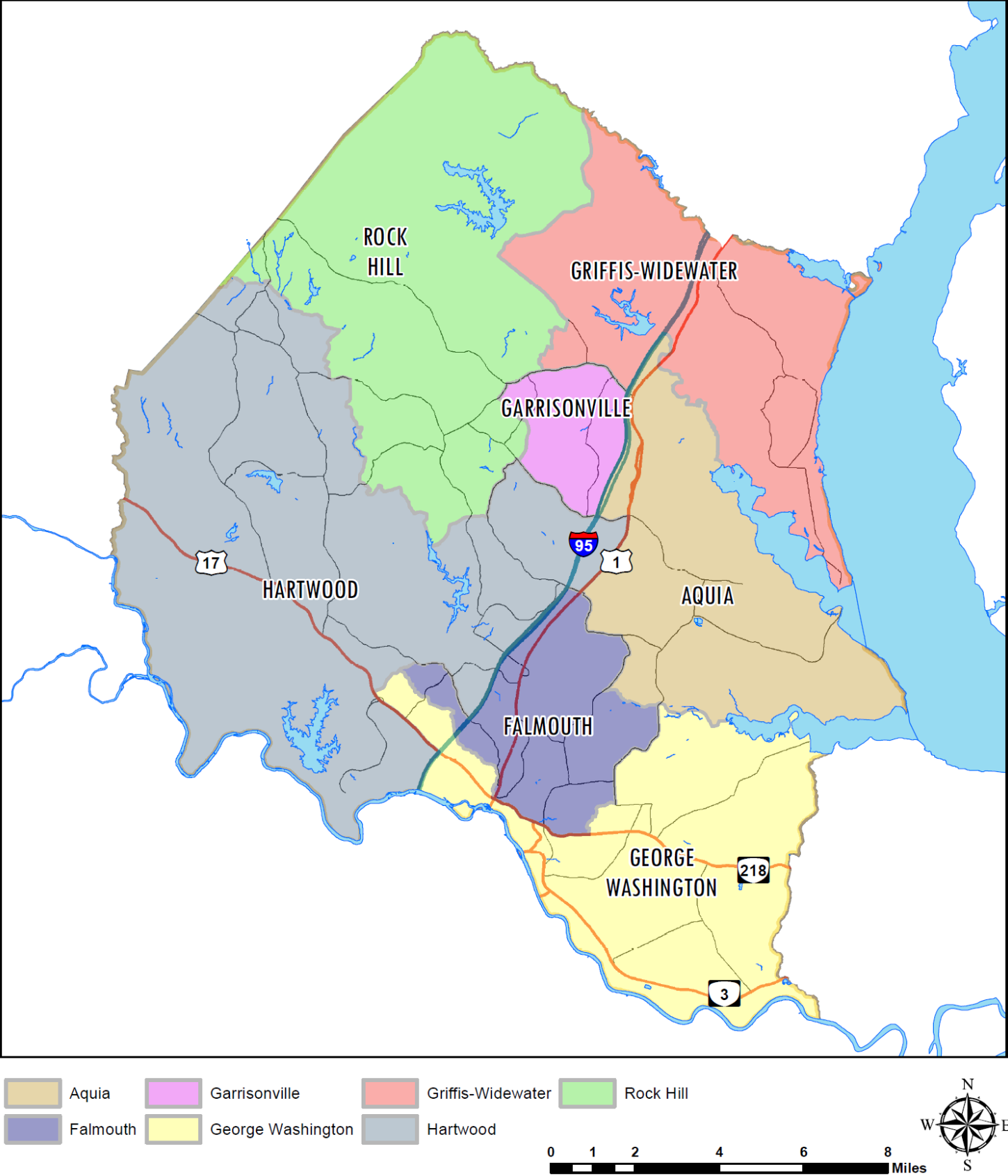
**Employee Climate Survey** – Stafford invests in its employees in many ways and works hard to retain them. The County conducted an extensive employee climate survey to evaluate employee opinions on everything from pay to communications to employee training. This information is being examined by volunteer employee groups to formulate how to implement the findings.

**Comprehensive Online Permit Portal** - Stafford has introduced an online permitting system, adding another offering to its network of online payments designed to streamline services for citizens and patrons. "Dynamic Portal," an online application system, has been integrated with Stafford's electronic plan review software, ePlans, to allow patrons to pull permits, have plans reviewed and schedule inspections from their computer or smartphones.

**Animal Shelter** – Stafford is building a new Animal Shelter, slated for opening in June 2018, that will triple the space of the former shelter, from 6,000 square feet to around 17,400 square feet. The new shelter will provide space to house more animals in more improved conditions, enabling Animal Control to find more homes for more animals. Other features include an area for prospective pet owners to interact with animals before adopting and an enhanced veterinary area.

