

Board of Supervisors

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Robert "Bob" Thomas, Jr.

Thomas C. Foley
County Administrator

July 1, 2017

Dear Ladies and Gentlemen:

I am pleased to present to you and the citizens of Stafford County the FY2018 Adopted Budget. The theme of this budget is "Continued Progress with an Eye to the Future." This budget reflects continued progress by addressing the impact of completing a record number of capital projects in the last few years to improve services and the quality of life in Stafford. In addition, it is clearly focused on the future by setting aside funding for important upcoming projects. We are preparing for future challenges and opportunities through careful and responsible use of the County's resources.

Stafford can take pride in a record number of achievements over the last few years:

- Achieving two AAA bond ratings, which result in lower interest rates when borrowing;
- Completion of the Jeff Rouse Swim and Sport Center, one of only eight indoor, 50-meter pools in Virginia, and six lighted synthetic fields at Embrey Mill Park to support Stafford County's aggressive sports/tourism efforts;
- Approval of Stafford's Economic Development Strategic Plan to guide work on bringing diverse business, industry, and job opportunities to the County;
- The use of various programs to preserve more than 10,000 acres of open space in the County, while extinguishing numerous development rights;
- Renovations at three of the County's five high schools; and
- Multiple road safety projects and improvements.

These and other accomplishments over the past several years have been important investments in Stafford's future. While they have clearly enhanced the quality of life, they have also had a financial impact that is reflected in FY2018 Budget and has limited the County's ability to advance other initiatives. However, while the budget for the coming year is driven by meeting mandates and obligations, it also looks to the future by planning for new court and school facilities, setting aside funds for the eventual expiration of grants, continuing efforts to save money by sharing services between the County and Schools, finding ways to preserve open space, continuing to add much-needed personnel for Public Safety, improving County roads, and allocating additional resources towards economic development. All of this is accomplished while maintaining the current real estate tax rate and reducing the personal property tax rate by four cents.

As decisions were made for the year ahead, they were made within the framework of the Board of Supervisors' priorities for the community. Those six priorities (Education, Public Safety, Infrastructure,

Economic Development, Service Excellence, and Fiscal Responsibility) are used to consistently ensure superior services and quality of life for our citizens. These priorities encompass an overall theme of fiscal responsibility and reducing the tax burden. We are pleased to share with you the highlights of the FY2018 Budget regarding each priority and invite you to look at the County's Budget Book, and all other supporting information on how and why these decisions were made and how each tax dollar is used.

PRIORITY: EDUCATION

Through a combination of increased state, federal, and local funds, plus savings identified by the Stafford County Public Schools (SCPS), total new school spending in the FY2018 Budget is \$10.8 million. This amount maintains local per-pupil funding. With an eye to the future, we are working on ways to consolidate and streamline County government and school services, while also preparing for continued increases in federal and state mandates. The FY2018 Budget includes funding for:

- Pay scale enhancements for various job classifications including teachers, paraprofessionals, bus drivers, bus monitors, and School nurses to work toward market competitiveness;
- New positions (56): including one computer technician trainer support position, one demographic planner, one enterprise resource planning systems analyst, one world language/culture facilitator, one and one-half educational diagnosticians, two math specialists, three positions to support a new Virginia Pre-School initiative classroom, 20 growth positions to be used to meet increased enrollment and classroom "hot spots" that develop over the summer, 30 special education compliance positions, and eliminating four and one-half custodial positions;
- The County provides more than twice the amount of local funding required by the State
 - Required local effort \$61.6 million
 - Debt service \$31.3 million
 - Additional local funding \$54.7 million
 - Total \$147.7 million;
- The FY2018 Budget allows \$760,000 in additional funding to meet private day school program demands. Private Day School provides mandated educational services through shared responsibility between the County and SCPS for students whose needs cannot be met in the County; and,
- The Budget fully funds the School Board's Capital Improvement Program (CIP), which continues to address future capacity projection. School projects make up 59% of the debt capacity in the County's CIP. A rebuild of Anne E. Moncure Elementary School is underway and a sixth high school is being considered.

More information may be found in the SCPS's budget documents at: <https://StaffordSchools.net>

PRIORITY: PUBLIC SAFETY

The FY2018 Budget provides funding for key public safety initiatives, including implementation of the Public Safety Staffing Plan:

- Four new Sheriff/Deputy Field Operations positions for routine patrol, crime prevention, traffic safety, juvenile services, and special problems;
- Two new Fire and Rescue positions, including a full-time Fire Inspector tasked with completing fire safety and new construction inspections;
- The next phase of market salary adjustments to address salary compression for the Sheriff's Office as well as Fire and Rescue;
- Funding to replace Sheriff's vehicles and ambulances, paid for in cash;
- The construction of the new Fire and Rescue Station 14; and,

- A new, modern, more humane, Animal Shelter (17,400 square feet) will be constructed that nearly triples the size of the old Shelter.

PRIORITY: INFRASTRUCTURE

The Board of Supervisors understands that quality of life enhancements and investments draw businesses, jobs, and provides needed services for our residents. Infrastructure is the vehicle through which we deliver these enhancements. Infrastructure includes the physical assets of the County such as buildings, sidewalks, parks, and water and sewer systems, etc.

County government and SCPS are working jointly to restructure the CIP, a ten-year program for investing in infrastructure. The proposed new joint process will provide a thorough evaluation and ranking of all projects through shared services with SCPS. The development of the CIP will be structured to provide a more equitable process that benefits the citizens of the County and will mold future CIP submissions. The development of a shared CIP will take approximately eight months and go through several committee reviews and rankings by both County and SCPS staff. The County Administrator, with input from the School Superintendent, will review the committee's work and forward a recommendation to the Board of Supervisors. Citizens are encouraged to get involved in the process by providing input at public meetings throughout the year ahead.

The FY2018 Budget provides infrastructure funding specifically for:

- Multiple utilities improvements;
- Fire and Rescue Station 14;
- A new Courthouse;
- The rebuild of Anne E. Moncure Elementary School;
- Various school repairs and improvements;
- A portion of the County's \$32 million investment in the widening of Courthouse Road and the I-95 interchange project;
- Ferry Farm/Route 3 intersection improvements;
- Belmont-Ferry Farm Trail, Phase 6 design segment from Chatham Bridge to Ferry Farm; and,
- Increased support for multiple programs used to preserve open space.

PRIORITY: ECONOMIC DEVELOPMENT

The Board recognizes the integral role of economic development in the future of the County. The FY2018 Budget provides for continued and targeted efforts at business retention and expansion, new business attraction and the County's tourism program, which aggressively supports the County's attractions and restaurants with efforts aimed at bringing visitors to our County. The guiding document for these efforts is the County's recently adopted Economic Development Strategic Plan, which tracks more than 50 metrics. The FY2018 Budget provides for:

- Fully-funding the Stafford Opportunity Fund to assist with independent economic development projects;
- Directing 25% of the Merchant's Capital Tax to new economic development initiatives;
- A full-time Economic Development Director supporting the Board's Economic Development Strategic Plan;
- Utility improvements to prepare for business, industrial, and community growth in targeted areas
- Efforts to attract business that require high skill jobs; and,
- A new Business Plan to provide the basis and tools for implementing the Economic Development Strategic Plan.

PRIORITY: SERVICE EXCELLENCE

The Board of Supervisors put a strong emphasis on service excellence - we are constantly looking for ways to improve service delivery. One way to achieve this goal is to provide enhanced services to our citizens. As stated earlier, another is continuing our efforts to combine County government and School services to save money and streamline activities.

The FY2018 Budget adds six new revenue neutral positions, positions that rely on user fees, state funding and other non-local tax revenue:

- Gymnastics Program Coordinator conversion from part-time to full-time;
- Information Technology Technician conversion from part-time to full-time;
- Social Services - Family Services Specialist II;
- Senior Building Inspector;
- High School Fire Instructor; and,
- Fire Inspector.

The FY2018 Budget also provides for six positions in support of the Board's goals and emerging issues:

- Information Technology Security Administrator;
- Four deputy sheriff positions; and,
- Law Clerk for the Circuit Court.

The FY2018 Budget addresses efforts to retain and support County employees, our human capital, through:

- 2% salary increase for County employees;
- Continued work/market salary adjustments recommended by the recently completed compensation study; and,
- Continued funding for training and professional development.

PRIORITY: FISCAL RESPONSIBILITY - REDUCED TAX BURDEN

Being responsible stewards of the taxpayer's money and continuing a high level of service without over-burdening its citizens is a high priority of the Board of Supervisors. We are planning ahead and setting money aside for the big ticket items we expect to fund in the future such as a new courthouse, a possible sixth high school, and the renovation and redevelopment of the Courthouse area into a "downtown Stafford." In addition, this budget reflects a priority on paying down debt on a record number of new County facilities completed over the past several years to enhance the quality of life in Stafford.

The FY2018 Budget provides for:

- Maintaining current real estate tax rate and reducing the Personal Property tax rate
- Building up the revenue stream for future needs
- Increasing funds to pay future salaries for Fire and Rescue positions secured by the SAFER Grant, which expires in FY2019
- Increasing funds in support of the Purchase of Development Rights program and other programs targeted at saving open space in the County
- Continuing to work toward a third AAA bond rating
- Continued commitment to fund County reserves; and
- Initial funding to establish a robust vehicle replacement program that streamlines and uses resources more efficiently

The following provides an overview of the County's total spending by Fund and includes summary highlights of the County's largest operating funds, the General Fund and Utilities Fund. Additional information on these and all other County funds is available throughout the budget document.

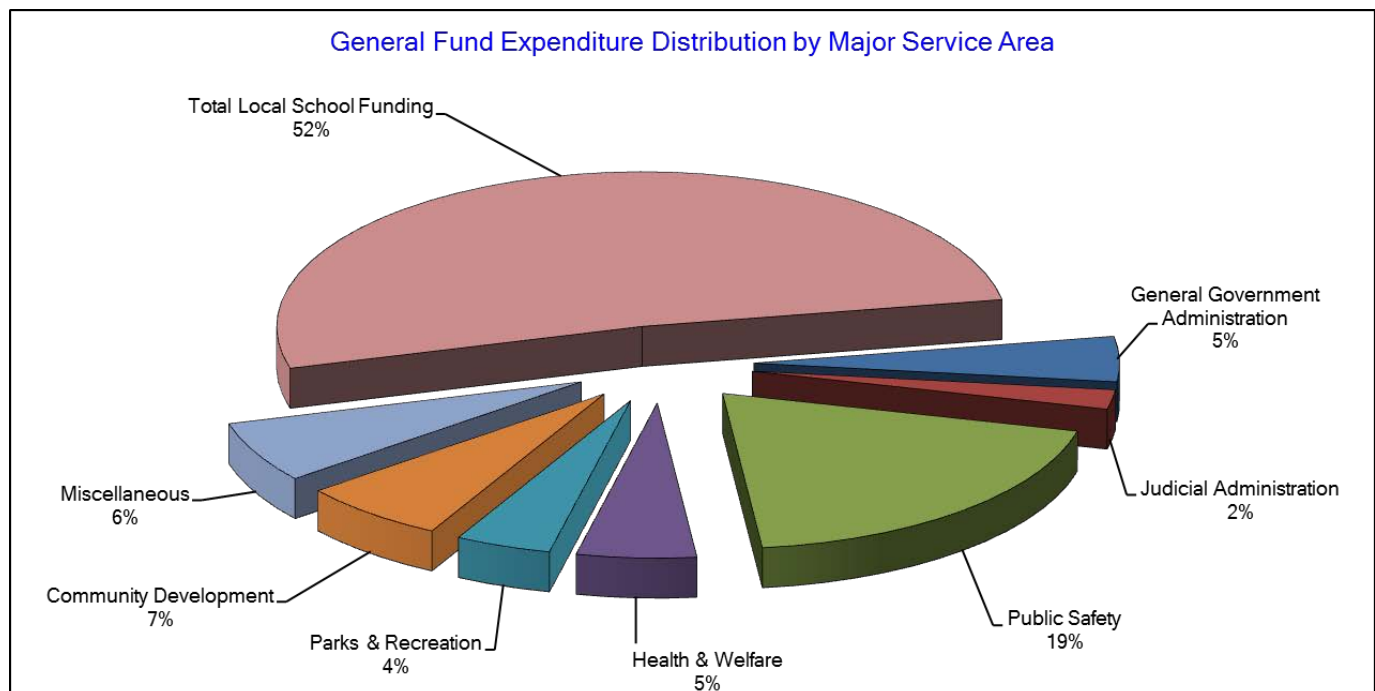
ALL FUNDS SUMMARY:

The total FY2018 expenditure plan for all County funds is \$560.9 million, an increase of \$44.9 million (8.7%) when compared to FY2017 budgets (Please refer to the chart on the following page).

	FY2017	FY2018	Change
General Fund (not including local School funding)	130,747,596	138,739,412	7,991,816
Transportation Fund	3,946,334	9,521,266	5,574,932
Transportation Impact Fee - County Wide Fund	100,000	325,000	225,000
Asset Forfeiture Fund	84,819	670,000	585,181
Tourism Fund	927,000	1,102,500	175,500
Hidden Lake Special Revenue Fund	106,080	111,100	5,020
Garrisonville Road Service District	480,975	467,725	(13,250)
General Capital Project Fund	674,492	7,480,430	6,805,938
Utilities Fund	52,385,314	65,153,229	12,767,915
School Operating & Grants Funds	281,614,368	291,862,001	10,247,633
School Debt Service	31,362,759	31,315,880	(46,879)
School Construction Fund	128,480	556,276	427,796
School Nutrition Service Fund	13,496,000	13,610,760	114,760
Total	516,054,217	560,915,579	44,861,362

GENERAL FUND:

The FY2018 General Fund budget totals \$286.4 million, \$11.1 million higher than FY2017, with increased funding for the Board's priorities for the County.



UTILITIES FUND:

The FY2018 Utilities Fund budget totals \$65.9 million. Of that amount, \$28.0 million is budgeted for operating and maintenance expenses related to two water treatment facilities, two wastewater treatment facilities, the water distribution system, the wastewater collection system, and administrative, customer

service and billing operations. The remaining \$37.9 million includes debt service, capital projects, and infrastructure improvements critical to providing reliable and sustainable utilities services to the community.

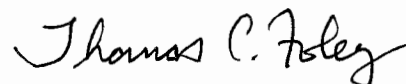
The Utilities system is self-supporting. Rates and fees are set to ensure that all costs of operations are fully recovered and future needs are anticipated and planned for. The FY2018 Utilities Budget reflects a 9% revenue increase, which was approved by the Board of Supervisors in FY2016, through needed rate adjustments.

SUMMARY:

Great communities are not built overnight. It takes deliberate and strategic planning to address future needs while also meeting current demands for improved and enhanced services. While Stafford has continued to make steady progress in addressing current demands, we are also poised to meet the challenges of the future. While we continue to work to meet the needs of our growing population with respect to schools, roads, court space, public safety and parks, we are also preparing for significant changes that will occur over the next several years with projects like the Courthouse Road/I-95 Interchange widening project and the redevelopment of the Courthouse area into a vibrant, walkable, 'downtown' Stafford to enhance economic development and attract new restaurants and shopping. These projects will present new and important challenges for the County, but also offer great opportunity for positive change and progress. The FY2018 Budget provides an excellent foundation on which to continue Stafford County's progress, since 1664, with an eye to its bright future.

I would like to thank all County staff and Constitutional Officers for the fine work done in development of this budget. I would especially like to express my gratitude to staff in the Department of Finance and Budget. And most importantly, thank you for allowing us to serve you.

Sincerely,

A handwritten signature in black ink that reads "Thomas C. Foley". The signature is written in a cursive, flowing style.

Thomas C. Foley,
County Administrator

Continued Progress with an Eye to the Future

Stafford County FY18 Adopted Budget

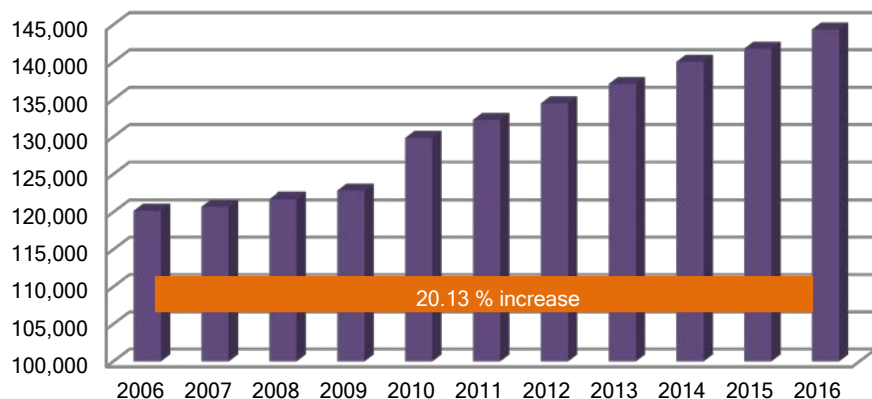
Quick Facts	<ul style="list-style-type: none"> ▪ No tax increases ▪ General Fund budget increase of \$11.1M or 4% ▪ Reduces personnel property tax on vehicles
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Board Priority	Budget Initiatives:
Reducing the Tax Burden/Fiscal Responsibility	<ul style="list-style-type: none"> ▪ Reduces personal property by \$0.04 on vehicles to \$6.46 ▪ Maintains all other tax rates ▪ Continues focus on AAA bond rating strategy initiatives: <ul style="list-style-type: none"> ○ Reduces CIP borrowing by \$14.0M ○ Increases cash capital by \$0.02M ▪ Establishes annual revenue stream for large capital projects and grants
Public Safety	<ul style="list-style-type: none"> ▪ Provides funding for four new Field Operations Officers for the Sheriff's Office ▪ Provides additional Fire & Rescue positions - Fire Inspector; High School Fire Instructor (revenue supported) ▪ Provides revenue stream for expiration of SAFER grant; \$366,700 ▪ Funds radio system upgrade contract; \$278,000
Education	<ul style="list-style-type: none"> ▪ Funds increase in mandated private day school; \$760,000 ▪ Funds increase in mandated private day school ▪ Funds \$31.3M in annual debt service ▪ Continues to prioritize School infrastructure in the Capital Improvement Plan ▪ Includes 56 new positions ▪ Provides pay scale enhancements for various job classifications
Infrastructure	<ul style="list-style-type: none"> ▪ Maintains capital program for County and School projects ▪ Provides revenue stream for future Courthouse costs; \$193,000 ▪ Funds increased debt service of \$1.5M for School and County projects <ul style="list-style-type: none"> ○ Animal Shelter ○ Fire Rescue Station 14 ○ Park at Embrey Mill – Phase 3 ○ Transportation bonds for Courthouse Road Widening ○ Fire and Rescue Apparatus (master lease) ○ VPSA – Moncure Elementary Rebuild and Infrastructure ▪ Establishes a general government vehicle replacement program; \$50,000 ▪ Enhances Purchase of Development Rights Program (PDR) – Decreases the impact of Growth, infuses \$366,700 from SAFER Grant future revenue stream
Economic Development	<ul style="list-style-type: none"> ▪ Reflects increased investment in economic development ▪ Continues full funding of Stafford Opportunity Fund (reserve in fund balance); \$500,000 ▪ Fully funds Fredericksburg Regional Alliance; \$138,230
Service Excellence	<ul style="list-style-type: none"> ▪ Provides a 2% salary increase for County employees effective July 1; \$1,100,000 ▪ Continues commitment to target market increases; \$620,000 ▪ Maintains vacancy savings at FY17 level; \$500,000 ▪ Proposes six revenue neutral positions <ul style="list-style-type: none"> ○ Gymnastics Program Coordinator conversion from PT to FT ○ IT Technician - conversion from PT to FT ○ Social Services - Family Services Specialist II ○ Senior Building Inspector ○ High School Fire Instructor ○ Fire Inspector ▪ Proposes six positions in support of Board's goals and emerging issues: <ul style="list-style-type: none"> ○ IT - Security Administrator ○ 4 Deputy Sheriffs - Field Officers ○ Circuit Court - Law Clerk ▪ Supports the MAT program for the Community Services Board; \$26,642

Stafford County Market Facts

Stafford County FY18 Adopted Budget

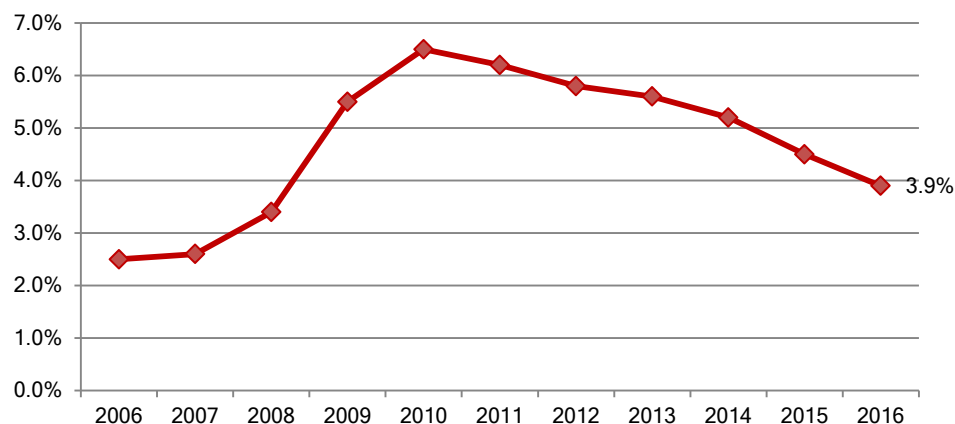
Population Growth



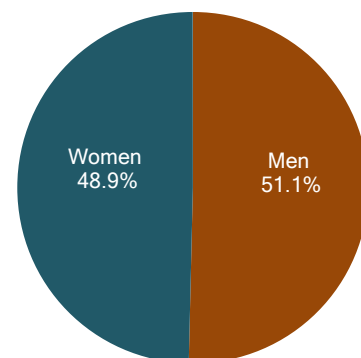
Number of
Households
Increased
46.6%



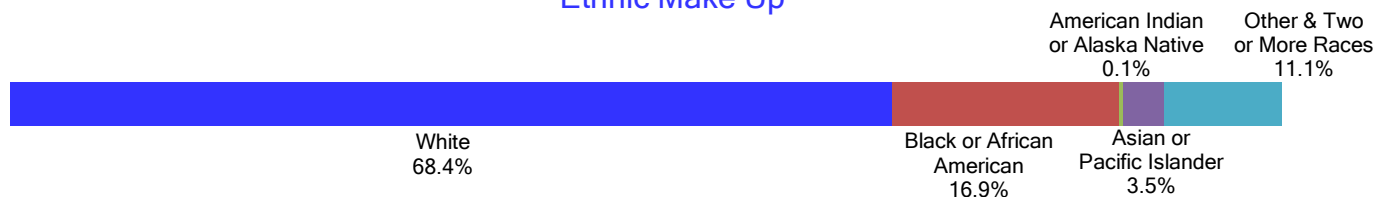
Annual Unemployment Rate



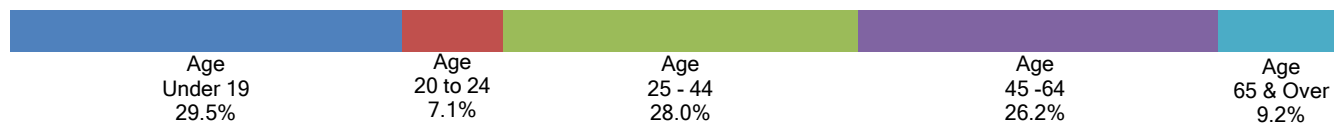
Population by Gender (Population is 2014 Estimate)



Ethnic Make Up



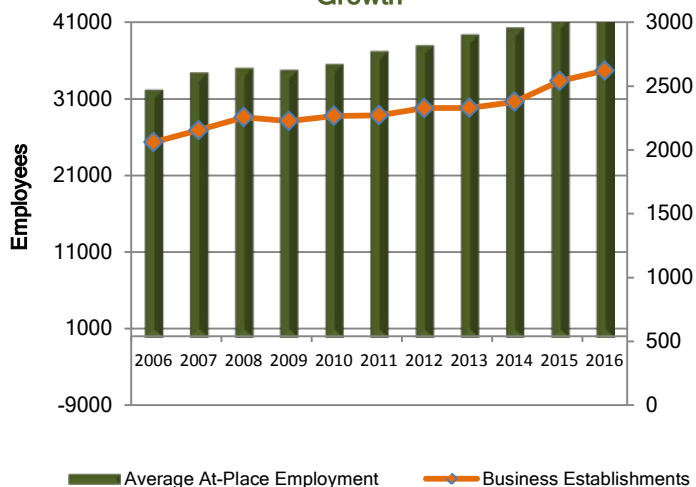
Population by Age



Stafford County Market Facts

Stafford County FY18 Adopted Budget

Stafford County Employment and Business Growth



SCHOOL STATISTICS FY2015

Enrollment
27,200

Number of Schools
31

Number of Staff
3,540

FY2015 Budget 282.8 M

Per-Pupil Expenditure
9,846

Average SAT
1533

MEDIAN HOUSEHOLD INCOME

2015 **\$95,882**

HIGHER EDUCATION

- University of Mary Washington
- Germanna Community College
- Strayer University
- Career Training Solutions
- Stafford Technology Research Center
- Marine Corps University
- George Mason University
- University of Maryland University College

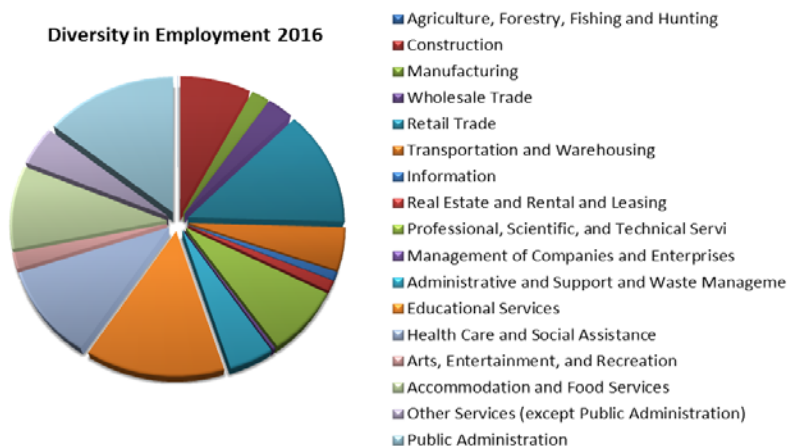
TOP EMPLOYERS 2016

- GEICO, Government Employees Insurance
- Stafford Hospital Center
- FBI, Federal Bureau of Investigation
- Intuit
- Hilldrup Moving and Storage
- Greencore
- McLane Mid Atlantic

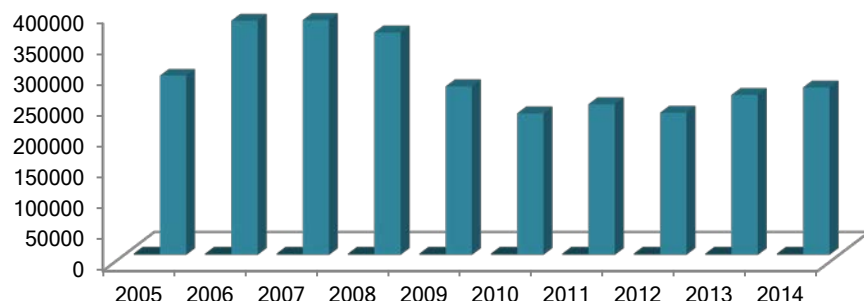
Resources/Sources

- Stafford County Economic Development
www.gostaffordva.com
- U.S. Census Bureau American Community Survey 2011-2015
- Virginia Employment Commission
- Stafford County Planning
- MRIS/ Real Estate Business Intelligence, LLC
- Stafford County Schools
FY2015 Adopted Budget

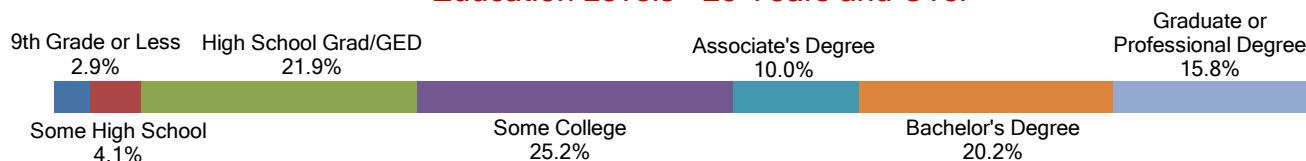
Diversity in Employment 2016



Medium Home Prices



Education Levels - 25 Years and Over



Stafford County at a Glance

Stafford County FY18 Adopted Budget

Area Demographics

Formed as an Independent County	September 27, 1664
Area	277 sq. miles/177,280 acres
Resident Population	142,299 (July 1, 2014)
Form of Government	Traditional - Board of Supervisors elected by district who appoint a County Administrator

Legislative Districts

Registered Voters	90,826
Aquia	Paul V. Milde, III, Chairman
Falmouth	Meg Bohmke, V-Chairman
Garrisonville	Laura A. Sellers
George Washington	Robert M. "Bob" Thomas
Griffis-Widewater	Jack R. Cavalier
Rock Hill	Wendy E. Maurer
Hartwood	Gary Snellings, Chairman

Bond Ratings

Fitch	AAA
Moody's	Aa1
S & P	AAA

Tax Profile (Adopted tax rates)

Real Property Tax Rate	0.99
Garrisonville Road	0.082
Warrenton Road Special Service District	0.000
Hidden Lake Special Service	0.40
Personal Property Tax Rates:	
• Motor Vehicles for the Disabled	0.10
• Boats, Watercraft, Recreational Vehicles, Camping Trailers, Business Property (not including vehicles)	0.0001
• Merchant's Capital	5.49
• Machinery and Tools, and Motor Carrier Transportation	0.50
• Disabled Veteran, Volunteer Fire and Rescue, Aircraft	0.0001
• All other Personal Property	6.46
Personal Property effective rate is based on assessed value, established at 40% of the estimated fair market value. The effective tax rate would be \$2.58 per \$100 of estimated fair market value for vehicles.	

Employment/Business/Economic Profile

Local Economy:

- Median household income in Stafford County in 2015 was estimated at \$95,882, the 5th highest household income among Virginia's counties.
- In 2015 an estimated 39% of Stafford County's at-place workforce had a 4-year degree or higher.
- From 2011 to 2016 Stafford County added 5,245 jobs. The largest gain by sector was posted in government agencies, followed by health services and transportation /warehouseing.
- From 2011 to 2016 Stafford County averaged 3.0% annualized job growth which was the 16th fastest growth among the 134 counties and independent cities in Virginia.