**Joint Capital Improvement Program Process** – Members of the Board of Supervisors and the School Board, came together this year to work on the ten-year Capital Improvement Program together. Previously, the plans were made separately. Now, the boards do them together and match up projects with funding in a more streamlined and efficient manner.

# Election Districts

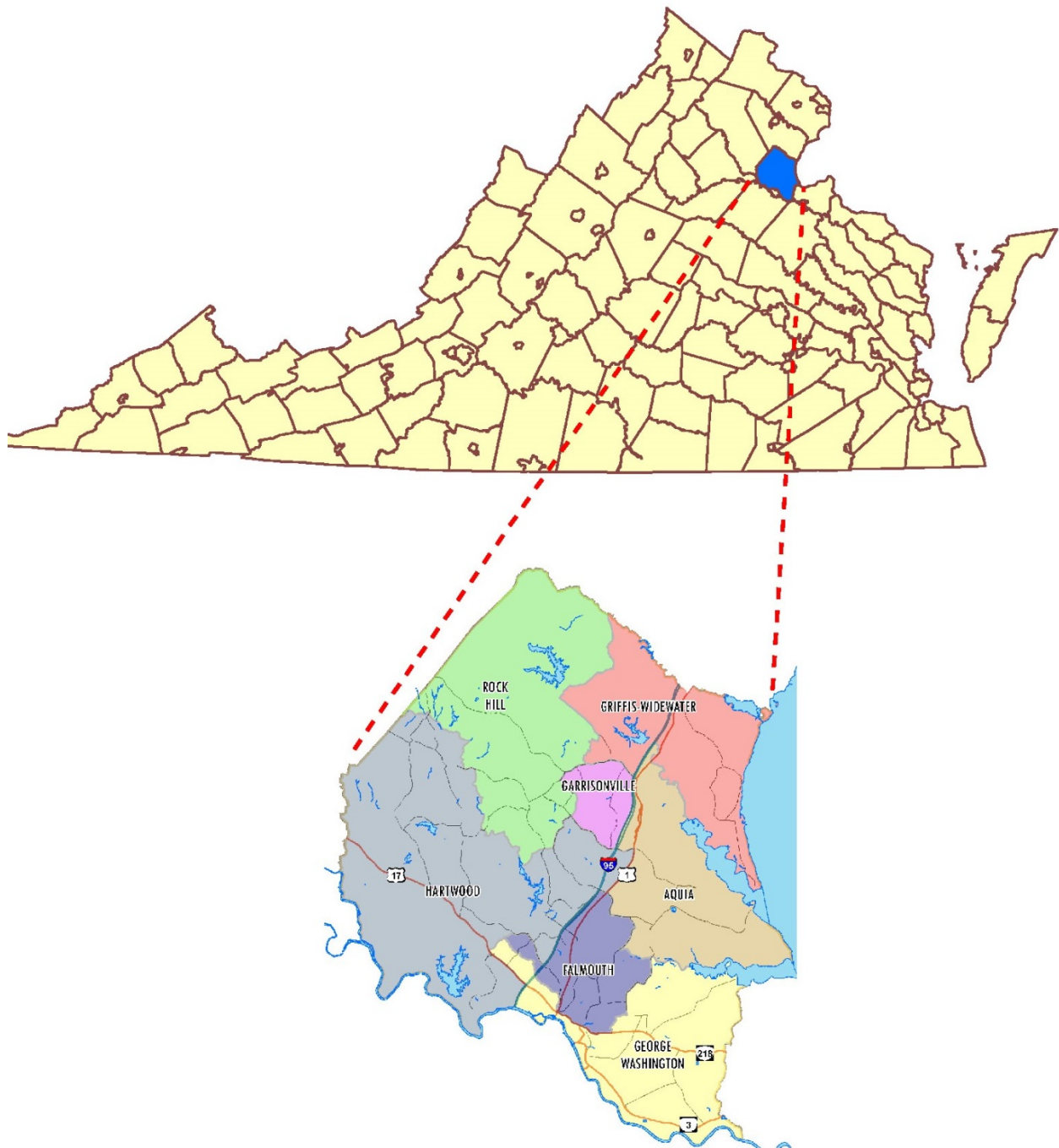




# Stafford County, Virginia

## Stafford County FY19 Adopted Budget

Location; Stafford County, consists of approximately 277 square miles and is located along I-95 about 25 miles south of the nation's capital in Washington DC and 50 miles north of the state capital in Richmond. Stafford is also home to Quantico Marine Corps Base. The base extends over portions of 3 localities, including 32,753 acres in Stafford County. Stafford County is bordered by the localities of Prince William to the north, Fauquier and Culpeper to the west, Spotsylvania, Caroline and the City of Fredericksburg to the south and King George to the east.





BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a special meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 24<sup>th</sup> day of April, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mr. Dudenhefer, seconded by Ms. Shelton, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2018  
TAX RATES

WHEREAS, the Virginia Code requires the Board to establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2018 tax rates was held on Tuesday, April 24, 2018, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road Stafford, Virginia; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by citizens; and

WHEREAS, the Board carefully considered the recommendation of staff, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 24<sup>th</sup> day of April, 2018, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2018:

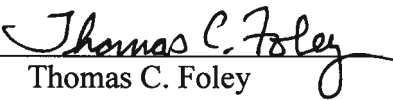
<b><u>Classification</u></b>	<b><u>Rate Per One Hundred Dollars of Assessed Valuation</u></b>
Real estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	.99
Tangible personal property (Section 58.1-3500, Code of Virginia (1950), as amended.) Includes all other classifications of personal property not specifically enumerated.	6.46
Boats or watercraft (Section 58.1-3506(A)(1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor vehicles specially equipped for the disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal property—Fire & Rescue volunteers (Section 58.1-3506(A)(15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the Commissioner of the Revenue from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a disabled veteran is blind if he meets the provisions of § 46.2-100 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor carrier transportation involved in interstate commerce (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001
All tangible personal property employed in a trade or business other than that described in Virginia Code §§ 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49

<b><u>Classification</u></b>	<b><u>Rate Per One Hundred Dollars of Assessed Valuation</u></b>
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal property—Sheriff's Deputy volunteers (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchants' capital (Section 58.1-3509, Code of Virginia (1950), as amended.) Includes all other classifications of Merchants' capital not specifically enumerated.	.50
Merchants' capital of pharmaceutical wholesalers (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	.000
Mobile homes (Section 58.1-3506(A)(10), Code of Virginia (1950), as amended.)	.99
Aircrafts (Section 58.1-3506(A)(2), (3), (4), (5), Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	0.082
Warrenton Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.000
Hidden Lake Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.368
Hartlake Special Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.000
County-wide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.000

\* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.58 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for through the Personal Property Tax Relief Act (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For calendar year 2018, qualifying vehicles will be granted 42% relief.

A Copy, teste:

  
Thomas C. Foley  
County Administrator

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia on the 2<sup>nd</sup> day of May, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	No
Wendy E. Maurer	Yes
Cindy C. Shelton	No

On motion of Mrs. Maurer, seconded by Mr. Cavalier, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2019 COUNTY  
BUDGET

WHEREAS, a public hearing was held on Tuesday, April 3, 2018, at 7:00 P.M. on the proposed FY2019 County budget, in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed citizen input regarding the County budget; and

WHEREAS, the Board considered the recommendations of staff, input at the budget work sessions, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 2<sup>nd</sup> day of May, 2018, that the FY2019 County budget be and it hereby is adopted as follows for the various General Government Funds:

**I. GENERAL GOVERNMENT FUNDS:**

<b>General Fund:</b>	<b>305,128,954</b>
Board of Supervisors	726,133
Commissioner of the Revenue	2,821,406
County Administrator	1,337,394
County Attorney	1,050,925
Electoral Board and Registrar	531,566
Finance and Budget	1,734,531
Geographic Information System	647,052
Human Resources	640,504
Information Technology	2,313,798
Office of Community Engagement	393,263
Treasurer	2,161,774
Sheriff	26,248,229
Fire & Rescue Services	21,623,767
15th District Court Unit	374,276
Code Compliance	4,434,351
Rappahannock Juvenile Detention Center	1,215,307
Rappahannock Regional Jail	6,909,588
Circuit Court	373,310
Clerk of the Circuit Court	1,587,422
Commonwealth Attorney	3,260,572
Court Deputies	2,549,085
General District Court	117,648
Juvenile and Domestic Relations	114,700
Magistrate	8,830
Cooperative Extension Program	191,345
Economic Development	736,550
Community Development Partner Agencies	501,395
Planning and Community Development	2,564,333
Human Services	8,647,402
Health and Social Services Partner Agencies	1,373,500
Social Services	7,866,647
Parks and Recreation	7,912,555
Parks, Recreation and Cultural Partner Agencies	226,070
Regional Library	5,301,944
Engineering	601,923
Community Facilities	4,829,412
Operating Budget Transfer to Schools	122,317,574
Public Day School Transfer	518,000
Public Day School Additional Classroom	285,000
School Debt Service	31,466,416
Transfer to Capital Projects Fund	4,528,316
Transfer to Transportation Fund	523,098
Non-Departmental	3,919,983
County Debt Service	14,140,997
Vehicle Replacement Program County	434,313
Vehicle Replacement Program Sheriff	713,000
Capital Outlay	1,810,750
Capital Outlay One-Time (Courthouse Ramp-up)	543,000



**GENERAL GOVERNMENT FUNDS, continued:**

Asset Forfeiture Fund	250,000
Capital Improvements Fund	4,593,500
Fleet Services Fund	5,111,229
Garrisonville Road Service District Fund	565,813
Hidden Lake Special Revenue Fund	111,100
Lake Arrowhead Service District Fund	112,000
Lake Carroll Service District Fund	13,875
Tourism Fund	1,875,000
Transportation Fund	8,569,511
Transportation Impact Fee - County-Wide Fund	600,000
Utilities Funds	74,675,214

; and

BE IT FURTHER RESOLVED that the FY2019 Schools budget be and it hereby is approved in the following amounts:

**II. SCHOOL FUNDS:**

Construction Fund	417,277
Grants Fund	12,702,909
Health Services Fund	32,238,253
Nutrition Services Fund	14,046,930
School Operating Fund	289,951,163
Workers' Compensation Fund	622,565

; and

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the Public Day School program in an amount not to exceed \$803,000. This is an increase over the prior year's funding by \$285,000, which provides for an additional classroom to serve six more students. Should the expansion not occur, the funds may be appropriated to address the need in other ways. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, within the community, through shared responsibility between the County and Schools for Public Day School students; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to disburse funds to Stafford County Volunteer Fire and Rescue companies only after ensuring compliance with the Fire and Rescue Department, County, and State policies, regulations, rules, and procedures; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted, restricted revenue that may occur during FY2019:

1. Insurance recoveries received for damages to County and School properties for which County or School funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for Purchase of Development Rights (PDR) Program pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board approved agreements; and
8. Advance refunding of debt.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below, with two positions in Social Services contingent on state approval and Medicaid expansion:

General Fund	
• Non-Public Safety	356 366
• Public Safety	415 434
Utilities Fund	140 150
Capital Projects Fund	2 2
Total	913 952

; and

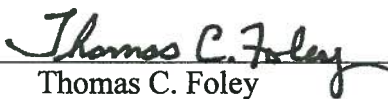
BE IT FURTHER RESOLVED that a 2.5% salary increase is authorized, effective July 1, 2018, for all full-time and regular part-time County employees hired on or prior to April 1, 2018, whose job performance is satisfactory or better; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to continue with the targeted market adjustments with consideration of the Social Services Benefit Specialist and Family Service Specialist positions; the market changes necessary to support the data and recommendations from the study for the E-911 Operators; and based on data provided by Compensation Studies; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to execute contracts in an amount of \$100,000 or more for the purchase of replacement Sheriff's Office and Fire and Rescue public safety vehicles, consistent with the FY2019 budget, purchased with cash capital; and

BE IT STILL FURTHER RESOLVED that the Board approves the FY2019 Potomac and Rappahannock Transportation Commission (PRTC) subsidy of One Hundred Seven Thousand Five Hundred Dollars (\$107,500) and the Virginia Railway Express (VRE) subsidy of Two Million Four Hundred Seventy-five Thousand One Hundred Twenty-seven Dollars (\$2,475,127), and authorizes the payment of the subsidies during FY2019 from the County's Motor Fuels Tax Revenue Fund.

A Copy, teste:

  
Thomas C. Foley  
County Administrator

TCF:AL

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a special meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia on the 2<sup>nd</sup> day of May, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	No
Wendy E. Maurer	Yes
Cindy C. Shelton	No

On motion of Mrs. Maurer, seconded by Mr. Cavalier, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2019  
COUNTY BUDGETS

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 2<sup>nd</sup> day of May, 2018, that General Fund, General Government expenditures be and they hereby are appropriated at 95% of the adopted FY2019 budget, with the following exceptions: in addition to the 5% hold of the Local School Transfer to the School Operating Fund, the 2.5% COLA adjustment in the amount of \$5,203,210 will be withheld, debt service is appropriated at 100%, and there is no appropriation of the funds budgeted for the expansion the Public Day School, as follows:

**I. GENERAL GOVERNMENT FUNDS:**

<b>General Fund:</b>	<b>286,793,328</b>
Board of Supervisors	689,826
Commissioner of the Revenue	2,680,336
County Administrator	1,270,524
County Attorney	998,379
Electoral Board and Registrar	504,988
Finance and Budget	1,647,804
Geographic Information System	614,699
Human Resources	608,479
Information Technology	2,198,108
Office of Community Engagement	373,600
Treasurer	2,053,685
Sheriff	24,935,818
Fire & Rescue Services	20,542,579
15th District Court Unit	355,562
Code Compliance	4,212,633
Rappahannock Juvenile Detention Center	1,154,542
Rappahannock Regional Jail	6,652,363
Circuit Court	354,645
Clerk of the Circuit Court	1,508,051
Commonwealth Attorney	3,097,543
Court Deputies	2,421,631
General District Court	111,766
Juvenile and Domestic Relations	108,965
Magistrate	8,389
Cooperative Extension Program	181,778
Economic Development	699,723
Community Development Partner Agencies	476,325
Planning and Community Development	2,436,116
Human Services	8,215,032
Health and Social Services Partner Agencies	1,304,825
Social Services	7,473,315
Parks and Recreation	7,516,927
Parks, Recreation and Cultural Partner Agencies	214,767
Regional Library	5,036,847
Engineering	571,827
Community Facilities	4,587,941
Operating Budget Transfer to Schools	110,998,485
Public Day School Transfer	492,100
Public Day School Additional Classroom	0
School Debt Service	31,466,416
Transfer to Capital Projects Fund	4,301,900
Transfer to Transportation Fund	523,098
Non-Departmental	3,723,984
County Debt Service	14,140,997
Vehicle Replacement Program County	412,597
Vehicle Replacement Program Sheriff	677,350
Capital Outlay	1,720,213
Capital Outlay One-Time (Courthouse Ramp-up)	515,850

**GENERAL GOVERNMENT FUNDS, continued:**

Asset Forfeiture Fund	250,000
Capital Improvements Fund	4,593,500
Fleet Services Fund	5,111,229
Garrisonville Road Service District Fund	565,813
Hidden Lake Special Revenue Fund	111,100
Lake Arrowhead Service District Fund	112,000
Lake Carroll Service District Fund	13,875
Tourism Fund	1,875,000
Transportation Fund	8,569,511
Transportation Impact Fee - County-Wide Fund	600,000
Utilities Funds	74,675,214

**II. SCHOOL FUNDS:**

Construction Fund	417,277
Grants Fund	12,702,909
Health Services Fund	32,238,253
Nutrition Services Fund	14,046,930
School Operating Fund	278,321,174
Workers' Compensation Fund	622,565

; and

BE IT FURTHER RESOLVED that debt service is appropriated at 100% of the adopted FY2019 budgets; and

BE IT FURTHER RESOLVED that the Public Day School Additional Classroom will not be appropriated; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the 5% balance of the General Fund, General Government budget (less debt service) and the local school transfer (less debt service), following the mid-year review and completion of the FY2018 audit, in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the \$5,203,210 for the 2.5% COLA adjustment upon confirmation of inclusion in the School Board's final approved budget; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances, commitments, and grants. The County Administrator is authorized to maintain the following appropriations as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:



- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during FY2019:

1. Insurance recoveries received for damages to County and School properties for which County or School funds have been expended to make repairs;
2. Defaulted developer and builder securities to be used for uncompleted projects;
3. Donations for a specific purpose;
4. Asset forfeiture funds;
5. Grants in accordance with the grant policy;
6. Roll-back taxes and reserves for Purchase of Development Rights pursuant to the County's financial policies;
7. Incentive payments to developers in compliance with Board approved agreements; and
8. Advance refunding of debt.


; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and generally accepted accounting practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such transfers; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars may be spent.

A Copy, teste:

  
Thomas C. Foley  
County Administrator

MJP:AML:kah

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of June, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mrs. Maurer, seconded by Mr. Coen, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION AUTHORIZING TECHNICAL ADJUSTMENTS  
TO THE FY2019 SCHOOLS' BUDGET

WHEREAS, on May 2, 2018, the Board adopted the FY2019 Schools' Budget, which was based on the School Board's approved budget request, with the appropriation of the Schools' Operating Fund reduced by the 5% appropriation hold; and

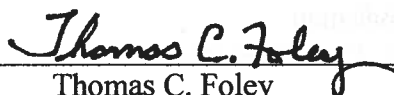
WHEREAS, the School Board adopted its budget based on updated projections, including the local school funding adopted by the Board and now requests technical adjustments to its FY2019 budget; and

WHEREAS, the Board appropriated 95% of the adopted FY2019 budget for the Schools' Operating Fund;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of June, 2018, that it be and hereby does authorize technical adjustments to the FY2019 Schools' budget as follows:

	Budget	Appropriation
Schools' Operating Fund	\$289,691,163	\$278,061,174
Construction Fund	\$490,399	\$490,399
Grants Fund	\$12,923,242	\$12,923,242
Health Services Fund	\$30,753,877	\$30,753,877

A Copy, teste:

  
Thomas C. Foley  
County Administrator

TCF:MP:aml

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 10<sup>th</sup> day of July, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	Yes
Wendy E. Maurer	Yes
Cindy C. Shelton	Yes

On motion of Mrs. Maurer, seconded by Mr. Snellings, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO BUDGET AND APPROPRIATE LOCAL FUNDING FOR THE SCHOOLS' CAPITAL PROJECTS FUND AND TO APPROPRIATE ADDITIONAL STATE AND LOCAL FUNDING TO THE SCHOOLS' OPERATING FUND

WHEREAS, on May 2, 2018, pursuant to Resolution R18-106, the Board appropriated the FY2019 Budget, withholding \$5,203,210 in local funding to provide for Stafford County Public Schools' 2.5% salary increase; and

WHEREAS, the Stafford County School Board included the 2.5% raise in its FY2019 Budget; and

WHEREAS, the State's final budget included additional funding of \$1,445,865 in excess of the adopted FY2019 Budget; and

WHEREAS, on June 19, 2018, pursuant to Resolution R18-49, the Board adopted the Capital Improvement Program, which plans the use of \$1,000,000 in local funding support for Schools' one-time capital projects in the Schools' Capital Project Fund; and


WHEREAS, the Board withholds additional support of local funding support of \$1,445,865 to determine the School Board's intention with providing trailer(s) at Hartwood Elementary School and other capital projects;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 10<sup>th</sup> day of July, 2018 that the County Administrator be and he hereby is authorized to:

Appropriate local and state funding as follows:

Local Funding	\$3,757,345
State Funding	<u>\$1,445,865</u>
to Schools' Operating Fund (non-categorical)	\$5,203,210

A Copy, teste:

  
Thomas C. Foley  
County Administrator

TCF:al

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19<sup>th</sup> day of June, 2018:

<u>MEMBERS:</u>	<u>VOTE:</u>
Meg Bohmke, Chairman	Yes
Gary F. Snellings, Vice Chairman	Yes
Jack R. Cavalier	Yes
Thomas C. Coen	Yes
L. Mark Dudenhefer	No
Wendy E. Maurer	Yes
Cindy C. Shelton	No

On motion of Mr. Cavalier, seconded by Mrs. Maurer, which carried by a vote of 5 to 2, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2019-2028  
CAPITAL IMPROVEMENT PROGRAM WITH THE INTENT  
TO REIMBURSE CERTAIN CAPITAL IMPROVEMENT  
EXPENDITURES

WHEREAS, a public hearing on the proposed fiscal years (FY) 2019-2028 Capital Improvement Program (CIP) was held on Tuesday, April 3, 2018, at 7:00 P.M. in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road Stafford, Virginia; and

WHEREAS, the Board considered the recommendations of the School Board and staff, and the public testimony, if any, received at the public hearing; and

WHEREAS, the ten-year CIP is a significant part of the County's comprehensive planning; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of June, 2018, that the FY2019-2028 Capital Improvement Program (CIP) be and it hereby is adopted as follows:



**General Government**

ERP System  
 Fiber Network  
 General Government Repairs, Replacements  
 and Rehabs  
 Courthouse  
 Parks Repairs, Replacements and Rehabs  
 Library  
 Replacement Apparatus  
 LifePak Replacement  
 Public Safety Repairs, Replacements and  
 Rehabs  
 Command Bus  
 Radio Core  
 Stormwater  
 Public Works Repairs, Replacements and  
 Rehabs

Belmont - Ferry Farm Trail - Phase 6  
 Berea Church Road (SR 654) Improvements  
 Brooke Road (SR 608) Reconstruction South of Eskimo  
 Hill Road (SR 628)  
 Courthouse Road (SR 630) at Jefferson Davis Hwy (RT  
 1) Intersection Improvement  
 Enon Road (SR 753) Widening: RT1 to I-95  
 Jefferson Davis Hwy (RT 1) at Potomac Creek Drive (SR  
 761)  
 Juggins Road (SR 711) Reconstruction  
 Tech Center Drive  
 Telegraph Road (SR 637) and Woodstock Lane (SR 639)  
 at RT 1 Safety Improvements  
 Flatford Road Sidewalk  
 Onville Road Sidewalk

**Education**

Rebuild Moncure Elementary  
 Purchase and Renovate Fredericksburg  
 Christian School  
 Elementary School #18  
 High School #6