Quantico Marine Corps Base:

- Base extends over portions of 3 localities, including 32,753 acres in Stafford County
- More than 30 permanent business tenants on Marine Corps Base including:
 - o FBI Academy
 - o Marine Corps University
 - o Marine Corps Systems Command
 - o Marine Corps Helicopter Squadron
 - o Counterintelligence Field Activity
 - o Naval Criminal Investigative Services
 - o Air Force Office of Special Investigations
 - o Defense Security Services
 - o Army Criminal Investigation Command
- Over 28,000 military and civilian employees on Base

Accessibility:

- Located along I-95 with 5 interstate interchanges
- 25 miles South of Washington Capital Beltway
- 50 miles north of Richmond, VA
- Virginia Railway Express (VRE) provides commuter service to Washington DC
- Major airports of Dulles, Reagan National, Baltimore and Richmond are as close as 45 minutes away and home to Stafford Regional Airport
- East Coast's primary North-South rail line bisects Stafford
- HOT Lanes (High Occupancy/Toll lanes) on I-95 between Stafford and Washington DC opened in 2014

Assessed Taxable Value of Real Property	\$17
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Key Phone Numbers

Commissioner of the Revenue	658-4132
County Administrator's Office	658-8605
Department of Motor Vehicles	1-804-497-7100
Health Department	659-3101
Landfill - Administrative Office	658-4590
Landfill - Eskimo Hill Road	658-4592/7119
Landfill - Belman Road Recycling Ctr.	374-5086
Parks, Recreation and Community Facilities	658-4871
Community Development Service Center	658-8650
Planning	658-8668
Public Works	658-8650
Registrar	658-4000
Treasurer	658-8700
Utilities - Billing	658-8616
Utilities - Emergency	658-8695
Utilities - Emergency (After Hours)	658-4857

Stafford County at a Glance

Stafford County FY18 Adopted Budget

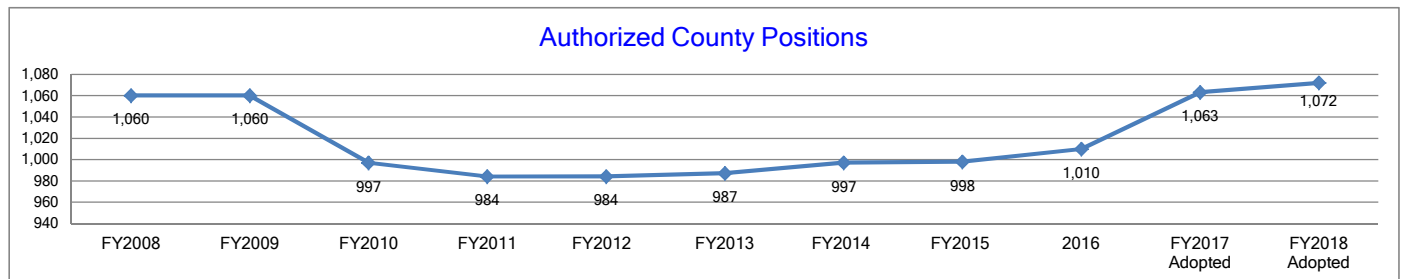
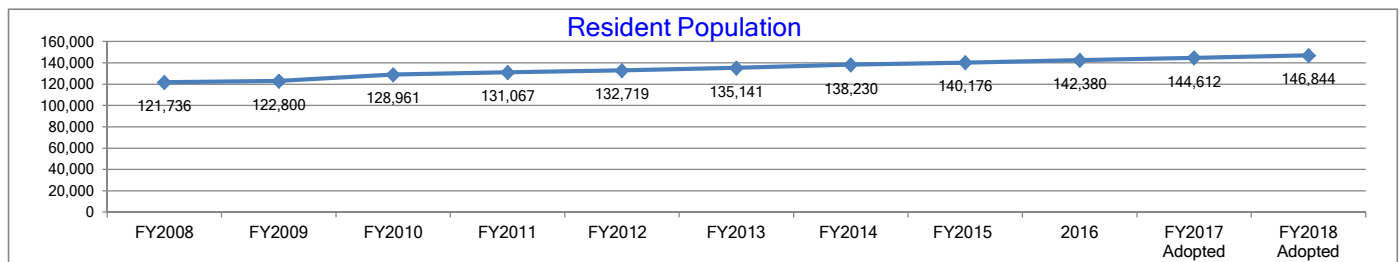
	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	2016	FY2017 Adopted	FY2018 Adopted
Dollars (000)											
General Fund Revenues	\$232,348	\$237,902	\$238,872	\$247,028	\$249,558	\$256,235	\$264,973	\$267,160	\$274,319	\$275,311	\$285,964
Local School Funding	\$130,513	\$130,049	\$132,435	\$124,906	\$127,028	\$136,084	\$135,595	\$133,116	\$143,718	\$144,564	\$147,722
People											
Resident Population	121,736	122,800	128,961	131,067	132,719	135,141	138,230	140,176	142,380	144,612	146,844
Authorized County Positions ⁽¹⁾	1,060	1,060	997	984	984	987	997	998	1,010	1,063	1,072
School Positions ⁽²⁾	3,610	3,756	3,795	3,827	3,744	3,729	3,751	3,739	3,767	3,915	3,981
School Enrollment (ADM) ⁽³⁾	26,114	26,350	26,661	26,928	26,838	26,904	27,229	27,048	27,340	27,850	28,551
Assessed Value (000)											
Real Property ⁽⁴⁾	16,226,492	16,313,535	12,555,580	12,719,092	13,002,326	13,262,151	14,372,802	14,698,934	15,856,658	16,176,100	16,500,000
Tax Rates											
Real Property	0.70/.84	0.84	0.84/1.10	1.10/1.08	1.08/1.07	1.07	1.07/1.019	1.019	1.019/0.99	0.99	0.99
Personal Property	5.49	5.49/6.89	6.89	6.89	6.89	6.89	6.89/6.61	6.61	6.61	6.50	6.46
Personal Property Effective Rate	2.20	2.20/2.76	2.76	2.76	2.76	2.76	2.76/2.64	2.64	2.64	2.60	2.60

⁽¹⁾ Full-Time and Part-Time Positions

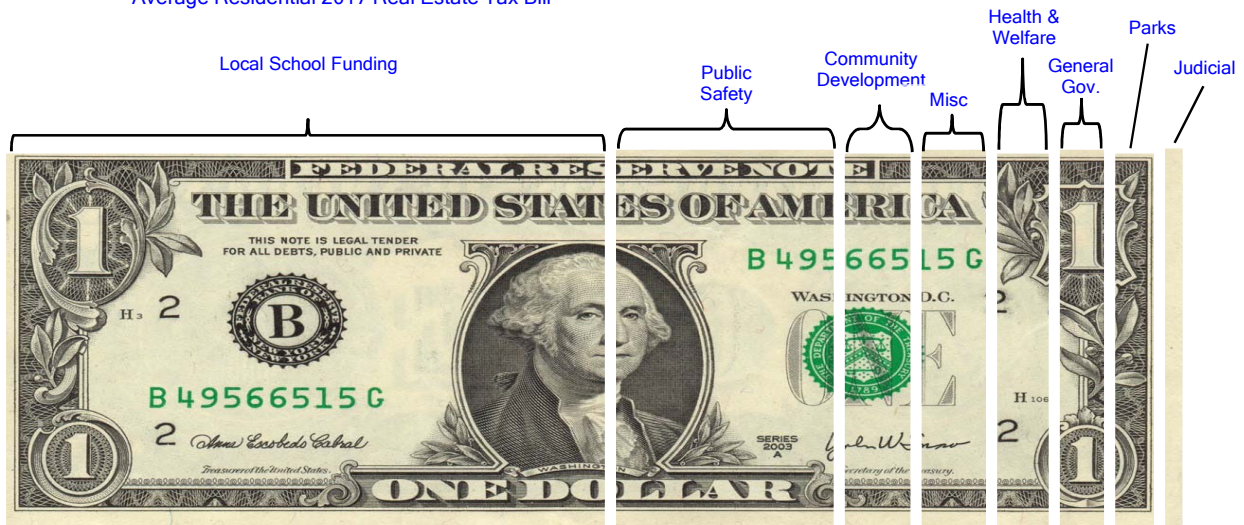
⁽²⁾ All School Funds positions are Full-Time Equivalent totals and rounding may apply