Renovate Ferry Farm Elementary  
 Rebuild Hartwood Elementary  
 Schools Repairs, Replacement and Rehabs

**Utilities**

433-06 - Moncure Pump Station Distribution  
 Upgrade  
 472-01 - Shelton Shop Road 8" Main 472/433  
 Boundary Adjustment  
 342-06 - 24" Main along Truslow Road from  
 I-95 to Enon Road to Halls Chapel Road  
 342-15 & 16 - 24" Main from Enon Road  
 Tank to Centreport Pkwy, via Abel Lake  
 and existing 16" Replacement  
 433-04 - Construct 10-inch main from  
 Embrey Mill Road to the existing 10-inch  
 main on White Chapel Lane  
 433-05 - Construct 16-inch main along  
 Courthouse Road from pumping station at  
 433/370 Zone boundary to Rollinswood  
 Lane  
 472-100 - Construct 0.5 Million Gallon  
 Storage Tank along Garrisonville Road  
 near Ripley Road  
 472-200 - Construct 0.9 mgd pumping station  
 along Lightfoot Road near Mountain View  
 Road  
 480-04 - Construct 12" Main along  
 University Blvd from 12" Main on  
 Reservoir Road  
 Tank Removal  
 Hydrant/Valves Replacement Program

LFR-15 - Replace 18", 15" and 12" with 24" Line along  
 Claiborne Run from Morton Road to Kings Hill Road  
 LFR-30 - Construct 12" Gravity Line from England Run  
 Pump Station to Days Inn Pump Station  
 LFR-51 - Construct 10" Line to serve future Central PDA  
 Growth  
 LFR-58 - Replace 8" with 15" Line along Cambridge  
 Street from Force Main to Michael Street  
 LFR-59 - Replace 8" with 10" from Nelms Circle to  
 Auction Drive  
 LFR-129 - Replace 8" with 16" Force Main from Potomac  
 Creek Pump Station  
 LFR-204 - Expand future Celebrate Virginia Pump  
 Station  
 LFR-209 - Replace Falls Run Pump Station  
 LFR-214 - Expand Claiborne Run PS  
 LFR-217 - Expand Stafford Place Pump Station  
 LFR-228 - Expand Ingleside Pump Station

Water Distribution Rehab - Neighborhood Systems

Water Distribution Rehab - Transmission Lines Replacements

Regional Water Interconnection

Water Distribution Rehab - Small Water Projects

Water Extension Projects

Redundant Gate Replacement for Abel Lake and Smith Lake

Lake Mooney - Thickener Tank and Equipment

Lake Mooney - Permanganate

Lake Mooney - Additional Modules for Interconnection

Smith Lake - Electrical Switchgear

Smith Lake - Filter Replacements

342 Phase 1

342-101 - Enon Road Water Tank (formerly Centreport)

A-40 - Aquia Drive 8" Gravity Line, Delaware Drive to Vessel Drive

A-47 - Aquia Harbour 15" Gravity Line at Voyage Drive

A-51 - Coal Landing 15" Main, Greenridge Drive to US1

A-115 - Aquia @ Bridge Force Main

A-205 - Expand Upper Accokeek Pump Station

LFR-3 - Falls Run Interceptor, Phase 2

A-18 - Replace 24" with 36" Gravity Line, Whitsons Run to Austin Run Pump Station

A-37 - Construct 8" Gravity Line from Marshall to Heritage Oaks II Pump Station

A-234 - Expand Azalea Woods at Galway Lane Pump Station

Stafford Complex

Contingency Allowance

Gravity Lines & Interceptor Maintenance

Pump Stations

Little Falls Run Wastewater Treatment Facility - Influent Structure

Little Falls Run Wastewater Treatment Facility - Influent Grit Blowers

Little Falls Run Wastewater Treatment Facility - Filter Replacement

Aquia Wastewater Treatment Facility - Generator Tiebreaker (MCC Replacement)

Infiltration and Inflow Maintenance

Sewer Extension Projects

AWWTF-001 - Aquia WWTF Upgrade - Facilities Planning

AWWTF-002 - Aquia WWTF General Upgrades - Concrete Repair, Headworks, Power Distribution

AWWTF-003 - Aquia WWTF Solids Handling - Sludge Storage Expansion

AWWTF-005 - Aquia WWTF General Upgrades - Filtration, UV, Controls, Miscellaneous

LWWTF-001 - Little Falls Run WWTF Upgrade - Facilities Planning

LWWTF-002 - Little Falls Run WWTF General Upgrades - Concrete Repair, Headworks, UV