⁽³⁾ (ADM) Average Daily Membership

⁽⁴⁾ Calendar Year Value

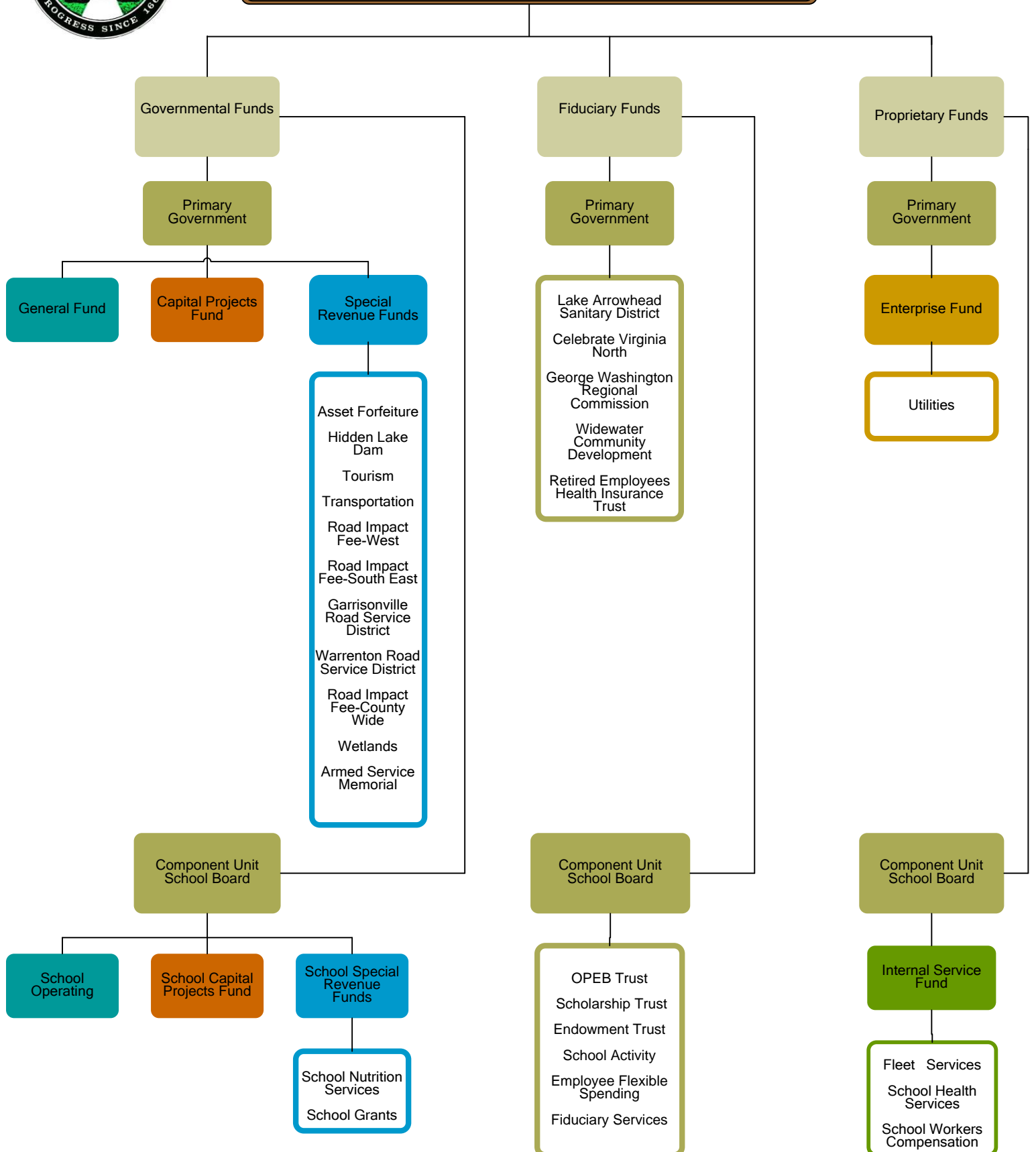


Average Residential 2017 Real Estate Tax Bill





Stafford County Fund Structure



Fund Structure

Stafford County FY18 Adopted Budget

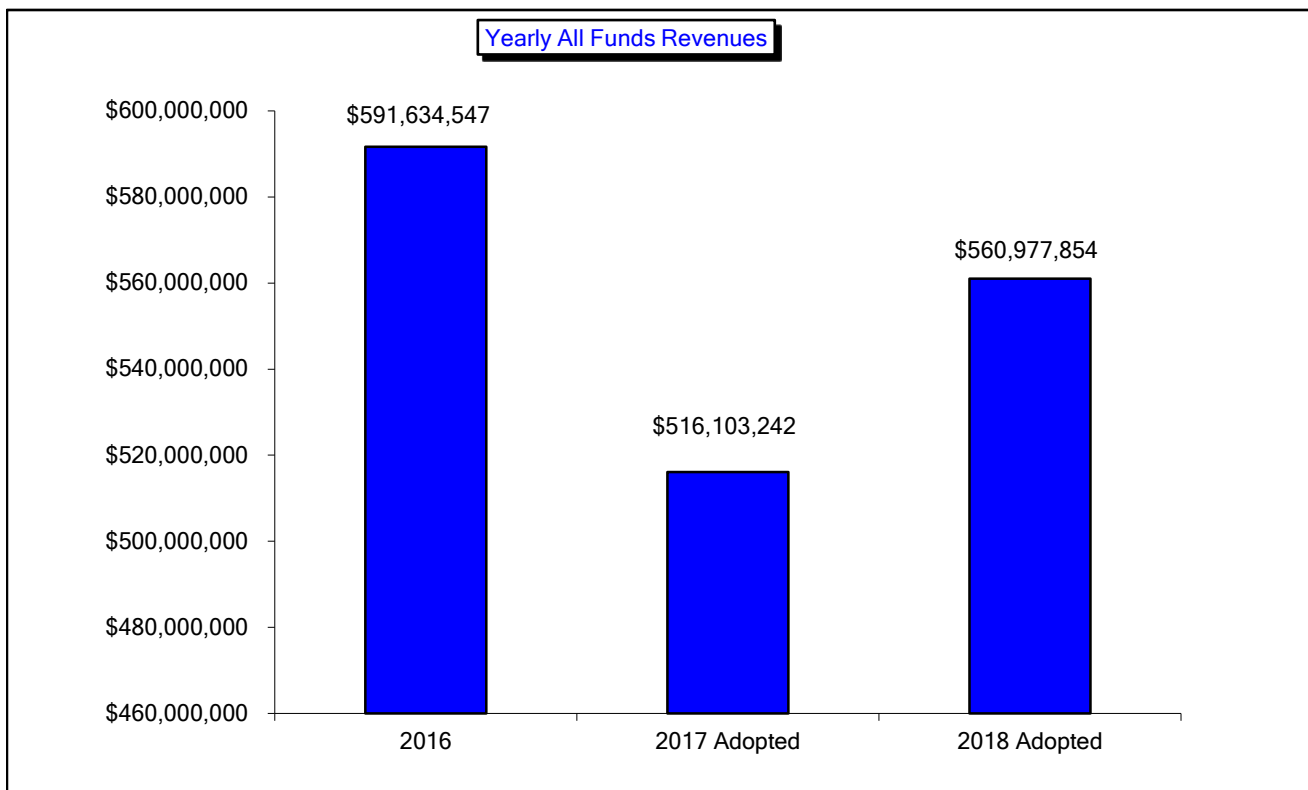
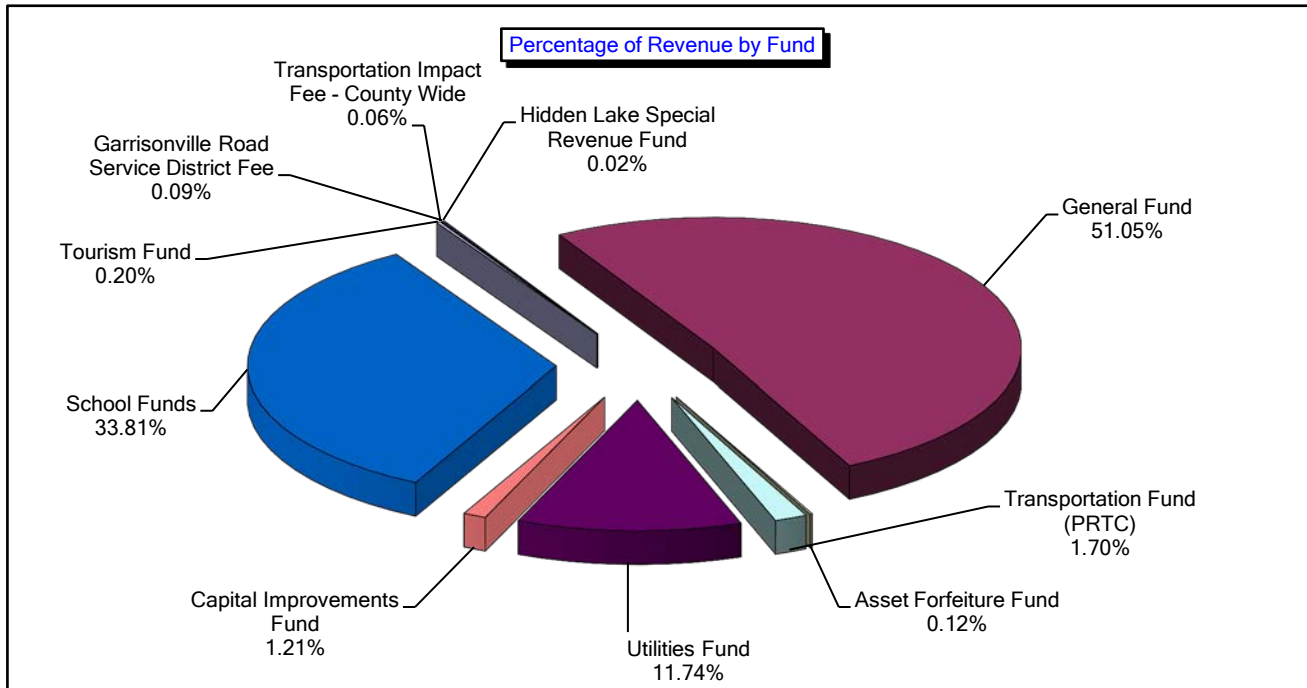
Name & Type	Description
Asset Forfeiture Fund Non-major Governmental - Special Revenue Fund	Accounts for the revenues and expenditures associated with the County's drug enforcement activities and is used by the Commonwealth's Attorney and Sheriff Department to purchase drug enforcement supplies and equipment.
Fleet Services Fund Proprietary - Internal Service Fund	This fund accounts for accounts for the revenues and expenses associated with providing vehicle maintenance services to departments and agencies of Stafford County Public Schools and the County on a cost reimbursement basis.
Capital Improvements Fund Major Governmental - Capital Project Fund	This fund is used to account for financial resources to be used for the acquisition and construction of major capital facilities and equipment.
General Fund Major Governmental - General Operating Fund	This fund is the primary operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.
Hidden Lake Service District Non-major Governmental - Special Revenue Fund	The Hidden Lake Service District was established by Ordinance O06-06 in January, 2006. Accounts for ad valorem tax receipts from property owners in the Hidden Lake subdivision to pay debt service for replacement of the dam.
School Construction Fund Major Governmental - Component Unit	This fund is used to account for financial resources to be used in the acquisition, construction and renovation of school sites and buildings and other major capital facilities.
School Grants Fund (Operating) Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the school operating fund grant revenues restricted/committed for specific purposes from outside sources.
School Health Services Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expenses associated with the provision of health-related benefits to employees of Stafford County Public Schools under a comprehensive health benefits self-insurance program.
School Nutrition Services Fund Component Unit Non-major Governmental - Special Revenue Fund	This fund accounts for the revenues and expenditures associated with the school cafeterias for Stafford County Public Schools.
School Operating Component Unit Major Governmental	The School Operating Fund is Stafford County Public Schools primary fund for financial transactions. It is used to account for financial resources except those required to be accounted for in another fund. Basically, the operating fund accounts for the operations of the County's public school system.
School Workers' Compensation Fund Component Unit Proprietary - Internal Service Fund	Accounts for the revenues and expense associated with the administration of the worker's compensation insurance program for employees of Stafford County Public Schools under a self-insurance program.
Tourism Fund Non-major Governmental - Special Revenue Fund	Accounts for the 5% occupancy tax revenues and expenditures associated with promoting tourist venues in the County.
Transportation Fund Major Governmental - Special Revenue Fund	Accounts for the receipt and disbursement of the regional two percent motor fuels tax and developer contributions to be used for a variety of County transportation projects.
Utilities Fund Proprietary - Enterprise Fund	The Water and Sewer Fund is the only Enterprise Fund. This fund is used to account for water and wastewater operations and is financed and operated in a manner similar to private business enterprises.
Armed Service Memorial Fund Non-major Governmental - Special Revenue Fund	Accounts for revenue and expenditures related to the County's War Memorial Fund.
Wetlands Fund Non-major Governmental - Special Revenue Fund	Accounts for wetlands mitigation fees and associated disbursements.
Road Impact Fee South East Fund Non-major Governmental - Special Revenue Fund	Accounts for impact fee receipts from new development in a designated service area in the southeastern portion of the County. Disbursements from this fund are for road improvements attributable to the new development.
Road Impact Fee County-Wide Fund Non-major Governmental - Special Revenue Fund	Adopted ordinance O13-15 on May 21, 2013 authorizes a impact fee effective May 21, 2014 from new development of all land contained in the designated impact fee service area in Stafford County to generate revenue to fund or recover the costs of reasonable road improvements benefiting new development.
Garrisonville Road Service District Fund Non-major Governmental - Special Revenue Fund	The Garrisonville Road Service District was established by Ordinance O07-55 in July, 2007, to fund road improvements within the District, primarily to Garrisonville Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the district.
Warrenton Road Service District Fund Non-major Governmental - Special Revenue Fund	The Warrenton Road Service District was established by Ordinance O07-56 in July, 2007, to fund road improvements within the District, primarily to Warrenton Road, and any other transportation enhancements within the District. This fund accounts for ad valorem tax receipts from property owners in the District.

Note:

Fiduciary Funds are used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations, other governmental units and other funds. The agency funds are purely custodial (assets equal liabilities) and thus do not involve measurement of results of operations. The County does not adopt a budget for these funds.

All Funds Revenue Graphs

Stafford County FY18 Adopted Budget



All Funds Schedule Revenue

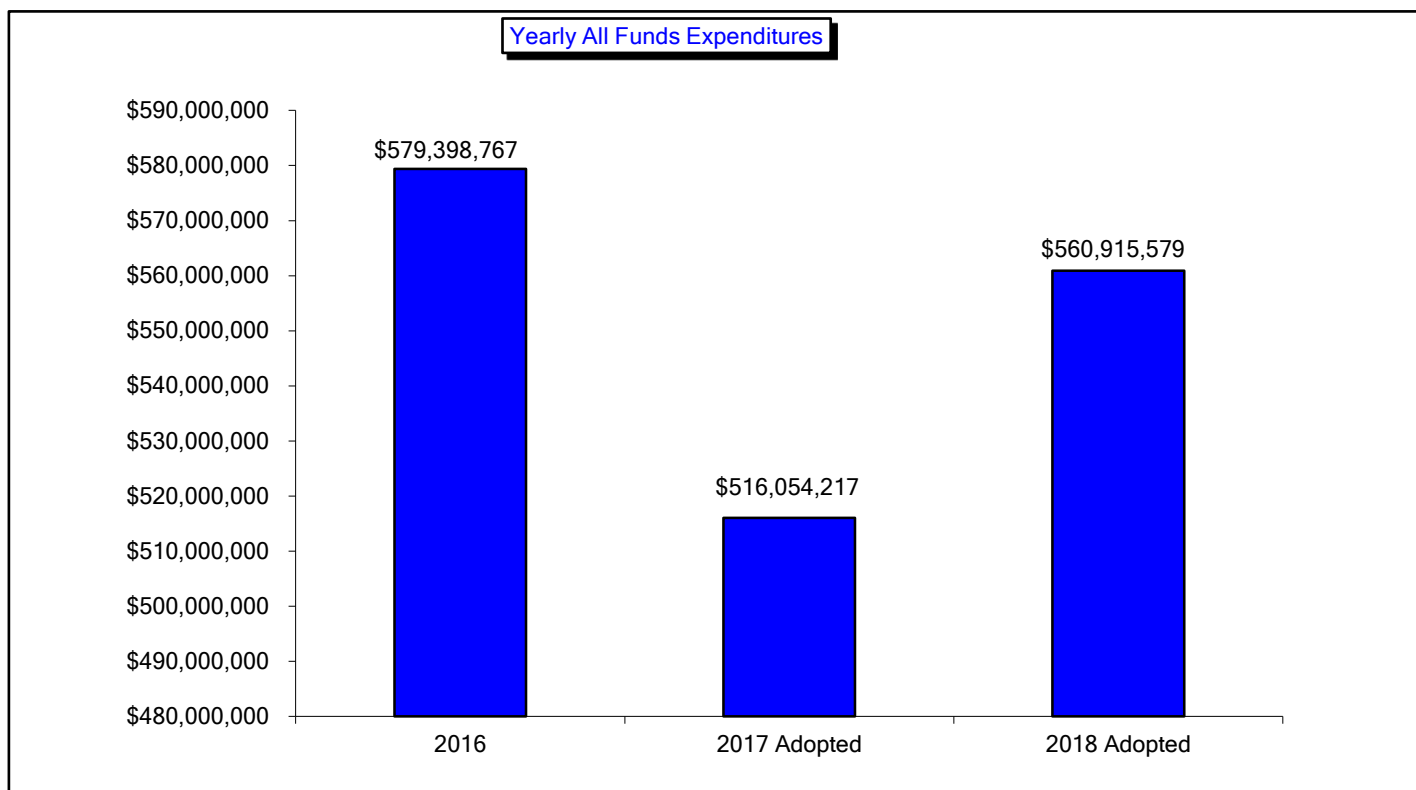
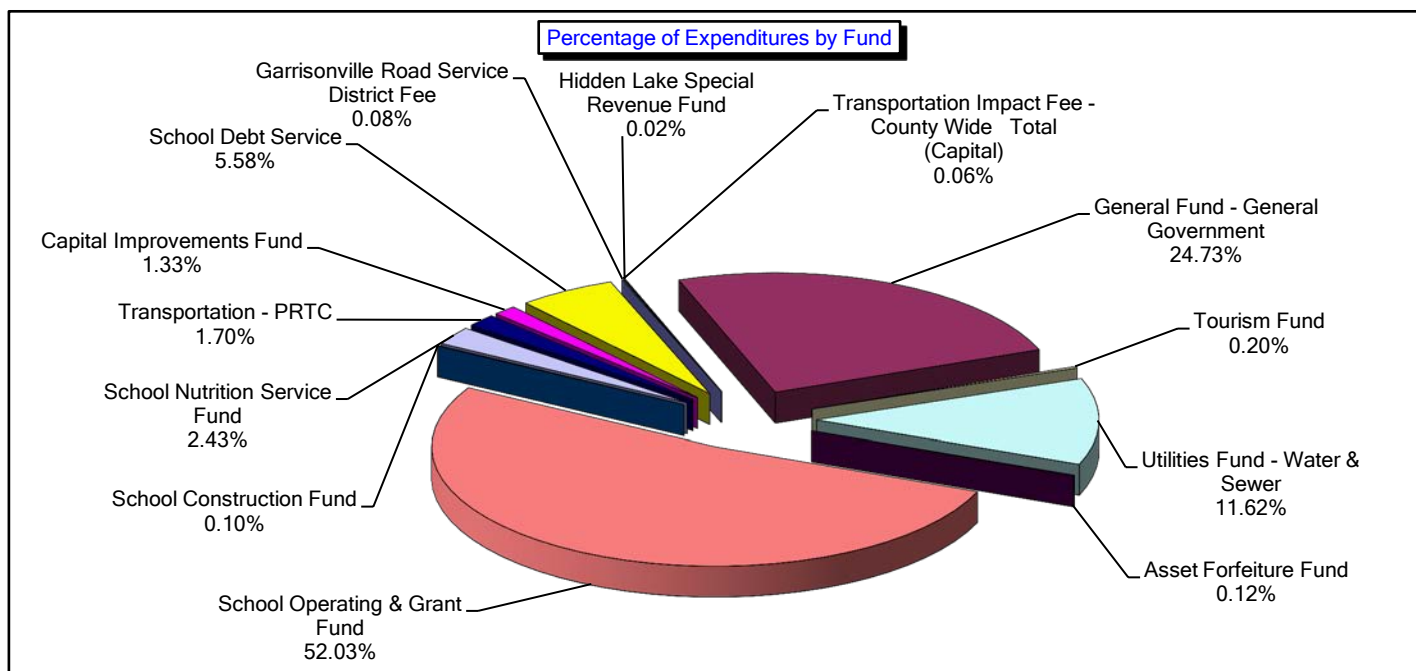
Stafford County FY18 Adopted Budget

The all Funds Revenue Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund are Internal Service Funds.

		FY2016	FY2017	FY2018		
Revenue Plan		Actual	Adopted Budget	Adopted	Changes	
					'17 to '18	
General Fund						
Property Taxes		\$203,851,547	\$207,303,784	\$216,157,236	\$8,853,452	4.3%
Other Local Taxes		37,508,779	36,985,957	38,419,292	1,433,335	3.9%
State & Federal		15,347,519	15,398,433	15,971,521	573,088	3.7%
Other Revenue		16,766,317	14,964,709	15,126,824	162,115	1.1%
Prior Year Fund Balance		0	0	0	0	0.0%
Use of Money & Property		818,089	618,276	700,286	82,010	13.3%
Total		\$274,292,251	\$275,271,159	\$286,375,159	\$11,104,000	4.0%
Transportation Fund (PRTC)						
2% Fuels Tax		\$2,961,265	\$2,954,838	\$3,217,641	\$262,803	8.9%
State Recordation Road/Schools		845,464	693,000	840,000	147,000	21.2%
State & Federal		5,376,641	0	4,719,737	4,719,737	100.0%
Bond Proceeds		4,820,350	0	0	0	0.0%
Prior Year Fund Balance		1,253,600	333,496	778,888	445,392	133.6%
Miscellaneous		798,610	5,000	5,000	0	0.0%
Total		\$16,055,930	\$3,986,334	\$9,561,266	\$5,574,932	139.9%
Asset Forfeiture Fund						
Drug Seizure		\$143,335	\$0	\$620,000	\$620,000	100.0%
Prior Year Fund Balance		134,581	84,819	50,000	(34,819)	-41.1%
Total		\$277,916	\$84,819	\$670,000	\$585,181	689.9%
Tourism Fund						
3% Transit Occupancy Tax		\$1,000,447	\$927,000	\$1,102,500	\$175,500	18.9%
Other Revenue		50,050	0	0	0	0.0%
Total		\$1,050,497	\$927,000	\$1,102,500	\$175,500	18.9%
Hidden Lake Special Revenue Fund	Total	\$148,345	\$106,080	\$111,100	\$5,020	4.7%
Armed Service Memorial	Total	\$100,650	\$0	\$0	\$0	0.0%
Wetlands Fund	Total	\$69,463	\$0	\$0	\$0	0.0%
Road Impact Fee - West Fund	Total	\$1,421,304	\$0	\$0	\$0	0.0%
Transportation Impact Fee - County Wide	Total	\$424,876	\$100,000	\$325,000	\$225,000	225.0%
Road Impact Fee - South East Fund	Total	\$1,161,112	\$0	\$0	\$0	0.0%
Garrisonville Road Service District Fee						
Property Taxes		\$556,373	\$530,000	\$530,000	\$0	0.0%
Interest		15,521	0	0	0	0.0%
Prior Year Fund Balance		2,314,047	0	0	0	0.0%
State Revenue		1,069,043	0	0	0	0.0%
Total		\$3,954,984	\$530,000	\$530,000	\$0	0.0%
Warrenton Road Service District Fee						
Property Taxes		\$13,622	\$0	\$0	\$0	0.0%
Prior Year Fund Balance		17,160	0	0	0	0.0%
Interest		0	0	0	0	0.0%
Total		\$30,782	\$0	\$0	\$0	0.0%
Capital Improvements Fund						
VPSA Bonds		\$22,241,152	\$0	\$0	\$0	0.0%
Proceeds		13,759,095	0	6,540,670	6,540,670	100.0%
Purchase Development Rights		431,713	0	0	0	0.0%
State Revenue		0	0	0	0	0.0%
Interest		21,815	20,000	20,000	0	0.0%
Prior Year Fund Balance		3,795,310	654,492	219,760	(434,732)	-66.4%
Total		\$40,249,085	\$674,492	\$6,780,430	\$6,105,938	905.3%
Utilities Fund						
Water & Sewer Fees		\$31,027,171	\$34,192,736	\$34,765,472	\$572,736	1.7%
Availability/ Pro Rata Fees		11,745,514	9,202,500	9,202,500	0	0.0%
Other Charges and Fees		2,008,323	1,108,000	1,489,480	381,480	34.4%
Prior Year Fund Balance		0	551,783	5,519,482	4,967,699	900.3%
Revenue Bond Proceeds		0	7,214,000	14,876,295	7,662,295	106.2%
Use of Money/Property		9,564,117	116,295	0	(116,295)	-100.0%
Total		\$54,345,125	\$52,385,314	\$65,853,229	\$13,467,915	25.7%
School Funds						
State and Federal		\$159,818,678	\$167,453,989	\$175,102,534	\$7,648,545	4.6%
Use of Money/Property		56,296	18,480	0	(18,480)	-100.0%
Bond Proceeds		22,241,152	0	0	0	0.0%
Prior Year Fund Balance		6,221,121	0	346,276	346,276	100.0%
User Fees		6,657,637	7,081,000	7,309,850	228,850	3.2%
Other Revenue		3,057,343	7,484,575	6,910,510	(574,065)	-7.7%
Total		\$198,052,227	\$182,038,044	\$189,669,170	\$7,631,126	4.2%
Total Revenues - All Funds		\$591,634,547	\$516,103,242	\$560,977,854	\$44,874,612	8.7%

All Funds Expenditure Graphs

Stafford County FY18 Adopted Budget



All Funds Schedule Expenditures

Stafford County FY18 Adopted Budget

The all Funds Expenditure Schedule represents all County Budgets with the exception of the Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Fund. The Fleet Services Fund, School Workers Compensation Fund and School Health Benefits Funds are Internal Service Funds. All Funds listed below require appropriation and the Internal Services Funds also require appropriation. Appropriation is legal authorization to expend.

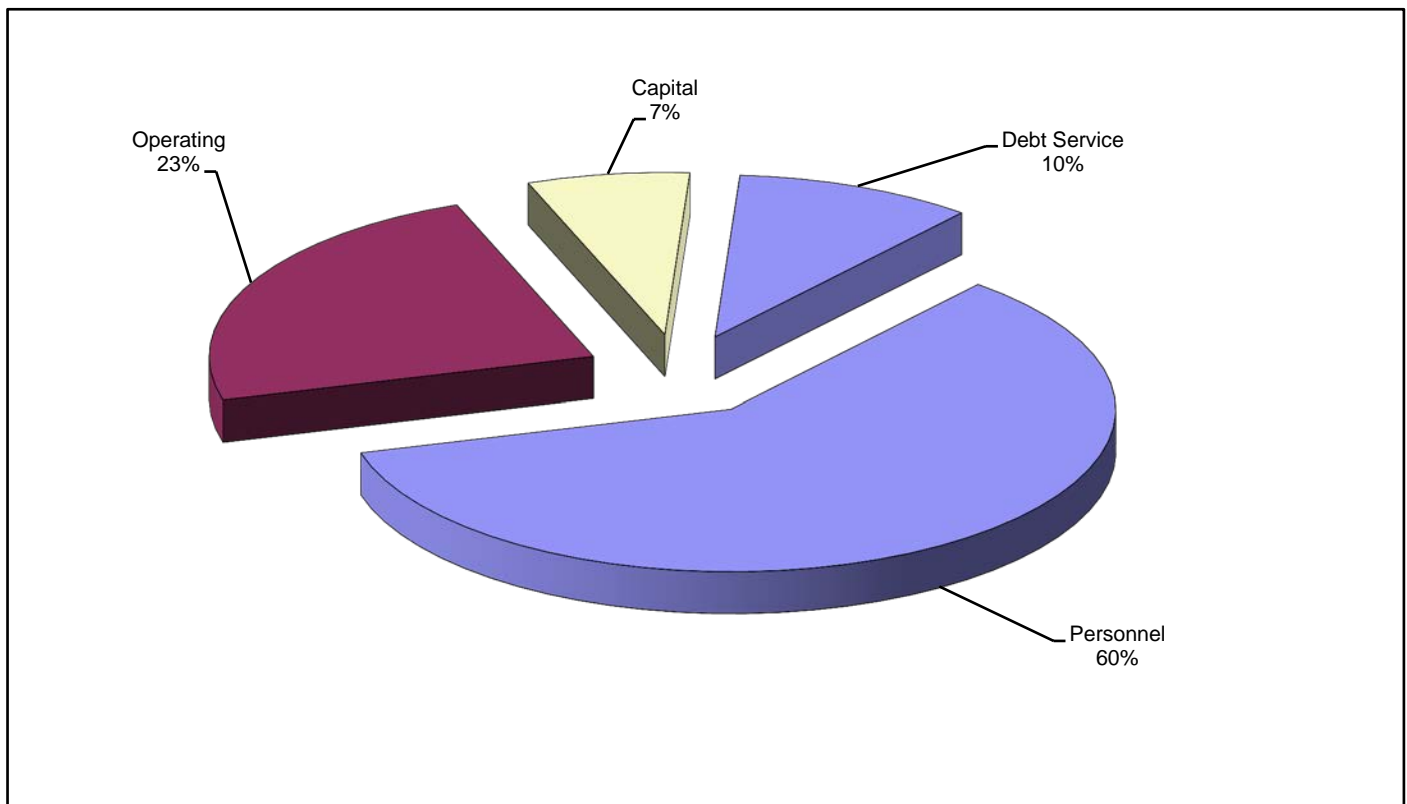
		FY2018			
Expenditure Plan		FY2016 Actual	FY2017 Adopted Budget	Adopted	Changes '17 to '18
General Fund - General Government					
Personnel		\$65,053,126	\$68,130,970	\$71,748,986	\$3,618,016 5.3%
Operating		44,233,583	48,629,115	51,570,297	2,941,182 6.0%
Capital		6,329,860	338,316	207,000	(131,316) -38.8%
Debt Service		12,135,753	13,649,195	15,213,129	1,563,934 11.5%
Total		\$127,752,322	\$130,747,596	\$138,739,412	\$7,991,816 6.1%
Transportation - PRTC					
Operating		3,940,794	3,846,334	3,378,266	(468,068) -12.2%
Capital		12,087,951	100,000	6,143,000	6,043,000 6043.0%
Total		\$16,028,745	\$3,946,334	\$9,521,266	\$5,574,932 141.3%
Asset Forfeiture Fund					
Operating		\$163,432	\$84,819	\$250,000	\$165,181 194.7%
Capital		114,484	0	420,000	420,000 100.0%
Total		\$277,916	\$84,819	\$670,000	\$585,181 689.9%
Tourism Fund					
Operating		\$750,239	\$707,623	\$908,793	\$201,170 28.4%
Personnel		160,715	178,257	145,707	(32,550) -18.3%
Tourism Programs		41,120	41,120	48,000	6,880 16.7%
Capital		434,128	0	0	0 0.0%
Total		\$1,386,202	\$927,000	\$1,102,500	\$175,500 18.9%
Hidden Lake Special Revenue Fund					
Personnel		\$3,584	\$2,861	\$2,600	(\$261) -9.1%
Operating		80,223	40,310	47,232	6,922 17.2%
Debt Service		64,538	62,909	61,268	(1,641) -2.6%
Total		\$148,345	\$106,080	\$111,100	\$5,020 4.7%
Armed Service Memorial	Total (Operating)	\$3,515	\$0	\$0	\$0 0.0%
Road Impact Fee - West Fund	Total (Capital)	\$1,421,304	\$0	\$0	\$0 0.0%
Transportation Impact Fee - County Wide	Total (Capital)	\$0	\$100,000	\$325,000	\$225,000 225.0%
Road Impact Fee - South East Fund	Total (Capital)	\$607,790	\$0	\$0	\$0 0.0%
Garrisonville Road Service District Fee					
Debt Service		\$487,800	\$480,975	\$467,725	(\$13,250) -2.8%
Capital		3,467,184	0	0	0 0.0%
Total		\$3,954,984	\$480,975	\$467,725	(\$13,250) -2.8%
Warrenton Road Service District Fee					
Total (Capital)		\$30,782	\$0	\$0	\$0 0.0%
Capital Improvements Fund					
Personnel		\$286,977	\$674,492	\$239,760	(\$434,732) -64.5%
Operating		412,586	0	0	0 0.0%
Capital		42,926,342	0	7,240,670	7,240,670 100.0%
Total		\$43,625,905	\$674,492	\$7,480,430	\$6,805,938 1009.0%
Utilities Fund - Water & Sewer					
Operating		13,100,911	\$22,943,860	\$21,906,332	(\$1,037,528) -4.5%
Capital		17,879,950	9,488,529	22,034,149	12,545,620 132.2%
Personnel		11,542,208	11,958,636	12,197,809	239,173 2.0%
Debt Service		6,486,551	7,994,289	9,014,939	1,020,650 12.8%
Total		\$49,009,620	\$52,385,314	\$65,153,229	\$12,767,915 24.4%
School Operating & Grant Fund					
Personnel		\$220,683,604	\$235,986,961	\$243,663,408	\$7,676,447 3.3%
Operating		42,413,589	43,372,360	45,938,438	2,566,078 5.9%
Capital		25,217	1,788,138	1,853,206	65,068 3.6%
Debt Service		790,056	466,909	406,949	(59,960) -12.8%
Total		\$263,912,466	\$281,614,368	\$291,862,001	\$10,247,633 3.6%
School Debt Service					
Total		\$30,289,714	\$31,362,759	\$31,315,880	(\$46,879) -0.1%
School Construction Fund					
Personnel		\$309,264	\$128,480	\$346,276	\$217,796 169.5%
Operating		18,702,542	0	210,000	210,000 100.0%
Capital		9,817,359	0	0	0 0.0%
Total		\$28,829,165	\$128,480	\$556,276	\$427,796 333.0%
School Nutrition Service Fund					
Personnel		\$5,585,029	\$5,869,766	\$5,791,391	(\$78,375) -1.3%
Operating		6,448,765	7,626,234	7,695,759	69,525 0.9%
Capital		86,198	0	123,610	123,610 100.0%
Total		\$12,119,992	\$13,496,000	\$13,610,760	\$114,760 0.9%
Total Expenditures - All Funds		\$579,398,767	\$516,054,217	\$560,915,579	\$44,861,362 8.7%

Summary Of All Funds By Major Expense

Stafford County FY18 Adopted Budget

Below is a summary of the All Funds Schedule of Expenditures. This Schedule combines the major expense classifications for all the fund types. It is shown here that the County is primarily a service organization with most costs in Personnel. These services include, education, Public Safety, Health and Welfare, Parks and Recreation and other Community Services.

	FY2016 Actual	FY2017 Adopted Budget	Adopted Budget	FY2018 Changes '17 to '18	
Personnel	\$303,624,507	\$322,930,423	\$334,135,937	\$11,205,514	3.47%
Operating	130,291,299	127,291,775	131,953,117	4,661,342	3.66%
Capital	95,228,549	11,814,983	38,346,635	26,531,652	224.56%
Debt Service	50,254,412	54,017,036	56,479,890	2,462,854	4.56%
Total Expenditures	\$579,398,767	\$516,054,217	\$560,915,579	\$44,861,362	8.69%



All Fund Types

Stafford County FY18 Adopted Budget

Governmental Funds				Proprietary Funds	Total
General Fund	Capital Project Fund	Special Revenue Fund	Component Unit (School Funds)	Enterprise Fund	2018 Adopted Budget

Revenues

Property Taxes	\$216,157,236		\$641,000		\$216,798,236
Other Local Taxes	38,419,292				38,419,292
State & Federal	15,971,521		6,179,737	175,102,534	197,253,792
Other Revenue	14,391,824		325,000	6,910,510	21,627,334
Use of Money & Property	700,286	20,000	5,100	0	725,386
Bond Proceeds		6,540,670		14,876,295	21,416,965
2% Fuel Tax			3,217,641		3,217,641
5% Transit Occupancy Tax	735,000		1,102,500		1,837,500
Water & Sewer Fees				45,457,452	45,457,452
User Fees				7,309,850	7,309,850
Prior Year Fund Balance		219,760	828,888	346,276	6,914,406
Total	\$286,375,159	\$6,780,430	\$12,299,866	\$189,669,170	\$65,853,229
					\$560,977,854

Expenditures

General Government Administration	\$13,465,254				\$13,465,254
Judicial Administration	5,745,351				5,745,351
Public Safety	55,389,466				55,389,466
Health and Welfare	15,147,136				15,147,136
Parks and Recreation	12,119,286				12,119,286
Community Development	18,588,940				18,588,940
Debt Service	46,529,009			9,014,939	55,543,948
Non-Departmental	3,070,850				3,070,850
Transportation			10,313,991		10,313,991
Asset Forfeiture			670,000		670,000
Tourism			1,102,500		1,102,500
Hidden Lake Special Revenue Fund			111,100		111,100
Water & Sewer				56,138,290	56,138,290
School Operating & Grant				291,862,001	291,862,001
Capital Projects		7,480,430		556,276	8,036,706
Food Service				13,610,760	13,610,760
Total	\$170,055,292	\$7,480,430	\$12,197,591	\$306,029,037	\$65,153,229
					\$560,915,579

Other Financing Sources (Uses)