LWWTF-003 - Little Falls Run WWTF Denitrification Upgrade

LWWTF-004 - Little Falls Run WWTF Upgrades (Rappahannock Policy, FWNC / NH3 Allowance)

LWWTF-005 - Little Falls Run WWTF General Upgrades - Filtration, Miscellaneous

Claiborne Run Gravity Sewer Project Construction

Lower Accokeek

Wayside Sewer Interceptor

Falls Run Sewage Force Main 24-inch

Claiborne Run Parallel Force Main

Vehicles and Equipment Replacement

BE IT FURTHER RESOLVED that the intent to reimburse certain capital improvement expenditures for projects indicated in the FY2019-2028 CIP be and it hereby is adopted as follows:

NOTICE OF INTENT TO REIMBURSE  
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

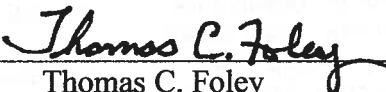
Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2019-28 Capital Improvement Program (Projects) with tax-exempt or taxable bonds, or other obligations (Bonds), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. The County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an inter-fund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford

County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the Projects to be financed in the FY2019-28 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$347,913,000.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:

  
Thomas C. Foley  
County Administrator

TCF:AL

BOARD OF SUPERVISORS  
COUNTY OF STAFFORD  
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 19th day of September, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Ms. Bohmke, seconded by Mrs. Maurer, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION ADOPTING THE FY2019 BUDGET CALENDAR

WHEREAS, the Budget Calendar includes new processes for the Board and County staff; and

WHEREAS, the Board and the School Board have adopted a Joint Capital Improvement Program (CIP); and

WHEREAS, staff is preparing a Long Term Financial Projection to be presented to the Board in November, and is scheduling follow up work sessions;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 19<sup>th</sup> day of September, 2017, that it be and hereby does adopt the FY2019 Budget Calendar as follows:

**August**

Friday, August 11, 2017

All requests for County CIP projects due (bond funded projects)

Thursday, August 31, 2017

Schools submit CIP conformation/adjustments based on final review by the School Board

**September**

Tuesday, September 19, 2017

Present FY2017 year-end projections to the Board of Supervisors

**October**

Monday, October 2, 2017

CIP Technical Review Committee (TRC) meeting –  
Receives Projects

Tuesday, October 10, 2017

CIP TRC meeting – Initial projects review

Tuesday, October 17, 2017

1<sup>st</sup> Quarter Review (FY2018 and preliminary FY2019  
overview/FAB meeting)

Monday, October 23, 2017

CIP TRC meeting to rank projects

**November**

Week of November 6, 2017

CIP Oversight Committee (OSC) Meeting #1  
(Project overviews/reviews)

Week of November 11, 2017

CIP OSC Meeting #2 (revenues, affordability,  
and final recommendations)

Tuesday, November 21, 2017

Present 5-year Financial Projection to the Board of  
Supervisors; work session during meeting/dinner break  
– General Fund revenue and expenditure assumptions  
including local support for Schools

**December**

Week of December 4, 2017

CIP OCS Meeting #3 (Finalize recommended CIP)

Tuesday, December 5, 2017

5-year Financial Projection (Board of Supervisors  
work session continuation (2:00 p.m. to 4:00 p.m.)  
Transportation, Utilities, and CIP

Tuesday, December 19, 2017

FY2017 Presentation of the CARF and audit results

Tuesday, December 19, 2017

Presentation of the OSC recommended CIP to the  
Board of Supervisors and School Board (during  
meeting/ dinner break)

**January**

Saturday, January 20, 2017

Work session 5-year Financial Projection at the Board  
of Supervisors annual retreat

Tuesday, January 23, 2018

FY2018 Mid-year review


**March**

Tuesday, March 6, 2018	Presentation of the proposed FY2019 budget
Tuesday, March 13, 2018	Full Board of Supervisors budget work session – General Fund revenue and expenditures
Tuesday, March 20, 2018	Joint budget work session with the School Board (during meeting/dinner break)
Tuesday, March 20, 2018	Board of Supervisors authorize budget public hearings
Tuesday, March 27, 2018	Full Board of Supervisors budget work session – debt, financial policy limitations/affordability, CIP

**April**

April dates TBD	Budget work sessions (scheduled as needed)
Tuesday, April 3, 2018	Budget public hearings – FY2019 budget, CIP, and CY2018 tax rates
Tuesday, April 17, 2018	FY2018 Third Quarter budget review
Tuesday, April 17, 2018	Adopt FY2019 budget, CIP, and CY2018 tax rates

A Copy, teste:

  
Thomas C. Foley  
County Administrator