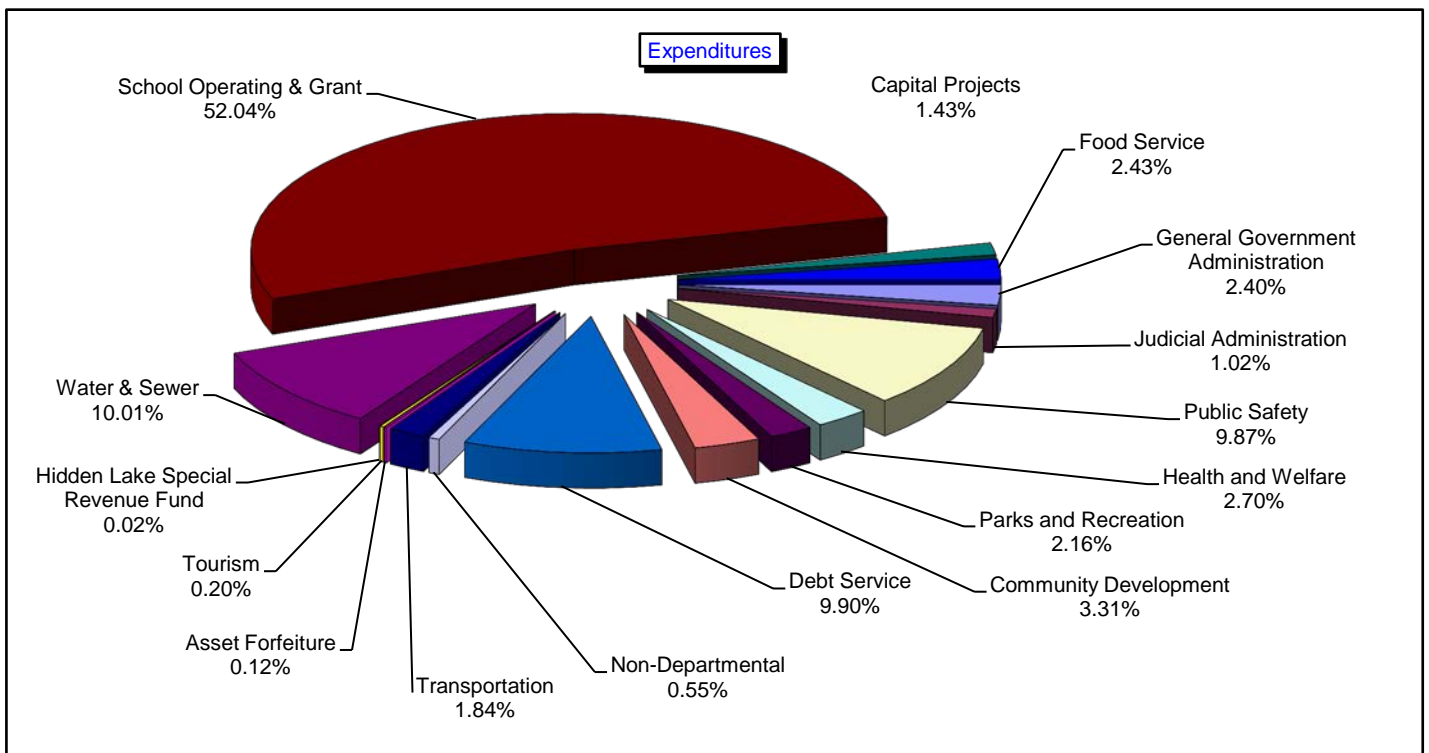
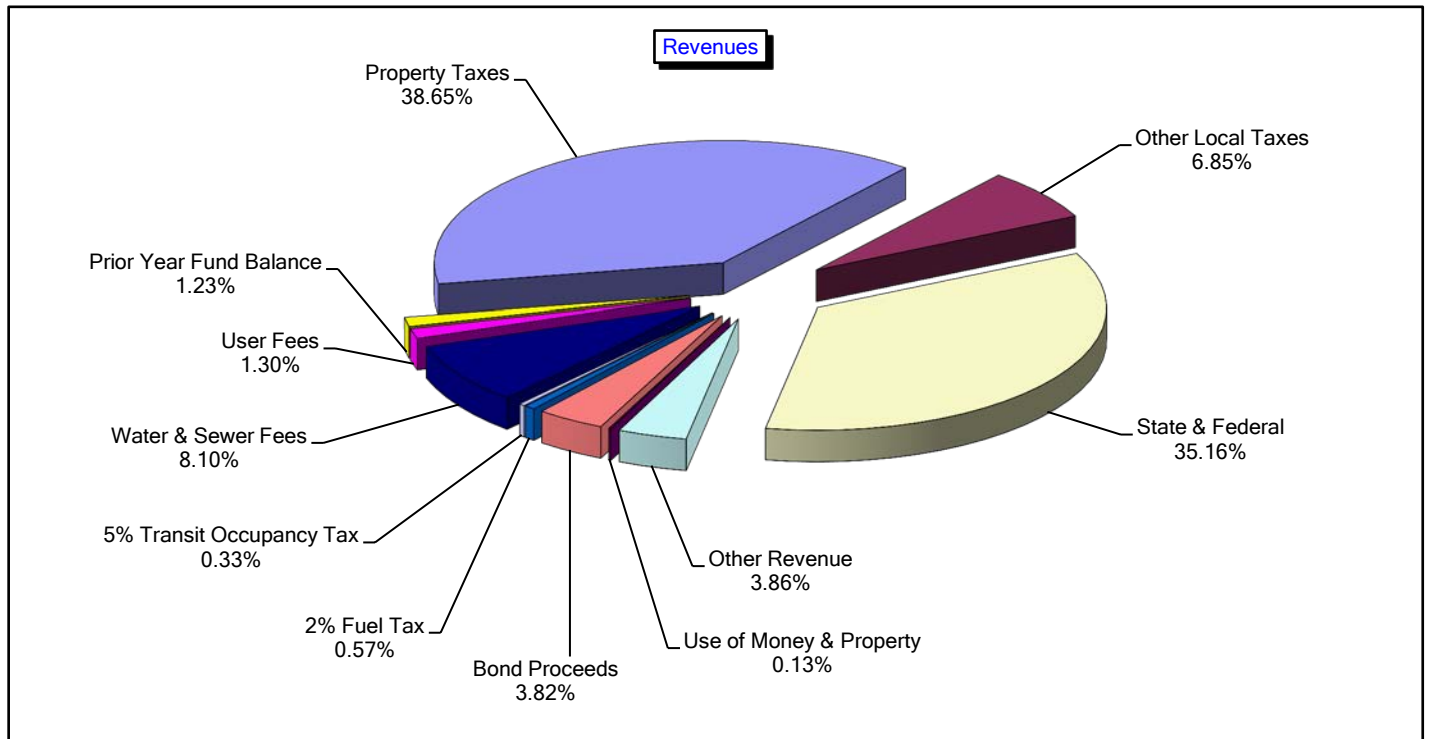
Operating Transfers In	\$40,000	\$700,000		\$116,359,867	\$117,099,867
Operating Transfers Out	(116,359,867)		(40,000)	(700,000)	(117,099,867)
Total Other Financing Sources (Uses)	(\$116,319,867)	\$700,000	(\$40,000)	\$116,359,867	\$0

Fund Balance, Beginning of Year \$70,278,366 \$5,546,297 \$19,235,561 \$29,561,127 \$63,925,572 \$188,546,923

Fund Balance, end of Year \$70,278,366 \$5,326,537 \$18,468,948 \$29,214,851 \$58,406,090 \$181,694,792

All Fund Types Graphed

The graphs below present the FY2018 Adopted Budgets for the County Funds by Revenue Category and Expenditure Category.





Chatham Manor

Few houses in America have witnessed as many important events and hosted as many famous people as Chatham. Built between the years 1768 and 1771 by William Fitzhugh, this grand Georgian-style house overlooking the Rappahannock River was for many years the center of a large, thriving plantation.

HISTORY

Native American Indians roamed and settled in the area known as Virginia centuries before the first documented Indian settlement in Stafford, Virginia. Indians lived here as early as 1,000 B.C., hundreds of years before Indian Princess Pocahontas and English Captain John Smith visited these shores. In 1647, the Brent family migrated to this area from Maryland to establish the first permanent English settlement. Stafford was officially organized in 1664.

By the early 1700s, Stafford had experienced a growth of farms, small plantations, gristmills and sawmills. Mining and quarrying became important industries. Iron works furnished arms for the American Revolution. Aquia sandstone, quarried in abundance, provided stone for the White House, the U. S. Capitol and trim for other public buildings and private homes. After the destruction of federal buildings in Washington by the British during the War of 1812, quarries were reopened for a short time to aid reconstruction. Gold mining became a leading industry in the southwestern section of Stafford in the 1830s.

With the arrival of the Richmond, Fredericksburg and the Potomac Railroad to Aquia Creek in 1842, Stafford became vulnerable to troop movements during the Civil War. Although Stafford was not the site of any major battles during the war, more than 100,000 troops occupied the area for several years, stripping the locality of its livelihood, farmland and vegetation. Families endured the loss of churches and private homes as they were used as impromptu hospitals. Valuable public and private records were also lost.

Prosperity did not return until World War I, when the U. S. Marine Corps came to Quantico. At that time, Stafford was primarily agricultural, with the exception of fishing industries situated along the Potomac River. In World War II, the wide expansion of the Marine Corps base created new employment opportunities. A Civilian Conservation Corps (C.C.C.) camp was located in southern Stafford during this time.

In 1896, Professor Samuel Pierpont Langley launched a steam-powered airplane from a houseboat in the Potomac River off Widewater's shore. These launches were the first instances of flight by a mechanical, heavier-than-air machine. Professor Alexander Graham Bell witnessed and certified the experiments with photographs and written documents.

Stafford County is very proud of its unique heritage and elected officials, staff and members of the community work hard to raise awareness of its many historical and natural resources. In July 2008, archaeologists working at the site of George Washington's childhood home at Ferry Farm in Stafford; announced that they had located and excavated the remains of the long-sought house where Washington was raised. Washington moved to Ferry Farm at the age of six, and lived there until the age of 19. The site is the setting of some of the best-known stories related to his youth, including the tales of a young Washington chopping down a cherry tree and throwing a stone across the Rappahannock River. The Stafford Tourism Office sponsors many events throughout the year to educate visitors and residents alike about Stafford County's history. For more information, please visit the Tourism Office online at www.tourstaffordva.com or call (540) 658-8681.

TO OBTAIN INFORMATION

If you would like to know more about Stafford's rich history, plan to attend the meetings of the Stafford Historical Society, which are held on the third Thursday of each month at the County Administration Center. Visitors are always welcome.

Accomplishments

AAA Bond Ratings

Thanks to Stafford’s strong financial management, conservative budgeting, and financial flexibility, the County has been awarded two AAA bond ratings—from Standard and Poor’s and Fitch. These ratings will allow the County to receive more favorable rates for borrowing for projects that will help save money over the life of the loan.



Economic Development

Economic Development is a priority of the Board of Supervisors. Stafford has more than 2,700 businesses in the county. This is the result of deliberate efforts by the Board to make it easy to start a business. New businesses include the new Regal Cinema being built, Sheetz, two dental offices, three breweries, a Walmart Neighborhood Market and a host of other new businesses throughout the county.

Job Growth

This year, for the first time ever, the County surpassed more than 43,000 jobs created by businesses in Stafford. Stafford led the Commonwealth in job growth from 2009 to 2014 and continues to add jobs.

➡ 43,000



High Schools

Expansions were completed at both Brooke Point and Colonial Forge high schools in 2016. Mountain View High School is currently being expanded and the North Stafford High School library is being renovated—featured in photo to left..

Accomplishments

Public Safety

Using a grant from the Stafford Hospital Foundation and the Gwyneth's Gift foundation, Stafford implemented a new app this year called PulsePoint. PulsePoint matches those in heart distress with people who know how to perform CPR. Both Fire and Rescue and the Sheriff's Office continue to implement the Public Safety Staffing Plan, to help provide more professionals to keep citizens safe.



Jeff Rouse Swim and Sport Center

The results show, one year after the opening of Stafford County's premier swim and soccer complex, the Board of Supervisors' vision is paying off. In March of 2017 alone, the Jeff Rouse/Embrey Mill complex hosted approximately 363 teams and 11,000 visitors to the county. The estimated economic impact is \$943,474.

Embrey Mill Park

Embrey Mill Park opened March 19, 2016, and already hosted the 2017 U.S. Youth Soccer Region I (East) Championships, which brought more than 15,000 players, coaches and their families to the area. The facility is located next to the Jeff Rouse Swim and Sport Center and includes six lighted fields: four artificial turf fields and two natural grass fields. The fields are equipped for youth soccer, lacrosse, and field hockey. There is also a playground, a concession stand, numerous parking lots, and restrooms. Two additional artificial turf fields are under



Stafford Armed Services Memorial

Fundraising is complete on the \$838,000 Armed Services Memorial and the dedication is set for July 15, 2017. The memorial is a living tribute to those who have served, are serving and their families. It's a place for quiet contemplation, to hold observances and for schoolchildren to learn more about our county's history and history of service.



Accomplishments

Road Improvements

Road improvements were completed on Truslow Road, Centreport Parkway, Poplar Road and the right turn lane at Route 1 and Garrisonville Road. Work continues on improving Brooke Road.



Land Preservation

To date, Stafford has saved more than 10,000 acres of open space while directing development to targeted growth areas with the needed infrastructure support already in place. The Board of Supervisors has done this by using several major tools in their overall quest: the Transfer of Development Rights program; the Purchase of Development Rights program; instituting Targeted Growth Areas; and pursuing increasing park lands and working with stakeholders.



NACO Awards

Stafford County won an Achievement Award from the National Association of Counties for its "Strategies for Saving Open Space." The county was honored for its many avenues used to save open space in the county.



Summer Heroes Program

The county established a Summer Heroes Program in the summer of 2016 to feed needy children who do not have access to the breakfast and lunch program at school during the summer. County staff volunteers to serve at the program, which has entered into its second year this summer.



First Inclusive Playground

Stafford opened its first inclusive playground at Chichester Park. The park is accessible to everyone so that family members of all ability levels and ages can play together.

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of April, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION TO ESTABLISH THE CALENDAR YEAR 2017
TAX RATES

WHEREAS, the Virginia Code requires that the Board establish an annual levy of certain taxes for each calendar year; and

WHEREAS, a public hearing on the proposed calendar year 2017 tax rates was held on Tuesday, April 4, 2017, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Commissioner of the Revenue and the Treasurer require the timely establishment of tax levies to allow time for tax bills to be processed and received by citizens; and

WHEREAS, the Board carefully considered the recommendation of staff, and the public testimony, if any, received at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 18th day of April, 2017, that the following tax rates be and they hereby are established for the calendar year beginning January 1, 2017:

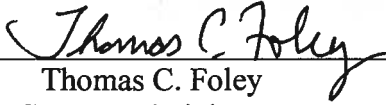
<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Real estate (Section 58.1-3200, Code of Virginia (1950), as amended.)	.99
Tangible personal property (Section 58.1-3500, Code of Virginia (1950), as amended.) Includes all other classifications of personal property not specifically enumerated.	6.46
Boats or watercraft (Section 58.1-3506(A)(1.a), (1.b), (12), (28), (29), Code of Virginia (1950), as amended.)	.0001
Motor vehicles specially equipped for the disabled (Section 58.1-3506(A)(14), Code of Virginia (1950), as amended.)	.10
Personal property—Fire & Rescue volunteers (Section 58.1-3506(A)(15), (16), Code of Virginia (1950), as amended.)	.0001
Camping trailers and recreational vehicles (Section 58.1-3506(A) (18), (30), Code of Virginia (1950), as amended.)	5.49
One motor vehicle owned and regularly used by a veteran who has either lost, or lost the use of, one or both legs, or an arm or a hand, or who is blind or who is permanently and totally disabled as certified by the Department of Veterans Services. In order to qualify, the veteran shall provide a written statement to the commissioner of the revenue from the Department of Veterans Services that the veteran has been so designated or classified by the Department of Veterans Services as to meet the requirements of this section, and that his disability is service-connected. For purposes of this section, a disabled veteran is blind if he meets the provisions of § 46.2-100 (Section 58.1-3506(A)(19), Code of Virginia (1950), as amended.)	.0001
Motor carrier transportation involved in interstate commerce (Section 58.1-3506(A)(25), Code of Virginia (1950), as amended.)	.0001
All tangible personal property employed in a trade or business other than that described in Virginia Code §§ 58.1-3503(A)(1) through (A)(18), except for subdivision (A)(17) (Section 58.1-3506(A)(26), Code of Virginia (1950), as amended.)	5.49

<u>Classification</u>	<u>Rate Per One Hundred Dollars of Assessed Valuation</u>
Programmable computer equipment and peripherals employed in a trade or business (Section 58.1-3506(A)(27), Code of Virginia (1950), as amended.)	5.49
Personal property—Sheriff's Deputy volunteers (Section 58.1-3506(A)(32), Code of Virginia (1950), as amended.)	.0001
Machinery and tools (Section 58.1-3507, Code of Virginia (1950), as amended.)	.0001
Merchants' capital (Section 58.1-3509, Code of Virginia (1950), as amended.) Includes all other classifications of Merchants' capital not specifically enumerated.	.50
Merchants' capital of pharmaceutical wholesalers (Section 58.1-3510.01, Code of Virginia (1950), as amended.)	0.00
Mobile homes (Section 58.1-3506(A)(10), Code of Virginia (1950), as amended.)	.99
Aircrafts (Section 58.1-3506(A)(2), (3), (4), (5), Code of Virginia (1950), as amended.)	.0001
Garrisonville Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.082
Warrenton Road Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.000
Hidden Lake Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.40
Hartlake Special Service District (Section 15.2-2403(6), Code of Virginia (1950), as amended.)	.00
Countywide Fire and Emergency Medical Services Tax District (Section 27-23.1, Code of Virginia (1950), as amended.)	.00

* The tax rate for personal property is based on the assessed value, which is established at forty percent (40%) of the estimated fair market value. The effective tax rate would be stated as \$2.60 per \$100 of the estimated fair market value.

In 2004, the General Assembly capped the amount of relief the State will provide for Personal Property Tax Relief (PPTRA) at \$950 million per year. The PPTRA cap took effect on January 1, 2006. Stafford County's share of the state allotment is \$12.5 million. This allotment is to be distributed among all the qualifying vehicles. For calendar year 2017, qualifying vehicles will be granted 40% relief.

A Copy, teste:



Thomas C. Foley
County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of April, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	No
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mrs. Maurer, seconded by Ms. Bohmke, which carried by a vote of 6 to 1, the following was adopted:

A RESOLUTION TO APPROVE THE FISCAL YEAR 2018 COUNTY
BUDGETS

WHEREAS, a public hearing on the proposed FY2018 County budgets was held on Tuesday, April 4, 2017, at 7:00 P.M., in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Board held budget work sessions at which Board members analyzed, deliberated, and reviewed citizen input regarding the County budget; and

WHEREAS, the Board considered the recommendations of staff, input at the budget work sessions, and the public testimony, at the public hearing;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 18th day of April, 2017, that the FY2018 County budgets be and it is adopted as follows for the various General Government Funds:

I. GENERAL GOVERNMENT FUNDS:

<u>General Fund:</u>	286,415,159
Operating Budget Transfer to Schools	115,726,560
Public Day School	518,000
Shared Services / Audit	115,307
One-Time School Cash Capital	46,879
School Debt Service	31,315,880
Board of Supervisors	690,417
Capital Projects	4,877,885
Central Rappahannock Regional Library	5,238,040
Commissioner of the Revenue	2,756,875
Commonwealth's Attorney	3,197,741
Cooperative Extension	186,057
Corrections	8,682,291
County Administration	1,403,383
County Attorney	1,080,975
Clerk of the Circuit Court	1,562,602
Circuit Court	373,092
General District Court	117,250
Juvenile and Domestic Relations Court	114,700
Magistrate	8,830
15th District Court Services Unit	371,136
Debt Service County	15,213,129
Economic Development	939,762
Finance and Budget	1,661,994
Fire and Rescue	19,399,644
Human Resources	577,504
Human Services, Office of	5,997,227
Information Technology	2,563,846
Non-Departmental	3,023,971
Parks, Recreation and Community Facilities	12,119,286
Partner Agencies	2,081,332
Planning and Zoning	2,500,023
Public Works	4,265,468
Public Works - Stormwater	581,705
Registrar & Electoral Board	513,996
Sheriff	27,307,531
Social Services	7,161,002
Treasurer	2,123,839

GENERAL GOVERNMENT FUNDS, continued:

Asset Forfeiture Fund	670,000
Capital Improvements Fund	7,480,430
Fleet Services Fund	4,219,517
Garrisonville Road Service District Fund	467,725
Hidden Lake Special Revenue Fund	111,100
Tourism Fund	1,102,500
Transportation Fund	9,886,266
Transportation Impact Fee - County-Wide Fund	325,000
Utilities Funds	65,853,228

; and

BE IT FURTHER RESOLVED that the FY2018 School budget be and it hereby is approved in the following amounts:

II. SCHOOL FUNDS:

Construction Fund	556,276
Grants Fund	12,947,266
Health Services Fund	31,573,243
Nutrition Services Fund	13,610,760
School Operating Fund	279,049,735
Workers' Compensation Fund	763,053

; and

BE IT FURTHER RESOLVED that the Board desires to continue to support special education students in the County, as identified by the County's Public Schools, and authorizes the County Administrator to execute a memorandum of understanding with Stafford County Public Schools for the Public Day School program not to exceed \$518,000. The Public Day School program provides educational services in the least restrictive, most cost-effective environment, within the community, through shared responsibility between the County and Schools for Public Day School students; and

BE IT FURTHER RESOLVED the County Administrator shall disburse funds to Stafford County Volunteer Fire and Rescue companies only after ensuring compliance with the Fire and Rescue Department, County, and State policies, regulations, rules, and procedures; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted, restricted revenue that may occur during FY2018:

1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
 2. Defaulted developer and builder securities to be used for uncompleted projects;
 3. Donations for a specific purpose;
 4. Asset forfeiture funds;
 5. Grants in accordance with the grant policy;
 6. Roll-back taxes and reserves for Purchase of Development Rights (PDR) Program pursuant to the County's financial policies;
 7. Incentive payments to developers in compliance with Board approved agreements; and
 8. Advance refunding of debt.
- ; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to recruit and maintain full-time positions up to the authorized full-time strength stated below:

General Fund	
• Non-Public Safety	347 353
• Public Safety	409 415
Utilities Fund	139 140
Capital Projects Fund	3 2
Total	898 910

; and

BE IT FURTHER RESOLVED that a 2% salary increase is authorized, effective July 1, 2017, for all County employees hired on or prior to April 1, 2017, whose job performance is satisfactory or better; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to continue with the targeted marketed adjustments based on the 2015 Compensation Study, effective July 1, 2017; and

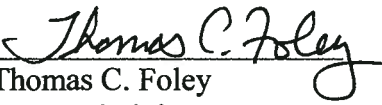
BE IT FURTHER RESOLVED that the County Administrator is authorized to execute contracts \$100,000 or more for the purchase of replacement Sheriff's Office and Fire and Rescue public safety vehicles, consistent with the FY2018 budget, purchased with cash capital; and

BE IT FURTHER RESOLVED that the Board approves the FY2018 Potomac and Rappahannock Transportation Commission subsidy of Ninety-Eight Thousand One Hundred Dollars (\$98,100) and the Virginia Railway Express subsidy of Two Million Three Hundred Forty-Four Thousand Five Hundred Fourteen Dollars (\$2,344,514), and authorizes the payment of the subsidies during FY2018 from the County's Motor Fuels Tax Revenue Fund; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to establish and implement a ramp-up program to fund one-time design costs for the Courthouse construction project that reduces future reliance on debt and begins to build future debt service cost into the budget; and

BE IT STILL FURTHER RESOLVED that the County Administrator is authorized to establish and implement a ramp up program to be used to enhance the PDR program and then in FY2019 to fund the Staffing for Adequate Fire and Emergency Response (SAFER) grant positions in the Fire and Rescue Department.

A Copy, teste:



Thomas C. Foley
County Administrator

TCF:AL

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of April, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	No
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	No
Robert "Bob" Thomas, Jr.	No

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 4 to 3, the following was adopted:

A RESOLUTION TO ADOPT THE FISCAL YEARS 2018-2027
CAPITAL IMPROVEMENT PROGRAM WITH THE INTENT TO
REIMBURSE CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

WHEREAS, a public hearing on the proposed Fiscal Years (FY) 2018-2027 Capital Improvement Program (CIP) was held on Tuesday, April 4, 2017, at 7:00 P.M. in the Board Chambers at the George L. Gordon, Jr., Government Center, located at 1300 Courthouse Road, Stafford, Virginia; and

WHEREAS, the Board considered the recommendations of the School Board and staff, and the public testimony, if any, at the public hearing; and

WHEREAS, the ten-year CIP is a significant part of the County's Comprehensive Plan; and

WHEREAS, the Board finds that it is necessary to identify needed capital improvements;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 18th day of April, 2017, that the FY2018-2027 Capital Improvement Program (CIP) be and it hereby is adopted as part of the "Stafford County, Virginia Comprehensive Plan 2016-2036;" and

BE IT FURTHER RESOLVED that the intent to reimburse certain capital improvement expenditures for projects indicated in the FY2018-2027 CIP be and it hereby is adopted as follows:

General Government

Replacement Fire & Rescue Apparatus	Library #4
Training Center	Stormwater Compliance
Fire and Rescue Station 14	Belmont-Ferry Farm Trail - Phase 6
Fire and Rescue Station - New	Berea Church Road Improvements
Cardiac Equipment Replacement	Brooke Road Reconstruction South of Eskimo Hill Road
Computer Aided Dispatch System	Courthouse Rd at Jefferson Davis Hwy Intersection
Command Bus Replacement	Improvements
Body Cameras	Courthouse Road Widening; Cedar Lane to Winding
Simulator	Creek Road
Public Safety Infrastructure	Enon Road Widening: Rt. 1 to I-95
Information Technology Infrastructure	Ferry Road at Kings Hwy. Improvements
Duff McDuff Green Park	Garrisonville Rd., Eustace Rd. to Shelton Shop Rd.
Patawomeck Park Phase 2	Jefferson Davis Hwy at Potomac Creek Drive
Musselman Park	Juggins road Reconstruction
New and Renovated Park Amenities	Tech Center Drive
Parks and Community Facilities Infrastructure	Telegraph Road and Woodstock Lane at Rt. 1 Safety Improvements
Courthouse	

Schools

Moncure Elementary Rebuild FY2018
Infrastructure FY2018
All Other Projects to be Determined After Restructure of CIP

Utilities

320 Zone Water Improvements	Austin Run Gravity Sewer Replacement
342 Zone Water System - Phase 1	Little Falls Run WWTF - 3rd Treatment Train
370N Water Booster Pump Station	18" Gravity Accokeek Creek
Lake Mooney WTF Upgrade/Expansion	Lower Accokeek FM
Centerport Water Tank	8" Gravity Trunk SE Quadrant
Moncure Water Booster Pump Station	8" Extension of Existing Gravity from Stafford Hospital to PS
Regional Water Interconnection	Rowser 10" Gravity Line
Small Water Projects	Wyche Rd 12" Gravity Line
Smith Lake Distribution PS Upgrade	Venture to Wyche Rd 12" Gravity Replacement
Water Distribution System Rehab Program	8" Extension of Existing Gravity North of Stafford Hospital
Water Extension Projects	Potomac Creek Pump Station & Force Main Replacement
320 Zone Extension	Sewer Extension Projects
320 Zone Elevated Storage Tank	Wastewater Collection System Rehabilitation Projects
342 Zone Piping	Wastewater Pump Station Rehabilitation Program
Truslow Road Piping	Wastewater Pump Station Replacements
Forbes Street Phase I	Wayside Sewer Interceptor Replacement
RV Parkway Phase II	Route 1 Sewer; Hidden Valley to Potomac Hills
Truslow Road Transmission	Aquia Creek Force Main Replacement
342 North Phase II	Aquia Creek PS Expansion
342 North Phase II	Austin Run Interceptor Section Replacement
Forbes Street	Camp Barrett SPS FM
Claiborne Run PS Parallel Force Main	US 17 VDOT Commuter Lot 10" Gravity Interceptor

Claiborne Run Pump Station Replacement
County Ridge Pump Station
Falls Run Pump Station Replacement
Falls Run Sewer Interceptor Replacement -
Phase 2

Stafford County Complex
Vehicles & Equipment Replacements
Contingency Allowance

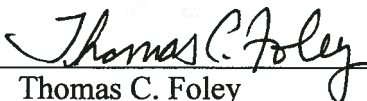
NOTICE OF INTENT TO REIMBURSE
CERTAIN CAPITAL IMPROVEMENT EXPENDITURES

Section 1: Statement of Intent. The County presently intends, at one time or from time-to-time, to finance projects in the FY2018-2027 Capital Improvement Program (Projects) with tax-exempt or taxable bonds, or other obligations (Bonds), and to reimburse capital expenditures paid by Stafford County (including expenditures previously paid by the County to the extent permitted by law) in connection with the Projects before the issuance of the Bonds.

Section 2: Source of Interim Financing and Payment of Bonds. Stafford County expects to pay the capital expenditures related to the Projects, and incurred before the issuance of the Bonds, with an inter-fund loan or loans from the General Fund or funds from temporary appropriations or loans from the General Capital Projects Fund. Stafford County expects to pay debt service on the Bonds from the General Fund consisting of general tax revenues for the projects to be financed in the FY2018-2027 Capital Improvement Program. The maximum amount of the Bonds expected to be issued for the Projects is \$386,430,076.

Section 3: Effective Date; Public Inspection. This Resolution is adopted for the purpose of complying with Treasury Regulation Section 1.150-2 (26 CFR 1.150-2) or any successor regulation, and shall be in full force and effect upon its adoption. The Clerk of the Board shall file a copy of this Resolution in the records of Stafford County, available for inspection by the general public during Stafford County's normal business hours.

A Copy, teste:



Thomas C. Foley
County Administrator

Funding for these projects is subject to Board's Principles of High Performance Financial Management Debt Limitations
Development of a Joint CIP process is underway and will be implemented with the FY2019 CIP submission

Agency	Projects	Opening Date (CY)	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	Total This Period
Public Safety	Fire & Rescue Station 14	2017	6,570,670	0	0	0	0	0	0	0	0	0	6,570,670
Public Works	Courthouse ¹	2022	0	0	0	66,387,000	0	0	0	0	0	0	66,387,000
County Projects	To Be Determined		0	0	0	7,497,000	4,874,000	28,948,700	2,600,000	2,600,000	2,600,000	3,957,700	53,077,400
Subtotal County Projects			\$6,570,670	\$0	\$0	\$73,884,000	\$4,874,000	\$28,948,700	\$2,600,000	\$2,600,000	\$2,600,000	\$3,957,700	\$126,035,070
Monroe Elementary Rebuild			\$16,431,000	\$1,000,000									\$17,431,000
Infrastructure			1,217,587										\$1,217,587
To Be Determined				3,350,000	\$3,400,000	\$4,827,741	\$7,861,300	\$44,470,000	\$34,705,000	\$18,535,039	\$23,600,000	\$18,775,300	\$159,524,380
Subtotal School Projects			\$17,648,587	\$4,350,000	\$3,400,000	\$4,827,741	\$7,861,300	\$44,470,000	\$34,705,000	\$18,535,039	\$23,600,000	\$18,775,300	\$178,172,967
Total All Projects			\$24,219,257	\$4,350,000	\$3,400,000	\$78,711,741	\$12,735,300	\$73,418,700	\$37,305,000	\$21,135,039	\$26,200,000	\$22,733,000	\$304,208,037

Bond Funded Summary (master lease not included)			FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	Total
County			\$6,570,670	\$0	\$0	\$73,884,000	\$4,874,000	\$28,948,700	\$2,600,000	\$2,600,000	\$2,600,000	\$3,957,700	\$126,035,070
Schools			\$17,648,587	\$4,350,000	\$3,400,000	\$4,827,741	\$7,861,300	\$44,470,000	\$34,705,000	\$18,535,039	\$23,600,000	\$18,775,300	\$178,172,967
	Total Borrowers		\$24,219,257	\$4,350,000	\$3,400,000	\$78,711,741	\$12,735,300	\$73,418,700	\$37,305,000	\$21,135,039	\$26,200,000	\$22,733,000	\$304,208,037
	Availability Limit		24,220,257	17,665,000	42,839,000	33,247,000	18,129,000	70,973,000	29,517,000	18,940,000	25,944,780	22,733,000	304,208,037
	Cumulative (Deficit)/Surplus		1,000	13,316,000	52,755,000	7,290,259	12,683,959	10,238,299	2,450,259	255,220	0	0	0

Debt Service			FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027
Existing Bond Debt Service			44,151,756	42,739,808	40,964,240	39,124,841	38,140,176	36,156,402	34,128,553	33,047,850	32,916,075	32,285,661
New Bond Debt Service				2,027,000	2,391,000	2,676,000	9,263,000	10,329,000	16,473,000	19,595,000	21,384,000	23,555,000
Total Bond Debt			\$44,151,756	\$44,766,808	\$43,355,240	\$41,800,841	\$47,403,176	\$46,485,402	\$50,601,553	\$52,642,850	\$54,280,075	\$55,821,661

STAFFORD COUNTY JOINT CIP PROCESS IMPLEMENTATION

*Bonds will be sold in the Spring of 2017 for Animal Shelter, Parks and Transportation.
 **Future Transportation and Parks projects will require a bond referendum.
¹Courthouse project represents concept A1 (all three Courts in one building). \$4.6M will be funded with cash.

The County and Schools are working jointly to restructure the Capital Improvement Program (CIP). All projects in FY2022 through FY2027 are placeholders. The proposed new process will provide a thorough evaluation and ranking of all projects as a shared service; be structured to provide a more equitable process that benefits the citizens of Stafford County, and will mold future CIP submissions. The development of the shared CIP will take approximately ten months each planning year and go through several committee reviews and ranking by County and School staff. The County Administrator, along with input from the Superintendent will review the committee's work and forward a recommendation to both the School Board and Board of Supervisors.

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of April, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION AUTHORIZING THE ISSUANCE AND SALE OF NOT TO EXCEED \$1,220,000 GENERAL OBLIGATION SCHOOL BONDS OF THE COUNTY OF STAFFORD, VIRGINIA TO BE SOLD TO THE VIRGINIA PUBLIC SCHOOL AUTHORITY; AND AUTHORIZE THE COUNTY ADMINISTRATOR TO BUDGET AND APPROPRIATE THE SCHOOLS CAPITAL IMPROVEMENT PROGRAM

WHEREAS, the Board of Supervisors (Board) of the County of Stafford, Virginia (County) has received a request from the Stafford County School Board (School Board) to contract a debt and issue general obligation school bonds (Bonds) of the County in an amount not to exceed \$1,220,000 to finance (a) capital school improvement projects for public school purposes (collectively, Projects), including, but not limited to, the rebuilding of Moncure Elementary School and other general school infrastructure projects that are approved for bond funding in the Capital Improvement Program (CIP) (such as school site improvements, paving improvements and environmental upgrades) as the Board may amend it from time to time, and (b) costs of issuing the Bonds; and

WHEREAS, the Board has determined that it is necessary and expedient to issue the Bonds in an amount not to exceed \$1,220,000 to finance the Projects; and

WHEREAS, the Board held a public hearing on April 4, 2017, on the issuance of the Bonds in accordance with the requirements of Section 15.2-2606, Code of Virginia of 1950, as amended (Virginia Code); and

WHEREAS, the Board has determined that it may be necessary or desirable to advance money to pay the costs for the Projects and to reimburse such advances with proceeds from one or more series of Bonds;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF SUPERVISORS OF THE COUNTY OF STAFFORD, VIRGINIA:

1. Authorization of Bonds and Use of Proceeds. The Board hereby determines that it is advisable to contract a debt and to issue and sell the Bonds of the County in the aggregate principal amount not to exceed \$1,220,000 for the purpose of financing the Projects. The issuance and sale of Bonds to Virginia Public School Authority (VPSA) in one or more series is hereby authorized and approved.

2. Declaration of Intent. The Board hereby adopts this declaration of official intent under Treasury Regulation § 1.150.2. The Board reasonably expects to reimburse advances made or to be made by the County or School Board to pay the cost of the Projects.

3. Submission of Application to VPSA. The Board hereby authorizes and directs the County Administrator of the County (County Administrator) to submit an application to VPSA in order to sell the Bonds to VPSA at such sale or sales of VPSA as the County Administrator may determine in his sole discretion, subject to the limitations set forth in paragraph 1 above.

4. Form of the Bonds. Each series of Bonds shall be in such form as may be attached to any subsequent resolution that approves the details of such series of Bonds.

5. Payment. All payment terms of a series of Bonds shall be set forth in a subsequent resolution that approves the details of such series of Bonds.

6. Execution of the Bonds. No Bonds shall be executed until the Board adopts a subsequent resolution approving of and setting forth the details of the Bonds.

7. Pledge of Full Faith and Credit. For the prompt payment of the principal of, and the premium, if any, and the interest on the Bonds as the same shall become due, the full faith and credit of the County are hereby irrevocably pledged, and in each year while any of the Bonds shall be outstanding there shall be levied and collected in accordance with law an annual ad valorem tax upon all taxable property in the County subject to local taxation sufficient in amount to provide for the payment of the principal of, and the premium, if any, and the interest on the Bonds as such principal, premium, if any, and interest shall become due, which tax shall be without limitation as to rate or amount and in addition to all other taxes authorized to be levied in the County to the extent other funds of the County are not lawfully available and appropriated for such purpose.

8. Filing of Resolution. The appropriate officers or agents of the County are hereby authorized and directed to cause a certified copy of this Resolution to be filed with the Circuit Court of the County.

9. Further Actions. Subject to the limitation on the execution of Bonds set forth in Section 6, the County Administrator, the Chairman of the Board, and all such other officers, employees and agents of the County as either of them may designate are hereby authorized to take such action as the County Administrator or the Chairman of the Board may consider necessary or desirable in connection with the issuance and sale of the Bonds and the filing of any application with VPSA and any such action previously taken is hereby ratified and confirmed.

10. Effective Date. This Resolution shall take effect immediately.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to budget and appropriate the FY2017 budget as follows:

GENERAL CAPITAL PROJECTS FUND:

Revenue:

Proceeds from future VPSA Bond Sales	\$1,217,587
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Expenditure:

Transfer to Schools' Construction Fund	\$1,217,587
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SCHOOLS' CONSTRUCTION FUND:

Revenue:

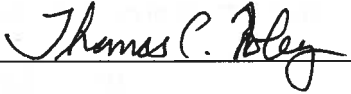
Transfer from Capital Projects Fund	\$1,217,587
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Expenditure:

Transfer to Schools' Construction Fund	\$1,217,587
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The undersigned Clerk of the Board of Supervisors of the County of Stafford, Virginia, hereby certifies that the foregoing constitutes a true and correct extract from the minutes of a meeting of the Board of Supervisors held on April 18, 2017, and of the whole thereof so far as applicable to the matters referred to in such extract. I hereby further certify that such meeting was a regularly scheduled meeting and that, during the consideration of the foregoing resolution, a quorum was present. The front page of this Resolution accurately records (i) the members of the Board of Supervisors present at the meeting, (ii) the members who were absent from the meeting, and (iii) the vote of each member, including any abstentions.

WITNESS MY HAND and the seal of the Board of Supervisors of the County of Stafford, Virginia, this 18th day of April, 2017.

A handwritten signature in cursive script, reading "Thomas C. Bley", written over a horizontal line.

Clerk, Board of Supervisors of the
County of Stafford, Virginia

(SEAL)

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 18th day of April, 2017:

MEMBERS:	VOTE:
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	No
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 6 to 1, the following was adopted:

A RESOLUTION TO APPROPRIATE THE FISCAL YEAR 2018
COUNTY BUDGETS

WHEREAS, the Board is committed to maintaining the undesignated fund balance, and wishes to retain adequate budgetary control given the challenging economic climate;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 18th day of April, 2017, that General Fund, General Government expenditures (other than debt service) and Local School Transfer (other than debt service) be and they hereby are appropriated at 95% of the adopted FY2018 budgets which is as follows:

I. GENERAL GOVERNMENT FUNDS:

<u>General Fund:</u>	274,515,551
Operating Budget Transfer to Schools	109,940,232
Public Day School	492,100
Shared Services / Audit	109,542
One-Time School Cash Capital	44,535
School Debt Service	31,315,880
Board of Supervisors	655,896
Capital Projects	4,633,991
Central Rappahannock Regional Library	4,976,138
Commissioner of the Revenue	2,619,031
Commonwealth's Attorney	3,037,854
Cooperative Extension	176,754
Corrections	8,342,875
County Administration	1,333,214
County Attorney	1,026,926
Clerk of the Circuit Court	1,484,472
Circuit Court	354,437
General District Court	111,388
Juvenile and Domestic Relations Court	108,965
Magistrate	8,389
15th District Court Services Unit	352,579
Debt Service County	15,213,129
Economic Development	892,774
Finance and Budget	1,578,894
Fire and Rescue	18,429,662
Human Resources	548,629
Human Services, Office of	5,697,366
Information Technology	2,435,654
Non-Departmental	2,872,772
Parks, Recreation and Community Facilities	11,513,322
Partner Agencies	1,977,265
Planning and Zoning	2,375,022
Public Works	4,052,195
Public Works - Stormwater	552,620
Registrar & Electoral Board	488,296
Sheriff	25,942,154
Social Services	6,802,952
Treasurer	2,017,647

GENERAL GOVERNMENT FUNDS, continued:

Asset Forfeiture Fund	670,000
Capital Improvements Fund	7,480,430
Fleet Services Fund	4,219,517
Garrisonville Road Service District Fund	467,725
Hidden Lake Special Revenue Fund	111,100
Tourism Fund	1,102,500
Transportation Fund	9,886,266
Transportation Impact Fee - County-Wide Fund	325,000
Utilities Funds	65,853,228

II. SCHOOL FUNDS

Construction Fund	556,276
Grants Fund	12,947,266
Health Services Fund	31,573,243
Nutrition Services Fund	13,610,760
School Operating Fund	273,229,398
Workers' Compensation Fund	763,053

; and

BE IT FURTHER RESOLVED that debt service is appropriated at 100% of the adopted FY2018 budgets; and

BE IT FURTHER RESOLVED that the Board intends to consider the appropriation of the 5% balance of the General Fund, General Government budget (less debt service) and the local school transfer (less debt service), following the mid-year review and completion of the FY2017 audit, in consideration of the then current financial conditions; and

BE IT FURTHER RESOLVED that at the close of the fiscal year, all appropriations shall lapse for budget items other than capital projects, encumbrances, commitments, and grants. The County Administrator is authorized to maintain the following appropriations as noted or until the Board, by resolution or ordinance, changes or eliminates the designated appropriations:

- (i) Capital projects, until the completion of the project;
- (ii) Encumbrances and commitments; and
- (iii) Grant funds for the duration of the grant.

; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to increase budgets and appropriations for the following items of non-budgeted restricted revenue that may occur during FY2018:

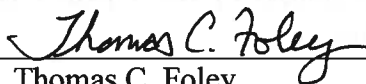
1. Insurance recoveries received for damages to County properties for which County funds have been expended to make repairs;
 2. Defaulted developer and builder securities to be used for uncompleted projects;
 3. Donations for a specific purpose;
 4. Asset forfeiture funds;
 5. Grants in accordance with the grant policy;
 6. Roll-back taxes and reserves for Purchase of Development Rights pursuant to the County's financial policies;
 7. Incentive payments to developers in compliance with Board approved agreements; and
 8. Advance refunding of debt.
- ; and

BE IT FURTHER RESOLVED that the County Administrator is authorized to approve insurance settlements less than \$100,000, in concurrence with the County's insurance carrier; and

BE IT FURTHER RESOLVED that to comply with Governmental Accounting Standards Board's standards and Generally Accepted Accounting Practices, some projects or sets of accounts may need to be moved between funds, and the County Administrator is authorized to make such transfers; and

BE IT STILL FURTHER RESOLVED that to ensure the taxpayers of Stafford County are paying the lowest tax rates possible, all outside funding sources such as state funds, federal funds, proffers, and user fees will be designated to be spent first, with any local matches that are required. After these funds are spent, local tax dollars may be spent.

A Copy, teste:



Thomas C. Foley
County Administrator

MJP:AML:kah

BOARD OF SUPERVISORS
COUNTY OF STAFFORD
STAFFORD, VIRGINIA

RESOLUTION

At a regular meeting of the Stafford County Board of Supervisors (the Board) held in the Board Chambers, George L. Gordon, Jr., Government Center, Stafford, Virginia, on the 6th day of June, 2017:

<u>MEMBERS:</u>	<u>VOTE:</u>
Paul V. Milde, III, Chairman	Yes
Meg Bohmke, Vice Chairman	Yes
Jack R. Cavalier	Yes
Wendy E. Maurer	Yes
Laura A. Sellers	Yes
Gary F. Snellings	Yes
Robert "Bob" Thomas, Jr.	Yes

On motion of Mrs. Maurer, seconded by Ms. Sellers, which carried by a vote of 7 to 0, the following was adopted:

A RESOLUTION AUTHORIZING TECHNICAL ADJUSTMENTS
TO THE SCHOOLS' FY2018 BUDGETS

WHEREAS, based on the School Board's approved budget request, the Board adopted the Schools' FY2018 Budgets on April 18, 2017, with the appropriation of the Schools' Operating Fund reduced by the 5% appropriation hold; and

WHEREAS, the School Board adopted its budget based on updated projections, including the local school funding adopted by the Board; and

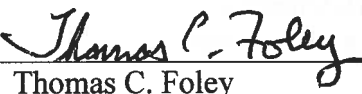
WHEREAS, the School Board requests the Board to authorize technical adjustments to its FY2018 budgets; and

WHEREAS, the Board appropriated 95% of the Schools' Operating Fund in the adopted FY2018 Budget, with the intent to consider the appropriation of the 5% balance following the mid-year review and completion of the FY2017 audit, in light of the then current financial conditions;

NOW, THEREFORE, BE IT RESOLVED by the Stafford County Board of Supervisors on this the 6th day of June, 2017, that it be and hereby does authorize technical adjustments to the FY2018 Schools' budgets as follows:

	<u>Budget</u>	<u>Appropriation</u>
Schools Operating Fund	\$278,914,735	\$264,968,998
Fleet Services Fund	4,319,517	4,319,517
Health Services Fund	31,298,243	31,298,243
Workers' Compensation Fund	607,377	6070,377

A Copy, teste:



Thomas C. Foley
County Administrator

TCF:AML

